



## 15 IMPLEMENTATION PLAN

### Equestrian Queensland Statewide Facilities Plan 2019-2028

The Equestrian Queensland Statewide Facilities Plan 2019-2028 is aligned to the Equestrian Queensland (EQ) Strategic Plan 2018-2021, Pillars and Objectives.

Specifically, the plan supports the EQ's organisational objectives;

- "To increase participation across all levels of the sport"
- "To raise the standard of excellence in the sport"

To achieve this vision, EQ will partner with affiliates, sport committees, facility operators and funding providers to collectively prioritise the development of facilities that increase participation across all levels of the sport by providing quality, safe, fit-for-purpose facilities that meet the demands of the modern user.

The Implementation Plan will enable Equestrian Queensland to ensure progress against the plan is measured through-out the next 10 years to achieve the recommendations of the Statewide Facilities Plan 2019-2028.

Implementation of the plan will provide an evidence-based approach to the prioritised development of equestrian facilities across Queensland, to further support increased participation in a sport known for its gender equality, high female participation, economic impact, lifetime commitment, high engagement, all abilities inclusiveness and ability to improve mental wellbeing.

Across the entire network, the plan identified a gap of 31 facilities that are hosting competitions at a higher level than the facility's assessed standard. This is the case for all of Queensland's eight most used facilities which all host national and/or international level competitions.

The Implementation Plan delivers on the priority to improve the quality and standard of equestrian facilities in Queensland. The fact that Queensland does not have a facility which meets the preferred facility standards for delivering international and national level events highlights the opportunities that exist in Queensland to improve facility outcomes in the short, medium and long term.

## 15.01 Strategic priorities

The EQ Statewide Facilities Plan 2019-2028 identified six key priority facility projects (Table 01) that are most required to secure the statewide facility network.

To deliver an effective strategy for the six key priority projects, EQ will establish six working groups, consisting of members of local affiliated clubs, EQ sport committee representatives and EQ staff. EQ acknowledges the need for a whole of industry networking process and that other Queensland horse sport organisations have attributes and requirements that each working group will need to recognise and consider during the review, planning and implementation stages.

Terms of reference for working groups will be created and the individual working groups will be established by 30 June 2020 for each of the following six key projects.

Table 01: Six key priority projects

Queensland State Equestrian Centre	Master planning and project delivery to achieve a minimum Tier 2 facility (including cross country course) with surface and stables/camping upgrade being the priority
Toowoomba Showgrounds	Master planning and project delivery to achieve an all-discipline minimum Tier 2 facility with surface being the priority
Gold Coast	Establishment of a minimum Tier 3 facility with surface being the priority
Townsville	Professionally facilitated regional equestrian facility planning to identify potential multi-use home grounds and targeted facility improvements
Far North Zone	Professionally facilitated regional equestrian facility planning to identify potential multi-use home grounds and targeted facility improvements
Redland	Establishment of a minimum Tier 3 facility with surface being the priority

Additional projects were identified under the key themes of facility improvements, improve data capturing, facility planning and industry wide networking/increased facility use and multi-user relationship:

### Facility improvements

Projects for individual facilities identified in the Statewide Facilities Plan 2019-2028 have been given a priority being short (up to 3 years), medium (up to 6 years) and long (up to 10 years or more).

To support these individual projects, as part of the EQ Statewide Facilities Plan the Preferred Facility Standards document provides affiliated clubs with clear evidence of their facility improvements needed. EQ will also provide letters of support to affiliated clubs recognised in the EQ Statewide Facilities Plan 2019-2028 within the timeframes identified.

EQ will lead the process of identifying and planning the upgrade or development of a suitable Tier 1 equestrian facility. The working groups established for each of the six key priority facility projects within the Statewide Facilities Plan will also contribute to this project.

### Improve data capturing

EQ will explore data collection solutions for EQ internally and for affiliates.

EQ will investigate IT systems that support operational processes for clubs to collect membership data and support event organisers to collect competition participation data, which will provide a solution to increase statewide data collection. EQ will ensure all clubs maintain a register of members for competition and participation. The recording of participation data is also required for insurance and biosecurity purposes.

### Facility planning

EQ will prioritise the development of facility plans to support effective prioritisation, financial planning and the ability to secure grant funding. The lack of documented planning for equestrian facilities presents a risk to the successful implementation of identified facility improvements. EQ will support this activity through the development of resources, templates and training for facility operators.

### Industry wide networking / increased facility use and multi-user relationships

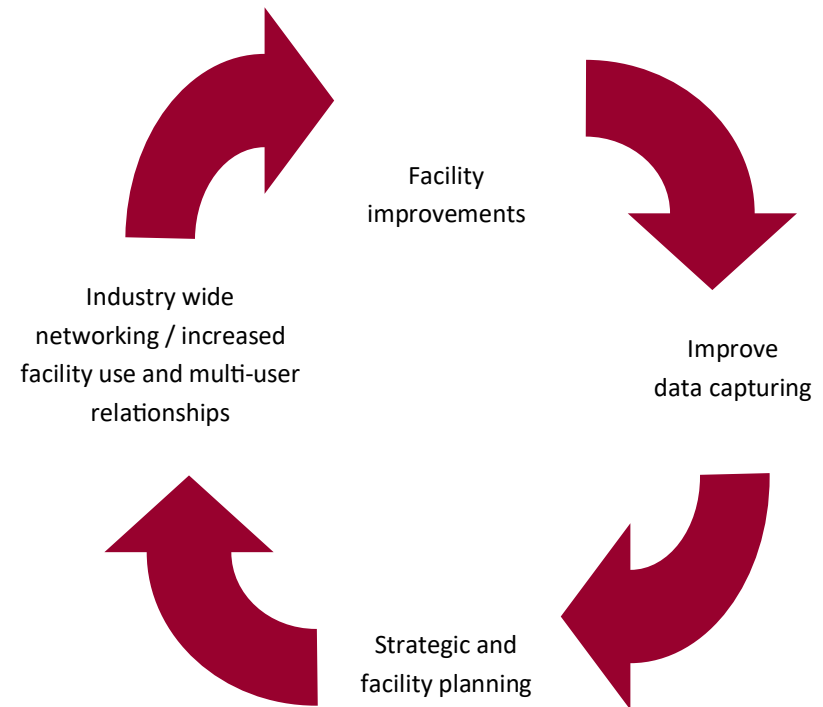
EQ will establish a whole of industry networking process in partnership with other industry organisations such as Pony Club Queensland, Queensland Chamber of Agricultural Societies Inc. (QCAS), Polocrosse Queensland, Queensland Endurance Riders Association (QERA) and others to support collaboration and prioritisation of projects.

## 15.02 Roadmap for key priorities and outcomes



Figure 01: Implementation steps

Figure 02: Implementation process



## 15.03 Review and reporting

1. The EQ Statewide Facilities Plan 2019-2028 will be added as a standing agenda item on EQ Board meeting agendas for progress reporting and status reporting
2. Members and stakeholders will be provided with a project status update bi-yearly in regards to the progress against each key project through e-news and media releases
3. A yearly overview on key projects and outcomes will be included in the EQ Annual Report
4. The Queensland Government will be provided with a status update bi-yearly