



**\*Notes**

**(1) Changes in Significant Subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation):**

Newly added subsidiaries: None Excluded subsidiaries: None

**(2) Changes in accounting policies / Changes in accounting estimates / Restatement:**

1) Changes in accounting policies with accompanying revision of accounting standards Yes  
 2) Voluntary changes in accounting policies except 1) None  
 3) Changes in accounting estimates None  
 4) Restatement None

Note: Please refer to "3.Consolidated Financial Statements and Major Footnotes (5)Footnotes to the Consolidated Financial Statements" on page 14 of the attachment.

**(3) Number of outstanding shares (Common stock)**

1) Outstanding shares at period-end (including treasury stock)	<b>As of March 31, 2023</b>	<b>631,803,979</b> shares
	As of March 31, 2022	631,803,979 shares
2) Treasury stock at period-end	<b>As of March 31, 2023</b>	<b>1,841,110</b> shares
	As of March 31, 2022	1,938,951 shares
3) Average number of outstanding shares during the period	<b>Year ended March 31, 2023</b>	<b>629,950,225</b> shares
	Year ended March 31, 2022	629,852,659 shares

**(Reference)**

**Unconsolidated Financial Highlights (April 1, 2022 through March 31, 2023)**

**(1) Unconsolidated Financial Results**

(Percentage indicates change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Net Income	
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%
<b>FY2023</b>	<b>3,000,360</b>	<b>28.3</b>	<b>48,828</b>	<b>(30.1)</b>	<b>102,591</b>	<b>(21.1)</b>	<b>89,771</b>	<b>6.2</b>
FY2022	2,339,290	9.5	69,877	-	130,014	-	84,529	-

	Net Income Per Share	Net Income Per Share (Diluted)
<b>FY2023</b>	<b>142.50</b> yen	<b>142.38</b> yen
FY2022	134.20	134.09

**(2) Unconsolidated Financial Position**

	Total Assets	Net Assets	Equity Ratio	Net Assets Per Share
<b>As of Mar. 31, 2023</b>	<b>2,467,387</b> millions of yen	<b>1,118,720</b> millions of yen	<b>45.3</b> %	<b>1,775.08</b> yen
As of Mar. 31, 2022	2,327,779	1,062,218	45.6	1,685.70

Reference: Net Assets excluding stock acquisition rights (as of March 31) **FY2023 1,118,245 millions of yen**  
 FY2022 1,061,778 millions of yen

**This document is out of the scope of audit by certified public accountants or accounting auditor.**

**Cautionary Statements with Respect to Forward-Looking Statements and Other Notes**

The financial forecast and other descriptions of the future presented in this document are an outlook based on our judgments and projections. The judgments and projections are based on information presently available. As such, the financial forecast and future descriptions are subject to uncertainties and risks, and are not contemplated to ensure the fulfillment thereof. Accordingly, the actual financial performance may vary significantly due to various factors. For detail such as precondition of the financial forecast, please refer to "1.Overview of Financial Results, etc. - (4) Financial Forecast" on page 4 of the attachment.

## Attachment

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### (References)

**Financial Summary (Consolidated) For the Fiscal Year Ended March 2023**

**Financial Summary (Unconsolidated) For the Fiscal Year Ended March 2023**

# 1. Overview of Financial Results, etc.

## (1) Overview of Financial Results

In the business environment surrounding the Mazda Group this fiscal year, economic activities gradually resumed following the lifting of COVID-19 restrictions around the world. During this time, the Japanese government also made progress in easing restrictions on movement despite repeated upswings in new Covid cases. Although economic activities are beginning to return to their pre-pandemic level, the outlook remains uncertain due to factors such as the prolonged Russia and Ukraine crisis, surges in resource prices, turmoil in the supply chain, and fluctuations in the financial market.

Under these conditions, despite a deterioration in the external environment, marked by surges in material prices and logistics costs, the lockdown in Shanghai, and a decline in production and shipment volumes due mainly to shortages in semiconductors and transport vessels, the Mazda Group steadily improved its profit base by implementing group-wide initiatives to improve per-unit profit, curb costs, reduce marketing expenses, improve fixed cost efficiency, and redesign components to expand the use of general-purpose semiconductors as a means of mitigating semiconductor shortages. Furthermore, capitalizing on the assets the Group built during the foundation building period of the medium-term management plan (FY March 2020 to FY March 2022) such as its U.S. plant, multi-electrification technologies, and Large Product lineup, the Mazda Group worked to bring business on a growth trajectory to strengthen the financial base in the first year of the period of strong growth.

In April last year in North America, Mazda began sales of the Mazda CX-50, a new crossover SUV, and introduced the Mazda CX-60, an all-new crossover SUV, which is the first of Mazda's new generation Large Products, in Europe in August and in Japan in September last year. The CX-60 delivers smooth, powerful driving achieved through a newly developed longitudinal platform and a high-output powertrain, and the CX-60 is the first model equipped with Driver Emergency Assist, which uses advanced technology to automatically slow down and stop the car when it determines the driver is unable to continue driving due to loss of consciousness, and to make emergency calls. The CX-60 also has a "driver personalization system" with functions such as an automatic driving position guide. These technologies have been highly acclaimed and were selected for the 2022-2023 Japan Automotive Hall of Fame Car Technology of the Year.

Following on from the CX-60, in April this year in the U.S., Mazda introduced the Mazda CX-90, a new mid-sized crossover SUV and the second of its new generation Large Products. Mazda also plans to launch the two Large Products, Mazda CX-70 and the Mazda CX-80, in 2023. By expanding the SUV lineup to meet the characteristics of each market and customer needs, we will aim for further growth in our business and brand.

### [Global sales]

Global sales volume for the fiscal year ended March 31, 2023 was 1,110 thousand units, down 11.3% year on year, as sales declined in all countries except Japan, mainly due to reductions in production stemming from semiconductor supply shortages in the first half of the fiscal year and a shortage of car transport vessels.

Sales volume by market is as shown below.

#### <Japan>

In Japan, thanks to the introduction of the CX-60 in September 2022 and an increase in sales of the updated Mazda CX-5 and the Mazda Roadster (MX-5), sales rose to 165 thousand units, up 10.8% year on year.

#### <North America>

In the U.S., sales declined 9.3% year on year to 301 thousand units, mainly due to the impact of reductions in production in the first half of the fiscal year. However, in addition to the CX-50, which went on sale in April 2022, the Mazda CX-30 and other SUV product lineups contributed to the increase in sales, with the fourth quarter sales volume rising 7.4% year on year to 88 thousand units. Sales in North America as a whole declined 7.4% year on

year to 407 thousand units, while sales of the Mazda2 and the CX-5 in Mexico increased.

<Europe>

Sales in Europe decreased 15.5% year on year to 160 thousand units due to a decline in sales in Russia and Ukraine, as well as the impact of reductions in production in the first half of the fiscal year. As for the fourth quarter of the fiscal year, sales increased 20.9% year on year to 52 thousand units, mainly due to an increase in sales of the Mazda Hybrid and the CX-60 plug-in hybrid model.

<China>

In China, completion of a round of key model cycles and intensifying price competition resulted in a 50.4% year-on-year fall in sales to 84 thousand units.

<Other markets>

In Australia, another key market, sales declined 11.7% year on year to 91 thousand units due to delays in logistics stemming from stricter quarantine control at unloading ports. Sales in other markets as a whole fell 3.1% year on year to 294 thousand units, mainly due to the ASEAN market being at the same level as the previous year, while sales in some countries like Vietnam increased.

[Consolidated financial results]

Financial performance on a consolidated basis for the fiscal year ended March 31, 2023 was as follows.

	(In billion yen)			
	FY2022	FY2023	vs. Prior Year	
	Full Year	Full Year	Amount	Rate
Net sales	3,120.3	3,826.8	706.5	22.6%
Operating income	104.2	142.0	37.8	36.2%
Ordinary income	123.5	185.9	62.4	50.5%
Net income attributable to owners of the parent	81.6	142.8	61.2	75.1%

And, operating income changes were as follows.

	(In billion yen)	
	Full Year	
Volume & mix	103.4	
Exchange rate	119.2	
Cost improvement	(132.0)	
Fixed costs and others	(43.9)	
Transfer of extraordinary loss in the previous fiscal year	(8.9)	
Total	37.8	

Financial results by segment were as follows.

		(In billion yen)			
		FY2022	FY2023	vs. Prior Year	
		Full Year	Full Year	Amount	Rate
Net sales	Japan	2,544.7	3,194.8	650.1	25.5%
	North America	1,442.0	2,044.0	602.0	41.7%
	Europe	560.3	665.9	105.6	18.8%
	Other	612.0	656.1	44.0	7.2%
Operating income	Japan	85.7	71.3	(14.4)	(16.8)%
	North America	(9.5)	38.1	47.5	—%
	Europe	14.9	14.9	0.0	0.2%
	Other	16.5	26.7	10.2	61.6%

## **(2) Overview of Financial Position**

As of March 31, 2023, total assets increased ¥291.1 billion from the end of the previous fiscal year, to ¥3,259.3 billion. Total liabilities increased ¥151.0 billion from the end of the previous fiscal year to ¥1,802.5 billion.

Net Assets as of March 31, 2023 increased ¥140.1 billion from the end of the previous fiscal year to ¥1,456.8 billion, reflecting net income attributable to owners of the parent of ¥142.8 billion and others. Equity ratio increased 0.4 percentage points from the end of the previous fiscal year to 44.2% (Percentage after consideration of the equity credit attributes of the subordinated loan was 45.2%).

## **(3) Overview of Cash Flows**

Cash and cash equivalent as of March 31, 2023 decreased ¥23.3 billion from the end of the previous fiscal year to ¥717.1 billion. Interest-bearing debt as of March 31, 2023 decreased ¥65.3 billion from the end of previous fiscal year to ¥615.5 billion. As a result, we are in a net cash position of ¥101.6 billion.

Cash flows for the fiscal year ended March 31, 2023 by activities were as follows.

### Cash flows from operating activities

Net cash provided by operating activities was ¥137.4 billion, mainly reflecting income before income taxes of ¥170.0 billion, offset by an increase in inventories, etc. (For the previous fiscal year, net cash provided by operating activities was ¥189.2 billion.)

### Cash flows from investing activities

Net cash used in investing activities was ¥99.4 billion, mainly reflecting capital expenditure for the purchase of property, plant and equipment of ¥79.8 billion. (For the previous fiscal year, net cash used in investing activities was ¥136.2 billion.)

As a result, consolidated free cash flow (net of operating and investing activities) was positive ¥38.0 billion. (For the previous fiscal year, consolidated free cash flow was positive ¥52.9 billion.)

### Cash flows from financing activities

Net cash used in financing activities was ¥89.9 billion, mainly reflecting the repayments of long-term loans payable. (For the previous fiscal year, net cash used in financing activities was ¥86.4 billion.)

## **(4) Financial Forecast**

In the fiscal year ending March 2024, the full-scale growth phase of the medium-term management plan, we will further accelerate the growth in sales volume by introducing our Large Product lineup, etc. With regard to the consolidated financial forecast for the fiscal year ending March 2024, we aim to achieve the profit level set out in the medium-term management plan for strong growth through an increase in shipments and sales, particularly of Large Products, and continuous improvement in variable profit.

The outlook for the fiscal year ending March 31, 2024 is as follows.

Consolidated Financial Forecast (April 1, 2023 through March 31, 2024)

	Full Year		vs. Prior Year	
Net sales	4,500.0	billion yen	17.6	%
Operating income	180.0	billion yen	26.8	%
Ordinary income	172.0	billion yen	(7.5)	%
Net income attributable to owners of the parent	130.0	billion yen	(9.0)	%
Exchange rate				
USD	128	Yen	(7)	Yen
EUR	139	Yen	(2)	Yen

Global Retail Volume Forecast (April 1, 2023 through March 31, 2024)

	Full Year		vs. Prior Year	
Japan	183	thousand units	11.4	%
North America	496	thousand units	22.1	%
Europe	189	thousand units	18.1	%
China	125	thousand units	48.3	%
Other	306	thousand units	4.0	%
Total	1,300	thousand units	17.1	%

Note: The forecast stated above is based on management's judgment and views in light of information presently available. By nature, such forecasts are subject to risks and uncertainties, and are not contemplated to ensure the fulfillment thereof. Therefore, we advise against making an investment decision by solely relying on this forecast. Variables that could affect the actual financial results include, but are not limited to, the economic environments surrounding our business areas and fluctuations in exchange rates.

## (5) Basic Dividend Policy, Dividends for March 2023 and March 2024 Fiscal Years

Mazda's policy regarding the stock dividend is to determine the amount of dividend payments, taking into account current fiscal year's financial results, business environment, and financial condition, etc. And Mazda is striving for realization of a stable shareholder returns and its future steady increase.

With regard to the dividend for the fiscal year ended March 31, 2023, we plan to declare ¥45 per share (comprised of an interim dividend of ¥20 and a year-end dividend of ¥25).

For the next fiscal year ending March 31, 2024, our current forecast for dividends is ¥45 per share (comprised of an interim dividend of ¥20 and a year-end dividend of ¥25).

## 2. Basic Rationale for the Selection of Accounting Standards

We are considering to apply International Financial Reporting Standards (IFRS) in the future, in order to enhance the international comparability of our financial information, quality of Group management and corporate governance. In regard to the timing of IFRS application, we will examine it observing the trend of the adoption among Japanese companies as well as the domestic and overseas economic situations, etc.

### 3. Consolidated Financial Statements and Major Footnotes

#### (1) Consolidated Balance Sheets

(Millions of Yen)

As of	FY2022 March 31, 2022	FY2023 March 31, 2023
<b>ASSETS</b>		
Current Assets:		
Cash and deposits	669,390	<b>628,098</b>
Trade notes and accounts receivable	146,136	<b>166,921</b>
Securities	71,000	<b>89,000</b>
Inventories	399,923	<b>670,904</b>
Other	173,177	<b>170,814</b>
Allowance for doubtful receivables	(1,813)	<b>(1,573)</b>
Total current assets	1,457,813	<b>1,724,164</b>
Non-current Assets:		
Property, plant and equipment:		
Buildings and structures (net)	197,286	<b>200,542</b>
Machinery, equipment and vehicles (net)	340,378	<b>378,913</b>
Tools, furniture and fixtures (net)	86,478	<b>78,496</b>
Land	418,454	<b>419,419</b>
Leased assets (net)	21,171	<b>25,289</b>
Construction in progress	82,949	<b>61,947</b>
Total property, plant and equipment	1,146,716	<b>1,164,606</b>
Intangible assets:		
Software	45,761	<b>52,158</b>
Other	2,597	<b>2,456</b>
Total intangible assets	48,358	<b>54,614</b>
Investments and other assets:		
Investment securities	222,192	<b>214,895</b>
Asset for retirement benefits	7,912	<b>12,289</b>
Deferred tax assets	37,256	<b>51,011</b>
Other	52,964	<b>37,955</b>
Allowance for doubtful receivables	(5,063)	<b>(283)</b>
Total investments and other assets	315,261	<b>315,867</b>
Total non-current assets	1,510,335	<b>1,535,087</b>
Total Assets	2,968,148	<b>3,259,251</b>

(Millions of Yen)

As of	FY2022 March 31, 2022	FY2023 March 31, 2023
<b>LIABILITIES</b>		
Current Liabilities:		
Trade notes and accounts payable	345,443	<b>480,975</b>
Short-term loans payable	1,526	<b>1,460</b>
Long-term loans payable due within one year	62,437	<b>199,579</b>
Lease obligations	4,394	<b>6,847</b>
Income taxes payable	6,621	<b>18,212</b>
Other accounts payable	42,585	<b>46,566</b>
Accrued expenses	244,683	<b>298,212</b>
Reserve for warranty expenses	66,261	<b>85,647</b>
Provision for loss on compensation for damage	11,500	<b>400</b>
Other	113,483	<b>123,322</b>
Total current liabilities	898,933	<b>1,261,220</b>
Non-current liabilities:		
Bonds	50,000	<b>50,000</b>
Long-term loans payable	540,083	<b>345,340</b>
Lease obligations	19,015	<b>20,869</b>
Deferred tax liability related to land revaluation	64,537	<b>64,434</b>
Provision related to environmental regulations	-	<b>14,533</b>
Liability for retirement benefits	33,433	<b>18,238</b>
Other	45,450	<b>27,816</b>
Total non-current liabilities	752,518	<b>541,230</b>
Total Liabilities	1,651,451	<b>1,802,450</b>
<b>NET ASSETS</b>		
Capital and Retained Earnings:		
Common stock	283,957	<b>283,957</b>
Capital surplus	263,003	<b>263,035</b>
Retained earnings	581,458	<b>699,231</b>
Treasury stock	(2,100)	<b>(1,995)</b>
Total capital and retained earnings	1,126,318	<b>1,244,228</b>
Accumulated Other Comprehensive Income/(Loss):		
Net unrealized gain/(loss) on available-for-sale securities	29,707	<b>20,243</b>
Deferred gains/(losses) on hedges	(1,314)	<b>(68)</b>
Land revaluation	145,536	<b>145,302</b>
Foreign currency translation adjustment	(6,162)	<b>14,184</b>
Accumulated adjustments for retirement benefits	7,055	<b>15,709</b>
Total accumulated other comprehensive income/(loss)	174,822	<b>195,370</b>
Stock Acquisition Rights	440	<b>475</b>
Non-controlling Interests	15,117	<b>16,728</b>
Total Net Assets	1,316,697	<b>1,456,801</b>
Total Liabilities and Net Assets	2,968,148	<b>3,259,251</b>

**(2) Consolidated Statements of Operations and Comprehensive Income**  
**Consolidated Statements of Operations**

(Millions of Yen)

	For the years ended	
	FY2022 March 31, 2022	FY2023 March 31, 2023
Net sales	3,120,349	<b>3,826,752</b>
Cost of sales	2,432,645	<b>3,025,230</b>
Gross profit	687,704	<b>801,522</b>
Selling, general and administrative expenses	583,477	<b>659,553</b>
Operating income	104,227	<b>141,969</b>
Non-operating income		
Interest income	3,266	<b>10,603</b>
Dividend income	2,529	<b>2,566</b>
Rental income	1,634	<b>1,701</b>
Equity in net income of affiliated companies	-	<b>15,777</b>
Foreign exchange gain	30,288	<b>25,952</b>
Other	2,517	<b>5,209</b>
Total	40,234	<b>61,808</b>
Non-operating expenses		
Interest expense	6,782	<b>8,483</b>
Loss on transfer of receivables	932	<b>2,349</b>
Burden charge payment	-	<b>2,106</b>
Equity in net loss of affiliated companies	4,074	-
Other	9,148	<b>4,903</b>
Total	20,936	<b>17,841</b>
Ordinary income	123,525	<b>185,936</b>
Extraordinary income		
Gain on sales of property, plant and equipment	69	<b>136</b>
Insurance claim income	1,009	-
Gain on change in equity	4,047	-
Compensation for the exercise of eminent domain	3	<b>271</b>
Reversal of provision for environmental measures	23	<b>54</b>
Other	16	-
Total	5,167	<b>461</b>
Extraordinary losses		
Loss on sales and retirement of property, plant and equipment	4,669	<b>5,094</b>
Impairment loss	691	<b>296</b>
Loss on disaster	1,563	-
Loss on production suspension and others due to the novel coronavirus	8,861	-
Loss on liquidation of subsidiaries and affiliates	-	<b>10,953</b>
Other	509	<b>82</b>
Total	16,293	<b>16,425</b>
Income before income taxes	112,399	<b>169,972</b>
Income taxes		
Current	11,219	<b>44,523</b>
Deferred	18,833	<b>(18,790)</b>
Total	30,052	<b>25,733</b>
Net income	82,347	<b>144,239</b>
Net income attributable to Non-controlling interests	790	<b>1,425</b>
Net income attributable to owners of the parent	81,557	<b>142,814</b>

## Consolidated Statements of Comprehensive Income

(Millions of Yen)

	For the years ended	
	FY2022 March 31, 2022	FY2023 March 31, 2023
Net income	82,347	<b>144,239</b>
Other comprehensive income/(loss)		
Net unrealized gain/(loss) on available-for-sale securities	13,709	<b>(9,466)</b>
Deferred gains/(losses) on hedges	(1,141)	<b>1,241</b>
Foreign currency translation adjustment	20,909	<b>14,371</b>
Adjustments for retirement benefits	8,807	<b>8,639</b>
Share of other comprehensive income/(loss) of affiliates accounted for using equity method	5,192	<b>6,441</b>
Total	47,476	<b>21,226</b>
Comprehensive income	129,823	<b>165,465</b>
Comprehensive income/(loss) attributable to:		
Owners of the parent	128,231	<b>163,596</b>
Non-controlling interests	1,592	<b>1,869</b>

### (3) Consolidated Statements of Changes in Net Assets

(For the Year Ended March 31, 2022)

	Capital and Retained Earnings					Accumulated Other Comprehensive Income/(Loss)	
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total	Net unrealized gain/(loss) on available-for-sale securities	Deferred gains/(losses) on hedges
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
Balance at April 1, 2021	283,957	263,028	508,784	(2,187)	1,053,582	16,002	(312)
Cumulative effects of changes in accounting policies			(8,883)		(8,883)		
Restated balance	283,957	263,028	499,901	(2,187)	1,044,699	16,002	(312)
Changes during the period:							
Dividends paid					-		
Net income attributable to owners of the parent			81,557		81,557		
Purchase of treasury stock				(1)	(1)		
Sale of treasury stock		(25)		88	63		
Change of scope of consolidation					-		
Reversal for land revaluation					-		
Change in ownership interest of parent arising from transactions with non-controlling shareholders					-		
Changes in items other than capital and retained earnings, net						13,705	(1,002)
Total changes during the period	-	(25)	81,557	87	81,619	13,705	(1,002)
Balance at March 31, 2022	283,957	263,003	581,458	(2,100)	1,126,318	29,707	(1,314)

	Accumulated Other Comprehensive Income/(Loss)				Stock Acquisition Rights	Non-controlling Interests	Total Net Assets
	Land revaluation	Foreign currency translation adjustment	Accumulated adjustments for retirement benefits	Total			
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
Balance at April 1, 2021	145,536	(30,897)	(2,181)	128,148	382	13,718	1,195,830
Cumulative effects of changes in accounting policies							(8,883)
Restated balance	145,536	(30,897)	(2,181)	128,148	382	13,718	1,186,947
Changes during the period:							
Dividends paid							-
Net income attributable to owners of the parent							81,557
Purchase of treasury stock							(1)
Sale of treasury stock							63
Change of scope of consolidation							-
Reversal for land revaluation							-
Change in ownership interest of parent arising from transactions with non-controlling shareholders							-
Changes in items other than capital and retained earnings, net	-	24,735	9,236	46,674	58	1,399	48,131
Total changes during the period	-	24,735	9,236	46,674	58	1,399	129,750
Balance at March 31, 2022	145,536	(6,162)	7,055	174,822	440	15,117	1,316,697

(For the Year Ended March 31, 2023)

	Capital and Retained Earnings					Accumulated Other Comprehensive Income/(Loss)	
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total	Net unrealized gain/(loss) on available-for-sale securities	Deferred gains/(losses) on hedges
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2022</b>	<b>283,957</b>	<b>263,003</b>	<b>581,458</b>	<b>(2,100)</b>	<b>1,126,318</b>	<b>29,707</b>	<b>(1,314)</b>
Cumulative effects of changes in accounting policies					-		
<b>Restated balance</b>	<b>283,957</b>	<b>263,003</b>	<b>581,458</b>	<b>(2,100)</b>	<b>1,126,318</b>	<b>29,707</b>	<b>(1,314)</b>
<b>Changes during the period:</b>							
Dividends paid			(25,197)		(25,197)		
Net income attributable to owners of the parent			142,814		142,814		
Purchase of treasury stock				(2)	(2)		
Sale of treasury stock		(29)		107	78		
Change of scope of consolidation			(78)		(78)		
Reversal for land revaluation			234		234		
Change in ownership interest of parent arising from transactions with non-controlling shareholders		61			61		
Changes in items other than capital and retained earnings, net						(9,464)	1,246
<b>Total changes during the period</b>	<b>-</b>	<b>32</b>	<b>117,773</b>	<b>105</b>	<b>117,910</b>	<b>(9,464)</b>	<b>1,246</b>
<b>Balance at March 31, 2023</b>	<b>283,957</b>	<b>263,035</b>	<b>699,231</b>	<b>(1,995)</b>	<b>1,244,228</b>	<b>20,243</b>	<b>(68)</b>

	Accumulated Other Comprehensive Income/(Loss)				Stock Acquisition Rights	Non-controlling Interests	Total Net Assets
	Land revaluation	Foreign currency translation adjustment	Accumulated adjustments for retirement benefits	Total			
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2022</b>	<b>145,536</b>	<b>(6,162)</b>	<b>7,055</b>	<b>174,822</b>	<b>440</b>	<b>15,117</b>	<b>1,316,697</b>
Cumulative effects of changes in accounting policies							-
<b>Restated balance</b>	<b>145,536</b>	<b>(6,162)</b>	<b>7,055</b>	<b>174,822</b>	<b>440</b>	<b>15,117</b>	<b>1,316,697</b>
<b>Changes during the period:</b>							
Dividends paid							(25,197)
Net income attributable to owners of the parent							142,814
Purchase of treasury stock							(2)
Sale of treasury stock							78
Change of scope of consolidation							(78)
Reversal for land revaluation							234
Change in ownership interest of parent arising from transactions with non-controlling shareholders							61
Changes in items other than capital and retained earnings, net	(234)	20,346	8,654	20,548	35	1,611	22,194
<b>Total changes during the period</b>	<b>(234)</b>	<b>20,346</b>	<b>8,654</b>	<b>20,548</b>	<b>35</b>	<b>1,611</b>	<b>140,104</b>
<b>Balance at March 31, 2023</b>	<b>145,302</b>	<b>14,184</b>	<b>15,709</b>	<b>195,370</b>	<b>475</b>	<b>16,728</b>	<b>1,456,801</b>

#### (4) Consolidated Statements of Cash Flows

(Millions of Yen)

For the years ended	FY2022 March 31, 2022	FY2023 March 31, 2023
Cash flows from operating activities:		
Income before income taxes	112,399	<b>169,972</b>
Adjustments to reconcile income before income taxes to net cash provided by/(used in) operating activities:		
Depreciation and amortization	90,281	<b>105,950</b>
Impairment loss	691	<b>296</b>
Increase/(decrease) in allowance for doubtful receivables	4,625	<b>(4,688)</b>
Increase/(decrease) in reserve for warranty expenses	(14,243)	<b>19,386</b>
Increase/(decrease) in provision for loss on compensation for damage	11,500	<b>(11,100)</b>
Increase/(decrease) in provision related to environmental regulations	-	<b>14,533</b>
Increase/(decrease) in liability for retirement benefits	(5,169)	<b>(7,251)</b>
Interest and dividend income	(5,795)	<b>(13,169)</b>
Interest expense	6,782	<b>8,483</b>
Equity in net loss/(income) of affiliated companies	4,074	<b>(15,777)</b>
Loss/(gain) on change in equity	(4,047)	-
Loss/(gain) on sales and retirement of property, plant and equipment	4,597	<b>4,687</b>
Loss on liquidation of subsidiaries and affiliates	-	<b>10,953</b>
Decrease/(increase) in trade notes and accounts receivable	(17,929)	<b>(17,509)</b>
Decrease/(increase) in inventories	77,411	<b>(258,052)</b>
Decrease/(increase) in other current assets	(24,064)	<b>(5,222)</b>
Increase/(decrease) in trade notes and accounts payable	(22,963)	<b>127,833</b>
Increase/(decrease) in other current liabilities	11,043	<b>56,210</b>
Other	(52,763)	<b>(41,028)</b>
Subtotal	176,430	<b>144,507</b>
Interest and dividends received	36,743	<b>20,755</b>
Interest paid	(9,176)	<b>(8,112)</b>
Proceeds from insurance income	1,009	-
Income taxes refunded/(paid)	(18,250)	<b>(19,726)</b>
Refund of income taxes for prior periods	2,456	-
Other	(57)	-
Net cash provided by/(used in) operating activities	189,155	<b>137,424</b>
Cash flows from investing activities:		
Net decrease/(increase) in time deposits	203	-
Purchase of investment securities	(389)	<b>(3,124)</b>
Proceeds from sales and redemption of investment securities	323	<b>433</b>
Purchase of property, plant and equipment	(121,946)	<b>(79,787)</b>
Proceeds from sales of property, plant and equipment	709	<b>822</b>
Purchase of intangible assets	(17,405)	<b>(19,341)</b>
Net decrease/(increase) in short-term loans receivable	598	<b>(2)</b>
Payments of long-term loans receivable	(145)	<b>(19)</b>
Collections of long-term loans receivable	1,480	<b>98</b>
Other	335	<b>1,493</b>
Net cash provided by/(used in) investing activities	(136,237)	<b>(99,427)</b>

(Millions of Yen)

For the years ended	FY2022 March 31, 2022	FY2023 March 31, 2023
Cash flows from financing activities:		
Net increase/(decrease) in short-term loans payable	(92)	<b>(74)</b>
Proceeds from long-term loans payable	70,614	<b>4,802</b>
Repayments of long-term loans payable	(151,487)	<b>(63,546)</b>
Proceeds from sale and leaseback transactions	95	<b>145</b>
Repayments of lease obligations	(5,404)	<b>(5,872)</b>
Cash dividends paid	-	<b>(25,197)</b>
Cash dividends paid to non-controlling interests	(193)	<b>(197)</b>
Net decrease/(increase) in treasury stock	62	<b>76</b>
Net cash provided by/(used in) financing activities	(86,405)	<b>(89,863)</b>
Effect of exchange rate fluctuations on cash and cash equivalents	35,079	<b>28,884</b>
Net increase/(decrease) in cash and cash equivalents	1,592	<b>(22,982)</b>
Cash and cash equivalents at beginning of the period	738,793	<b>740,385</b>
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	-	<b>(310)</b>
Cash and cash equivalents at end of the period	740,385	<b>717,093</b>

**(2) Consolidated Statements of Operations and Comprehensive Income**  
**Consolidated Statements of Operations**

(Millions of Yen)

For the years ended	FY2022 March 31, 2022	FY2023 March 31, 2023
Net sales	3,120,349	<b>3,826,752</b>
Cost of sales	2,432,645	<b>3,025,230</b>
Gross profit	687,704	<b>801,522</b>
Selling, general and administrative expenses	583,477	<b>659,553</b>
Operating income	104,227	<b>141,969</b>
Non-operating income		
Interest income	3,266	<b>10,603</b>
Dividend income	2,529	<b>2,566</b>
Rental income	1,634	<b>1,701</b>
Equity in net income of affiliated companies	-	<b>15,777</b>
Foreign exchange gain	30,288	<b>25,952</b>
Other	2,517	<b>5,209</b>
Total	40,234	<b>61,808</b>
Non-operating expenses		
Interest expense	6,782	<b>8,483</b>
Loss on transfer of receivables	932	<b>2,349</b>
Burden charge payment	-	<b>2,106</b>
Equity in net loss of affiliated companies	4,074	-
Other	9,148	<b>4,903</b>
Total	20,936	<b>17,841</b>
Ordinary income	123,525	<b>185,936</b>
Extraordinary income		
Gain on sales of property, plant and equipment	69	<b>136</b>
Insurance claim income	1,009	-
Gain on change in equity	4,047	-
Compensation for the exercise of eminent domain	3	<b>271</b>
Reversal of provision for environmental measures	23	<b>54</b>
Other	16	-
Total	5,167	<b>461</b>
Extraordinary losses		
Loss on sales and retirement of property, plant and equipment	4,669	<b>5,094</b>
Impairment loss	691	<b>296</b>
Loss on disaster	1,563	-
Loss on production suspension and others due to the novel coronavirus	8,861	-
Loss on liquidation of subsidiaries and affiliates	-	<b>10,953</b>
Other	509	<b>82</b>
Total	16,293	<b>16,425</b>
Income before income taxes	112,399	<b>169,972</b>
Income taxes		
Current	11,219	<b>44,523</b>
Deferred	18,833	<b>(18,790)</b>
Total	30,052	<b>25,733</b>
Net income	82,347	<b>144,239</b>
Net income attributable to Non-controlling interests	790	<b>1,425</b>
Net income attributable to owners of the parent	81,557	<b>142,814</b>

## **(5) Footnotes to the Consolidated Financial Statements**

### **(Note on the Assumptions as Going Concern)**

Not applicable

### **(Changes in Accounting Policies)**

#### - Application of Accounting Standard for Fair Value Measurement

We have applied the “Implementation Guidance on Accounting Standard for Fair Value Measurement” (ASBJ Guidance No. 31, June 17, 2021; hereinafter referred to as “Implementation Guidance on Fair Value Measurement Accounting Standard”) from the beginning of the fiscal year ended March 31, 2023 and have applied prospectively a new accounting policy provided for by the Implementation Guidance on Fair Value Measurement Accounting Standard in accordance with the transitional treatment specified in Paragraph 27-2 of the Implementation Guidance on Fair Value Measurement Accounting Standard. There is no impact of this application on the consolidated financial statements.

#### - Application of ASU 2016-02 “Leases”

The consolidated foreign subsidiaries that apply US GAAP have adopted ASU 2016-02 “Leases” from the consolidated fiscal year under review. In accordance with this adoption, the lessee recognized substantially all lease assets and lease liabilities on the consolidated balance sheet. The consolidated foreign subsidiaries have adopted the transitional treatment, by which the cumulative effect of applying this standard was recognized at the date of initial application.

As a result, at the beginning of the fiscal year ended March 31, 2023, leased assets (net) included in property, plant and equipment increased by ¥9,378 million, lease obligations (the total amount of Current and Non-current) increased by ¥10,220 million, and other non-current liabilities decreased by ¥842 million.

### **(Additional Information)**

The Company and its certain domestic consolidating subsidiaries have transitioned from the consolidated taxation system to the group tax sharing system, effective from the fiscal year ended March 31, 2023. As a result of this, accounting treatment and disclosure procedures for corporate tax, local corporate tax and tax effect accounting are in compliance with the “Practical Solution on the Accounting and Disclosure Under the Group Tax Sharing System” (ASJB Guidance No. 42, August 12, 2021; hereinafter referred to as “Practical Solution No. 42”). Also, in accordance with Paragraph 32(1) of the Practical Solution No. 42, we see no impact of a change in accounting policies as a result of the application of the Practical Solution No. 42.

## (Segment Information)

### 1) Overview of Reportable Segments

The reportable segments of Mazda Group consist of business components for which separate financial statements are available. The reportable segments are the subject of periodical review by board of directors' meetings for the purpose of making decisions on the distribution of corporate resources and evaluating business performance.

Mazda Group is primarily engaged in the manufacture and sale of automobiles. Businesses in Japan are managed by Mazda Motor Corporation. Businesses in North America are managed by Mazda Motor of America, Inc. and Mazda Motor Corporation. And businesses in Europe regions are managed by Mazda Motor Europe GmbH and Mazda Motor Corporation. Areas other than Japan, North America and Europe are defined as Other areas, regarding it as one management unit. Business deployment in countries in Other areas are managed in an integrated manner by Mazda Motor Corporation.

Accordingly, Mazda Group consists of regional segments based on a system of managing production and sale. As such, Japan, North America, Europe and Other areas are designated as four reportable segments.

### 2) Measurement of Sales, Income or Loss, Assets, and Other Items by Reportable Segments

The accounting treatment of reportable segments is the same as that used for the preparation of Consolidated Financial Statements. In addition, inter-segment sales or transfer are based on the current market price.

### 3) Sales, Income or Loss, Assets, and Other Items by Reportable Segments

(For the fiscal year ended March 31, 2022)

(Millions of Yen)

Year Ended March 31, 2022	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
Outside customers	816,357	1,206,667	539,399	557,926	3,120,349	-	3,120,349
Inter-segment sales or transfer	1,728,336	235,361	20,935	54,123	2,038,755	(2,038,755)	-
Total	2,544,693	1,442,028	560,334	612,049	5,159,104	(2,038,755)	3,120,349
Segment income/(loss)	85,700	(9,485)	14,888	16,542	107,645	(3,418)	104,227
Segment assets	2,395,667	525,662	185,391	363,852	3,470,572	(502,424)	2,968,148
Other items							
Depreciation and amortization	56,664	22,101	5,098	6,418	90,281	-	90,281
Investments in affiliated companies on the equity method	33,424	-	2,414	86,101	121,939	-	121,939
Increase in property, plant and equipment and intangible assets	92,763	46,287	1,369	3,913	144,332	-	144,332

Notes: 1. Notes on Adjustment:

(1) The adjustment on segment income/(loss) is eliminations of inter-segment transactions.

(2) The adjustment on segment assets is mainly eliminations of inter-segment receivables and payables.

2. The segment income/(loss) is reconciled with the operating income in the consolidated statement of operations for the fiscal year ended March 31, 2022.

The segment assets are reconciled with the total assets in the consolidated balance sheet as of March 31, 2022.

(For the fiscal year ended March 31, 2023)

(Millions of Yen)

Year Ended March 31, 2023	Reportable Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Japan	North America	Europe	Other areas	Total		
Net sales:							
Outside customers	953,929	1,636,023	635,349	601,451	3,826,752	-	3,826,752
Inter-segment sales or transfer	2,240,913	408,020	30,571	54,639	2,734,143	(2,734,143)	-
Total	3,194,842	2,044,043	665,920	656,090	6,560,895	(2,734,143)	3,826,752
Segment income	71,331	38,061	14,920	26,728	151,040	(9,071)	141,969
Segment assets	2,552,277	671,464	267,657	372,176	3,863,574	(604,323)	3,259,251
Other items							
Depreciation and amortization	59,784	34,846	4,808	6,512	105,950	-	105,950
Investments in affiliated companies on the equity method	33,558	-	-	91,769	125,327	-	125,327
Increase in property, plant and equipment and intangible assets	80,141	10,375	1,195	2,428	94,139	-	94,139

Notes: 1. Notes on Adjustment:

(1) The adjustment on segment income is eliminations of inter-segment transactions.

(2) The adjustment on segment assets is mainly eliminations of inter-segment receivables and payables.

2. The segment income is reconciled with the operating income in the consolidated statement of operations for the fiscal year ended March 31, 2023.

The segment assets are reconciled with the total assets in the consolidated balance sheet as of March 31, 2023.

**(Information on Amounts Per Share of Common Stock)**

	FY2022 (April 1, 2021 to March 31, 2022)	FY2023 (April 1, 2022 to March 31, 2023)
Net assets per share of common stock (Yen)	2,065.74	<b>2,285.21</b>
Net income per share of common stock (Basic) (Yen)	129.49	<b>226.71</b>
Net income per share of common stock (Diluted) (Yen)	129.38	<b>226.52</b>

Note1: The calculation basis of Net income per share of common stock is as follows.

	FY2022 (April 1, 2021 to March 31, 2022)	FY2023 (April 1, 2022 to March 31, 2023)
Net income per share of common stock:		
Net income attributable to owners of the parent (Millions of Yen)	81,557	<b>142,814</b>
Amount not attribute to common stock shareholders (Millions of Yen)	-	-
Net income attributable to owners of the parent related to common stock (Millions of Yen)	81,557	<b>142,814</b>
Average number of shares outstanding during the period (Thousands of shares)	629,852	<b>629,950</b>
Diluted net income per share of common stock		
Net income adjustment attributable to parent company shareholder (Millions of Yen)	-	-
Increase in common stock (Thousands of shares)	516	<b>530</b>
(of which Stock Acquisition Rights (Thousands of shares))	(516)	<b>(530)</b>
Overview of potentially dilutive common stock not included in the calculation of diluted net income per share because the stock have no dilution effect	-	-

Note2: The calculation basis of Net assets per share of common stock is as follows.

	FY2022 (As of March 31, 2022)	FY2023 (As of March 31, 2023)
Total Net assets (Millions of Yen)	1,316,697	<b>1,456,801</b>
Amount deducted from total Net assets (Millions of Yen)	15,557	<b>17,203</b>
(of which Stock Acquisition Rights (Millions of Yen))	(440)	<b>(475)</b>
(of which Non-controlling Interests (Millions of Yen))	(15,117)	<b>(16,728)</b>
Net assets related to common stock (Millions of Yen)	1,301,140	<b>1,439,598</b>
Number of common stock used in the calculation of net assets per share (Thousands of shares)	629,865	<b>629,962</b>

**(Significant Subsequent Events)**

Not applicable

## 4. Unconsolidated Financial Statements and Major Footnotes

### (1) Unconsolidated Balance Sheets

(Millions of Yen)

As of	FY2022 March 31, 2022	FY2023 March 31, 2023
<b>ASSETS</b>		
Current Assets:		
Cash and deposits	421,835	<b>375,500</b>
Accounts receivable - Trade	265,708	<b>363,469</b>
Securities	71,000	<b>89,000</b>
Finished products	43,486	<b>69,899</b>
Work in process	65,431	<b>108,616</b>
Raw materials and supplies	17,180	<b>13,965</b>
Prepaid expenses	5,480	<b>7,506</b>
Accounts receivable - Other	73,913	<b>52,466</b>
Short-term loans receivable	145,667	<b>137,007</b>
Other	32,589	<b>49,485</b>
Allowance for doubtful receivables	(148)	<b>(279)</b>
Total current assets	1,142,141	<b>1,266,634</b>
Non-current Assets:		
Property, plant and equipment:		
Buildings	90,876	<b>92,599</b>
Structures	14,632	<b>14,953</b>
Machinery and equipment	199,713	<b>231,442</b>
Vehicles	3,381	<b>4,940</b>
Tools, furniture and fixtures	18,376	<b>21,838</b>
Land	296,986	<b>296,661</b>
Leased assets	2,910	<b>3,303</b>
Construction in progress	79,582	<b>55,962</b>
Total property, plant and equipment	706,456	<b>721,698</b>
Intangible assets:		
Software	41,006	<b>47,732</b>
Leased assets	-	<b>1</b>
Total intangible assets	41,006	<b>47,733</b>
Investments and other assets:		
Investment securities	95,719	<b>84,964</b>
Stocks of subsidiaries and affiliates	247,902	<b>247,928</b>
Investments in capital of subsidiaries and affiliates	42,629	<b>40,766</b>
Long-term loans receivable from subsidiaries and affiliates	7,232	<b>5,958</b>
Long-term prepaid expenses	16,867	<b>19,044</b>
Deferred tax assets	15,355	<b>28,540</b>
Other	17,242	<b>4,122</b>
Allowance for doubtful receivables	(4,770)	<b>-</b>
Total investments and other assets	438,176	<b>431,322</b>
Total non-current assets	1,185,638	<b>1,200,753</b>
Total Assets	2,327,779	<b>2,467,387</b>

(Millions of Yen)

As of	FY2022 March 31, 2022	FY2023 March 31, 2023
<b>LIABILITIES</b>		
Current Liabilities:		
Accounts payable - Trade	278,191	365,729
Long-term loans payable due within one year	51,000	198,000
Lease obligations	1,496	1,252
Accounts payable - Other	11,135	14,160
Accrued expenses	76,143	84,102
Income taxes payable	3,502	6,656
Deposit received	41,976	59,769
Reserve for warranty expenses	66,261	85,647
Provision for loss on compensation for damage	11,500	400
Forward exchange contracts	5,596	828
Other	4,255	4,653
Total current liabilities	551,055	821,196
Non-current Liabilities:		
Bonds	50,000	50,000
Long-term loans payable	537,000	343,500
Lease obligations	1,808	2,522
Deferred tax liability related to land revaluation	64,537	64,434
Provision related to environmental regulations	-	13,792
Reserve for retirement benefits	25,010	21,196
Reserve for loss on business of subsidiaries and affiliates	20,643	19,532
Long-term guarantee deposited	5,999	5,777
Asset retirement obligations	4,033	3,976
Other	5,476	2,742
Total non-current liabilities	714,506	527,471
Total Liabilities	1,265,561	1,348,667
<b>NET ASSETS</b>		
Capital and Retained Earnings:		
Common stock	283,957	283,957
Capital surplus		
Capital reserve	193,847	193,847
Other capital surplus	73,786	73,757
Total capital surplus	267,633	267,604
Retained earnings		
Other earned surplus		
Unappropriated retained earnings	338,335	403,144
Total retained earnings	338,335	403,144
Treasury stock	(2,095)	(1,990)
Total capital and retained earnings	887,830	952,715
Valuation and Translation Adjustments:		
Net unrealized gain/(loss) on available-for-sale securities	29,793	20,368
Deferred gains/(losses) on hedges	(1,381)	(140)
Land revaluation	145,536	145,302
Total valuation and translation adjustments	173,948	165,530
Stock Acquisition Rights	440	475
Total Net Assets	1,062,218	1,118,720
Total Liabilities and Net Assets	2,327,779	2,467,387

## (2) Unconsolidated Statements of Operations

(Millions of Yen)

	FY2022 March 31, 2022	FY2023 March 31, 2023
For the years ended		
Net sales	2,339,290	<b>3,000,360</b>
Cost of sales	1,937,447	<b>2,579,670</b>
Gross profit	401,843	<b>420,690</b>
Selling, general and administrative expenses	331,966	<b>371,862</b>
Operating income	69,877	<b>48,828</b>
Non-operating income		
Interest income	1,789	<b>8,665</b>
Interest income of securities	9	<b>10</b>
Dividends income	34,907	<b>21,148</b>
Rental income	4,272	<b>4,331</b>
Foreign exchange gain	30,245	<b>27,113</b>
Other	552	<b>917</b>
Total	71,774	<b>62,184</b>
Non-operating expenses		
Interest expense	4,663	<b>4,122</b>
Interest paid on bonds	166	<b>166</b>
Other	6,808	<b>4,133</b>
Total	11,637	<b>8,421</b>
Ordinary income	130,014	<b>102,591</b>
Extraordinary income		
Gain on sales of property, plant and equipment	10	<b>10</b>
Gain on reversal of reserve for loss on business of subsidiaries and affiliates	-	<b>1,111</b>
Other	24	<b>54</b>
Total	34	<b>1,175</b>
Extraordinary losses		
Loss on sales of property, plant and equipment	3	<b>255</b>
Loss on retirement of property, plant and equipment	3,496	<b>4,359</b>
Impairment loss	487	<b>217</b>
Loss on production suspension and others due to the novel coronavirus	8,861	-
Loss on liquidation of subsidiaries and affiliates	-	<b>10,215</b>
Reserve for loss on business of subsidiaries and affiliates	12,150	-
Other	507	<b>67</b>
Total	25,504	<b>15,113</b>
Income before income taxes	104,544	<b>88,653</b>
Income taxes		
Current	3,802	<b>8,585</b>
Deferred	16,213	<b>(9,703)</b>
Total	20,015	<b>(1,118)</b>
Net income	84,529	<b>89,771</b>

### (3) Unconsolidated Statements of Changes in Net Assets

(For the Year Ended March 31, 2022)

	Capital and Retained Earnings					
	Common stock	Capital surplus		Retained earnings	Treasury stock	Total Capital and Retained earnings
		Capital reserve	Other capital surplus	Other earned surplus Unappropriated retained earnings		
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2021</b>	283,957	193,847	73,811	254,920	(2,182)	804,353
Cumulative effects of changes in accounting policies				(1,114)		(1,114)
<b>Restated balance</b>	283,957	193,847	73,811	253,806	(2,182)	803,239
<b>Changes during the period:</b>						
Dividends paid						-
Net income				84,529		84,529
Purchase of treasury stock					(1)	(1)
Sale of treasury stock			(25)		88	63
Reversal for land revaluation						-
Changes in items other than capital and retained earnings, net						
<b>Total changes during the period</b>	-	-	(25)	84,529	87	84,591
<b>Balance at March 31, 2022</b>	283,957	193,847	73,786	338,335	(2,095)	887,830

	Valuation and Translation Adjustments				Stock Acquisition Rights	Total Net Assets
	Net unrealized gain/(loss) on available-for-securities	Deferred gains/(losses) on hedges	Land revaluation	Total valuation and translation adjustments		
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2021</b>	15,973	(240)	145,536	161,269	382	966,004
Cumulative effects of changes in accounting policies						(1,114)
<b>Restated balance</b>	15,973	(240)	145,536	161,269	382	964,890
<b>Changes during the period:</b>						
Dividends paid						-
Net income						84,529
Purchase of treasury stock						(1)
Sale of treasury stock						63
Reversal for land revaluation						-
Changes in items other than capital and retained earnings, net	13,820	(1,141)	-	12,679	58	12,737
<b>Total changes during the period</b>	13,820	(1,141)	-	12,679	58	97,328
<b>Balance at March 31, 2022</b>	29,793	(1,381)	145,536	173,948	440	1,062,218

(For the Year Ended March 31, 2023)

	Capital and Retained Earnings					
	Common stock	Capital surplus		Retained earnings	Treasury stock	Total Capital and Retained earnings
		Capital reserve	Other capital surplus	Other earned surplus Unappropriated retained earnings		
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2022</b>	<b>283,957</b>	<b>193,847</b>	<b>73,786</b>	<b>338,335</b>	<b>(2,095)</b>	<b>887,830</b>
Cumulative effects of changes in accounting policies						-
<b>Restated balance</b>	<b>283,957</b>	<b>193,847</b>	<b>73,786</b>	<b>338,335</b>	<b>(2,095)</b>	<b>887,830</b>
<b>Changes during the period:</b>						
Dividends paid				(25,197)		(25,197)
Net income				89,771		89,771
Purchase of treasury stock					(2)	(2)
Sale of treasury stock			(29)		107	78
Reversal for land revaluation				234		234
Changes in items other than capital and retained earnings, net						
<b>Total changes during the period</b>	<b>-</b>	<b>-</b>	<b>(29)</b>	<b>64,809</b>	<b>105</b>	<b>64,885</b>
<b>Balance at March 31, 2023</b>	<b>283,957</b>	<b>193,847</b>	<b>73,757</b>	<b>403,144</b>	<b>(1,990)</b>	<b>952,715</b>

	Valuation and Translation Adjustments				Stock Acquisition Rights	Total Net Assets
	Net unrealized gain/(loss) on available-for-securities	Deferred gains/(losses) on hedges	Land revaluation	Total valuation and translation adjustments		
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
<b>Balance at April 1, 2022</b>	<b>29,793</b>	<b>(1,381)</b>	<b>145,536</b>	<b>173,948</b>	<b>440</b>	<b>1,062,218</b>
Cumulative effects of changes in accounting policies						-
<b>Restated balance</b>	<b>29,793</b>	<b>(1,381)</b>	<b>145,536</b>	<b>173,948</b>	<b>440</b>	<b>1,062,218</b>
<b>Changes during the period:</b>						
Dividends paid						(25,197)
Net income						89,771
Purchase of treasury stock						(2)
Sale of treasury stock						78
Reversal for land revaluation						234
Changes in items other than capital and retained earnings, net	(9,425)	1,241	(234)	(8,418)	35	(8,383)
<b>Total changes during the period</b>	<b>(9,425)</b>	<b>1,241</b>	<b>(234)</b>	<b>(8,418)</b>	<b>35</b>	<b>56,502</b>
<b>Balance at March 31, 2023</b>	<b>20,368</b>	<b>(140)</b>	<b>145,302</b>	<b>165,530</b>	<b>475</b>	<b>1,118,720</b>

#### **(4) Footnotes to the Unconsolidated Financial Statements**

##### **(Note on the Assumptions as Going Concern)**

Not applicable