Five-Year Summary

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries
Years ended December 31, 2006, 2007, 2008, 2009 and 2010

	Millions of yen				
	2006	2007	2008	2009	**2010**
For the year					
Net sales	¥1,582,046	¥1,756,707	¥1,603,881	¥1,153,642	**¥1,294,131**
Sales by market:					
Japan	188,650	181,586	170,208	130,437	**142,378**
Overseas	1,393,395	1,575,120	1,433,672	1,023,205	**1,151,752**
Sales by product:					
Motorcycles	914,810	1,056,212	1,028,809	817,058	**905,977**
Marine products	266,529	289,867	238,814	150,113	**167,141**
Power products	250,418	265,606	213,259	100,577	**102,968**
Other products	150,288	145,021	122,997	85,893	**118,043**
Cost of sales	1,162,255	1,280,616	1,226,775	951,350	**998,565**
Operating income (loss)	123,534	126,998	48,382	(62,580)	**51,308**
Ordinary income (loss)	125,371	140,338	58,872	(68,340)	**66,142**
Net income (loss)	77,233	71,222	1,851	(216,148)	**18,300**
Capital expenditures	83,014	84,789	94,391	46,035	**33,939**
Depreciation expenses	47,448	54,578	59,606	53,701	**36,594**
At the year end					
Total assets	¥1,128,688	¥1,258,430	¥1,163,173	¥ 987,077	**¥ 978,343**
Net assets	501,054	569,221	428,483	249,266	**310,809**
	Yen				
Per share amounts					
Net income (loss)—basic	¥ 270.09	¥ 248.81	¥ 6.47	¥ (755.92)	**¥ 55.50**
Net income—diluted	269.82	248.73	6.47	—	**55.50**
Cash dividends	36.00	41.00	25.50	0.00	**0.00**
Number of employees	41,958	46,850	49,761	49,994	**52,184**

Quarterly Financial Information

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries
Year ended December 31, 2010

	Millions of yen			
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
For the period				
Net sales	¥ 309,898	¥ 676,166	¥ 987,402	¥1,294,131
Operating income	9,611	35,030	48,773	51,308
Net income	7,511	23,776	31,067	18,300
At the end of period				
Total assets	¥1,033,310	¥1,017,130	¥1,007,521	¥ 978,343
Net assets	259,031	324,386	331,005	310,809
	Yen			
Per share amounts				
Net income—basic	¥ 26.28	¥ 76.68	¥ 96.12	¥ 55.50
Net income—diluted	26.28	76.68	96.12	55.50