



Freedom's Frontier National Heritage Area Management Plan Appendices

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One Hundred Ninth Congress
of the
United States of America

AT THE SECOND SESSION

*Begun and held at the City of Washington on Tuesday,
the third day of January, two thousand and six*

An Act

To reduce temporarily the royalty required to be paid for sodium produced, to establish certain National Heritage Areas, and for other purposes.

*Be it enacted by the Senate and House of Representatives of
the United States of America in Congress assembled,*

SECTION 1. SHORT TITLE; TABLE OF CONTENTS.

(a) **SHORT TITLE.**—This Act may be cited as the “National Heritage Areas Act of 2006”.

(b) **TABLE OF CONTENTS.**—The table of contents of this Act is as follows:

Sec. 1. Short title; table of contents.

TITLE I—SODA ASH ROYALTY REDUCTION

Sec. 101. Short title.
Sec. 102. Reduction in royalty rate on soda ash.
Sec. 103. Study.

TITLE II—ESTABLISHMENT OF NATIONAL HERITAGE AREAS

Subtitle A—Northern Rio Grande National Heritage Area

Sec. 201. Short title.
Sec. 202. Congressional findings.
Sec. 203. Definitions.
Sec. 204. Northern Rio Grande National Heritage Area.
Sec. 205. Authority and duties of the Management Entity.
Sec. 206. Duties of the Secretary.
Sec. 207. Private property protections; savings provisions.
Sec. 208. Sunset.
Sec. 209. Authorization of appropriations.

Subtitle B—Atchafalaya National Heritage Area

Sec. 211. Short title.
Sec. 212. Definitions.
Sec. 213. Atchafalaya National Heritage Area.
Sec. 214. Authorities and duties of the local coordinating entity.
Sec. 215. Management Plan.
Sec. 216. Requirements for inclusion of private property.
Sec. 217. Private property protection.
Sec. 218. Effect of subtitle.
Sec. 219. Reports.
Sec. 220. Authorization of appropriations.
Sec. 221. Termination of authority.

Subtitle C—Arabia Mountain National Heritage Area

Sec. 231. Short title.
Sec. 232. Findings and purposes.
Sec. 233. Definitions.
Sec. 234. Arabia Mountain National Heritage Area.
Sec. 235. Authorities and duties of the local coordinating entity.
Sec. 236. Management Plan.

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- Sec. 237. Technical and financial assistance.
- Sec. 238. Effect on certain authority.
- Sec. 239. Authorization of appropriations.
- Sec. 240. Termination of authority.
- Sec. 241. Requirements for inclusion of private property.
- Sec. 242. Private property protection.

Subtitle D—Mormon Pioneer National Heritage Area

- Sec. 251. Short title.
- Sec. 252. Findings and purpose.
- Sec. 253. Definitions.
- Sec. 254. Mormon Pioneer National Heritage Area.
- Sec. 255. Designation of Alliance as local coordinating entity.
- Sec. 256. Management of the Heritage Area.
- Sec. 257. Duties and authorities of Federal agencies.
- Sec. 258A. Requirements for inclusion of private property.
- Sec. 258B. Private property protection.
- Sec. 259. Authorization of appropriations.
- Sec. 260. Termination of authority.

Subtitle E—Freedom’s Frontier National Heritage Area

- Sec. 261. Short title.
- Sec. 262. Purpose.
- Sec. 263. Definitions.
- Sec. 264. Freedom’s Frontier National Heritage Area.
- Sec. 265. Technical and financial assistance; other Federal agencies.
- Sec. 266. Private property protection.
- Sec. 267. Savings provisions.
- Sec. 268. Authorization of appropriations.
- Sec. 269. Termination of authority.

Subtitle F—Upper Housatonic Valley National Heritage Area

- Sec. 271. Short title.
- Sec. 272. Findings and purposes.
- Sec. 273. Definitions.
- Sec. 274. Upper Housatonic Valley National Heritage Area.
- Sec. 275. Authorities, prohibitions, and duties of the Management Entity.
- Sec. 276. Management Plan.
- Sec. 277. Duties and authorities of the Secretary.
- Sec. 278. Duties of other Federal agencies.
- Sec. 279. Requirements for inclusion of private property.
- Sec. 280. Private property protection.
- Sec. 280A. Authorization of appropriations.
- Sec. 280B. Sunset.

Subtitle G—Champlain Valley National Heritage Partnership

- Sec. 281. Short title.
- Sec. 282. Findings and purposes.
- Sec. 283. Definitions.
- Sec. 284. Heritage Partnership.
- Sec. 285. Requirements for inclusion of private property.
- Sec. 286. Private property protection.
- Sec. 287. Effect.
- Sec. 288. Authorization of appropriations.
- Sec. 289. Termination of authority.

Subtitle H—Great Basin National Heritage Route

- Sec. 291. Short title.
- Sec. 291A. Findings and purposes.
- Sec. 291B. Definitions.
- Sec. 291C. Great Basin National Heritage Route.
- Sec. 291D. Memorandum of understanding.
- Sec. 291E. Management Plan.
- Sec. 291F. Authority and duties of local coordinating entity.
- Sec. 291G. Duties and authorities of Federal agencies.
- Sec. 291H. Land use regulation; applicability of Federal law.
- Sec. 291I. Authorization of appropriations.
- Sec. 291J. Termination of authority.
- Sec. 291K. Requirements for inclusion of private property.
- Sec. 291L. Private property protection.

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Subtitle I—Gullah/Geechee Heritage Corridor

- Sec. 295. Short title.
- Sec. 295A. Purposes.
- Sec. 295B. Definitions.
- Sec. 295C. Gullah/Geechee Cultural Heritage Corridor.
- Sec. 295D. Gullah/Geechee Cultural Heritage Corridor Commission.
- Sec. 295E. Operation of the local coordinating entity.
- Sec. 295F. Management Plan.
- Sec. 295G. Technical and financial assistance.
- Sec. 295H. Duties of other Federal agencies.
- Sec. 295I. Coastal Heritage Centers.
- Sec. 295J. Private property protection.
- Sec. 295K. Authorization of appropriations.
- Sec. 295L. Termination of authority.

Subtitle J—Crossroads of the American Revolution National Heritage Area

- Sec. 297. Short title.
- Sec. 297A. Findings and purposes.
- Sec. 297B. Definitions.
- Sec. 297C. Crossroads of the American Revolution National Heritage Area.
- Sec. 297D. Management Plan.
- Sec. 297E. Authorities, duties, and prohibitions applicable to the local coordinating entity.
- Sec. 297F. Technical and financial assistance; other Federal agencies.
- Sec. 297G. Authorization of appropriations.
- Sec. 297H. Termination of authority.
- Sec. 297I. Requirements for inclusion of private property.
- Sec. 297J. Private property protection.

TITLE III—NATIONAL HERITAGE AREA STUDIES

Subtitle A—Western Reserve Heritage Area Study

- Sec. 301. Short title.
- Sec. 302. National Park Service study regarding the Western Reserve, Ohio.

Subtitle B—St. Croix National Heritage Area Study

- Sec. 311. Short title.
- Sec. 312. Study.

Subtitle C—Southern Campaign of the Revolution

- Sec. 321. Short title.
- Sec. 322. Southern Campaign of the Revolution Heritage Area study.
- Sec. 323. Private property.

TITLE IV—ILLINOIS AND MICHIGAN CANAL NATIONAL HERITAGE
CORRIDOR ACT AMENDMENTS

- Sec. 401. Short title.
- Sec. 402. Transition and provisions for new local coordinating entity.
- Sec. 403. Private property protection.
- Sec. 404. Technical amendments.

TITLE V—MOKELUMNE RIVER FEASIBILITY STUDY

- Sec. 501. Authorization of Mokelumne River Regional Water Storage and Conjunctive Use Project Study.
- Sec. 502. Use of reports and other information.
- Sec. 503. Cost shares.
- Sec. 504. Water rights.
- Sec. 505. Authorization of appropriations.

TITLE VI—DELAWARE NATIONAL COASTAL SPECIAL RESOURCES STUDY

- Sec. 601. Short title.
- Sec. 602. Study.
- Sec. 603. Themes.
- Sec. 604. Report.

TITLE VII—JOHN H. CHAFEE BLACKSTONE RIVER VALLEY NATIONAL
HERITAGE CORRIDOR REAUTHORIZATION

- Sec. 701. Short title.
- Sec. 702. John H. Chafee Blackstone River Valley National Heritage Corridor.

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Sec. 703. New Jersey Coastal Heritage Trail Route.

TITLE VIII—CALIFORNIA RECLAMATION GROUNDWATER REMEDIATION
INITIATIVE

Sec. 801. Short title.

Sec. 802. Definitions.

Sec. 803. California basins remediation.

Sec. 804. Sunset of authority.

TITLE IX—NATIONAL COAL HERITAGE AREA

Sec. 901. National Coal Heritage Area amendments.

**TITLE I—SODA ASH ROYALTY
REDUCTION**

SEC. 101. SHORT TITLE.

This title may be cited as the “Soda Ash Royalty Reduction Act of 2006”.

SEC. 102. REDUCTION IN ROYALTY RATE ON SODA ASH.

Notwithstanding section 102(a)(9) of the Federal Land Policy Management Act of 1976 (43 U.S.C. 1701(a)(9)), section 24 of the Mineral Leasing Act (30 U.S.C. 262), and the terms of any lease under that Act, the royalty rate on the quantity or gross value of the output of sodium compounds and related products at the point of shipment to market from Federal land in the 5-year period beginning on the date of enactment of this Act shall be 2 percent.

SEC. 103. STUDY.

After the end of the 4-year period beginning on the date of enactment of this Act, and before the end of the 5-year period beginning on that date, the Secretary of the Interior shall report to Congress on the effects of the royalty reduction under this title, including—

(1) the amount of sodium compounds and related products at the point of shipment to market from Federal land during that 4-year period;

(2) the number of jobs that have been created or maintained during the royalty reduction period;

(3) the total amount of royalty paid to the United States on the quantity or gross value of the output of sodium compounds and related products at the point of shipment to market produced during that 4-year period, and the portion of such royalty paid to States; and

(4) a recommendation of whether the reduced royalty rate should apply after the end of the 5-year period beginning on the date of enactment of this Act.

TITLE II—ESTABLISHMENT OF NATIONAL HERITAGE AREAS

Subtitle A—Northern Rio Grande National Heritage Area

SEC. 201. SHORT TITLE.

This subtitle may be cited as the “Northern Rio Grande National Heritage Area Act”.

SEC. 202. CONGRESSIONAL FINDINGS.

The Congress finds that—

(1) northern New Mexico encompasses a mosaic of cultures and history, including 8 Pueblos and the descendants of Spanish ancestors who settled in the area in 1598;

(2) the combination of cultures, languages, folk arts, customs, and architecture make northern New Mexico unique;

(3) the area includes spectacular natural, scenic, and recreational resources;

(4) there is broad support from local governments and interested individuals to establish a National Heritage Area to coordinate and assist in the preservation and interpretation of these resources;

(5) in 1991, the National Park Service study Alternative Concepts for Commemorating Spanish Colonization identified several alternatives consistent with the establishment of a National Heritage Area, including conducting a comprehensive archaeological and historical research program, coordinating a comprehensive interpretation program, and interpreting a cultural heritage scene; and

(6) establishment of a National Heritage Area in northern New Mexico would assist local communities and residents in preserving these unique cultural, historical and natural resources.

SEC. 203. DEFINITIONS.

As used in this subtitle—

(1) the term “heritage area” means the Northern Rio Grande Heritage Area; and

(2) the term “Secretary” means the Secretary of the Interior.

SEC. 204. NORTHERN RIO GRANDE NATIONAL HERITAGE AREA.

(a) **ESTABLISHMENT.**—There is hereby established the Northern Rio Grande National Heritage Area in the State of New Mexico.

(b) **BOUNDARIES.**—The heritage area shall include the counties of Santa Fe, Rio Arriba, and Taos.

(c) **MANAGEMENT ENTITY.**—

(1) The Northern Rio Grande National Heritage Area, Inc., a non-profit corporation chartered in the State of New Mexico, shall serve as the management entity for the heritage area.

(2) The Board of Directors for the management entity shall include representatives of the State of New Mexico, the counties of Santa Fe, Rio Arriba and Taos, tribes and pueblos within the heritage area, the cities of Santa Fe, Espanola and Taos,

and members of the general public. The total number of Board members and the number of Directors representing State, local and tribal governments and interested communities shall be established to ensure that all parties have appropriate representation on the Board.

SEC. 205. AUTHORITY AND DUTIES OF THE MANAGEMENT ENTITY.

(a) **MANAGEMENT PLAN.**—

(1) Not later than 3 years after the date of enactment of this Act, the management entity shall develop and forward to the Secretary a management plan for the heritage area.

(2) The management entity shall develop and implement the management plan in cooperation with affected communities, tribal and local governments and shall provide for public involvement in the development and implementation of the management plan.

(3) The management plan shall, at a minimum—

(A) provide recommendations for the conservation, funding, management, and development of the resources of the heritage area;

(B) identify sources of funding;

(C) include an inventory of the cultural, historical, archaeological, natural, and recreational resources of the heritage area;

(D) provide recommendations for educational and interpretive programs to inform the public about the resources of the heritage area; and

(E) include an analysis of ways in which local, State, Federal, and tribal programs may best be coordinated to promote the purposes of this subtitle.

(4) If the management entity fails to submit a management plan to the Secretary as provided in paragraph (1), the heritage area shall no longer be eligible to receive Federal funding under this subtitle until such time as a plan is submitted to the Secretary.

(5) The Secretary shall approve or disapprove the management plan within 90 days after the date of submission. If the Secretary disapproves the management plan, the Secretary shall advise the management entity in writing of the reasons therefore and shall make recommendations for revisions to the plan.

(6) The management entity shall periodically review the management plan and submit to the Secretary any recommendations for proposed revisions to the management plan. Any major revisions to the management plan must be approved by the Secretary.

(b) **AUTHORITY.**—The management entity may make grants and provide technical assistance to tribal and local governments, and other public and private entities to carry out the management plan.

(c) **DUTIES.**—The management entity shall—

(1) give priority in implementing actions set forth in the management plan;

(2) encourage by appropriate means economic viability in the heritage area consistent with the goals of the management plan; and

(3) assist local and tribal governments and non-profit organizations in—

(A) establishing and maintaining interpretive exhibits in the heritage area;

(B) developing recreational resources in the heritage area;

(C) increasing public awareness of, and appreciation for, the cultural, historical, archaeological and natural resources and sites in the heritage area;

(D) the restoration of historic structures related to the heritage area; and

(E) carrying out other actions that the management entity determines appropriate to fulfill the purposes of this subtitle, consistent with the management plan.

(d) PROHIBITION ON ACQUIRING REAL PROPERTY.—The management entity may not use Federal funds received under this subtitle to acquire real property or an interest in real property.

(e) PUBLIC MEETINGS.—The management entity shall hold public meetings at least annually regarding the implementation of the management plan.

(f) ANNUAL REPORTS AND AUDITS.—

(1) For any year in which the management entity receives Federal funds under this subtitle, the management entity shall submit an annual report to the Secretary setting forth accomplishments, expenses and income, and each entity to which any grant was made by the management entity.

(2) The management entity shall make available to the Secretary for audit all records relating to the expenditure of Federal funds and any matching funds. The management entity shall also require, for all agreements authorizing expenditure of Federal funds by other organizations, that the receiving organization make available to the Secretary for audit all records concerning the expenditure of those funds.

SEC. 206. DUTIES OF THE SECRETARY.

(a) TECHNICAL AND FINANCIAL ASSISTANCE.—The Secretary may, upon request of the management entity, provide technical and financial assistance to develop and implement the management plan.

(b) PRIORITY.—In providing assistance under subsection (a), the Secretary shall give priority to actions that facilitate—

(1) the conservation of the significant natural, cultural, historical, archaeological, scenic, and recreational resources of the heritage area; and

(2) the provision of educational, interpretive, and recreational opportunities consistent with the resources and associated values of the heritage area.

SEC. 207. PRIVATE PROPERTY PROTECTIONS; SAVINGS PROVISIONS.

(a) PRIVATE PROPERTY PROTECTION.—

(1) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation or promotion to the management entity.

(2) **LANDOWNER WITHDRAWAL.**—Any owner of private property included within the boundary of the heritage area, shall have their property immediately removed from within the boundary by submitting a written request to the management entity.

(3) **ACCESS TO PRIVATE PROPERTY.**—Nothing in this subtitle shall be construed to require any private property owner to permit public access (including Federal, State, or local government access) to such private property. Nothing in this subtitle shall be construed to modify any provision of Federal, State, or local law with regard to public access to or use of private lands.

(4) **LIABILITY.**—Designation of the heritage area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(5) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this subtitle shall be construed to modify any authority of Federal, State, or local governments to regulate land use.

(6) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the heritage area to participate in or be associated with the heritage area.

(b) **EFFECT OF ESTABLISHMENT.**—The boundaries designated for the heritage area represent the area within which Federal funds appropriated for the purpose of this subtitle shall be expended. The establishment of the heritage area and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the heritage area or its viewshed by the Secretary, the National Park Service, or the management entity.

(c) **TRIBAL LANDS.**—Nothing in this subtitle shall restrict or limit a tribe from protecting cultural or religious sites on tribal lands.

(d) **TRUST RESPONSIBILITIES.**—Nothing in this subtitle shall diminish the Federal Government's trust responsibilities or government-to-government obligations to any federally recognized Indian tribe.

SEC. 208. SUNSET.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

SEC. 209. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There are authorized to be appropriated to carry out this subtitle \$10,000,000, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) **COST-SHARING REQUIREMENT.**—The Federal share of the total cost of any activity assisted under this subtitle shall be not more than 50 percent.

Subtitle B—Atchafalaya National Heritage Area

SEC. 211. SHORT TITLE.

This subtitle may be cited as the “Atchafalaya National Heritage Area Act”.

SEC. 212. DEFINITIONS.

In this subtitle:

(1) **HERITAGE AREA.**—The term “Heritage Area” means the Atchafalaya National Heritage Area established by section 213(a).

(2) **LOCAL COORDINATING ENTITY.**—The term “local coordinating entity” means the local coordinating entity for the Heritage Area designated by section 213(c).

(3) **MANAGEMENT PLAN.**—The term “management plan” means the management plan for the Heritage Area developed under section 215.

(4) **SECRETARY.**—The term “Secretary” means the Secretary of the Interior.

(5) **STATE.**—The term “State” means the State of Louisiana.

SEC. 213. ATCHAFALAYA NATIONAL HERITAGE AREA.

(a) **ESTABLISHMENT.**—There is established in the State the Atchafalaya National Heritage Area.

(b) **BOUNDARIES.**—The Heritage Area shall consist of the whole of the following parishes in the State: St. Mary, Iberia, St. Martin, St. Landry, Avoyelles, Pointe Coupee, Iberville, Assumption, Terrebonne, Lafayette, West Baton Rouge, Concordia, East Baton Rouge, and Ascension Parish.

(c) **LOCAL COORDINATING ENTITY.**—

(1) **IN GENERAL.**—The Atchafalaya Trace Commission shall be the local coordinating entity for the Heritage Area.

(2) **COMPOSITION.**—The local coordinating entity shall be composed of 14 members appointed by the governing authority of each parish within the Heritage Area.

SEC. 214. AUTHORITIES AND DUTIES OF THE LOCAL COORDINATING ENTITY.

(a) **AUTHORITIES.**—For the purposes of developing and implementing the management plan and otherwise carrying out this subtitle, the local coordinating entity may—

(1) make grants to, and enter into cooperative agreements with, the State, units of local government, and private organizations;

(2) hire and compensate staff; and

(3) enter into contracts for goods and services.

(b) **DUTIES.**—The local coordinating entity shall—

(1) submit to the Secretary for approval a management plan;

(2) implement the management plan, including providing assistance to units of government and others in—

(A) carrying out programs that recognize important resource values within the Heritage Area;

(B) encouraging sustainable economic development within the Heritage Area;

(C) establishing and maintaining interpretive sites within the Heritage Area; and

(D) increasing public awareness of, and appreciation for the natural, historic, and cultural resources of, the Heritage Area;

(3) adopt bylaws governing the conduct of the local coordinating entity; and

(4) for any year for which Federal funds are received under this subtitle, submit to the Secretary a report that describes, for the year—

(A) the accomplishments of the local coordinating entity; and

(B) the expenses and income of the local coordinating entity.

(c) ACQUISITION OF REAL PROPERTY.—The local coordinating entity shall not use Federal funds received under this subtitle to acquire real property or an interest in real property.

(d) PUBLIC MEETINGS.—The local coordinating entity shall conduct public meetings at least quarterly.

SEC. 215. MANAGEMENT PLAN.

(a) IN GENERAL.—The local coordinating entity shall develop a management plan for the Heritage Area that incorporates an integrated and cooperative approach to protect, interpret, and enhance the natural, scenic, cultural, historic, and recreational resources of the Heritage Area.

(b) CONSIDERATION OF OTHER PLANS AND ACTIONS.—In developing the management plan, the local coordinating entity shall—

(1) take into consideration State and local plans; and

(2) invite the participation of residents, public agencies, and private organizations in the Heritage Area.

(c) CONTENTS.—The management plan shall include—

(1) an inventory of the resources in the Heritage Area, including—

(A) a list of property in the Heritage Area that—

(i) relates to the purposes of the Heritage Area;

and

(ii) should be preserved, restored, managed, or maintained because of the significance of the property;

and

(B) an assessment of cultural landscapes within the Heritage Area;

(2) provisions for the protection, interpretation, and enjoyment of the resources of the Heritage Area consistent with this subtitle;

(3) an interpretation plan for the Heritage Area; and

(4) a program for implementation of the management plan that includes—

(A) actions to be carried out by units of government, private organizations, and public-private partnerships to protect the resources of the Heritage Area; and

(B) the identification of existing and potential sources of funding for implementing the plan.

(d) SUBMISSION TO SECRETARY FOR APPROVAL.—

(1) IN GENERAL.—Not later than 3 years after the date on which funds are made available to carry out this subtitle,

the local coordinating entity shall submit the management plan to the Secretary for approval.

(2) EFFECT OF FAILURE TO SUBMIT.—If a management plan is not submitted to the Secretary by the date specified in paragraph (1), the Secretary shall not provide any additional funding under this subtitle until a management plan for the Heritage Area is submitted to the Secretary.

(e) APPROVAL.—

(1) IN GENERAL.—Not later than 90 days after receiving the management plan submitted under subsection (d)(1), the Secretary, in consultation with the State, shall approve or disapprove the management plan.

(2) ACTION FOLLOWING DISAPPROVAL.—

(A) IN GENERAL.—If the Secretary disapproves a management plan under paragraph (1), the Secretary shall—

(i) advise the local coordinating entity in writing of the reasons for the disapproval;

(ii) make recommendations for revisions to the management plan; and

(iii) allow the local coordinating entity to submit to the Secretary revisions to the management plan.

(B) DEADLINE FOR APPROVAL OF REVISION.—Not later than 90 days after the date on which a revision is submitted under subparagraph (A)(iii), the Secretary shall approve or disapprove the revision.

(f) REVISION.—

(1) IN GENERAL.—After approval by the Secretary of a management plan, the local coordinating entity shall periodically—

(A) review the management plan; and

(B) submit to the Secretary, for review and approval by the Secretary, the recommendations of the local coordinating entity for any revisions to the management plan that the local coordinating entity considers to be appropriate.

(2) EXPENDITURE OF FUNDS.—No funds made available under this subtitle shall be used to implement any revision proposed by the local coordinating entity under paragraph (1)(B) until the Secretary approves the revision.

SEC. 216. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the local coordinating entity and has given written consent to the local coordinating entity for such preservation, conservation, or promotion.

(b) LANDOWNER WITHDRAWAL.—Any owner of private property included within the boundary of the Heritage Area shall have that private property immediately removed from the boundary by submitting a written request to the local coordinating entity.

SEC. 217. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this subtitle shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) **LIABILITY.**—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on that private property.

(c) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

SEC. 218. EFFECT OF SUBTITLE.

Nothing in this subtitle or in establishment of the Heritage Area—

(1) grants any Federal agency regulatory authority over any interest in the Heritage Area, unless cooperatively agreed on by all involved parties;

(2) modifies, enlarges, or diminishes any authority of the Federal Government or a State or local government to regulate any use of land as provided for by law (including regulations) in existence on the date of enactment of this Act;

(3) grants any power of zoning or land use to the local coordinating entity;

(4) imposes any environmental, occupational, safety, or other rule, standard, or permitting process that is different from those in effect on the date of enactment of this Act that would be applicable had the Heritage Area not been established;

(5)(A) imposes any change in Federal environmental quality standards; or

(B) authorizes designation of any portion of the Heritage Area that is subject to part C of title I of the Clean Air Act (42 U.S.C. 7470 et seq.) as class 1 for the purposes of that part solely by reason of the establishment of the Heritage Area;

(6) authorizes any Federal or State agency to impose more restrictive water use designations, or water quality standards on uses of or discharges to, waters of the United States or waters of the State within or adjacent to the Heritage Area solely by reason of the establishment of the Heritage Area;

(7) abridges, restricts, or alters any applicable rule, standard, or review procedure for permitting of facilities within or adjacent to the Heritage Area; or

(8) affects the continuing use and operation, where located on the date of enactment of this Act, of any public utility or common carrier.

SEC. 219. REPORTS.

For any year in which Federal funds have been made available under this subtitle, the local coordinating entity shall submit to the Secretary a report that describes—

(1) the accomplishments of the local coordinating entity;

and

(2) the expenses and income of the local coordinating entity.

SEC. 220. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated to carry out this subtitle \$10,000,000, to remain available until expended, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) **COST-SHARING REQUIREMENT.**—The Federal share of the total cost of any activity assisted under this subtitle shall be not more than 50 percent unless the Secretary determines that no reasonable means are available through which the local coordinating entity can meet its cost sharing requirement for that activity.

SEC. 221. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance to the local coordinating entity under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

Subtitle C—Arabia Mountain National Heritage Area

SEC. 231. SHORT TITLE.

This subtitle may be cited as the “Arabia Mountain National Heritage Area Act”.

SEC. 232. FINDINGS AND PURPOSES.

(a) **FINDINGS.**—Congress finds the following:

(1) The Arabia Mountain area contains a variety of natural, cultural, historical, scenic, and recreational resources that together represent distinctive aspects of the heritage of the United States that are worthy of recognition, conservation, interpretation, and continuing use.

(2) The best methods for managing the resources of the Arabia Mountain area would be through partnerships between public and private entities that combine diverse resources and active communities.

(3) Davidson-Arabia Mountain Nature Preserve, a 535-acre park in DeKalb County, Georgia—

(A) protects granite outcrop ecosystems, wetland, and pine and oak forests; and

(B) includes federally-protected plant species.

(4) Panola Mountain, a national natural landmark, located in the 860-acre Panola Mountain State Conservation Park, is a rare example of a pristine granite outcrop.

(5) The archaeological site at Miners Creek Preserve along the South River contains documented evidence of early human activity.

(6) The city of Lithonia, Georgia, and related sites of Arabia Mountain and Stone Mountain possess sites that display the history of granite mining as an industry and culture in Georgia, and the impact of that industry on the United States.

(7) The community of Klondike is eligible for designation as a National Historic District.

(8) The city of Lithonia has 2 structures listed on the National Register of Historic Places.

(b) **PURPOSES.**—The purposes of this subtitle are as follows:

(1) To recognize, preserve, promote, interpret, and make available for the benefit of the public the natural, cultural,

historical, scenic, and recreational resources in the area that includes Arabia Mountain, Panola Mountain, Miners Creek, and other significant sites and communities.

(2) To assist the State of Georgia and the counties of DeKalb, Rockdale, and Henry in the State in developing and implementing an integrated cultural, historical, and land resource management program to protect, enhance, and interpret the significant resources within the heritage area.

SEC. 233. DEFINITIONS.

In this subtitle:

(1) **HERITAGE AREA.**—The term “heritage area” means the Arabia Mountain National Heritage Area established by section 234(a).

(2) **LOCAL COORDINATING ENTITY.**—The term “local coordinating entity” means the Arabia Mountain Heritage Area Alliance or a successor of the Arabia Mountain Heritage Area Alliance.

(3) **MANAGEMENT PLAN.**—The term “management plan” means the management plan for the heritage area developed under section 236.

(4) **SECRETARY.**—The term “Secretary” means the Secretary of the Interior.

(5) **STATE.**—The term “State” means the State of Georgia.

SEC. 234. ARABIA MOUNTAIN NATIONAL HERITAGE AREA.

(a) **ESTABLISHMENT.**—There is established the Arabia Mountain National Heritage Area in the State.

(b) **BOUNDARIES.**—The heritage area shall consist of certain parcels of land in the counties of DeKalb, Rockdale, and Henry in the State, as generally depicted on the map entitled “Arabia Mountain National Heritage Area”, numbered AMNHA–80,000, and dated October 2003.

(c) **AVAILABILITY OF MAP.**—The map shall be on file and available for public inspection in the appropriate offices of the National Park Service.

(d) **LOCAL COORDINATING ENTITY.**—The Arabia Mountain Heritage Area Alliance shall be the local coordinating entity for the heritage area.

SEC. 235. AUTHORITIES AND DUTIES OF THE LOCAL COORDINATING ENTITY.

(a) **AUTHORITIES.**—For purposes of developing and implementing the management plan, the local coordinating entity may—

(1) make grants to, and enter into cooperative agreements with, the State, political subdivisions of the State, and private organizations;

(2) hire and compensate staff; and

(3) enter into contracts for goods and services.

(b) **DUTIES.**—

(1) **MANAGEMENT PLAN.**—

(A) **IN GENERAL.**—The local coordinating entity shall develop and submit to the Secretary the management plan.

(B) **CONSIDERATIONS.**—In developing and implementing the management plan, the local coordinating entity shall consider the interests of diverse governmental, business, and nonprofit groups within the heritage area.

(2) **PRIORITIES.**—The local coordinating entity shall give priority to implementing actions described in the management plan, including the following:

(A) Assisting units of government and nonprofit organizations in preserving resources within the heritage area.

(B) Encouraging local governments to adopt land use policies consistent with the management of the heritage area and the goals of the management plan.

(3) **PUBLIC MEETINGS.**—The local coordinating entity shall conduct public meetings at least quarterly on the implementation of the management plan.

(4) **ANNUAL REPORT.**—For any year in which Federal funds have been made available under this title, the local coordinating entity shall submit to the Secretary an annual report that describes the following:

(A) The accomplishments of the local coordinating entity.

(B) The expenses and income of the local coordinating entity.

(5) **AUDIT.**—The local coordinating entity shall—

(A) make available to the Secretary for audit all records relating to the expenditure of Federal funds and any matching funds; and

(B) require, with respect to all agreements authorizing expenditure of Federal funds by other organizations, that the receiving organizations make available to the Secretary for audit all records concerning the expenditure of those funds.

(c) **USE OF FEDERAL FUNDS.**—

(1) **IN GENERAL.**—The local coordinating entity shall not use Federal funds made available under this title to acquire real property or an interest in real property.

(2) **OTHER SOURCES.**—Nothing in this title precludes the local coordinating entity from using Federal funds made available under other Federal laws for any purpose for which the funds are authorized to be used.

SEC. 236. MANAGEMENT PLAN.

(a) **IN GENERAL.**—The local coordinating entity shall develop a management plan for the heritage area that incorporates an integrated and cooperative approach to protect, interpret, and enhance the natural, cultural, historical, scenic, and recreational resources of the heritage area.

(b) **BASIS.**—The management plan shall be based on the preferred concept in the document entitled “Arabia Mountain National Heritage Area Feasibility Study”, dated February 28, 2001.

(c) **CONSIDERATION OF OTHER PLANS AND ACTIONS.**—The management plan shall—

(1) take into consideration State and local plans; and

(2) involve residents, public agencies, and private organizations in the heritage area.

(d) **REQUIREMENTS.**—The management plan shall include the following:

(1) An inventory of the resources in the heritage area, including—

(A) a list of property in the heritage area that—

- (i) relates to the purposes of the heritage area; and
 - (ii) should be preserved, restored, managed, or maintained because of the significance of the property; and
 - (B) an assessment of cultural landscapes within the heritage area.
- (2) Provisions for the protection, interpretation, and enjoyment of the resources of the heritage area consistent with the purposes of this subtitle.
- (3) An interpretation plan for the heritage area.
- (4) A program for implementation of the management plan that includes—
- (A) actions to be carried out by units of government, private organizations, and public-private partnerships to protect the resources of the heritage area; and
 - (B) the identification of existing and potential sources of funding for implementing the plan.
- (5) A description and evaluation of the local coordinating entity, including the membership and organizational structure of the local coordinating entity.
- (e) SUBMISSION TO SECRETARY FOR APPROVAL.—
- (1) IN GENERAL.—Not later than 3 years after the date on which funds are made available to carry out this subtitle, the local coordinating entity shall submit the management plan to the Secretary for approval.
- (2) EFFECT OF FAILURE TO SUBMIT.—If a management plan is not submitted to the Secretary by the date specified in paragraph (1), the Secretary shall not provide any additional funding under this subtitle until such date as a management plan for the heritage area is submitted to the Secretary.
- (f) APPROVAL AND DISAPPROVAL OF MANAGEMENT PLAN.—
- (1) IN GENERAL.—Not later than 90 days after receiving the management plan submitted under subsection (e), the Secretary, in consultation with the State, shall approve or disapprove the management plan.
- (2) ACTION FOLLOWING DISAPPROVAL.—
- (A) REVISION.—If the Secretary disapproves a management plan submitted under paragraph (1), the Secretary shall—
 - (i) advise the local coordinating entity in writing of the reasons for the disapproval;
 - (ii) make recommendations for revisions to the management plan; and
 - (iii) allow the local coordinating entity to submit to the Secretary revisions to the management plan.
 - (B) DEADLINE FOR APPROVAL OF REVISION.—Not later than 90 days after the date on which a revision is submitted under subparagraph (A)(iii), the Secretary shall approve or disapprove the revision.
- (g) REVISION OF MANAGEMENT PLAN.—
- (1) IN GENERAL.—After approval by the Secretary of a management plan, the local coordinating entity shall periodically—
- (A) review the management plan; and

(B) submit to the Secretary, for review and approval by the Secretary, the recommendations of the local coordinating entity for any revisions to the management plan that the local coordinating entity considers to be appropriate.

(2) EXPENDITURE OF FUNDS.—No funds made available under this subtitle shall be used to implement any revision proposed by the local coordinating entity under paragraph (1)(B) until the Secretary approves the revision.

SEC. 237. TECHNICAL AND FINANCIAL ASSISTANCE.

(a) IN GENERAL.—At the request of the local coordinating entity, the Secretary may provide technical and financial assistance to the heritage area to develop and implement the management plan.

(b) PRIORITY.—In providing assistance under subsection (a), the Secretary shall give priority to actions that facilitate—

(1) the conservation of the significant natural, cultural, historical, scenic, and recreational resources that support the purposes of the heritage area; and

(2) the provision of educational, interpretive, and recreational opportunities that are consistent with the resources and associated values of the heritage area.

SEC. 238. EFFECT ON CERTAIN AUTHORITY.

(a) OCCUPATIONAL, SAFETY, CONSERVATION, AND ENVIRONMENTAL REGULATION.—Nothing in this subtitle—

(1) imposes an occupational, safety, conservation, or environmental regulation on the heritage area that is more stringent than the regulations that would be applicable to the land described in section 234(b) but for the establishment of the heritage area by section 234(a); or

(2) authorizes a Federal agency to promulgate an occupational, safety, conservation, or environmental regulation for the heritage area that is more stringent than the regulations applicable to the land described in section 234(b) as of the date of enactment of this Act, solely as a result of the establishment of the heritage area by section 234(a).

(b) LAND USE REGULATION.—Nothing in this subtitle—

(1) modifies, enlarges, or diminishes any authority of the Federal Government or a State or local government to regulate any use of land as provided for by law (including regulations) in existence on the date of enactment of this Act; or

(2) grants powers of zoning or land use to the local coordinating entity.

SEC. 239. AUTHORIZATION OF APPROPRIATIONS.

(a) IN GENERAL.—There is authorized to be appropriated to carry out this subtitle \$10,000,000, to remain available until expended, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) FEDERAL SHARE.—The Federal share of the cost of any project or activity carried out using funds made available under this subtitle shall not exceed 50 percent.

SEC. 240. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subsubtitle terminates on the date that is 15 years after the date of enactment of this Act.

SEC. 241. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) **NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.**—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(b) **LANDOWNER WITHDRAW.**—Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 242. PRIVATE PROPERTY PROTECTION.

(a) **ACCESS TO PRIVATE PROPERTY.**—Nothing in this subtitle shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) **LIABILITY.**—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this subtitle shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

(e) **EFFECT OF ESTABLISHMENT.**—The boundaries designated for the Heritage Area represent the area within which Federal funds appropriated for the purpose of this subtitle may be expended. The establishment of the Heritage Area and its boundaries shall not be construed to provide any nonexistent regulatory authority on land use within the Heritage Area or its viewshed by the Secretary, the National Park Service, or the management entity.

Subtitle D—Mormon Pioneer National Heritage Area

SEC. 251. SHORT TITLE.

This subtitle may be cited as the “Mormon Pioneer National Heritage Area Act”.

SEC. 252. FINDINGS AND PURPOSE.

(a) **FINDINGS.**—Congress finds that—

(1) the historical, cultural, and natural heritage legacies of Mormon colonization and settlement are nationally significant;

(2) in the area starting along the Highway 89 corridor at the Arizona border, passing through Kane, Garfield, Piute, Sevier, Wayne, and Sanpete Counties in the State of Utah,

and terminating in Fairview, Utah, there are a variety of heritage resources that demonstrate—

- (A) the colonization of the western United States; and
- (B) the expansion of the United States as a major world power;
- (3) the great relocation to the western United States was facilitated by—
 - (A) the 1,400-mile trek from Illinois to the Great Salt Lake by the Mormon pioneers; and
 - (B) the subsequent colonization effort in Nevada, Utah, the southeast corner of Idaho, the southwest corner of Wyoming, large areas of southeastern Oregon, much of southern California, and areas along the eastern border of California;
- (4) the 250-mile Highway 89 corridor from Kanab to Fairview, Utah, contains some of the best features of the Mormon colonization experience in the United States;
- (5) the landscape, architecture, traditions, beliefs, folk life, products, and events along Highway 89 convey the heritage of the pioneer settlement;
- (6) the Boulder Loop, Capitol Reef National Park, Zion National Park, Bryce Canyon National Park, and the Highway 89 area convey the compelling story of how early settlers—
 - (A) interacted with Native Americans; and
 - (B) established towns and cities in a harsh, yet spectacular, natural environment;
- (7) the colonization and settlement of the Mormon settlers opened up vast amounts of natural resources, including coal, uranium, silver, gold, and copper;
- (8) the Mormon colonization played a significant role in the history and progress of the development and settlement of the western United States; and
- (9) the artisans, crafters, innkeepers, outfitters, farmers, ranchers, loggers, miners, historic landscape, customs, national parks, and architecture in the Heritage Area make the Heritage Area unique.

(b) PURPOSE.—The purpose of this subtitle is to establish the Heritage Area to—

- (1) foster a close working relationship with all levels of government, the private sector, residents, business interests, and local communities in the State;
- (2) empower communities in the State to conserve, preserve, and enhance the heritage of the communities while strengthening future economic opportunities;
- (3) conserve, interpret, and develop the historical, cultural, natural, and recreational resources within the Heritage Area; and
- (4) expand, foster, and develop heritage businesses and products relating to the cultural heritage of the Heritage Area.

SEC. 253. DEFINITIONS.

In this subtitle:

- (1) ALLIANCE.—The term “Alliance” means the Utah Heritage Highway 89 Alliance.
- (2) HERITAGE AREA.—The term “Heritage Area” means the Mormon Pioneer National Heritage Area established by section 254(a).

(3) LOCAL COORDINATING ENTITY.—The term “local coordinating entity” means the local coordinating entity for the Heritage Area designated by section 255(a).

(4) MANAGEMENT PLAN.—The term “management plan” means the plan developed by the local coordinating entity under section 256(a).

(5) SECRETARY.—The term “Secretary” means the Secretary of the Interior.

(6) STATE.—The term “State” means the State of Utah.

SEC. 254. MORMON PIONEER NATIONAL HERITAGE AREA.

(a) ESTABLISHMENT.—There is established the Mormon Pioneer National Heritage Area.

(b) BOUNDARIES.—

(1) IN GENERAL.—The boundaries of the Heritage Area shall include areas in the State—

(A) that are related to the corridors—

(i) from the Arizona border northward through Kanab, Utah, and to the intersection of Highway 89 and Highway 12, including Highway 12 and Highway 24 as those highways loop off Highway 89 and rejoin Highway 89 at Sigurd;

(ii) from Highway 89 at the intersection of Highway 12 through Panguitch, Junction, Marysvale, and Sevier County to Sigurd;

(iii) continuing northward along Highway 89 through Axtell and Sterling, Sanpete County, to Fairview, Sanpete County, at the junction with Utah Highway 31; and

(iv) continuing northward along Highway 89 through Fairview and Thistle Junction, to the junction with Highway 6; and

(B) including the following communities: Kanab, Mt. Carmel, Orderville, Glendale, Alton, Cannonville, Tropic, Henrieville, Escalante, Boulder, Teasdale, Fruita, Hanksville, Torrey, Bicknell, Loa, Hatch, Panguitch, Circleville, Antimony, Junction, Marysvale, Koosharem, Sevier, Joseph, Monroe, Elsinore, Richfield, Glenwood, Sigurd, Aurora, Salina, Mayfield, Sterling, Gunnison, Fayette, Manti, Ephraim, Spring City, Mt. Pleasant, Moroni, Fountain Green, and Fairview.

(2) MAP.—The Secretary shall prepare a map of the Heritage Area, which shall be on file and available for public inspection in the office of the Director of the National Park Service.

(3) NOTICE TO LOCAL GOVERNMENTS.—The local coordinating entity shall provide to the government of each city, town, and county that has jurisdiction over property proposed to be included in the Heritage Area written notice of the proposed inclusion.

(c) ADMINISTRATION.—The Heritage Area shall be administered in accordance with this subtitle.

SEC. 255. DESIGNATION OF ALLIANCE AS LOCAL COORDINATING ENTITY.

(a) IN GENERAL.—The Board of Directors of the Alliance shall be the local coordinating entity for the Heritage Area.

(b) FEDERAL FUNDING.—

(1) **AUTHORIZATION TO RECEIVE FUNDS.**—The local coordinating entity may receive amounts made available to carry out this subtitle.

(2) **DISQUALIFICATION.**—If a management plan is not submitted to the Secretary as required under section 256 within the time period specified in that section, the local coordinating entity may not receive Federal funding under this subtitle until a management plan is submitted to the Secretary.

(c) **USE OF FEDERAL FUNDS.**—The local coordinating entity may, for the purposes of developing and implementing the management plan, use Federal funds made available under this subtitle—

(1) to make grants to the State, political subdivisions of the State, nonprofit organizations, and other persons;

(2) to enter into cooperative agreements with or provide technical assistance to the State, political subdivisions of the State, nonprofit organizations, and other organizations;

(3) to hire and compensate staff;

(4) to obtain funds from any source under any program or law requiring the recipient of funds to make a contribution in order to receive the funds; and

(5) to contract for goods and services.

(d) **PROHIBITION OF ACQUISITION OF REAL PROPERTY.**—The local coordinating entity shall not use Federal funds received under this subtitle to acquire real property or any interest in real property.

SEC. 256. MANAGEMENT OF THE HERITAGE AREA.

(a) **HERITAGE AREA MANAGEMENT PLAN.**—

(1) **DEVELOPMENT AND SUBMISSION FOR REVIEW.**—Not later than 3 years after the date on which funds are made available to carry out the subtitle, the local coordinating entity, with public participation, shall develop and submit for review to the Secretary a management plan for the Heritage Area.

(2) **CONTENTS.**—The management plan shall—

(A) present comprehensive recommendations for the conservation, funding, management, and development of the Heritage Area;

(B) take into consideration Federal, State, county, and local plans;

(C) involve residents, public agencies, and private organizations in the Heritage Area;

(D) include a description of actions that units of government and private organizations are recommended to take to protect the resources of the Heritage Area;

(E) specify existing and potential sources of Federal and non-Federal funding for the conservation, management, and development of the Heritage Area; and

(F) include—

(i) an inventory of resources in the Heritage Area that—

(I) includes a list of property in the Heritage Area that should be conserved, restored, managed, developed, or maintained because of the historical, cultural, or natural significance of the property as the property relates to the themes of the Heritage Area; and

- (II) does not include any property that is privately owned unless the owner of the property consents in writing to the inclusion;
 - (ii) a recommendation of policies for resource management that consider the application of appropriate land and water management techniques, including policies for the development of intergovernmental cooperative agreements to manage the historical, cultural, and natural resources and recreational opportunities of the Heritage Area in a manner that is consistent with the support of appropriate and compatible economic viability;
 - (iii) a program for implementation of the management plan, including plans for restoration and construction;
 - (iv) a description of any commitments that have been made by persons interested in management of the Heritage Area;
 - (v) an analysis of means by which Federal, State, and local programs may best be coordinated to promote the purposes of this subtitle; and
 - (vi) an interpretive plan for the Heritage Area.
- (3) APPROVAL OR DISAPPROVAL OF THE MANAGEMENT PLAN.—
- (A) IN GENERAL.—Not later than 180 days after submission of the management plan by the local coordinating entity, the Secretary shall approve or disapprove the management plan.
 - (B) DISAPPROVAL AND REVISIONS.—
 - (i) IN GENERAL.—If the Secretary disapproves the management plan, the Secretary shall—
 - (I) advise the local coordinating entity, in writing, of the reasons for the disapproval; and
 - (II) make recommendations for revision of the management plan.
 - (ii) APPROVAL OR DISAPPROVAL.—The Secretary shall approve or disapprove proposed revisions to the management plan not later than 60 days after receipt of the revisions from the local coordinating entity.
 - (b) PRIORITIES.—The local coordinating entity shall give priority to the implementation of actions, goals, and policies set forth in the management plan, including—
 - (1) assisting units of government, regional planning organizations, and nonprofit organizations in—
 - (A) conserving the historical, cultural, and natural resources of the Heritage Area;
 - (B) establishing and maintaining interpretive exhibits in the Heritage Area;
 - (C) developing recreational opportunities in the Heritage Area;
 - (D) increasing public awareness of and appreciation for the historical, cultural, and natural resources of the Heritage Area;
 - (E) restoring historic buildings that are—
 - (i) located within the boundaries of the Heritage Area; and
 - (ii) related to the theme of the Heritage Area;

(F) ensuring that clear, consistent, and environmentally appropriate signs identifying access points and sites of interest are put in place throughout the Heritage Area; and

(2) consistent with the goals of the management plan, encouraging economic viability in the affected communities by appropriate means, including encouraging and soliciting the development of heritage products.

(c) CONSIDERATION OF INTERESTS OF LOCAL GROUPS.—In developing and implementing the management plan, the local coordinating entity shall consider the interests of diverse units of government, businesses, private property owners, and nonprofit organizations in the Heritage Area.

(d) PUBLIC MEETINGS.—The local coordinating entity shall conduct public meetings at least annually regarding the implementation of the management plan.

(e) ANNUAL REPORTS.—For any fiscal year in which the local coordinating entity receives Federal funds under this subtitle, the local coordinating entity shall submit to the Secretary an annual report that describes—

- (1) the accomplishments of the local coordinating entity;
- (2) the expenses and income of the local coordinating entity;

and

(3) the entities to which the local coordinating entity made any grants during the year for which the report is made.

(f) COOPERATION WITH AUDITS.—For any fiscal year in which the local coordinating entity receives Federal funds under this subtitle, the local coordinating entity shall—

(1) make available for audit by Congress, the Secretary, and appropriate units of government all records and other information relating to the expenditure of the Federal funds and any matching funds; and

(2) require, with respect to all agreements authorizing expenditure of the Federal funds by other organizations, that the receiving organizations make available for audit all records and other information relating to the expenditure of the Federal funds.

(g) DELEGATION.—

(1) IN GENERAL.—The local coordinating entity may delegate the responsibilities and actions under this subtitle for each area identified in section 254(b)(1).

(2) REVIEW.—All delegated responsibilities and actions are subject to review and approval by the local coordinating entity.

SEC. 257. DUTIES AND AUTHORITIES OF FEDERAL AGENCIES.

(a) TECHNICAL ASSISTANCE AND GRANTS.—

(1) IN GENERAL.—The Secretary may provide technical assistance and, subject to the availability of appropriations, grants to—

(A) units of government, nonprofit organizations, and other persons, at the request of the local coordinating entity; and

(B) the local coordinating entity, for use in developing and implementing the management plan.

(2) PROHIBITION OF CERTAIN REQUIREMENTS.—The Secretary may not, as a condition of the award of technical assistance or grants under this subtitle, require any recipient of

the technical assistance or a grant to enact or modify any land use restriction.

(3) DETERMINATIONS REGARDING ASSISTANCE.—The Secretary shall determine whether a unit of government, nonprofit organization, or other person shall be awarded technical assistance or grants and the amount of technical assistance—

(A) based on the extent to which the assistance—

(i) fulfills the objectives of the management plan;

and

(ii) achieves the purposes of this subtitle; and

(B) after giving special consideration to projects that provide a greater leverage of Federal funds.

(b) PROVISION OF INFORMATION.—In cooperation with other Federal agencies, the Secretary shall provide the public with information concerning the location and character of the Heritage Area.

(c) OTHER ASSISTANCE.—The Secretary may enter into cooperative agreements with public and private organizations for the purposes of implementing this subtitle.

(d) DUTIES OF OTHER FEDERAL AGENCIES.—A Federal entity conducting any activity directly affecting the Heritage Area shall—

(1) consider the potential effect of the activity on the management plan; and

(2) consult with the local coordinating entity with respect to the activity to minimize the adverse effects of the activity on the Heritage Area.

SEC. 258A. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(b) LANDOWNER WITHDRAW.—Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 258B. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this title shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) LIABILITY.—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) RECOGNITION OF AUTHORITY TO CONTROL LAND USE.—Nothing in this title shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

(d) PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.—Nothing in this title shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

(e) EFFECT OF ESTABLISHMENT.—The boundaries designated for the Heritage Area represent the area within which Federal funds appropriated for the purpose of this title may be expended. The establishment of the Heritage Area and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the Heritage Area or its viewshed by the Secretary, the National Park Service, or the management entity.

SEC. 259. AUTHORIZATION OF APPROPRIATIONS.

(a) IN GENERAL.—There is authorized to be appropriated to carry out this subtitle \$10,000,000, to remain available until expended, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) FEDERAL SHARE.—The Federal share of the cost of any activity carried out using funds made available under this subtitle shall not exceed 50 percent.

SEC. 260. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

Subtitle E—Freedom’s Frontier National Heritage Area

SEC. 261. SHORT TITLE.

This subtitle may be cited as the “Freedom’s Frontier National Heritage Area Act”.

SEC. 262. PURPOSE.

The purpose of this subtitle is to use preservation, conservation, education, interpretation, and recreation in eastern Kansas and Western Missouri in heritage development and sustainability of the American story recognized by the American people.

SEC. 263. DEFINITIONS.

In this subtitle:

(1) HERITAGE AREA.—The term “Heritage Area” means the Freedom’s Frontier National Heritage Area in eastern Kansas and western Missouri.

(2) LOCAL COORDINATING ENTITY.—The term “local coordinating entity” means Territorial Kansas Heritage Alliance, recognized by the Secretary, in consultation with the Governors of the States, that agrees to perform the duties of a local coordinating entity under this subtitle, so long as that Alliance is composed of not less than 25 percent residents of Missouri.

(3) MANAGEMENT PLAN.—The term “management plan” means the management plan for the Heritage Area developed under section 264(e).

(4) SECRETARY.—The term “Secretary” means the Secretary of the Interior.

(5) STATE.—The term “State” means each of the States of Kansas and Missouri.

(6) UNIT OF LOCAL GOVERNMENT.—The term “unit of local government” means the government of a State, a political subdivision of a State, or an Indian tribe.

SEC. 264. FREEDOM'S FRONTIER NATIONAL HERITAGE AREA.

(a) **ESTABLISHMENT.**—There is established in the States the Freedom's Frontier National Heritage Area.

(b) **BOUNDARIES.**—The Heritage Area may include the following:

(1) An area located in eastern Kansas and western Missouri, consisting of—

(A) Allen, Anderson, Atchison, Bourbon, Chautauqua, Cherokee, Clay, Coffey, Crawford, Douglas, Franklin, Geary, Jackson, Johnson, Labette, Leavenworth, Linn, Miami, Neosho, Pottawatomie, Riley, Shawnee, Wabaunsee, Wilson, Woodson, Jefferson, Montgomery, Osage, and Wyandotte Counties in Kansas; and

(B) Buchanan, Platte, Clay, Ray, Lafayette, Jackson, Cass, Johnson, Bates, Vernon, Barton, and St. Clair Counties in Missouri.

(2) Contributing sites, buildings, and districts within the area that are recommended by the management plan.

(c) **MAP.**—The final boundary of the Heritage Area within the counties identified in subsection (b)(1) shall be specified in the management plan. A map of the Heritage Area shall be included in the management plan. The map shall be on file in the appropriate offices of the National Park Service, Department of the Interior.

(d) **LOCAL COORDINATING ENTITY.**—

(1) **IN GENERAL.**—The local coordinating entity for the Heritage Area shall be Territorial Kansas Heritage Alliance, a nonprofit organization established in the State of Kansas, recognized by the Secretary, in consultation with the Governors of the States, so long as that Alliance is composed of not less than 25 percent residents of Missouri and agrees to perform the duties of the local coordinating entity under this subtitle.

(2) **AUTHORITIES.**—For purposes of developing and implementing the management plan, the local coordinating entity may—

(A) make grants to, and enter into cooperative agreements with, the States, political subdivisions of the States, and private organizations;

(B) hire and compensate staff; and

(C) enter into contracts for goods and services.

(e) **MANAGEMENT PLAN.**—

(1) **IN GENERAL.**—Not later than 3 years after the date on which funds are made available to carry out this subtitle, the local coordinating entity shall develop and submit to the Secretary a management plan reviewed by participating units of local government within the boundaries of the proposed Heritage Area.

(2) **CONTENTS.**—The management plan shall—

(A) present a comprehensive program for the conservation, interpretation, funding, management, and development of the Heritage Area, in a manner consistent with the existing local, State, and Federal land use laws and compatible economic viability of the Heritage Area;

(B) establish criteria or standards to measure what is selected for conservation, interpretation, funding, management, and development;

(C) involve residents, public agencies, and private organizations working in the Heritage Area;

(D) specify and coordinate, as of the date of the management plan, existing and potential sources of technical and financial assistance under this and other Federal laws to protect, manage, and develop the Heritage Area; and

(E) include—

(i) actions to be undertaken by units of government and private organizations to protect, conserve, and interpret the resources of the Heritage Area;

(ii) an inventory of the resources contained in the Heritage Area, including a list of any property in the Heritage Area that is related to the themes of the Heritage Area and that meets the establishing criteria (such as, but not exclusive to, visitor readiness) to merit preservation, restoration, management, development, or maintenance because of its natural, cultural, historical, or recreational significance;

(iii) policies for resource management including the development of intergovernmental cooperative agreements, private sector agreements, or any combination thereof, to protect the historical, cultural, recreational, and natural resources of the Heritage Area in a manner consistent with supporting appropriate and compatible economic viability;

(iv) a program for implementation of the management plan by the designated local coordinating entity, in cooperation with its partners and units of local government;

(v) evidence that relevant State, county, and local plans applicable to the Heritage Area have been taken into consideration;

(vi) an analysis of ways in which local, State, and Federal programs may best be coordinated to promote the purposes of this subtitle; and

(vii) a business plan that—

(I) describes in detail the role, operation, financing, and functions of the local coordinating entity for each activity included in the recommendations contained in the management plan; and

(II) provides, to the satisfaction of the Secretary, adequate assurances that the local coordinating entity is likely to have the financial resources necessary to implement the management plan for the Heritage Area, including resources to meet matching requirement for grants awarded under this subtitle.

(3) CONSIDERATIONS.—In developing and implementing the management plan, the local coordinating entity shall consider the interests of diverse governmental, business, and nonprofit groups within the Heritage Area.

(4) DISQUALIFICATION FROM FUNDING.—If a proposed management plan is not submitted to the Secretary within 3 years after the date on which funds are made available to carry out this subtitle, the local coordinating entity shall be ineligible to receive additional funding under this subtitle

until the date on which the Secretary receives the proposed management plan.

(5) APPROVAL AND DISAPPROVAL OF MANAGEMENT PLAN.—The Secretary shall approve or disapprove the proposed management plan submitted under this subtitle not later than 90 days after receiving such proposed management plan.

(6) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves a proposed management plan, the Secretary shall advise the local coordinating entity in writing of the reasons for the disapproval and shall make recommendations for revisions to the proposed management plan. The Secretary shall approve or disapprove a proposed revision within 90 days after the date it is submitted.

(7) APPROVAL OF AMENDMENTS.—The Secretary shall review and approve substantial amendments to the management plan. Funds appropriated under this subtitle may not be expended to implement any changes made by such amendment until the Secretary approves the amendment.

(8) IMPLEMENTATION.—

(A) PRIORITIES.—The local coordinating entity shall give priority to implementing actions described in the management plan, including—

(i) assisting units of government and nonprofit organizations in preserving resources within the Heritage Area; and

(ii) encouraging local governments to adopt land use policies consistent with the management of the Heritage Area and the goals of the management plan.

(B) PUBLIC MEETINGS.—The local coordinating entity shall conduct public meetings at least quarterly on the implementation of the management plan. Not less than 25 percent of the public meetings shall be conducted in Missouri.

(f) PUBLIC NOTICE.—The local coordinating entity shall place a notice of each of its public meetings in a newspaper of general circulation in the Heritage Area and shall make the minutes of the meeting available to the public.

(g) ANNUAL REPORT.—For any year in which Federal funds have been made available under this subtitle, the local coordinating entity shall submit to the Secretary an annual report that describes—

(1) the accomplishments of the local coordinating entity; and

(2) the expenses and income of the local coordinating entity.

(h) AUDIT.—The local coordinating entity shall—

(1) make available to the Secretary for audit all records relating to the expenditure of Federal funds and any matching funds; and

(2) require, with respect to all agreements authorizing expenditure of Federal funds by other organizations, that the receiving organizations make available to the Secretary for audit all records concerning the expenditure of the Federal funds and any matching funds.

(i) USE OF FEDERAL FUNDS.—

(1) IN GENERAL.—No Federal funds made available under this subtitle may be used to acquire real property or an interest in real property.

(2) OTHER SOURCES.—Nothing in this subtitle precludes the local coordinating entity from using Federal funds made available under other Federal laws for any purpose for which the funds are authorized to be used.

SEC. 265. TECHNICAL AND FINANCIAL ASSISTANCE; OTHER FEDERAL AGENCIES.

(a) TECHNICAL AND FINANCIAL ASSISTANCE.—

(1) IN GENERAL.—On the request of the local coordinating entity, the Secretary may provide technical and financial assistance for the development and implementation of the management plan.

(2) PRIORITY FOR ASSISTANCE.—In providing assistance under paragraph (1), the Secretary shall give priority to actions that assist in—

(A) conserving the significant cultural, historic, and natural resources of the Heritage Area; and

(B) providing educational, interpretive, and recreational opportunities consistent with the purposes of the Heritage Area.

(3) SPENDING FOR NON-FEDERAL PROPERTY.—The local coordinating entity may expend Federal funds made available under this subtitle on non-Federal property that—

(A) meets the criteria in the approved management plan; or

(B) is listed or eligible for listing on the National Register of Historic Places.

(4) OTHER ASSISTANCE.—The Secretary may enter into cooperative agreements with public and private organizations to carry out this subsection.

(b) OTHER FEDERAL AGENCIES.—Any Federal entity conducting or supporting an activity that directly affects the Heritage Area shall—

(1) consider the potential effect of the activity on the purposes of the Heritage Area and the management plan;

(2) consult with the local coordinating entity regarding the activity; and

(3) to the maximum extent practicable, conduct or support the activity to avoid adverse effects on the Heritage Area.

(c) OTHER ASSISTANCE NOT AFFECTED.—This subtitle does not affect the authority of any Federal official to provide technical or financial assistance under any other law.

(d) NOTIFICATION OF OTHER FEDERAL ACTIVITIES.—The head of each Federal agency shall provide to the Secretary and the local coordinating entity, to the extent practicable, advance notice of all activities that may have an impact on the Heritage Area.

SEC. 266. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this subtitle shall be construed to require any private property owner to permit public access (including Federal, State, or local government access) to such private property. Nothing in this subtitle shall be construed to modify any provision of Federal, State, or local law with regard to public access to or use of private lands.

(b) LIABILITY.—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this subtitle shall be construed to modify any authority of Federal, State, or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREAS.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

(e) **LAND USE REGULATION.**—

(1) **IN GENERAL.**—The local coordinating entity shall provide assistance and encouragement to State and local governments, private organizations, and persons to protect and promote the resources and values of the Heritage Area.

(2) **EFFECT.**—Nothing in this subtitle—

(A) affects the authority of the State or local governments to regulate under law any use of land; or

(B) grants any power of zoning or land use to the local coordinating entity.

(f) **PRIVATE PROPERTY.**—

(1) **IN GENERAL.**—The local coordinating entity shall be an advocate for land management practices consistent with the purposes of the Heritage Area.

(2) **EFFECT.**—Nothing in this subtitle—

(A) abridges the rights of any person with regard to private property;

(B) affects the authority of the State or local government regarding private property; or

(C) imposes any additional burden on any property owner.

(g) **REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.**—

(1) **NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.**—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(2) **LANDOWNER WITHDRAWAL.**—Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 267. SAVINGS PROVISIONS.

(a) **RULES, REGULATIONS, STANDARDS, AND PERMIT PROCESSES.**—Nothing in this subtitle shall be construed to impose any environmental, occupational, safety, or other rule, regulation, standard, or permit process in the Heritage Area that is different from those that would be applicable if the Heritage Area had not been established.

(b) **WATER AND WATER RIGHTS.**—Nothing in this subtitle shall be construed to authorize or imply the reservation or appropriation of water or water rights.

(c) **NO DIMINISHMENT OF STATE AUTHORITY.**—Nothing in this subtitle shall be construed to diminish the authority of the State to manage fish and wildlife, including the regulation of fishing and hunting within the Heritage Area.

SEC. 268. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated to carry out this subtitle \$10,000,000, to remain available until expended, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) **COST-SHARING REQUIREMENT.**—The Federal share of the total cost of any activity assisted under this subtitle shall be not more than 50 percent.

SEC. 269. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

Subtitle F—Upper Housatonic Valley National Heritage Area

SEC. 271. SHORT TITLE.

This subtitle may be cited as the “Upper Housatonic Valley National Heritage Area Act”.

SEC. 272. FINDINGS AND PURPOSES.

(a) **FINDINGS.**—Congress finds the following:

(1) The upper Housatonic Valley, encompassing 29 towns in the hilly terrain of western Massachusetts and northwestern Connecticut, is a singular geographical and cultural region that has made significant national contributions through its literary, artistic, musical, and architectural achievements, its iron, paper, and electrical equipment industries, and its scenic beautification and environmental conservation efforts.

(2) The upper Housatonic Valley has 139 properties and historic districts listed on the National Register of Historic Places, including—

(A) five National Historic Landmarks—

(i) Edith Wharton’s home, The Mount, Lenox, Massachusetts;

(ii) Herman Melville’s home, Arrowhead, Pittsfield, Massachusetts;

(iii) W.E.B. DuBois’ Boyhood Homesite, Great Barrington, Massachusetts;

(iv) Mission House, Stockbridge, Massachusetts;

and

(v) Crane and Company Old Stone Mill Rag Room, Dalton, Massachusetts; and

(B) four National Natural Landmarks—

(i) Bartholomew’s Cobble, Sheffield, Massachusetts, and Salisbury, Connecticut;

(ii) Beckley Bog, Norfolk, Connecticut;

(iii) Bingham Bog, Salisbury, Connecticut; and

(iv) Cathedral Pines, Cornwall, Connecticut.

(3) Writers, artists, musicians, and vacationers have visited the region for more than 150 years to enjoy its scenic wonders, making it one of the country’s leading cultural resorts.

(4) The upper Housatonic Valley has made significant national cultural contributions through such writers as Herman Melville, Nathaniel Hawthorne, Edith Wharton, and W.E.B.

DuBois, artists Daniel Chester French and Norman Rockwell, and the performing arts centers of Tanglewood, Music Mountain, Norfolk (Connecticut) Chamber Music Festival, Jacob's Pillow, and Shakespeare & Company.

(5) The upper Housatonic Valley is noted for its pioneering achievements in the iron, paper, and electrical generation industries and has cultural resources to interpret those industries.

(6) The region became a national leader in scenic beautification and environmental conservation efforts following the era of industrialization and deforestation and maintains a fabric of significant conservation areas including the meandering Housatonic River.

(7) Important historical events related to the American Revolution, Shays' Rebellion, and early civil rights took place in the upper Housatonic Valley.

(8) The region had an American Indian presence going back 10,000 years and Mohicans had a formative role in contact with Europeans during the seventeenth and eighteenth centuries.

(9) The Upper Housatonic Valley National Heritage Area has been proposed in order to heighten appreciation of the region, preserve its natural and historical resources, and improve the quality of life and economy of the area.

(b) PURPOSES.—The purposes of this subtitle are as follows:

(1) To establish the Upper Housatonic Valley National Heritage Area in the State of Connecticut and the Commonwealth of Massachusetts.

(2) To implement the national heritage area alternative as described in the document entitled "Upper Housatonic Valley National Heritage Area Feasibility Study, 2003".

(3) To provide a management framework to foster a close working relationship with all levels of government, the private sector, and the local communities in the upper Housatonic Valley region to conserve the region's heritage while continuing to pursue compatible economic opportunities.

(4) To assist communities, organizations, and citizens in the State of Connecticut and the Commonwealth of Massachusetts in identifying, preserving, interpreting, and developing the historical, cultural, scenic, and natural resources of the region for the educational and inspirational benefit of current and future generations.

SEC. 273. DEFINITIONS.

In this subtitle:

(1) HERITAGE AREA.—The term "Heritage Area" means the Upper Housatonic Valley National Heritage Area, established in section 274.

(2) MANAGEMENT ENTITY.—The term "Management Entity" means the management entity for the Heritage Area designated by section 274(d).

(3) MANAGEMENT PLAN.—The term "Management Plan" means the management plan for the Heritage Area specified in section 276.

(4) MAP.—The term "map" means the map entitled "Boundary Map Upper Housatonic Valley National Heritage Area", numbered P17/80,000, and dated February 2003.

(5) SECRETARY.—The term “Secretary” means the Secretary of the Interior.

(6) STATE.—The term “State” means the State of Connecticut and the Commonwealth of Massachusetts.

SEC. 274. UPPER HOUSATONIC VALLEY NATIONAL HERITAGE AREA.

(a) ESTABLISHMENT.—There is established the Upper Housatonic Valley National Heritage Area.

(b) BOUNDARIES.—The Heritage Area shall be comprised of—

(1) part of the Housatonic River’s watershed, which extends 60 miles from Lanesboro, Massachusetts to Kent, Connecticut;

(2) the towns of Canaan, Colebrook, Cornwall, Kent, Norfolk, North Canaan, Salisbury, Sharon, and Warren in Connecticut; and

(3) the towns of Alford, Becket, Dalton, Egremont, Great Barrington, Hancock, Hinsdale, Lanesboro, Lee, Lenox, Monterey, Mount Washington, New Marlboro, Pittsfield, Richmond, Sheffield, Stockbridge, Tyringham, Washington, and West Stockbridge in Massachusetts.

(c) AVAILABILITY OF MAP.—The map shall be on file and available for public inspection in the appropriate offices of the National Park Service, Department of the Interior.

(d) MANAGEMENT ENTITY.—The Upper Housatonic Valley National Heritage Area, Inc. shall be the management entity for the Heritage Area.

SEC. 275. AUTHORITIES, PROHIBITIONS, AND DUTIES OF THE MANAGEMENT ENTITY.

(a) DUTIES OF THE MANAGEMENT ENTITY.—To further the purposes of the Heritage Area, the management entity shall—

(1) prepare and submit a management plan for the Heritage Area to the Secretary in accordance with section 276;

(2) assist units of local government, regional planning organizations, and nonprofit organizations in implementing the approved management plan by—

(A) carrying out programs and projects that recognize, protect and enhance important resource values within the Heritage Area;

(B) establishing and maintaining interpretive exhibits and programs within the Heritage Area;

(C) developing recreational and educational opportunities in the Heritage Area;

(D) increasing public awareness of and appreciation for natural, historical, scenic, and cultural resources of the Heritage Area;

(E) protecting and restoring historic sites and buildings in the Heritage Area that are consistent with heritage area themes;

(F) ensuring that signs identifying points of public access and sites of interest are posted throughout the Heritage Area; and

(G) promoting a wide range of partnerships among governments, organizations and individuals to further the purposes of the Heritage Area;

(3) consider the interests of diverse units of government, businesses, organizations and individuals in the Heritage Area in the preparation and implementation of the management plan;

(4) conduct meetings open to the public at least semi-annually regarding the development and implementation of the management plan;

(5) submit an annual report to the Secretary for any fiscal year in which the management entity receives Federal funds under this subtitle, setting forth its accomplishments, expenses, and income, including grants to any other entities during the year for which the report is made;

(6) make available for audit for any fiscal year in which it receives Federal funds under this subtitle, all information pertaining to the expenditure of such funds and any matching funds, and require in all agreements authorizing expenditures of Federal funds by other organizations, that the receiving organizations make available for such audit all records and other information pertaining to the expenditure of such funds; and

(7) encourage by appropriate means economic development that is consistent with the purposes of the Heritage Area.

(b) **AUTHORITIES.**—The management entity may, for the purposes of preparing and implementing the management plan for the Heritage Area, use Federal funds made available through this subtitle to—

(1) make grants to the State of Connecticut and the Commonwealth of Massachusetts, their political subdivisions, nonprofit organizations and other persons;

(2) enter into cooperative agreements with or provide technical assistance to the State of Connecticut and the Commonwealth of Massachusetts, their subdivisions, nonprofit organizations, and other interested parties;

(3) hire and compensate staff, which shall include individuals with expertise in natural, cultural, and historical resources protection, and heritage programming;

(4) obtain money or services from any source including any that are provided under any other Federal law or program;

(5) contract for goods or services; and

(6) undertake to be a catalyst for any other activity that furthers the purposes of the Heritage Area and is consistent with the approved management plan.

(c) **PROHIBITIONS ON THE ACQUISITION OF REAL PROPERTY.**—The management entity may not use Federal funds received under this subtitle to acquire real property, but may use any other source of funding, including other Federal funding outside this authority, intended for the acquisition of real property.

SEC. 276. MANAGEMENT PLAN.

(a) **IN GENERAL.**—The management plan for the Heritage Area shall—

(1) include comprehensive policies, strategies and recommendations for conservation, funding, management and development of the Heritage Area;

(2) take into consideration existing State, county, and local plans in the development of the management plan and its implementation;

(3) include a description of actions that governments, private organizations, and individuals have agreed to take to protect the natural, historical and cultural resources of the Heritage Area;

(4) specify the existing and potential sources of funding to protect, manage, and develop the Heritage Area in the first 5 years of implementation;

(5) include an inventory of the natural, historical, cultural, educational, scenic, and recreational resources of the Heritage Area related to the themes of the Heritage Area that should be preserved, restored, managed, developed, or maintained;

(6) describe a program of implementation for the management plan including plans for resource protection, restoration, construction, and specific commitments for implementation that have been made by the management entity or any government, organization, or individual for the first 5 years of implementation; and

(7) include an interpretive plan for the Heritage Area.

(b) DEADLINE AND TERMINATION OF FUNDING.—

(1) DEADLINE.—The management entity shall submit the management plan to the Secretary for approval within 3 years after funds are made available for this subtitle.

(2) TERMINATION OF FUNDING.—If the management plan is not submitted to the Secretary in accordance with this subsection, the management entity shall not qualify for Federal funding under this subtitle until such time as the management plan is submitted to the Secretary.

SEC. 277. DUTIES AND AUTHORITIES OF THE SECRETARY.

(a) TECHNICAL AND FINANCIAL ASSISTANCE.—The Secretary may, upon the request of the management entity, provide technical assistance on a reimbursable or non-reimbursable basis and financial assistance to the Heritage Area to develop and implement the approved management plan. The Secretary is authorized to enter into cooperative agreements with the management entity and other public or private entities for this purpose. In assisting the Heritage Area, the Secretary shall give priority to actions that in general assist in—

(1) conserving the significant natural, historical, cultural, and scenic resources of the Heritage Area; and

(2) providing educational, interpretive, and recreational opportunities consistent with the purposes of the Heritage Area.

(b) APPROVAL AND DISAPPROVAL OF MANAGEMENT PLAN.—

(1) IN GENERAL.—The Secretary shall approve or disapprove the management plan not later than 90 days after receiving the management plan.

(2) CRITERIA FOR APPROVAL.—In determining the approval of the management plan, the Secretary shall consider whether—

(A) the management entity is representative of the diverse interests of the Heritage Area, including governments, natural and historic resource protection organizations, educational institutions, businesses, and recreational organizations;

(B) the management entity has afforded adequate opportunity, including public hearings, for public and governmental involvement in the preparation of the management plan;

(C) the resource protection and interpretation strategies contained in the management plan, if implemented, would adequately protect the natural, historical, and cultural resources of the Heritage Area; and

(D) the management plan is supported by the appropriate State and local officials whose cooperation is needed to ensure the effective implementation of the State and local aspects of the management plan.

(3) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves the management plan, the Secretary shall advise the management entity in writing of the reasons therefore and shall make recommendations for revisions to the management plan. The Secretary shall approve or disapprove a proposed revision within 60 days after the date it is submitted.

(4) APPROVAL OF AMENDMENTS.—Substantial amendments to the management plan shall be reviewed by the Secretary and approved in the same manner as provided for the original management plan. The management entity shall not use Federal funds authorized by this subtitle to implement any amendments until the Secretary has approved the amendments.

SEC. 278. DUTIES OF OTHER FEDERAL AGENCIES.

Any Federal agency conducting or supporting activities directly affecting the Heritage Area shall—

(1) consult with the Secretary and the management entity with respect to such activities;

(2) cooperate with the Secretary and the management entity in carrying out their duties under this subtitle and, to the maximum extent practicable, coordinate such activities with the carrying out of such duties; and

(3) to the maximum extent practicable, conduct or support such activities in a manner which the management entity determines will not have an adverse effect on the Heritage Area.

SEC. 279. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(b) LANDOWNER WITHDRAW.—Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 280. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this subtitle shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) LIABILITY.—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) RECOGNITION OF AUTHORITY TO CONTROL LAND USE.—Nothing in this subtitle shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

(e) **EFFECT OF ESTABLISHMENT.**—The boundaries designated for the Heritage Area represent the area within which Federal funds appropriated for the purpose of this subtitle may be expended. The establishment of the Heritage Area and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the Heritage Area or its viewshed by the Secretary, the National Park Service, or the management entity.

SEC. 280A. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated for the purposes of this subtitle not more than \$1,000,000 for any fiscal year. Not more than a total of \$10,000,000 may be appropriated for the Heritage Area under this subtitle.

(b) **MATCHING FUNDS.**—Federal funding provided under this subtitle may not exceed 50 percent of the total cost of any assistance or grant provided or authorized under this subtitle.

SEC. 280B. SUNSET.

The authority of the Secretary to provide assistance under this subtitle shall terminate on the day occurring 15 years after the date of the enactment of this subtitle.

Subtitle G—Champlain Valley National Heritage Partnership

SEC. 281. SHORT TITLE.

This subtitle may be cited as the “Champlain Valley National Heritage Partnership Act of 2006”.

SEC. 282. FINDINGS AND PURPOSES.

(a) **FINDINGS.**—Congress finds that—

(1) the Champlain Valley and its extensive cultural and natural resources have played a significant role in the history of the United States and the individual States of Vermont and New York;

(2) archaeological evidence indicates that the Champlain Valley has been inhabited by humans since the last retreat of the glaciers, with the Native Americans living in the area at the time of European discovery being primarily of Iroquois and Algonquin descent;

(3) the linked waterways of the Champlain Valley, including the Richelieu River in Canada, played a unique and significant role in the establishment and development of the United States and Canada through several distinct eras, including—

(A) the era of European exploration, during which Samuel de Champlain and other explorers used the waterways as a means of access through the wilderness;

(B) the era of military campaigns, including highly significant military campaigns of the French and Indian War, the American Revolution, and the War of 1812; and

- (C) the era of maritime commerce, during which canal boats, schooners, and steamships formed the backbone of commercial transportation for the region;
- (4) those unique and significant eras are best described by the theme “The Making of Nations and Corridors of Commerce”;
- (5) the artifacts and structures associated with those eras are unusually well-preserved;
- (6) the Champlain Valley is recognized as having one of the richest collections of historical resources in North America;
- (7) the history and cultural heritage of the Champlain Valley are shared with Canada and the Province of Quebec;
- (8) there are benefits in celebrating and promoting this mutual heritage;
- (9) tourism is among the most important industries in the Champlain Valley, and heritage tourism in particular plays a significant role in the economy of the Champlain Valley;
- (10) it is important to enhance heritage tourism in the Champlain Valley while ensuring that increased visitation will not impair the historical and cultural resources of the region;
- (11) according to the 1999 report of the National Park Service entitled “Champlain Valley Heritage Corridor Project”, “the Champlain Valley contains resources and represents a theme ‘The Making of Nations and Corridors of Commerce’, that is of outstanding importance in United States history”; and
- (12) it is in the interest of the United States to preserve and interpret the historical and cultural resources of the Champlain Valley for the education and benefit of present and future generations.

(b) PURPOSES.—The purposes of this subtitle are—

- (1) to establish the Champlain Valley National Heritage Partnership in the States of Vermont and New York to recognize the importance of the historical, cultural, and recreational resources of the Champlain Valley region to the United States;
- (2) to assist the States of Vermont and New York, including units of local government and nongovernmental organizations in the States, in preserving, protecting, and interpreting those resources for the benefit of the people of the United States;
- (3) to use those resources and the theme “the making of nations and corridors of commerce” to—
 - (A) revitalize the economy of communities in the Champlain Valley; and
 - (B) generate and sustain increased levels of tourism in the Champlain Valley;
- (4) to encourage—
 - (A) partnerships among State and local governments and nongovernmental organizations in the United States; and
 - (B) collaboration with Canada and the Province of Quebec to—
 - (i) interpret and promote the history of the waterways of the Champlain Valley region;
 - (ii) form stronger bonds between the United States and Canada; and
 - (iii) promote the international aspects of the Champlain Valley region; and

(5) to provide financial and technical assistance for the purposes described in paragraphs (1) through (4).

SEC. 283. DEFINITIONS.

In this subtitle:

(1) **HERITAGE PARTNERSHIP.**—The term “Heritage Partnership” means the Champlain Valley National Heritage Partnership established by section 104(a).

(2) **MANAGEMENT ENTITY.**—The term “management entity” means the Lake Champlain Basin Program.

(3) **MANAGEMENT PLAN.**—The term “management plan” means the management plan developed under section 284(b)(1)(B)(i).

(4) **REGION.**—

(A) **IN GENERAL.**—The term “region” means any area or community in 1 of the States in which a physical, cultural, or historical resource that represents the theme is located.

(B) **INCLUSIONS.**—The term “region” includes

(i) **THE LINKED NAVIGABLE WATERWAYS OF.**—

(I) Lake Champlain;

(II) Lake George;

(III) the Champlain Canal; and

(IV) the portion of the Upper Hudson River extending south to Saratoga;

(ii) portions of Grand Isle, Franklin, Chittenden, Addison, Rutland, and Bennington Counties in the State of Vermont; and

(iii) portions of Clinton, Essex, Warren, Saratoga and Washington Counties in the State of New York.

(5) **SECRETARY.**—The term “Secretary” means the Secretary of the Interior.

(6) **STATE.**—the term “State” means

(A) the State of Vermont; and

(B) the State of New York.

(7) **THEME.**—The term “theme” means the theme “The Making of Nations and Corridors of Commerce”, as the term is used in the 1999 report of the National Park Service entitled “Champlain Valley Heritage Corridor Project”, that describes the periods of international conflict and maritime commerce during which the region played a unique and significant role in the development of the United States and Canada.

SEC. 284. HERITAGE PARTNERSHIP.

(a) **ESTABLISHMENT.**—There is established in the region the Champlain Valley National Heritage Partnership.

(b) **MANAGEMENT ENTITY.**—

(1) **DUTIES.**—

(A) **IN GENERAL.**—The management entity shall implement this subtitle.

(B) **MANAGEMENT PLAN.**—

(i) **IN GENERAL.**—Not later than 3 years after the date of enactment of this Act, the management entity shall develop a management plan for the Heritage Partnership.

(ii) **EXISTING PLAN.**—Pending the completion and approval of the management plan, the management entity may implement the provisions of this subtitle

based on its federally authorized plan “Opportunities for Action, an Evolving Plan For Lake Champlain”.

(iii) CONTENTS.—The management plan shall include—

(I) recommendations for funding, managing, and developing the Heritage Partnership;

(II) a description of activities to be carried out by public and private organizations to protect the resources of the Heritage Partnership;

(III) a list of specific, potential sources of funding for the protection, management, and development of the Heritage Partnership;

(IV) an assessment of the organizational capacity of the management entity to achieve the goals for implementation; and

(V) recommendations of ways in which to encourage collaboration with Canada and the Province of Quebec in implementing this subtitle.

(iv) CONSIDERATIONS.—In developing the management plan under clause (i), the management entity shall take into consideration existing Federal, State, and local plans relating to the region.

(v) SUBMISSION TO SECRETARY FOR APPROVAL.—

(I) IN GENERAL.—Not later than 3 years after the date of enactment of this Act, the management entity shall submit the management plan to the Secretary for approval.

(II) EFFECT OF FAILURE TO SUBMIT.—If a management plan is not submitted to the Secretary by the date specified in subclause (I), the Secretary shall not provide any additional funding under this subtitle until a management plan for the Heritage Partnership is submitted to the Secretary.

(vi) APPROVAL.—Not later than 90 days after receiving the management plan submitted under clause (v)(I), the Secretary, in consultation with the States, shall approve or disapprove the management plan.

(vii) ACTION FOLLOWING DISAPPROVAL.—

(I) GENERAL.—If the Secretary disapproves a management plan under clause (vi), the Secretary shall—

(aa) advise the management entity in writing of the reasons for the disapproval;

(bb) make recommendations for revisions to the management plan; and

(cc) allow the management entity to submit to the Secretary revisions to the management plan.

(II) DEADLINE FOR APPROVAL OF REVISION.—Not later than 90 days after the date on which a revision is submitted under subclause (I)(cc), the Secretary shall approve or disapprove the revision.

(viii) AMENDMENT.—

(I) IN GENERAL.—After approval by the Secretary of the management plan, the management entity shall periodically—

- (aa) review the management plan; and
- (bb) submit to the Secretary, for review and approval by the Secretary, the recommendations of the management entity for any amendments to the management plan that the management entity considers to be appropriate.

(II) EXPENDITURE OF FUNDS.—No funds made available under this subtitle shall be used to implement any amendment proposed by the management entity under subclause (I) until the Secretary approves the amendments.

(2) PARTNERSHIPS.—

(A) IN GENERAL.—In carrying out this subtitle, the management entity may enter into partnerships with—

- (i) the States, including units of local governments in the States;
- (ii) nongovernmental organizations;
- (iii) Indian Tribes; and
- (iv) other persons in the Heritage Partnership.

(B) GRANTS.—Subject to the availability of funds, the management entity may provide grants to partners under subparagraph (A) to assist in implementing this subtitle.

(3) PROHIBITION ON THE ACQUISITION OF REAL PROPERTY.—The management entity shall not use Federal funds made available under this subtitle to acquire real property or any interest in real property.

(c) ASSISTANCE FROM SECRETARY.—To carry out the purposes of this subtitle, the Secretary may provide technical and financial assistance to the management entity.

SEC. 285. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan until—

- (1) the management entity notifies the owner of the private property in writing; and
- (2) the owner of the private property provides to the management entity written consent for the preservation, conservation, or promotion.

(b) LANDOWNER WITHDRAWAL.—Private property included within the boundary of the Heritage Partnership shall immediately be withdrawn from the Heritage Partnership if the owner of the property submits a written request to the management entity.

SEC. 286. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this subtitle—

- (1) requires a private property owner to allow public access (including access by the Federal Government or State or local governments) to private property; or
- (2) modifies any provision of Federal, State, or local law with respect to public access to, or use of, private property.

(b) LIABILITY.—Designation of the Heritage Partnership under this subtitle does not create any liability, or have any effect on

liability under any other law, of a private property owner with respect to any persons injured on the private property.

(c) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this subtitle modifies any authority of the Federal Government or State or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS.**—Nothing in this subtitle requires the owner of any private property located within the boundaries of the Heritage Partnership to participate in, or be associated with the Heritage Partnership.

(e) **EFFECT OF ESTABLISHMENT.**—

(1) **IN GENERAL.**—The boundaries designated for the Heritage Partnership represent the area within which Federal funds appropriated for the purpose of this subtitle shall be expended.

(2) **REGULATORY AUTHORITY.**—The establishment of the Heritage Partnership and the boundaries of the Heritage Partnership do not provide any regulatory authority that is not in existence on the date of enactment of this Act relating to land use within the Heritage Partnership or the viewshed of the Heritage Partnership by the Secretary, the National Park Service, or the management entity.

SEC. 287. EFFECT.

Nothing in this subtitle—

(1) grants powers of zoning or land use to the management entity; or

(2) obstructs or limits private business development activities or resource development activities.

SEC. 288. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated to carry out this subtitle not more than a total of \$10,000,000, of which not more than \$1,000,000 may be made available for any fiscal year.

(b) **NON-FEDERAL SHARE.**—The non-Federal share of the cost of any activities carried out using Federal funds made available under subsection (a) shall be not less than 50 percent.

SEC. 289. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

Subtitle H—Great Basin National Heritage Route

SEC. 291. SHORT TITLE.

This subtitle may be cited as the “Great Basin National Heritage Route Act”.

SEC. 291A. FINDINGS AND PURPOSES.

(a) **FINDINGS.**—Congress finds that—

(1) the natural, cultural, and historic heritage of the North American Great Basin is nationally significant;

(2) communities along the Great Basin Heritage Route (including the towns of Delta, Utah, Ely, Nevada, and the surrounding communities) are located in a classic western landscape that contains long natural vistas, isolated high desert

valleys, mountain ranges, ranches, mines, historic railroads, archaeological sites, and tribal communities;

(3) the Native American, pioneer, ranching, mining, timber, and railroad heritages associated with the Great Basin Heritage Route include the social history and living cultural traditions of a rich diversity of nationalities;

(4) the pioneer, Mormon, and other religious settlements, and ranching, timber, and mining activities of the region played and continue to play a significant role in the development of the United States, shaped by—

(A) the unique geography of the Great Basin;

(B) an influx of people of Greek, Chinese, Basque, Serb, Croat, Italian, and Hispanic descent; and

(C) a Native American presence (Western Shoshone, Northern and Southern Paiute, and Goshute) that continues in the Great Basin today;

(5) the Great Basin housed internment camps for Japanese-American citizens during World War II, 1 of which, Topaz, was located along the Heritage Route;

(6) the pioneer heritage of the Heritage Route includes the Pony Express route and stations, the Overland Stage, and many examples of 19th century exploration of the western United States;

(7) the Native American heritage of the Heritage Route dates back thousands of years and includes—

(A) archaeological sites;

(B) petroglyphs and pictographs;

(C) the westernmost village of the Fremont culture;

and

(D) communities of Western Shoshone, Paiute, and Goshute tribes;

(8) the Heritage Route contains multiple biologically diverse ecological communities that are home to exceptional species such as—

(A) bristlecone pines, the oldest living trees in the world;

(B) wildlife adapted to harsh desert conditions;

(C) unique plant communities, lakes, and streams; and

(D) native Bonneville cutthroat trout;

(9) the air and water quality of the Heritage Route is among the best in the United States, and the clear air permits outstanding viewing of the night skies;

(10) the Heritage Route includes unique and outstanding geologic features such as numerous limestone caves, classic basin and range topography with playa lakes, alluvial fans, volcanics, cold and hot springs, and recognizable features of ancient Lake Bonneville;

(11) the Heritage Route includes an unusual variety of open space and recreational and educational opportunities because of the great quantity of ranching activity and public land (including city, county, and State parks, national forests, Bureau of Land Management land, and a national park);

(12) there are significant archaeological, historical, cultural, natural, scenic, and recreational resources in the Great Basin to merit the involvement of the Federal Government in the development, in cooperation with the Great Basin Heritage

Route Partnership and other local and governmental entities, of programs and projects to—

(A) adequately conserve, protect, and interpret the heritage of the Great Basin for present and future generations; and

(B) provide opportunities in the Great Basin for education; and

(13) the Great Basin Heritage Route Partnership shall serve as the local coordinating entity for a Heritage Route established in the Great Basin.

(b) PURPOSES.—The purposes of this subtitle are—

(1) to foster a close working relationship with all levels of government, the private sector, and the local communities within White Pine County, Nevada, Millard County, Utah, and the Duckwater Shoshone Reservation;

(2) to enable communities referred to in paragraph (1) to conserve their heritage while continuing to develop economic opportunities; and

(3) to conserve, interpret, and develop the archaeological, historical, cultural, natural, scenic, and recreational resources related to the unique ranching, industrial, and cultural heritage of the Great Basin, in a manner that promotes multiple uses permitted as of the date of enactment of this Act, without managing or regulating land use.

SEC. 291B. DEFINITIONS.

In this subtitle:

(1) GREAT BASIN.—The term “Great Basin” means the North American Great Basin.

(2) HERITAGE ROUTE.—The term “Heritage Route” means the Great Basin National Heritage Route established by section 291C(a).

(3) LOCAL COORDINATING ENTITY.—The term “local coordinating entity” means the Great Basin Heritage Route Partnership established by section 291C(c).

(4) MANAGEMENT PLAN.—The term “management plan” means the plan developed by the local coordinating entity under section 291E(a).

(5) SECRETARY.—The term “Secretary” means the Secretary of the Interior, acting through the Director of the National Park Service.

SEC. 291C. GREAT BASIN NATIONAL HERITAGE ROUTE.

(a) ESTABLISHMENT.—There is established the Great Basin National Heritage Route to provide the public with access to certain historical, cultural, natural, scenic, and recreational resources in White Pine County, Nevada, Millard County, Utah, and the Duckwater Shoshone Reservation in the State of Nevada, as designated by the local coordinating entity.

(b) BOUNDARIES.—The local coordinating entity shall determine the specific boundaries of the Heritage Route.

(c) LOCAL COORDINATING ENTITY.—

(1) IN GENERAL.—The Great Basin Heritage Route Partnership shall serve as the local coordinating entity for the Heritage Route.

(2) BOARD OF DIRECTORS.—The Great Basin Heritage Route Partnership shall be governed by a board of directors that consists of—

- (A) 4 members who are appointed by the Board of County Commissioners for Millard County, Utah;
- (B) 4 members who are appointed by the Board of County Commissioners for White Pine County, Nevada; and
- (C) a representative appointed by each Native American Tribe participating in the Heritage Route.

SEC. 291D. MEMORANDUM OF UNDERSTANDING.

(a) **IN GENERAL.**—In carrying out this subtitle, the Secretary, in consultation with the Governors of the States of Nevada and Utah and the tribal government of each Indian tribe participating in the Heritage Route, shall enter into a memorandum of understanding with the local coordinating entity.

(b) **INCLUSIONS.**—The memorandum of understanding shall include information relating to the objectives and management of the Heritage Route, including—

- (1) a description of the resources of the Heritage Route;
- (2) a discussion of the goals and objectives of the Heritage Route, including—

(A) an explanation of the proposed approach to conservation, development, and interpretation; and

(B) a general outline of the anticipated protection and development measures;

(3) a description of the local coordinating entity;

(4) a list and statement of the financial commitment of the initial partners to be involved in developing and implementing the management plan; and

(5) a description of the role of the States of Nevada and Utah in the management of the Heritage Route.

(c) **ADDITIONAL REQUIREMENTS.**—In developing the terms of the memorandum of understanding, the Secretary and the local coordinating entity shall—

- (1) provide opportunities for local participation; and
- (2) include terms that ensure, to the maximum extent practicable, timely implementation of all aspects of the memorandum of understanding.

(d) **AMENDMENTS.**—

(1) **IN GENERAL.**—The Secretary shall review any amendments of the memorandum of understanding proposed by the local coordinating entity or the Governor of the State of Nevada or Utah.

(2) **USE OF FUNDS.**—Funds made available under this subtitle shall not be expended to implement a change made by a proposed amendment described in paragraph (1) until the Secretary approves the amendment.

SEC. 291E. MANAGEMENT PLAN.

(a) **IN GENERAL.**—Not later than 3 years after the date on which funds are made available to carry out this subtitle, the local coordinating entity shall develop and submit to the Secretary for approval a management plan for the Heritage Route that—

- (1) specifies—
 - (A) any resources designated by the local coordinating entity under section 291C(a); and
 - (B) the specific boundaries of the Heritage Route, as determined under section 291C(b); and

(2) presents clear and comprehensive recommendations for the conservation, funding, management, and development of the Heritage Route.

(b) CONSIDERATIONS.—In developing the management plan, the local coordinating entity shall—

(1) provide for the participation of local residents, public agencies, and private organizations located within the counties of Millard County, Utah, White Pine County, Nevada, and the Duckwater Shoshone Reservation in the protection and development of resources of the Heritage Route, taking into consideration State, tribal, county, and local land use plans in existence on the date of enactment of this Act;

(2) identify sources of funding;

(3) include—

(A) a program for implementation of the management plan by the local coordinating entity, including—

(i) plans for restoration, stabilization, rehabilitation, and construction of public or tribal property; and

(ii) specific commitments by the identified partners referred to in section 291D(b)(4) for the first 5 years of operation; and

(B) an interpretation plan for the Heritage Route; and

(4) develop a management plan that will not infringe on private property rights without the consent of the owner of the private property.

(c) FAILURE TO SUBMIT.—If the local coordinating entity fails to submit a management plan to the Secretary in accordance with subsection (a), the Heritage Route shall no longer qualify for Federal funding.

(d) APPROVAL AND DISAPPROVAL OF MANAGEMENT PLAN.—

(1) IN GENERAL.—Not later than 90 days after receipt of a management plan under subsection (a), the Secretary, in consultation with the Governors of the States of Nevada and Utah, shall approve or disapprove the management plan.

(2) CRITERIA.—In determining whether to approve a management plan, the Secretary shall consider whether the management plan—

(A) has strong local support from a diversity of landowners, business interests, nonprofit organizations, and governments associated with the Heritage Route;

(B) is consistent with and complements continued economic activity along the Heritage Route;

(C) has a high potential for effective partnership mechanisms;

(D) avoids infringing on private property rights; and

(E) provides methods to take appropriate action to ensure that private property rights are observed.

(3) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves a management plan under paragraph (1), the Secretary shall—

(A) advise the local coordinating entity in writing of the reasons for the disapproval;

(B) make recommendations for revisions to the management plan; and

(C) not later than 90 days after the receipt of any proposed revision of the management plan from the local

coordinating entity, approve or disapprove the proposed revision.

(e) IMPLEMENTATION.—On approval of the management plan as provided in subsection (d)(1), the local coordinating entity, in conjunction with the Secretary, shall take appropriate steps to implement the management plan.

(f) AMENDMENTS.—

(1) IN GENERAL.—The Secretary shall review each amendment to the management plan that the Secretary determines may make a substantial change to the management plan.

(2) USE OF FUNDS.—Funds made available under this subtitle shall not be expended to implement an amendment described in paragraph (1) until the Secretary approves the amendment.

SEC. 291F. AUTHORITY AND DUTIES OF LOCAL COORDINATING ENTITY.

(a) AUTHORITIES.—The local coordinating entity may, for purposes of preparing and implementing the management plan, use funds made available under this subtitle to—

(1) make grants to, and enter into cooperative agreements with, a State (including a political subdivision), an Indian tribe, a private organization, or any person; and

(2) hire and compensate staff.

(b) DUTIES.—In addition to developing the management plan, the local coordinating entity shall—

(1) give priority to implementing the memorandum of understanding and the management plan, including taking steps to—

(A) assist units of government, regional planning organizations, and nonprofit organizations in—

(i) establishing and maintaining interpretive exhibits along the Heritage Route;

(ii) developing recreational resources along the Heritage Route;

(iii) increasing public awareness of and appreciation for the archaeological, historical, cultural, natural, scenic, and recreational resources and sites along the Heritage Route; and

(iv) if requested by the owner, restoring, stabilizing, or rehabilitating any private, public, or tribal historical building relating to the themes of the Heritage Route;

(B) encourage economic viability and diversity along the Heritage Route in accordance with the objectives of the management plan; and

(C) encourage the installation of clear, consistent, and environmentally appropriate signage identifying access points and sites of interest along the Heritage Route;

(2) consider the interests of diverse governmental, business, and nonprofit groups associated with the Heritage Route;

(3) conduct public meetings in the region of the Heritage Route at least semiannually regarding the implementation of the management plan;

(4) submit substantial amendments (including any increase of more than 20 percent in the cost estimates for implementation) to the management plan to the Secretary for approval by the Secretary; and

(5) for any year for which Federal funds are received under this subtitle—

(A) submit to the Secretary a report that describes, for the year—

(i) the accomplishments of the local coordinating entity;

(ii) the expenses and income of the local coordinating entity; and

(iii) each entity to which any loan or grant was made;

(B) make available for audit all records pertaining to the expenditure of the funds and any matching funds; and

(C) require, for all agreements authorizing the expenditure of Federal funds by any entity, that the receiving entity make available for audit all records pertaining to the expenditure of the funds.

(c) PROHIBITION ON THE ACQUISITION OF REAL PROPERTY.—The local coordinating entity shall not use Federal funds made available under this subtitle to acquire real property or any interest in real property.

(d) PROHIBITION ON THE REGULATION OF LAND USE.—The local coordinating entity shall not regulate land use within the Heritage Route.

SEC. 291G. DUTIES AND AUTHORITIES OF FEDERAL AGENCIES.

(a) TECHNICAL AND FINANCIAL ASSISTANCE.—

(1) IN GENERAL.—The Secretary may, on request of the local coordinating entity, provide technical and financial assistance to develop and implement the management plan and memorandum of understanding.

(2) PRIORITY FOR ASSISTANCE.—In providing assistance under paragraph (1), the Secretary shall, on request of the local coordinating entity, give priority to actions that assist in—

(A) conserving the significant archaeological, historical, cultural, natural, scenic, and recreational resources of the Heritage Route; and

(B) providing education, interpretive, and recreational opportunities, and other uses consistent with those resources.

(b) APPLICATION OF FEDERAL LAW.—The establishment of the Heritage Route shall have no effect on the application of any Federal law to any property within the Heritage Route.

SEC. 291H. LAND USE REGULATION; APPLICABILITY OF FEDERAL LAW.

(a) LAND USE REGULATION.—Nothing in this subtitle—

(1) modifies, enlarges, or diminishes any authority of the Federal, State, tribal, or local government to regulate by law (including by regulation) any use of land; or

(2) grants any power of zoning or land use to the local coordinating entity.

(b) APPLICABILITY OF FEDERAL LAW.—Nothing in this subtitle—

(1) imposes on the Heritage Route, as a result of the designation of the Heritage Route, any regulation that is not applicable to the area within the Heritage Route as of the date of enactment of this Act; or

(2) authorizes any agency to promulgate a regulation that applies to the Heritage Route solely as a result of the designation of the Heritage Route under this subtitle.

SEC. 291I. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated to carry out this subtitle \$10,000,000, of which not more than \$1,000,000 may be made available for any fiscal year.

(b) **COST SHARING.**—

(1) **FEDERAL SHARE.**—The Federal share of the cost of any activity assisted under this subtitle shall not exceed 50 percent.

(2) **FORM OF NON-FEDERAL SHARE.**—The non-Federal share may be in the form of in-kind contributions, donations, grants, and loans from individuals and State or local governments or agencies.

SEC. 291J. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

SEC. 291K. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) **NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.**—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Route until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(b) **LANDOWNER WITHDRAW.**—Any owner of private property included within the boundary of the Heritage Route shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 291L. PRIVATE PROPERTY PROTECTION.

(a) **ACCESS TO PRIVATE PROPERTY.**—Nothing in this title shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) **LIABILITY.**—Designation of the Heritage Route shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this title shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE ROUTE.**—Nothing in this title shall be construed to require the owner of any private property located within the boundaries of the Heritage Route to participate in or be associated with the Heritage Route.

(e) **EFFECT OF ESTABLISHMENT.**—The boundaries designated for the Heritage Route represent the area within which Federal funds appropriated for the purpose of this title may be expended. The establishment of the Heritage Route and its boundaries shall not

be construed to provide any nonexisting regulatory authority on land use within the Heritage Route or its viewshed by the Secretary, the National Park Service, or the management entity.

Subtitle I—Gullah/Geechee Heritage Corridor

SEC. 295. SHORT TITLE.

This subtitle may be cited as the “Gullah/Geechee Cultural Heritage Act”.

SEC. 295A. PURPOSES.

The purposes of this subtitle are to—

(1) recognize the important contributions made to American culture and history by African Americans known as the Gullah/Geechee who settled in the coastal counties of South Carolina, Georgia, North Carolina, and Florida;

(2) assist State and local governments and public and private entities in South Carolina, Georgia, North Carolina, and Florida in interpreting the story of the Gullah/Geechee and preserving Gullah/Geechee folklore, arts, crafts, and music; and

(3) assist in identifying and preserving sites, historical data, artifacts, and objects associated with the Gullah/Geechee for the benefit and education of the public.

SEC. 295B. DEFINITIONS.

In this subtitle:

(1) **LOCAL COORDINATING ENTITY.**—The term “local coordinating entity” means the Gullah/Geechee Cultural Heritage Corridor Commission established by section 295D(a).

(2) **HERITAGE CORRIDOR.**—The term “Heritage Corridor” means the Gullah/Geechee Cultural Heritage Corridor established by section 295C(a).

(3) **SECRETARY.**—The term “Secretary” means the Secretary of the Interior.

SEC. 295C. GULLAH/GEECHEE CULTURAL HERITAGE CORRIDOR.

(a) **ESTABLISHMENT.**—There is established the Gullah/Geechee Cultural Heritage Corridor.

(b) **BOUNDARIES.**—

(1) **IN GENERAL.**—The Heritage Corridor shall be comprised of those lands and waters generally depicted on a map entitled “Gullah/Geechee Cultural Heritage Corridor” numbered GGCHC 80,000 and dated September 2004. The map shall be on file and available for public inspection in the appropriate offices of the National Park Service and in an appropriate State office in each of the States included in the Heritage Corridor. The Secretary shall publish in the Federal Register, as soon as practicable after the date of enactment of this Act, a detailed description and map of the boundaries established under this subsection.

(2) **REVISIONS.**—The boundaries of the Heritage Corridor may be revised if the revision is—

(A) proposed in the management plan developed for the Heritage Corridor;

(B) approved by the Secretary in accordance with this subtitle; and

(C) placed on file in accordance with paragraph (1).

(c) ADMINISTRATION.—The Heritage Corridor shall be administered in accordance with the provisions of this subtitle.

SEC. 295D. GULLAH/GEECHEE CULTURAL HERITAGE CORRIDOR COMMISSION.

(a) ESTABLISHMENT.—There is hereby established a local coordinating entity to be known as the “Gullah/Geechee Cultural Heritage Corridor Commission” whose purpose shall be to assist Federal, State, and local authorities in the development and implementation of a management plan for those land and waters specified in section 295C(b).

(b) MEMBERSHIP.—The local coordinating entity shall be composed of 15 members appointed by the Secretary as follows:

(1) Four individuals nominated by the State Historic Preservation Officer of South Carolina and two individuals each nominated by the State Historic Preservation Officer of each of Georgia, North Carolina, and Florida and appointed by the Secretary.

(2) Two individuals from South Carolina and one individual from each of Georgia, North Carolina, and Florida who are recognized experts in historic preservation, anthropology, and folklore, appointed by the Secretary.

(c) TERMS.—Members of the local coordinating entity shall be appointed to terms not to exceed 3 years. The Secretary may stagger the terms of the initial appointments to the local coordinating entity in order to assure continuity of operation. Any member of the local coordinating entity may serve after the expiration of their term until a successor is appointed. A vacancy shall be filled in the same manner in which the original appointment was made.

(d) TERMINATION.—The local coordinating entity shall terminate 10 years after the date of enactment of this Act.

SEC. 295E. OPERATION OF THE LOCAL COORDINATING ENTITY.

(a) DUTIES OF THE LOCAL COORDINATING ENTITY.—To further the purposes of the Heritage Corridor, the local coordinating entity shall—

(1) prepare and submit a management plan to the Secretary in accordance with section 295F;

(2) assist units of local government and other persons in implementing the approved management plan by—

(A) carrying out programs and projects that recognize, protect, and enhance important resource values within the Heritage Corridor;

(B) establishing and maintaining interpretive exhibits and programs within the Heritage Corridor;

(C) developing recreational and educational opportunities in the Heritage Corridor;

(D) increasing public awareness of and appreciation for the historical, cultural, natural, and scenic resources of the Heritage Corridor;

(E) protecting and restoring historic sites and buildings in the Heritage Corridor that are consistent with Heritage Corridor themes;

(F) ensuring that clear, consistent, and appropriate signs identifying points of public access and sites of interest are posted throughout the Heritage Corridor; and

(G) promoting a wide range of partnerships among governments, organizations, and individuals to further the purposes of the Heritage Corridor;

(3) consider the interests of diverse units of government, business, organizations, and individuals in the Heritage Corridor in the preparation and implementation of the management plan;

(4) conduct meetings open to the public at least quarterly regarding the development and implementation of the management plan;

(5) submit an annual report to the Secretary for any fiscal year in which the local coordinating entity receives Federal funds under this subtitle, setting forth its accomplishments, expenses, and income, including grants made to any other entities during the year for which the report is made;

(6) make available for audit for any fiscal year in which it receives Federal funds under this subtitle, all information pertaining to the expenditure of such funds and any matching funds, and require all agreements authorizing expenditures of Federal funds by other organizations, that the receiving organization make available for audit all records and other information pertaining to the expenditure of such funds; and

(7) encourage by appropriate means economic viability that is consistent with the purposes of the Heritage Corridor.

(b) **AUTHORITIES.**—The local coordinating entity may, for the purposes of preparing and implementing the management plan, use funds made available under this subtitle to—

(1) make grants to, and enter into cooperative agreements with, the States of South Carolina, North Carolina, Florida, and Georgia, political subdivisions of those States, a nonprofit organization, or any person;

(2) hire and compensate staff;

(3) obtain funds from any source including any that are provided under any other Federal law or program; and

(4) contract for goods and services.

SEC. 295F. MANAGEMENT PLAN.

(a) **IN GENERAL.**—The management plan for the Heritage Corridor shall—

(1) include comprehensive policies, strategies, and recommendations for conservation, funding, management, and development of the Heritage Corridor;

(2) take into consideration existing State, county, and local plans in the development of the management plan and its implementation;

(3) include a description of actions that governments, private organizations, and individuals have agreed to take to protect the historical, cultural, and natural resources of the Heritage Corridor;

(4) specify the existing and potential sources of funding to protect, manage, and develop the Heritage Corridor in the first 5 years of implementation;

(5) include an inventory of the historical, cultural, natural, resources of the Heritage Corridor related to the themes of

the Heritage Corridor that should be preserved, restored, managed, developed, or maintained;

(6) recommend policies and strategies for resource management that consider and detail the application of appropriate land and water management techniques, including the development of intergovernmental and interagency cooperative agreements to protect the Heritage Corridor's historical, cultural, and natural resources;

(7) describe a program for implementation of the management plan including plans for resources protection, restoration, construction, and specific commitments for implementation that have been made by the local coordinating entity or any government, organization, or individual for the first 5 years of implementation;

(8) include an analysis and recommendations for the ways in which Federal, State, or local programs may best be coordinated to further the purposes of this subtitle; and

(9) include an interpretive plan for the Heritage Corridor.

(b) SUBMITTAL OF MANAGEMENT PLAN.—The local coordinating entity shall submit the management plan to the Secretary for approval not later than 3 years after funds are made available for this subtitle.

(c) FAILURE TO SUBMIT.—If the local coordinating entity fails to submit the management plan to the Secretary in accordance with subsection (b), the Heritage Corridor shall not qualify for Federal funding until the management plan is submitted.

(d) APPROVAL OR DISAPPROVAL OF MANAGEMENT PLAN.—

(1) IN GENERAL.—The Secretary shall approve or disapprove the management plan not later than 90 days after receiving the management plan.

(2) CRITERIA.—In determining whether to approve the management plan, the Secretary shall consider whether—

(A) the local coordinating entity has afforded adequate opportunity, including public hearings, for public and governmental involvement in the preparation of the management plan;

(B) the resource preservation and interpretation strategies contained in the management plan would adequately protect the cultural and historic resources of the Heritage Corridor; and

(C) the Secretary has received adequate assurances from appropriate State and local officials whose support is needed to ensure the effective implementation of the State and local aspects of the plan.

(3) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves the management plan, the Secretary shall advise the local coordinating entity in writing of the reasons therefore and shall make recommendations for revisions to the management plan. The Secretary shall approve or disapprove a proposed revision not later than 60 days after the date it is submitted.

(4) APPROVAL OF AMENDMENTS.—Substantial amendments to the management plan shall be reviewed and approved by the Secretary in the same manner as provided in the original management plan. The local coordinating entity shall not use Federal funds authorized by this subtitle to implement any amendments until the Secretary has approved the amendments.

SEC. 295G. TECHNICAL AND FINANCIAL ASSISTANCE.

(a) **IN GENERAL.**—Upon a request of the local coordinating entity, the Secretary may provide technical and financial assistance for the development and implementation of the management plan.

(b) **PRIORITY FOR ASSISTANCE.**—In providing assistance under subsection (a), the Secretary shall give priority to actions that assist in—

(1) conserving the significant cultural, historical, and natural resources of the Heritage Corridor; and

(2) providing educational and interpretive opportunities consistent with the purposes of the Heritage Corridor.

(c) **SPENDING FOR NON-FEDERAL PROPERTY.**—

(1) **IN GENERAL.**—The local coordinating entity may expend Federal funds made available under this subtitle on nonfederally owned property that is—

(A) identified in the management plan; or

(B) listed or eligible for listing on the National Register for Historic Places.

(2) **AGREEMENTS.**—Any payment of Federal funds made pursuant to this subtitle shall be subject to an agreement that conversion, use, or disposal of a project so assisted for purposes contrary to the purposes of this subtitle, as determined by the Secretary, shall result in a right of the United States to compensation of all funds made available to that project or the proportion of the increased value of the project attributable to such funds as determined at the time of such conversion, use, or disposal, whichever is greater.

SEC. 295H. DUTIES OF OTHER FEDERAL AGENCIES.

Any Federal agency conducting or supporting activities directly affecting the Heritage Corridor shall—

(1) consult with the Secretary and the local coordinating entity with respect to such activities;

(2) cooperate with the Secretary and the local coordinating entity in carrying out their duties under this subtitle and, to the maximum extent practicable, coordinate such activities with the carrying out of such duties; and

(3) to the maximum extent practicable, conduct or support such activities in a manner in which the local coordinating entity determines will not have an adverse effect on the Heritage Corridor.

SEC. 295I. COASTAL HERITAGE CENTERS.

In furtherance of the purposes of this subtitle and using the authorities made available under this subtitle, the local coordinating entity shall establish one or more Coastal Heritage Centers at appropriate locations within the Heritage Corridor in accordance with the preferred alternative identified in the Record of Decision for the Low Country Gullah Culture Special Resource Study and Environmental Impact Study, December 2003, and additional appropriate sites.

SEC. 295J. PRIVATE PROPERTY PROTECTION.

(a) **ACCESS TO PRIVATE PROPERTY.**—Nothing in this subtitle shall be construed to require any private property owner to permit public access (including Federal, State, or local government access) to such private property. Nothing in this subtitle shall be construed

to modify any provision of Federal, State, or local law with regard to public access to or use of private lands.

(b) **LIABILITY.**—Designation of the Heritage Corridor shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) **RECOGNITION OF AUTHORITY TO CONTROL LAND USE.**—Nothing in this subtitle shall be construed to modify any authority of Federal, State, or local governments to regulate land use.

(d) **PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE CORRIDOR.**—Nothing in this subtitle shall be construed to require the owner of any private property located within the boundaries of the Heritage Corridor to participate in or be associated with the Heritage Corridor.

(e) **EFFECT OF ESTABLISHMENT.**—The boundaries designated for the Heritage Corridor represent the area within which Federal funds appropriated for the purpose of this subtitle shall be expended. The establishment of the Heritage Corridor and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the Heritage Corridor or its viewshed by the Secretary or the local coordinating entity.

(f) **NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.**—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Corridor until the owner of that private property has been notified in writing by the local coordinating entity and has given written consent for such preservation, conservation, or promotion to the local coordinating entity.

(g) **LANDOWNER WITHDRAWAL.**—Any owner of private property included within the boundary of the Heritage Corridor shall have their property immediately removed from within the boundary by submitting a written request to the local coordinating entity.

SEC. 295K. AUTHORIZATION OF APPROPRIATIONS.

(a) **IN GENERAL.**—There is authorized to be appropriated for the purposes of this subtitle not more than \$1,000,000 for any fiscal year. Not more than a total of \$10,000,000 may be appropriated for the Heritage Corridor under this subtitle.

(b) **COST SHARE.**—Federal funding provided under this subtitle may not exceed 50 percent of the total cost of any activity for which assistance is provided under this subtitle.

(c) **IN-KIND CONTRIBUTIONS.**—The Secretary may accept in-kind contributions as part of the non-Federal cost share of any activity for which assistance is provided under this subtitle.

SEC. 295L. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

Subtitle J—Crossroads of the American Revolution National Heritage Area

SEC. 297. SHORT TITLE.

This subtitle may be cited as the “Crossroads of the American Revolution National Heritage Area Act of 2006”.

SEC. 297A. FINDINGS AND PURPOSES.

(a) FINDINGS.—Congress finds that—

(1) the State of New Jersey was critically important during the American Revolution because of the strategic location of the State between the British armies headquartered in New York City, New York, and the Continental Congress in the city of Philadelphia, Pennsylvania;

(2) General George Washington spent almost half of the period of the American Revolution personally commanding troops of the Continental Army in the State of New Jersey, including 2 severe winters spent in encampments in the area that is now Morristown National Historical Park, a unit of the National Park System;

(3) it was during the 10 crucial days of the American Revolution between December 25, 1776, and January 3, 1777, that General Washington, after retreating across the State of New Jersey from the State of New York to the Commonwealth of Pennsylvania in the face of total defeat, recrossed the Delaware River on the night of December 25, 1776, and went on to win crucial battles at Trenton and Princeton in the State of New Jersey;

(4) Thomas Paine, who accompanied the troops during the retreat, described the events during those days as “the times that try men’s souls”;

(5) the sites of 296 military engagements are located in the State of New Jersey, including—

(A) several important battles of the American Revolution that were significant to—

- (i) the outcome of the American Revolution; and
- (ii) the history of the United States; and

(B) several national historic landmarks, including Washington’s Crossing, the Old Trenton Barracks, and Princeton, Monmouth, and Red Bank Battlefields;

(6) additional national historic landmarks in the State of New Jersey include the homes of—

(A) Richard Stockton, Joseph Hewes, John Witherspoon, and Francis Hopkinson, signers of the Declaration of Independence;

(B) Elias Boudinout, President of the Continental Congress; and

(C) William Livingston, patriot and Governor of the State of New Jersey from 1776 to 1790;

(7) portions of the landscapes important to the strategies of the British and Continental armies, including waterways, mountains, farms, wetlands, villages, and roadways—

(A) retain the integrity of the period of the American Revolution; and

(B) offer outstanding opportunities for conservation, education, and recreation;

(8) the National Register of Historic Places lists 251 buildings and sites in the National Park Service study area for the Crossroads of the American Revolution that are associated with the period of the American Revolution;

(9) civilian populations residing in the State of New Jersey during the American Revolution suffered extreme hardships because of—

(A) the continuous conflict in the State;

- (B) foraging armies; and
 - (C) marauding contingents of loyalist Tories and rebel sympathizers;
 - (10) because of the important role that the State of New Jersey played in the successful outcome of the American Revolution, there is a Federal interest in developing a regional framework to assist the State of New Jersey, local governments and organizations, and private citizens in—
 - (A) preserving and protecting cultural, historic, and natural resources of the period; and
 - (B) bringing recognition to those resources for the educational and recreational benefit of the present and future generations of citizens of the United States; and
 - (11) the National Park Service has conducted a national heritage area feasibility study in the State of New Jersey that demonstrates that there is a sufficient assemblage of nationally distinctive cultural, historic, and natural resources necessary to establish the Crossroads of the American Revolution National Heritage Area.
- (b) PURPOSES.—The purposes of this subtitle are—
- (1) to assist communities, organizations, and citizens in the State of New Jersey in preserving—
 - (A) the special historic identity of the State; and
 - (B) the importance of the State to the United States;
 - (2) to foster a close working relationship among all levels of government, the private sector, and local communities in the State;
 - (3) to provide for the management, preservation, protection, and interpretation of the cultural, historic, and natural resources of the State for the educational and inspirational benefit of future generations;
 - (4) to strengthen the value of Morristown National Historical Park as an asset to the State by—
 - (A) establishing a network of related historic resources, protected landscapes, educational opportunities, and events depicting the landscape of the State of New Jersey during the American Revolution; and
 - (B) establishing partnerships between Morristown National Historical Park and other public and privately owned resources in the Heritage Area that represent the strategic fulcrum of the American Revolution; and
 - (5) to authorize Federal financial and technical assistance for the purposes described in paragraphs (1) through (4).

SEC. 297B. DEFINITIONS.

In this subtitle:

- (1) HERITAGE AREA.—The term “Heritage Area” means the Crossroads of the American Revolution National Heritage Area established by section 297C(a).
- (2) LOCAL COORDINATING ENTITY.—The term “local coordinating entity” means the local coordinating entity for the Heritage Area designated by section 297C(d).
- (3) MANAGEMENT PLAN.—The term “management plan” means the management plan for the Heritage Area developed under section 297D.

(4) MAP.—The term “map” means the map entitled “Crossroads of the American Revolution National Heritage Area”, numbered CRRE/80,000, and dated April 2002.

(5) SECRETARY.—The term “Secretary” means the Secretary of the Interior.

(6) STATE.—The term “State” means the State of New Jersey.

SEC. 297C. CROSSROADS OF THE AMERICAN REVOLUTION NATIONAL HERITAGE AREA.

(a) ESTABLISHMENT.—There is established in the State the Crossroads of the American Revolution National Heritage Area.

(b) BOUNDARIES.—The Heritage Area shall consist of the land and water within the boundaries of the Heritage Area, as depicted on the map.

(c) AVAILABILITY OF MAP.—The map shall be on file and available for public inspection in the appropriate offices of the National Park Service.

(d) LOCAL COORDINATING ENTITY.—The Crossroads of the American Revolution Association, Inc., a nonprofit corporation in the State, shall be the local coordinating entity for the Heritage Area.

SEC. 297D. MANAGEMENT PLAN.

(a) IN GENERAL.—Not later than 3 years after the date on which funds are made available to carry out this subtitle, the local coordinating entity shall develop and forward to the Secretary a management plan for the Heritage Area.

(b) REQUIREMENTS.—The management plan shall—

(1) include comprehensive policies, strategies, and recommendations for conservation, funding, management, and development of the Heritage Area;

(2) take into consideration existing State, county, and local plans;

(3) describe actions that units of local government, private organizations, and individuals have agreed to take to protect the cultural, historic, and natural resources of the Heritage Area;

(4) identify existing and potential sources of funding for the protection, management, and development of the Heritage Area during the first 5 years of implementation of the management plan; and

(5) include—

(A) an inventory of the cultural, educational, historic, natural, recreational, and scenic resources of the Heritage Area relating to the themes of the Heritage Area that should be restored, managed, or developed;

(B) recommendations of policies and strategies for resource management that result in—

(i) application of appropriate land and water management techniques; and

(ii) development of intergovernmental and interagency cooperative agreements to protect the cultural, educational, historic, natural, recreational, and scenic resources of the Heritage Area;

(C) a program of implementation of the management plan that includes for the first 5 years of implementation—

(i) plans for resource protection, restoration, construction; and

- (ii) specific commitments for implementation that have been made by the local coordinating entity or any government, organization, or individual;
 - (D) an analysis of and recommendations for ways in which Federal, State, and local programs, including programs of the National Park Service, may be best coordinated to promote the purposes of this subtitle; and
 - (E) an interpretive plan for the Heritage Area.
- (c) APPROVAL OR DISAPPROVAL OF MANAGEMENT PLAN.—
 - (1) IN GENERAL.—Not later than 90 days after the date of receipt of the management plan under subsection (a), the Secretary shall approve or disapprove the management plan.
 - (2) CRITERIA.—In determining whether to approve the management plan, the Secretary shall consider whether—
 - (A) the Board of Directors of the local coordinating entity is representative of the diverse interests of the Heritage Area, including—
 - (i) governments;
 - (ii) natural and historic resource protection organizations;
 - (iii) educational institutions;
 - (iv) businesses; and
 - (v) recreational organizations;
 - (B) the local coordinating entity provided adequate opportunity for public and governmental involvement in the preparation of the management plan, including public hearings;
 - (C) the resource protection and interpretation strategies in the management plan would adequately protect the cultural, historic, and natural resources of the Heritage Area; and
 - (D) the Secretary has received adequate assurances from the appropriate State and local officials whose support is needed to ensure the effective implementation of the State and local aspects of the management plan.
 - (3) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves the management plan under paragraph (1), the Secretary shall—
 - (A) advise the local coordinating entity in writing of the reasons for the disapproval;
 - (B) make recommendations for revisions to the management plan; and
 - (C) not later than 60 days after the receipt of any proposed revision of the management plan from the local coordinating entity, approve or disapprove the proposed revision.
- (d) AMENDMENTS.—
 - (1) IN GENERAL.—The Secretary shall approve or disapprove each amendment to the management plan that the Secretary determines may make a substantial change to the management plan.
 - (2) USE OF FUNDS.—Funds made available under this subtitle shall not be expended by the local coordinating entity to implement an amendment described in paragraph (1) until the Secretary approves the amendment.
 - (e) IMPLEMENTATION.—On completion of the 3-year period described in subsection (a), any funding made available under this

subtitle shall be made available to the local coordinating entity only for implementation of the approved management plan.

SEC. 297E. AUTHORITIES, DUTIES, AND PROHIBITIONS APPLICABLE TO THE LOCAL COORDINATING ENTITY.

(a) **AUTHORITIES.**—For purposes of preparing and implementing the management plan, the local coordinating entity may use funds made available under this subtitle to—

(1) make grants to, provide technical assistance to, and enter into cooperative agreements with, the State (including a political subdivision), a nonprofit organization, or any other person;

(2) hire and compensate staff, including individuals with expertise in—

(A) cultural, historic, or natural resource protection;

or

(B) heritage programming;

(3) obtain funds or services from any source (including a Federal law or program);

(4) contract for goods or services; and

(5) support any other activity—

(A) that furthers the purposes of the Heritage Area;

and

(B) that is consistent with the management plan.

(b) **DUTIES.**—In addition to developing the management plan, the local coordinating entity shall—

(1) assist units of local government, regional planning organizations, and nonprofit organizations in implementing the approved management plan by—

(A) carrying out programs and projects that recognize, protect, and enhance important resource values in the Heritage Area;

(B) establishing and maintaining interpretive exhibits and programs in the Heritage Area;

(C) developing recreational and educational opportunities in the Heritage Area;

(D) increasing public awareness of and appreciation for cultural, historic, and natural resources of the Heritage Area;

(E) protecting and restoring historic sites and buildings that are—

(i) located in the Heritage Area; and

(ii) related to the themes of the Heritage Area;

(F) ensuring that clear, consistent, and appropriate signs identifying points of public access and sites of interest are installed throughout the Heritage Area; and

(G) promoting a wide range of partnerships among governments, organizations, and individuals to further the purposes of the Heritage Area;

(2) in preparing and implementing the management plan, consider the interests of diverse units of government, businesses, organizations, and individuals in the Heritage Area;

(3) conduct public meetings at least semiannually regarding the development and implementation of the management plan;

(4) for any fiscal year for which Federal funds are received under this subtitle—

- (A) submit to the Secretary a report that describes for the year—
 - (i) the accomplishments of the local coordinating entity;
 - (ii) the expenses and income of the local coordinating entity; and
 - (iii) each entity to which a grant was made;
 - (B) make available for audit all information relating to the expenditure of the funds and any matching funds; and
 - (C) require, for all agreements authorizing expenditures of Federal funds by any entity, that the receiving entity make available for audit all records and other information relating to the expenditure of the funds;
 - (5) encourage, by appropriate means, economic viability that is consistent with the purposes of the Heritage Area; and
 - (6) maintain headquarters for the local coordinating entity at Morristown National Historical Park and in Mercer County.
- (c) PROHIBITION ON THE ACQUISITION OF REAL PROPERTY.—
- (1) FEDERAL FUNDS.—The local coordinating entity shall not use Federal funds made available under this subtitle to acquire real property or any interest in real property.
 - (2) OTHER FUNDS.—Notwithstanding paragraph (1), the local coordinating entity may acquire real property or an interest in real property using any other source of funding, including other Federal funding.

SEC. 297F. TECHNICAL AND FINANCIAL ASSISTANCE; OTHER FEDERAL AGENCIES.

- (a) TECHNICAL AND FINANCIAL ASSISTANCE.—
- (1) IN GENERAL.—On the request of the local coordinating entity, the Secretary may provide technical and financial assistance to the Heritage Area for the development and implementation of the management plan.
 - (2) PRIORITY FOR ASSISTANCE.—In providing assistance under paragraph (1), the Secretary shall give priority to actions that assist in—
 - (A) conserving the significant cultural, historic, natural, and scenic resources of the Heritage Area; and
 - (B) providing educational, interpretive, and recreational opportunities consistent with the purposes of the Heritage Area.
 - (3) OPERATIONAL ASSISTANCE.—Subject to the availability of appropriations, the Superintendent of Morristown National Historical Park may, on request, provide to public and private organizations in the Heritage Area, including the local coordinating entity, any operational assistance that is appropriate for the purpose of supporting the implementation of the management plan.
 - (4) PRESERVATION OF HISTORIC PROPERTIES.—To carry out the purposes of this subtitle, the Secretary may provide assistance to a State or local government or nonprofit organization to provide for the appropriate treatment of—
 - (A) historic objects; or
 - (B) structures that are listed or eligible for listing on the National Register of Historic Places.

(5) COOPERATIVE AGREEMENTS.—The Secretary may enter into cooperative agreements with the local coordinating entity and other public or private entities to carry out this subsection.

(b) OTHER FEDERAL AGENCIES.—Any Federal agency conducting or supporting an activity that directly affects the Heritage Area shall—

(1) consult with the Secretary and the local coordinating entity regarding the activity;

(2)(A) cooperate with the Secretary and the local coordinating entity in carrying out the of the Federal agency under this subtitle; and

(B) to the maximum extent practicable, coordinate the activity with the carrying out of those duties; and

(3) to the maximum extent practicable, conduct the activity to avoid adverse effects on the Heritage Area.

SEC. 297G. AUTHORIZATION OF APPROPRIATIONS.

(a) IN GENERAL.—There is authorized to be appropriated to carry out this subtitle \$10,000,000, of which not more than \$1,000,000 may be authorized to be appropriated for any fiscal year.

(b) COST-SHARING REQUIREMENT.—The Federal share of the cost of any activity assisted under this subtitle shall be not more than 50 percent.

SEC. 297H. TERMINATION OF AUTHORITY.

The authority of the Secretary to provide assistance under this subtitle terminates on the date that is 15 years after the date of enactment of this Act.

SEC. 297I. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.

(b) LANDOWNER WITHDRAW.—Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity.

SEC. 297J. PRIVATE PROPERTY PROTECTION.

(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this title shall be construed to—

(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

(b) LIABILITY.—Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

(c) RECOGNITION OF AUTHORITY TO CONTROL LAND USE.—Nothing in this title shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

(d) PARTICIPATION OF PRIVATE PROPERTY OWNERS IN HERITAGE AREA.—Nothing in this title shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.

(e) EFFECT OF ESTABLISHMENT.—The boundaries designated for the Heritage Area represent the area within which Federal funds appropriated for the purpose of this title may be expended. The establishment of the Heritage Area and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the Heritage Area or its viewshed by the Secretary, the National Park Service, or the management entity.

TITLE III—NATIONAL HERITAGE AREA STUDIES

Subtitle A—Western Reserve Heritage Area Study

SEC. 301. SHORT TITLE.

This subtitle may be cited as the “Western Reserve Heritage Areas Study Act”.

SEC. 302. NATIONAL PARK SERVICE STUDY REGARDING THE WESTERN RESERVE, OHIO.

(a) FINDINGS.—The Congress finds the following:

(1) The area that encompasses the modern-day counties of Trumbull, Mahoning, Ashtabula, Portage, Geagua, Lake, Cuyahoga, Summit, Medina, Huron, Lorain, Erie, Ottawa, and Ashland in Ohio with the rich history in what was once the Western Reserve, has made a unique contribution to the cultural, political, and industrial development of the United States.

(2) The Western Reserve is distinctive as the land settled by the people of Connecticut after the Revolutionary War. The Western Reserve holds a unique mark as the original wilderness land of the West that many settlers migrated to in order to begin life outside of the original 13 colonies.

(3) The Western Reserve played a significant role in providing land to the people of Connecticut whose property and land was destroyed during the Revolution. These settlers were descendants of the brave immigrants who came to the Americas in the 17th century.

(4) The Western Reserve offered a new destination for those who moved west in search of land and prosperity. The agricultural and industrial base that began in the Western Reserve still lives strong in these prosperous and historical counties.

(5) The heritage of the Western Reserve remains transfixed in the counties of Trumbull, Mahoning, Ashtabula, Portage, Geagua, Lake, Cuyahoga, Summit, Medina, Huron, Lorain, Erie, Ottawa, and Ashland in Ohio. The people of these counties are proud of their heritage as shown through the unwavering attempts to preserve agricultural land and the industrial foundation that has been embedded in this region since the

establishment of the Western Reserve. Throughout these counties, historical sites, and markers preserve the unique traditions and customs of its original heritage.

(6) The counties that encompass the Western Reserve continue to maintain a strong connection to its historic past as seen through its preservation of its local heritage, including historic homes, buildings, and centers of public gatherings.

(7) There is a need for assistance for the preservation and promotion of the significance of the Western Reserve as the natural, historic and cultural heritage of the counties of Trumbull, Mahoning, Ashtabula, Portage, Geagua, Lake, Cuyahoga, Summit, Medina, Huron, Lorain, Erie, Ottawa and Ashland in Ohio.

(8) The Department of the Interior is responsible for protecting the Nation's cultural and historical resources. There are significant examples of such resources within these counties and what was once the Western Reserve to merit the involvement of the Federal Government in the development of programs and projects, in cooperation with the State of Ohio and other local governmental entities, to adequately conserve, protect, and interpret this heritage for future generations, while providing opportunities for education and revitalization.

(b) STUDY.—

(1) IN GENERAL.—The Secretary, acting through the National Park Service Rivers, Trails, and Conservation Assistance Program, Midwest Region, and in consultation with the State of Ohio, the counties of Trumbull, Mahoning, Ashtabula, Portage, Geagua, Lake, Cuyahoga, Summit, Medina, Huron, Lorain, Erie, Ottawa, and Ashland, and other appropriate organizations, shall carry out a study regarding the suitability and feasibility of establishing the Western Reserve Heritage Area in these counties in Ohio.

(2) CONTENTS.—The study shall include analysis and documentation regarding whether the Study Area—

(A) has an assemblage of natural, historic, and cultural resources that together represent distinctive aspects of American heritage worthy of recognition, conservation, interpretation, and continuing use, and are best managed through partnerships among public and private entities and by combining diverse and sometimes noncontiguous resources and active communities;

(B) reflects traditions, customs, beliefs, and folklife that are a valuable part of the national story;

(C) provides outstanding opportunities to conserve natural, historic, cultural, or scenic features;

(D) provides outstanding recreational and educational opportunities;

(E) contains resources important to the identified theme or themes of the Study Area that retain a degree of integrity capable of supporting interpretation;

(F) includes residents, business interests, nonprofit organizations, and local and State governments that are involved in the planning, have developed a conceptual financial plan that outlines the roles for all participants, including the Federal Government, and have demonstrated support for the concept of a national heritage area;

(G) has a potential local coordinating entity to work in partnership with residents, business interests, nonprofit organizations, and local and State governments to develop a national heritage area consistent with continued local and State economic activity;

(H) has a conceptual boundary map that is supported by the public; and

(I) has potential or actual impact on private property located within or abutting the Study Area.

(c) BOUNDARIES OF THE STUDY AREA.—The Study Area shall be comprised of the counties of Trumbull, Mahoning, Ashtabula, Portage, Geagua, Lake, Cuyahoga, Summit, Medina, Huron, Lorain, Erie, Ottawa, and Ashland in Ohio.

Subtitle B—St. Croix National Heritage Area Study

SEC. 311. SHORT TITLE.

This subtitle may be cited as the “St. Croix National Heritage Area Study Act”.

SEC. 312. STUDY.

(a) IN GENERAL.—The Secretary of the Interior, in consultation with appropriate State historic preservation officers, States historical societies, and other appropriate organizations, shall conduct a study regarding the suitability and feasibility of designating the island of St. Croix as the St. Croix National Heritage Area. The study shall include analysis, documentation, and determination regarding whether the island of St. Croix—

(1) has an assemblage of natural, historic, and cultural resources that together represent distinctive aspects of American heritage worthy of recognition, conservation, interpretation, and continuing use, and are best managed through partnerships among public and private entities and by combining diverse and sometimes noncontiguous resources and active communities;

(2) reflects traditions, customs, beliefs, and folklife that are a valuable part of the national story;

(3) provides outstanding opportunities to conserve natural, historic, cultural, or scenic features;

(4) provides outstanding recreational and educational opportunities;

(5) contains resources important to the identified theme or themes of the island of St. Croix that retain a degree of integrity capable of supporting interpretation;

(6) includes residents, business interests, nonprofit organizations, and local and State governments that are involved in the planning, have developed a conceptual financial plan that outlines the roles of all participants (including the Federal Government), and have demonstrated support for the concept of a national heritage area;

(7) has a potential local coordinating entity to work in partnership with residents, business interests, nonprofit organizations, and local and State governments to develop a national heritage area consistent with continued local and State economic activity; and

(8) has a conceptual boundary map that is supported by the public.

(b) REPORT.—Not later than 3 fiscal years after the date on which funds are first made available for this section, the Secretary of the Interior shall submit to the Committee on Resources of the House of Representatives and the Committee on Energy and Natural Resources of the Senate a report on the findings, conclusions, and recommendations of the study.

(c) PRIVATE PROPERTY.—In conducting the study required by this section, the Secretary of the Interior shall analyze the potential impact that designation of the area as a national heritage area is likely to have on land within the proposed area or bordering the proposed area that is privately owned at the time that the study is conducted.

Subtitle C—Southern Campaign of the Revolution

SEC. 321. SHORT TITLE.

This subtitle may be cited as the “Southern Campaign of the Revolution Heritage Area Study Act”.

SEC. 322. SOUTHERN CAMPAIGN OF THE REVOLUTION HERITAGE AREA STUDY.

(a) STUDY.—The Secretary of the Interior, in consultation with appropriate State historic preservation officers, States historical societies, the South Carolina Department of Parks, Recreation, and Tourism, and other appropriate organizations, shall conduct a study regarding the suitability and feasibility of designating the study area described in subsection (b) as the Southern Campaign of the Revolution Heritage Area. The study shall include analysis, documentation, and determination regarding whether the study area—

(1) has an assemblage of natural, historic, and cultural resources that together represent distinctive aspects of American heritage worthy of recognition, conservation, interpretation, and continuing use, and are best managed through partnerships among public and private entities and by combining diverse and sometimes noncontiguous resources and active communities;

(2) reflects traditions, customs, beliefs, and folklife that are a valuable part of the national story;

(3) provides outstanding opportunities to conserve natural, historic, cultural, or scenic features;

(4) provides outstanding recreational and educational opportunities;

(5) contains resources important to the identified theme or themes of the study area that retain a degree of integrity capable of supporting interpretation;

(6) includes residents, business interests, nonprofit organizations, and local and State governments that are involved in the planning, have developed a conceptual financial plan that outlines the roles of all participants (including the Federal Government), and have demonstrated support for the concept of a national heritage area;

(7) has a potential local coordinating entity to work in partnership with residents, business interests, nonprofit

organizations, and local and State governments to develop a national heritage area consistent with continued local and State economic activity; and

(8) has a conceptual boundary map that is supported by the public.

(b) STUDY AREA.—

(1) IN GENERAL.—

(A) SOUTH CAROLINA.—The study area shall include the following counties in South Carolina: Anderson, Pickens, Greenville County, Spartanburg, Cherokee County, Greenwood, Laurens, Union, York, Chester, Darlington, Florence, Chesterfield, Marlboro, Fairfield, Richland, Lancaster, Kershaw, Sumter, Orangeburg, Georgetown, Dorchester, Colleton, Charleston, Beaufort, Calhoun, Clarendon, and Williamsburg.

(B) NORTH CAROLINA.—The study area may include sites and locations in North Carolina as appropriate.

(2) SPECIFIC SITES.—The heritage area may include the following sites of interest:

(A) NATIONAL PARK SERVICE SITE.—Kings Mountain National Military Park, Cowpens National Battlefield, Fort Moultrie National Monument, Charles Pickney National Historic Site, and Ninety Six National Historic Site as well as the National Park Affiliate of Historic Camden Revolutionary War Site.

(B) STATE-MAINTAINED SITES.—Colonial Dorchester State Historic Site, Eutaw Springs Battle Site, Hampton Plantation State Historic Site, Landsford Canal State Historic Site, Andrew Jackson State Park, and Musgrove Mill State Park.

(C) COMMUNITIES.—Charleston, Beaufort, Georgetown, Kingstree, Cheraw, Camden, Winnsboro, Orangeburg, and Cayce.

(D) OTHER KEY SITES OPEN TO THE PUBLIC.—Middleton Place, Goose Creek Church, Hopsewee Plantation, Walnut Grove Plantation, Fort Watson, and Historic Brattonsville.

(c) REPORT.—Not later than 3 fiscal years after the date on which funds are first made available to carry out this subtitle, the Secretary of the Interior shall submit to the Committee on Resources of the House of Representatives and the Committee on Energy and Natural Resources of the Senate a report on the findings, conclusions, and recommendations of the study.

SEC. 323. PRIVATE PROPERTY.

In conducting the study required by this subtitle, the Secretary of the Interior shall analyze the potential impact that designation of the area as a national heritage area is likely to have on land within the proposed area or bordering the proposed area that is privately owned at the time that the study is conducted.

TITLE IV—ILLINOIS AND MICHIGAN CANAL NATIONAL HERITAGE COR- RIDOR ACT AMENDMENTS

SEC. 401. SHORT TITLE.

This title may be cited as the “Illinois and Michigan Canal National Heritage Corridor Act Amendments of 2006”.

SEC. 402. TRANSITION AND PROVISIONS FOR NEW LOCAL COORDINATING ENTITY.

The Illinois and Michigan Canal National Heritage Corridor Act of 1984 (Public Law 98–398; 16 U.S.C. 461 note) is amended as follows:

(1) In section 103—

(A) in paragraph (8), by striking “and”;

(B) in paragraph (9), by striking the period and inserting “; and”; and

(C) by adding at the end the following:

“(10) the term ‘Association’ means the Canal Corridor Association (an organization described under section 501(c)(3) of the Internal Revenue Code of 1986 and exempt from taxation under section 501(a) of such Code).”.

(2) By adding at the end of section 112 the following new paragraph:

“(7) The Secretary shall enter into a memorandum of understanding with the Association to help ensure appropriate transition of the local coordinating entity to the Association and coordination with the Association regarding that role.”.

(3) By adding at the end the following new sections:

“SEC. 119. ASSOCIATION AS LOCAL COORDINATING ENTITY.

“Upon the termination of the Commission, the local coordinating entity for the corridor shall be the Association.

“SEC. 120. DUTIES AND AUTHORITIES OF ASSOCIATION.

“For purposes of preparing and implementing the management plan developed under section 121, the Association may use Federal funds made available under this title—

“(1) to make loans and grants to, and enter into cooperative agreements with, States and their political subdivisions, private organizations, or any person;

“(2) to hire, train, and compensate staff; and

“(3) to enter into contracts for goods and services.

“SEC. 121. DUTIES OF THE ASSOCIATION.

“The Association shall—

“(1) develop and submit to the Secretary for approval under section 123 a proposed management plan for the corridor not later than 2 years after Federal funds are made available for this purpose;

“(2) give priority to implementing actions set forth in the management plan, including taking steps to assist units of local government, regional planning organizations, and other organizations—

“(A) in preserving the corridor;

“(B) in establishing and maintaining interpretive exhibits in the corridor;

“(C) in developing recreational resources in the corridor;

“(D) in increasing public awareness of and appreciation for the natural, historical, and architectural resources and sites in the corridor; and

“(E) in facilitating the restoration of any historic building relating to the themes of the corridor;

“(3) encourage by appropriate means economic viability in the corridor consistent with the goals of the management plan;

“(4) consider the interests of diverse governmental, business, and other groups within the corridor;

“(5) conduct public meetings at least quarterly regarding the implementation of the management plan;

“(6) submit substantial changes (including any increase of more than 20 percent in the cost estimates for implementation) to the management plan to the Secretary; and

“(7) for any year in which Federal funds have been received under this title—

“(A) submit an annual report to the Secretary setting forth the Association’s accomplishments, expenses and income, and the identity of each entity to which any loans and grants were made during the year for which the report is made;

“(B) make available for audit all records pertaining to the expenditure of such funds and any matching funds; and

“(C) require, for all agreements authorizing expenditure of Federal funds by other organizations, that the receiving organizations make available for audit all records pertaining to the expenditure of such funds.

“SEC. 122. USE OF FEDERAL FUNDS.

“(a) IN GENERAL.—The Association shall not use Federal funds received under this title to acquire real property or an interest in real property.

“(b) OTHER SOURCES.—Nothing in this title precludes the Association from using Federal funds from other sources for authorized purposes.

“SEC. 123. MANAGEMENT PLAN.

“(a) PREPARATION OF MANAGEMENT PLAN.—Not later than 2 years after the date that Federal funds are made available for this purpose, the Association shall submit to the Secretary for approval a proposed management plan that shall—

“(1) take into consideration State and local plans and involve residents, local governments and public agencies, and private organizations in the corridor;

“(2) present comprehensive recommendations for the corridor’s conservation, funding, management, and development;

“(3) include actions proposed to be undertaken by units of government and nongovernmental and private organizations to protect the resources of the corridor;

“(4) specify the existing and potential sources of funding to protect, manage, and develop the corridor; and

“(5) include—

“(A) identification of the geographic boundaries of the corridor;

“(B) a brief description and map of the corridor’s overall concept or vision that show key sites, visitor facilities and attractions, and physical linkages;

“(C) identification of overall goals and the strategies and tasks intended to reach them, and a realistic schedule for completing the tasks;

“(D) a listing of the key resources and themes of the corridor;

“(E) identification of parties proposed to be responsible for carrying out the tasks;

“(F) a financial plan and other information on costs and sources of funds;

“(G) a description of the public participation process used in developing the plan and a proposal for public participation in the implementation of the management plan;

“(H) a mechanism and schedule for updating the plan based on actual progress;

“(I) a bibliography of documents used to develop the management plan; and

“(J) a discussion of any other relevant issues relating to the management plan.

“(b) DISQUALIFICATION FROM FUNDING.—If a proposed management plan is not submitted to the Secretary within 2 years after the date that Federal funds are made available for this purpose, the Association shall be ineligible to receive additional funds under this title until the Secretary receives a proposed management plan from the Association.

“(c) APPROVAL OF MANAGEMENT PLAN.—The Secretary shall approve or disapprove a proposed management plan submitted under this title not later than 180 days after receiving such proposed management plan. If action is not taken by the Secretary within the time period specified in the preceding sentence, the management plan shall be deemed approved. The Secretary shall consult with the local entities representing the diverse interests of the corridor including governments, natural and historic resource protection organizations, educational institutions, businesses, recreational organizations, community residents, and private property owners prior to approving the management plan. The Association shall conduct semi-annual public meetings, workshops, and hearings to provide adequate opportunity for the public and local and governmental entities to review and to aid in the preparation and implementation of the management plan.

“(d) EFFECT OF APPROVAL.—Upon the approval of the management plan as provided in subsection (c), the management plan shall supersede the conceptual plan contained in the National Park Service report.

“(e) ACTION FOLLOWING DISAPPROVAL.—If the Secretary disapproves a proposed management plan within the time period specified in subsection (c), the Secretary shall advise the Association in writing of the reasons for the disapproval and shall make recommendations for revisions to the proposed management plan.

“(f) APPROVAL OF AMENDMENTS.—The Secretary shall review and approve all substantial amendments (including any increase of more than 20 percent in the cost estimates for implementation)

to the management plan. Funds made available under this title may not be expended to implement any changes made by a substantial amendment until the Secretary approves that substantial amendment.

“SEC. 124. TECHNICAL AND FINANCIAL ASSISTANCE; OTHER FEDERAL AGENCIES.

“(a) TECHNICAL AND FINANCIAL ASSISTANCE.—Upon the request of the Association, the Secretary may provide technical assistance, on a reimbursable or nonreimbursable basis, and financial assistance to the Association to develop and implement the management plan. The Secretary is authorized to enter into cooperative agreements with the Association and other public or private entities for this purpose. In assisting the Association, the Secretary shall give priority to actions that in general assist in—

“(1) conserving the significant natural, historic, cultural, and scenic resources of the corridor; and

“(2) providing educational, interpretive, and recreational opportunities consistent with the purposes of the corridor.

“(b) DUTIES OF OTHER FEDERAL AGENCIES.—Any Federal agency conducting or supporting activities directly affecting the corridor shall—

“(1) consult with the Secretary and the Association with respect to such activities;

“(2) cooperate with the Secretary and the Association in carrying out their duties under this title;

“(3) to the maximum extent practicable, coordinate such activities with the carrying out of such duties; and

“(4) to the maximum extent practicable, conduct or support such activities in a manner which the Association determines is not likely to have an adverse effect on the corridor.

“SEC. 125. AUTHORIZATION OF APPROPRIATIONS.

“(a) IN GENERAL.—To carry out this title there is authorized to be appropriated \$10,000,000, except that not more than \$1,000,000 may be appropriated to carry out this title for any fiscal year.

“(b) 50 PERCENT MATCH.—The Federal share of the cost of activities carried out using any assistance or grant under this title shall not exceed 50 percent of that cost.

“SEC. 126. SUNSET.

“The authority of the Secretary to provide assistance under this title terminates on the date that is 15 years after the date of enactment of this section.”.

SEC. 403. PRIVATE PROPERTY PROTECTION.

The Illinois and Michigan Canal National Heritage Corridor Act of 1984 is further amended by adding after section 126 (as added by section 402) the following new sections:

“SEC. 127. REQUIREMENTS FOR INCLUSION OF PRIVATE PROPERTY.

“(a) NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED.—No privately owned property shall be preserved, conserved, or promoted by the management plan for the corridor until the owner of that private property has been notified in writing by the Association and has given written consent for such preservation, conservation, or promotion to the Association.

“(b) LANDOWNER WITHDRAWAL.—Any owner of private property included within the boundary of the corridor, and not notified under subsection (a), shall have their property immediately removed from the boundary of the corridor by submitting a written request to the Association.

“SEC. 128. PRIVATE PROPERTY PROTECTION.

“(a) ACCESS TO PRIVATE PROPERTY.—Nothing in this title shall be construed to—

“(1) require any private property owner to allow public access (including Federal, State, or local government access) to such private property; or

“(2) modify any provision of Federal, State, or local law with regard to public access to or use of private property.

“(b) LIABILITY.—Designation of the corridor shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.

“(c) RECOGNITION OF AUTHORITY TO CONTROL LAND USE.—Nothing in this title shall be construed to modify the authority of Federal, State, or local governments to regulate land use.

“(d) PARTICIPATION OF PRIVATE PROPERTY OWNERS IN CORRIDOR.—Nothing in this title shall be construed to require the owner of any private property located within the boundaries of the corridor to participate in or be associated with the corridor.

“(e) EFFECT OF ESTABLISHMENT.—The boundaries designated for the corridor represent the area within which Federal funds appropriated for the purpose of this title may be expended. The establishment of the corridor and its boundaries shall not be construed to provide any nonexisting regulatory authority on land use within the corridor or its viewshed by the Secretary, the National Park Service, or the Association.”.

SEC. 404. TECHNICAL AMENDMENTS.

Section 116 of Illinois and Michigan Canal National Heritage Corridor Act of 1984 is amended—

(1) by striking subsection (b); and

(2) in subsection (a)—

(A) by striking “(a)” and all that follows through “For each” and inserting “(a) For each”;

(B) by striking “Commission” and inserting “Association”;

(C) by striking “Commission’s” and inserting “Association’s”;

(D) by redesignating paragraph (2) as subsection (b); and

(E) by redesignating subparagraphs (A) and (B) as paragraphs (1) and (2), respectively.

**TITLE V—MOKELUMNE RIVER
FEASIBILITY STUDY**

SEC. 501. AUTHORIZATION OF MOKELUMNE RIVER REGIONAL WATER STORAGE AND CONJUNCTIVE USE PROJECT STUDY.

Pursuant to the Reclamation Act of 1902 (32 Stat. 388) and Acts amendatory thereof and supplemental thereto, not later than

2 years after the date of the enactment of this Act, the Secretary of the Interior (hereafter in this title referred to as the “Secretary”), through the Bureau of Reclamation, and in consultation and cooperation with the Mokelumne River Water and Power Authority, shall complete and submit to the Committee on Resources of the House of Representatives and the Committee on Energy and Natural Resources of the Senate copies of a study to determine the feasibility of constructing a project to provide additional water supply and improve water management reliability through the development of new water storage and conjunctive use programs.

SEC. 502. USE OF REPORTS AND OTHER INFORMATION.

In developing the study under section 501, the Secretary shall use, as appropriate, reports and any other relevant information supplied by the Mokelumne River Water and Power Authority, the East Bay Municipal Utility District, and other Mokelumne River Forum stakeholders.

SEC. 503. COST SHARES.

(a) FEDERAL SHARE.—The Federal share of the costs of the study conducted under this title shall not exceed 50 percent of the total cost of the study.

(b) IN-KIND CONTRIBUTIONS.—The Secretary shall accept, as appropriate, such in-kind contributions of goods or services from the Mokelumne River Water and Power Authority as the Secretary determines will contribute to the conduct and completion of the study conducted under this title. Goods and services accepted under this section shall be counted as part of the non-Federal cost share for that study.

SEC. 504. WATER RIGHTS.

Nothing in this title shall be construed to invalidate, preempt, or create any exception to State water law, State water rights, or Federal or State permitted activities or agreements.

SEC. 505. AUTHORIZATION OF APPROPRIATIONS.

There is authorized to be appropriated to the Secretary \$3,300,000 for the Federal cost share of the study conducted under this title.

TITLE VI—DELAWARE NATIONAL COASTAL SPECIAL RESOURCES STUDY

SEC. 601. SHORT TITLE.

This title may be cited as the “Delaware National Coastal Special Resources Study Act”.

SEC. 602. STUDY.

(a) IN GENERAL.—The Secretary of the Interior (referred to in this title as the “Secretary”) shall conduct a special resources study of the national significance, suitability, and feasibility of including sites in the coastal region of the State of Delaware in the National Park System.

(b) INCLUSION OF SITES IN THE NATIONAL PARK SYSTEM.—The study under subsection (a) shall include an analysis and any recommendations of the Secretary concerning the suitability and feasibility of designating 1 or more of the sites along the Delaware

coast, including Fort Christina, as a unit of the National Park System that relates to the themes described in section 603.

(c) **STUDY GUIDELINES.**—In conducting the study authorized under subsection (a), the Secretary shall use the criteria for the study of areas for potential inclusion in the National Park System contained in section 8 of Public Law 91–383 (16 U.S.C. 1a–5).

(d) **CONSULTATION.**—In preparing and conducting the study under subsection (a), the Secretary shall consult with—

- (1) the State of Delaware;
- (2) the coastal region communities;
- (3) owners of private property that would likely be impacted by a National Park Service designation; and
- (4) the general public.

SEC. 603. THEMES.

The study authorized under section 602 shall evaluate sites along the coastal region of the State of Delaware that relate to—

- (1) the history of indigenous peoples, which would explore the history of Native American tribes of Delaware, such as the Nanticoke and Lenni Lenape;
- (2) the colonization and establishment of the frontier, which would chronicle the first European settlers in the Delaware Valley who built fortifications for the protection of settlers, such as Fort Christina;
- (3) the founding of a nation, which would document the contributions of Delaware to the development of our constitutional republic;
- (4) industrial development, which would investigate the exploitation of water power in Delaware with the mill development on the Brandywine River;
- (5) transportation, which would explore how water served as the main transportation link, connecting Colonial Delaware with England, Europe, and other colonies;
- (6) coastal defense, which would document the collection of fortifications spaced along the river and bay from Fort Delaware on Pea Patch Island to Fort Miles near Lewes;
- (7) the last stop to freedom, which would detail the role Delaware has played in the history of the Underground Railroad network; and
- (8) the coastal environment, which would examine natural resources of Delaware that provide resource-based recreational opportunities such as crabbing, fishing, swimming, and boating.

SEC. 604. REPORT.

Not later than 2 years after funds are made available to carry out this title under section 605, the Secretary shall submit to the Committee on Energy and Natural Resources of the Senate and the Committee on Resources of the House of Representatives a report containing the findings, conclusions, and recommendations of the study conducted under section 602.

TITLE VII—JOHN H. CHAFEE BLACKSTONE RIVER VALLEY NATIONAL HERITAGE CORRIDOR REAUTHORIZATION

SEC. 701. SHORT TITLE.

This title may be cited as the “John H. Chafee Blackstone River Valley National Heritage Corridor Reauthorization Act of 2006”.

SEC. 702. JOHN H. CHAFEE BLACKSTONE RIVER VALLEY NATIONAL HERITAGE CORRIDOR.

(a) **COMMISSION MEMBERSHIP.**—Section 3(b) of Public Law 99–647 (16 U.S.C. 461 note) is amended—

(1) by striking “nineteen members” and inserting “25 members”;

(2) in paragraph (2)—

(A) by striking “six” and inserting “6”; and

(B) by striking “Department of Environmental Management Directors from Rhode Island and Massachusetts” and inserting “the Director of the Rhode Island Department of Environmental Management and the Secretary of the Massachusetts Executive Office of Environmental Affairs”;

(3) in paragraph (3)—

(A) by striking “four” each place it appears and inserting “5”; and

(B) by striking “and” after the semicolon;

(4) in paragraph (4)—

(A) by striking “two” each place it appears and inserting “3”; and

(B) by striking the period and inserting “; and”; and

(5) by inserting after paragraph (4) the following:

“(5) 1 representative of a nongovernmental organization from Massachusetts and 1 from Rhode Island, to be appointed by the Secretary, which have expertise in historic preservation, conservation, outdoor recreation, cultural conservation, traditional arts, community development, or tourism.”.

(b) **QUORUM.**—Section 3(f)(1) of Public Law 99–647 (16 U.S.C. 461 note) is amended by striking “Ten” and inserting “13”.

(c) **UPDATE OF PLAN.**—Section 6 of Public Law 99–647 (16 U.S.C. 461 note) is amended by adding at the end the following:

“(e) **UPDATE OF PLAN.**—(1) Not later than 2 years after the date of enactment of this subsection, the Commission shall update the plan under subsection (a).

“(2) In updating the plan under paragraph (1), the Commission shall take into account the findings and recommendations included in the Blackstone Sustainability Study conducted by the National Park Service Conservation Study Institute.

“(3) The update shall include—

“(A) performance goals; and

“(B) an analysis of—

“(i) options for preserving, enhancing, and interpreting the resources of the Corridor;

“(ii) the partnerships that sustain those resources; and

“(iii) the funding program for the Corridor.

“(4)(A) Except as provided in subparagraph (B), the Secretary shall approve or disapprove any changes to the plan proposed in the update in accordance with subsection (b).

“(B) Minor revisions to the plan shall not be subject to the approval of the Secretary.”.

(d) EXTENSION OF COMMISSION.—Public Law 99–647 (16 U.S.C. 461 note) is amended by striking section 7 and inserting the following:

“SEC. 7. TERMINATION OF COMMISSION.

“The Commission shall terminate on the date that is 5 years after the date of enactment of the John H. Chafee Blackstone River Valley National Heritage Corridor Reauthorization Act of 2006.”.

(e) SPECIAL RESOURCE STUDY.—Section 8 of Public Law 99–647 (16 U.S.C. 461 note) is amended by adding at the end the following:

“(d) SPECIAL RESOURCE STUDY.—

“(1) IN GENERAL.—The Secretary shall conduct a special resource study of sites and associated landscape features within the boundaries of the Corridor that contribute to the understanding of the Corridor as the birthplace of the industrial revolution in the United States.

“(2) EVALUATION.—Not later than 3 years after the date on which funds are made available to carry out this subsection, the Secretary shall complete the study under paragraph (1) to evaluate the possibility of—

“(A) designating 1 or more site or landscape feature as a unit of the National Park System; and

“(B) coordinating and complementing actions by the Commission, local governments, and State and Federal agencies, in the preservation and interpretation of significant resources within the Corridor.

“(3) COORDINATION.—The Secretary shall coordinate the Study with the Commission.

“(4) REPORT.—Not later than 30 days after the date on which the study under paragraph (1) is completed, the Secretary shall submit to the Committee on Resources of the House of Representatives and the Committee on Energy and Natural Resources of the Senate a report that describes—

“(A) the findings of the study; and

“(B) the conclusions and recommendations of the Secretary.”.

(f) AUTHORIZATION OF APPROPRIATIONS.—Section 10 of Public Law 99–647 (16 U.S.C. 461 note) is amended—

(1) in subsection (a), by striking “\$650,000” and inserting “\$1,000,000”; and

(2) by striking subsection (b) and inserting the following:

“(b) DEVELOPMENT FUNDS.—There is authorized to be appropriated to carry out section 8(c) not more than \$10,000,000 for the period of fiscal years 2006 through 2016, to remain available until expended.

“(c) SPECIAL RESOURCE STUDY.—There are authorized to be appropriated such sums as are necessary to carry out section 8(d).”.

SEC. 703. NEW JERSEY COASTAL HERITAGE TRAIL ROUTE.

(a) AUTHORIZATION OF APPROPRIATIONS.—Public Law 100–515 (16 U.S.C. 1244 note) is amended by striking section 6 and inserting the following:

“SEC. 6. AUTHORIZATION OF APPROPRIATIONS.

“(a) IN GENERAL.—There are authorized to be appropriated to the Secretary such sums as are necessary to carry out this Act.

“(b) USE OF FUNDS.—

“(1) IN GENERAL.—Amounts made available under subsection (a) shall be used only for—

“(A) technical assistance; and

“(B) the design and fabrication of interpretative materials, devices, and signs.

“(2) LIMITATIONS.—No funds made available under subsection (a) shall be used for—

“(A) operation, repair, or construction costs, except for the costs of constructing interpretative exhibits; or

“(B) operation, maintenance, or repair costs for any road or related structure.

“(3) COST-SHARING REQUIREMENT.—

“(A) FEDERAL SHARE.—The Federal share of any project carried out with amounts made available under subsection (a)—

“(i) may not exceed 50 percent of the total project costs; and

“(ii) shall be provided on a matching basis.

“(B) FORM OF NON-FEDERAL SHARE.—The non-Federal share of carrying out a project with amounts made available under subsection (a) may be in the form of cash, materials, or in-kind services, the value of which shall be determined by the Secretary.

“(c) TERMINATION OF AUTHORITY.—The authorities provided to the Secretary under this Act shall terminate on September 30, 2007.”.

(b) STRATEGIC PLAN.—

(1) IN GENERAL.—Not later than 3 years after the date on which funds are made available, the Secretary of the Interior shall prepare a strategic plan for the New Jersey Coastal Heritage Trail Route.

(2) CONTENTS.—The strategic plan shall describe—

(A) opportunities to increase participation by national and local private and public interests in the planning, development, and administration of the New Jersey Coastal Heritage Trail Route; and

(B) organizational options for sustaining the New Jersey Coastal Heritage Trail Route.

TITLE VIII—CALIFORNIA RECLAMATION GROUNDWATER REMEDIATION INI- TIATIVE

SEC. 801. SHORT TITLE.

This title may be cited as the “California Reclamation Groundwater Remediation Initiative”.

SEC. 802. DEFINITIONS.

For the purposes of this title:

(1) **GROUNDWATER REMEDIATION.**—The term “groundwater remediation” means actions that are necessary to prevent, minimize, or mitigate damage to groundwater.

(2) **LOCAL WATER AUTHORITY.**—The term “local water authority” means the Santa Clara Valley Water District or a public water district, public water utility, public water planning agency, municipality, or Indian tribe located within the Santa Clara Valley; and a public water district, public water utility, public water planning agency, municipality, or Indian tribe located within the natural watershed of the Santa Ana river in the State of California.

(3) **REMEDIATION FUND.**—The term “Remediation Fund” means the California Basins Groundwater Remediation Fund established pursuant to section 803(a).

(4) **SECRETARY.**—The term “Secretary” means the Secretary of the Interior.

SEC. 803. CALIFORNIA BASINS REMEDIATION.

(a) **CALIFORNIA BASINS REMEDIATION.**—

(1) **ESTABLISHMENT OF REMEDIATION FUND.**—There shall be established within the Treasury of the United States an interest bearing account to be known as the California Basins Groundwater Remediation Fund.

(2) **ADMINISTRATION OF REMEDIATION FUND.**—The Remediation Fund shall be administered by the Secretary of the Interior, acting through the Bureau of Reclamation. The Secretary shall administer the Remediation Fund in cooperation with the local water authority.

(3) **PURPOSES OF REMEDIATION FUND.**—

(A) **IN GENERAL.**—Subject to subparagraph (B), the amounts in the Remediation Fund, including interest accrued, shall be used by the Secretary to provide grants to the local water authority to reimburse the local water authority for the Federal share of the costs associated with designing and constructing groundwater remediation projects to be administered by the local water authority.

(B) **COST-SHARING LIMITATION.**—

(i) **IN GENERAL.**—The Secretary may not obligate any funds appropriated to the Remediation Fund in a fiscal year until the Secretary has deposited into the Remediation Fund an amount provided by non-Federal interests sufficient to ensure that at least 35 percent of any funds obligated by the Secretary for a project are from funds provided to the Secretary for that project by the non-Federal interests.

(ii) NON-FEDERAL RESPONSIBILITY.—Each local water authority shall be responsible for providing the non-Federal amount required by clause (i) for projects under that local water authority. The State of California, local government agencies, and private entities may provide all or any portion of the non-Federal amount.

(iii) CREDITS TOWARD NON-FEDERAL SHARE.—For purposes of clause (ii), the Secretary shall credit the appropriate local water authority with the value of all prior expenditures by non-Federal interests made after January 1, 2000, that are compatible with the purposes of this section, including—

(I) all expenditures made by non-Federal interests to design and construct groundwater remediation projects, including expenditures associated with environmental analyses and public involvement activities that were required to implement the groundwater remediation projects in compliance with applicable Federal and State laws; and

(II) all expenditures made by non-Federal interests to acquire lands, easements, rights-of-way, relocations, disposal areas, and water rights that were required to implement a groundwater remediation project.

(b) COMPLIANCE WITH APPLICABLE LAW.—In carrying out the activities described in this section, the Secretary shall comply with any applicable Federal and State laws.

(c) RELATIONSHIP TO OTHER ACTIVITIES.—Nothing in this section shall be construed to affect other Federal or State authorities that are being used or may be used to facilitate remediation and protection of any groundwater subbasin eligible for funding pursuant to this title. In carrying out the activities described in this section, the Secretary shall integrate such activities with ongoing Federal and State projects and activities. None of the funds made available for such activities pursuant to this section shall be counted against any Federal authorization ceiling established for any previously authorized Federal projects or activities.

(d) AUTHORIZATION OF APPROPRIATIONS.—There is authorized to be appropriated to the Remediation Fund \$25,000,000. Subject to the limitations in section 804, such funds shall remain available until expended.

SEC. 804. SUNSET OF AUTHORITY.

This title—

(1) shall take effect on the date of the enactment of this Act; and

(2) is repealed effective as of the date that is 10 years after the date of the enactment of this Act.

**TITLE IX—NATIONAL COAL HERITAGE
AREA**

SEC. 901. NATIONAL COAL HERITAGE AREA AMENDMENTS.

Title I of Division II of the Omnibus Parks and Public Lands Management Act of 1996 is amended as follows:

(1) In section 103(b)—

(A) by striking “comprised of the counties” and inserting “shall be comprised of the following:

“(1) The counties; and”.

(B) by inserting after paragraph (1) (as so designated by paragraph (1) of this subsection) the following new paragraphs:

“(2) Lincoln County, West Virginia.

“(3) Paint Creek and Cabin Creek within Kanawha County, West Virginia.”.

(2) In section 104, by striking “Governor” and all that follows through “organizations” and inserting “National Coal Heritage Area Authority, a public corporation and government instrumentality established by the State of West Virginia, pursuant to which the Secretary shall assist the National Coal Heritage Area Authority”.

Speaker of the House of Representatives.

*Vice President of the United States and
President of the Senate.*

Restated Articles of Incorporation
Of
Territorial Kansas Heritage Alliance, Inc./Freedom's Frontier National Heritage Area

Articles were originally filed on June 5, 2002.

This instrument merely restates and integrates and does not further amend the provisions of the articles originally filed. There is no discrepancy between those provisions and the provisions in the restated articles. Attached is form AN signed by the President and attested to by the Secretary in compliance with K.S.A. 17-6003.

The undersigned incorporation, for the purpose of forming a corporation NOT FOR PROFIT under the laws of the State of Kansas, hereby states as follows:

First: The name of the corporation is Territorial Kansas Heritage Alliance, Inc./Freedom's Frontier National Heritage Area

Second: The location of its registered office in this state is 734 Vermont Street, Box 586, Lawrence, Kansas 66044

Third:

(a) This corporation is organized NOT FOR PROFIT and the purposes for which it is formed are as follows: This corporation is organized exclusively for charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1999, and as it may hereafter be amended. The purpose of the corporation is to serve as a forum for the exchange of ideas among its members and other citizens; to maintain a strong sense of place and community among the persons, families, neighborhoods, towns, and cities of the area. The further purpose of the organization is to preserve, promote and interpret significant related sites. In connection therewith, the corporation shall have the power either directly or indirectly, either alone or in conjunction or cooperation with others, to do any and all lawful acts and activities for which a not-for-profit corporation may be organized under the Kansas General Corporation Code and to engage in any and all lawful acts which may be necessary, desirable, or proper for the furtherance and accomplishment of the purposes for which the corporation is organized.

(b) No part of the net earnings of the corporation shall inure to the benefit of any member, trustee, officer of the corporation, or any private individual (except that reasonable compensation may be paid for services rendered to or for the corporation affecting one or more of its purposes), and no member, trustee, officer of the corporation, or any private individual shall be entitled to share in the distribution of any of the corporate assets on dissolution of the corporation. No substantial part of the activities of the corporation shall be carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (including the publication or distribution of statements) of any political campaign on behalf of any candidate for public office.

(c) Notwithstanding anything herein to the contrary, the corporation shall not conduct any activities not permitted to be conducted (1) by an organization exempt under Section 501(c)(3) of the Internal Revenue Code of 1999 and its regulations as they now exist or as they may hereafter be amended, or (2) by an organization described in Section 170(c)(2) of such Code and its regulations as they now exist or as they may hereafter be amended.

(d) Upon the dissolution of the corporation, the assets of the corporation shall be distributed exclusively to one or more charitable, religious, literary, or educational organizations which would then qualify as exempt organizations under the provisions of Section 501(c)(3) of the Internal Revenue Code of 1999 and its regulations as they now exist or as they may be thereafter amended.

Fourth: The corporation shall not have authority to issue capital stock and the private property of the corporation and members shall not be liable for the debts of the corporation.

Fifth: The members of the corporation shall have the power to make, amend, or repeal the Bylaws of the corporation and shall have powers granted by Kansas laws and statutes. The number of members of the Board of Trustees may be increased or decreased from time to time by amendment of the Bylaws.

Sixth: The conditions of membership shall be fixed by the bylaws of the corporation.

Seventh: The name and mailing address of the corporation is as follows:

Territorial Kansas Heritage Alliance, Inc./Freedom's Frontier
National Heritage Area
734 Vermont Street, Box 586
Lawrence, KS 66044

Eighth: The personal liability of a trustee of the corporation for monetary damages for breach of fiduciary duty as a trustee is eliminated, provided that the liability of a trustee is not eliminated or limited (A) for and breach of the trustee's duty of loyalty to the corporation or its members (B) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (C) under the provisions of K.S.A. 17-6424 and amendments thereto, or (D) for any transaction from which the trustee derived an improper personal benefit. The provisions of this article shall not eliminate or limit the liability of a trustee for any act or omission occurring prior to the date when this article becomes effective. The provisions of this article "eight" are adopted pursuant to the terms of K.S.A. 17-6002(b)(8) and amendments thereto.

PROPOSED DRAFT
BYLAWS
TERRITORIAL KANSAS HERITAGE ALLIANCE, INC./FREEDOM'S
FRONTIER NATIONAL HERITAGE AREA

A Kansas Corporation Organized Under Articles of Incorporation
filed with the Kansas Secretary of State

ARTICLE I: OFFICES

1.1 **Registered Office and Resident Agent.**

The location of the registered office and the registered agent in the State of Kansas will be at 734 Vermont Street, Box 586, Lawrence, Kansas 66044. The name of the registered agent shall be as such as shall be determined from time to time by the Trustees and be on file in the appropriate office of the State of Kansas pursuant to applicable provisions of law. Other offices may be established from time to time by resolution of the Trustees, but such shall be located within the State of Kansas.

ARTICLE II: CORPORATE SEAL

2.1 **Corporate Seal.** If adopted by the Trustees, the seal of the corporation shall have inscribed thereon the name of the corporation and the words "Corporate Seal – Kansas" and shall be in such form as may be approved by the Trustees, who shall have power to alter the same at their pleasure.

ARTICLE III: BOARD OF TRUSTEES

3.1 Freedom's Frontier National Heritage Area (FFNHA) shall be governed by a Board of Trustees whose responsibilities shall include, but not be limited to, policy direction, financial oversight of all funds, conservation, interpretation, funding, management, development, and operation of the Heritage Area. The Board of Trustees shall constitute the corporate Board of Trustees for the Territorial Kansas Heritage Alliance, Inc. The Board of Trustees will directly supervise all actions of the local coordinating entity and report directly to the appropriate federal, state, and local governmental entities.

3.2 The Board of Trustees shall be composed of no more than fifteen Trustees, including the Chairperson. The Board of Trustees shall be appointed jointly by the Governors of the States of Kansas and Missouri. At least 25% of the members of the Board must be from each state with the remainder to be selected by mutual

consent of the Governors. The Directors of the Kansas State Historical Society or their designees shall be ex officio members of the Board of Trustees.

3.3 Members of the Board of Trustees shall serve staggered renewable six-year terms. In the initial year, five trustees shall be appointed to serve a renewable two-year term; five trustees shall be appointed to serve a renewable four-year term; and five trustees shall be appointed to serve a renewable six-year term. These initial terms will commence upon the effective date of the Articles of Incorporation of (FFNHA) and these Bylaws. Members of the Board of Trustees may serve no longer than three (?) six-year terms.

Questions: More specificity on categories of folks?

Term Limits?

Any more required involvement of local governments?

3.4 The members of the Board of Trustees serve as fiduciaries for the FFNHA.

Question: Include more detail regarding Trustees' relationship to the Alliance? For example: The Board of Trustees will review and approve the Alliance's management plan (see sec. 264(e) of the federal act).

ARTICLE IV: LOCAL COORDINATING ENTITY

4.1 The local coordinating committee for the FFNHA –

(1) IN GENERAL. – The local coordinating entity for the Heritage Area shall be Territorial Kansas Heritage Alliance, a nonprofit organization established in the State of Kansas, recognized by the Secretary, in consultation with the Governors of the States, so long as that Alliance is composed of not less than 25 percent residents of Missouri and agrees to perform the duties of the local coordinating entity under the National Heritage Areas Act of 2006.

(2) AUTHORITIES. – For purposes of developing and implementing the management plan, the local coordinating entity may –

(A) make grants to, and enter into cooperative agreements with, the States, political subdivisions of the States, and private organizations;

(B) hire and compensate staff; and

(C) enter into contracts for good and services.

4.2 The local coordinating entity shall report to and be responsible to the FFNHA Board of Trustees.

4.3 The local coordinating entity shall be governed by the bylaws of the Territorial Kansas Heritage Alliance, Inc. Those bylaws, to the extent relevant to the governance of the local coordinating entity, are incorporated herein and made a part of this Article. The bylaws of the Territorial Kansas Heritage Alliance, Inc. do not bind the Board of Trustees of the FFNHA.

Question: Should the Alliance's bylaws be amended to incorporate the FFNHA's bylaws?

ARTICLE V: MEETINGS

5.1 Annual Meeting. An annual meeting of the Board of Trustees shall be held each year in June for the purpose of transacting such business as may come before the meeting and for electing officers.

5.2 Place of Meetings. The meetings of the Board of Trustees shall be held at the principal offices of the corporation in Lawrence, Kansas, unless a different place is specified in the notice or waiver of notice of the meeting.

5.3 Regular Meetings. In the absence of a resolution of the Board of Trustees providing otherwise, the Board shall meet on a monthly or bi-monthly basis. Written notice, stating the place, day and hour of the meeting shall be delivered to the Board members by mail, fax or e-mail at each member's last known address. Notice of the meeting shall be at least seven (7) days prior to the day of the meeting. All meetings, including special meetings referred to below, shall be open and shall comply with the Open Public Meetings Act of the State of Kansas.

5.4 Special Meetings. Special meetings of the Board of Trustees for any purpose or any purposes shall be called at any time at the request of a majority of officers, and may be held within or without the State of Kansas at such time and place as the officers may determine, or as the waiver of notice thereof may specify. Notice of such meetings should be mailed, faxed or e-mailed to the last known address of each Board member at least three (3) days prior to the date fixed for the meeting. Such notice shall state the place, day and hour of the meeting. Unless specifically required by law, the Articles of Incorporation or these Bylaws, neither the business to be transacted at nor the purpose of any special meeting, need be specified in the notice or waiver of notice of such meeting.

5.5 Quorum. A majority of the Board shall constitute a quorum at a meeting of the Board. If a quorum is not present at any meeting, a majority of the Board members present may adjourn the meeting without further notice. A Board member present at a meeting by proxy shall be considered as present for purposes of determining a quorum.

5.6 Proxy. At any meeting of the Board, a Board member entitled to vote may vote by proxy with the proxy being executed in writing by said member. Any proxy shall be valid for no more than one year from the date it is executed.

5.7 Adjournment. A majority of the Board members present at any regular or special meeting may adjourn to meet again at a stated day and hour or until the time fixed for the next regular meeting. When any meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting shall be given as in the case of the original meeting. Except as aforesaid, it shall not be necessary to give any notice of an adjournment, or the business to be transacted at an adjourned meeting, if the time and place thereof are announced at the meeting at which such adjournment is taken.

ARTICLE VI: OFFICERS

6.1 Offices. The officers of the corporation shall be the chair, vice-chair, secretary, and treasurer of the Board of Trustees of the FFNHA/Territorial Kansas Heritage Alliance, Inc. These officers shall serve as the Executive Committee of the corporation. They are authorized to act on behalf of the corporation on such matters as cannot practicably be presented to a regular meeting of the Board of Trustees.

6.2 Election and Terms of Office. The chair of the Board of Trustees shall be appointed jointly by the Governors of Kansas and Missouri. The remainder of the officers will be elected by the Board of Trustees. All officers will serve renewable two-year terms. Each officer shall hold office until his or her successor shall have been appointed or elected or until death or resignation of the officer.

6.3 General Powers. The officers shall have the general supervision, management and control of the business and affairs of the corporation, subsequent to the approval of the Board of Trustees.

6.4 Removal. Any officer or agent elected or appointed by the Board of Trustees may be removed by the Board of Trustees whenever, in its judgment, the best interest of the corporation would be served thereby.

6.5 Chair. The chair shall be the principal executive officer of the corporation and, subject to the control and direction of the Board of Trustees, shall supervise and control all of the business and affairs of the corporation. The chair shall preside at all meetings of the Board of Trustees. The chair shall perform all duties incident to the office of chair and such other duties as may be prescribed by the Board of Trustees.

Question: Should we specify the duties and powers of the vice-chair?

6.6 Secretary. The secretary of the Board of Trustees shall keep minutes of the meetings and shall be responsible for making the minutes and all Board actions publicly available in appropriate ways.

6.7 Treasurer. The treasurer shall be the fiscal and disbursing agent of the corporation and shall keep account of all monies, credits, and property received and disbursed for and on behalf of the corporation.

6.8 Committees. The officers may appoint such committees as they deem necessary.

6.9 Compensation. Officers shall serve without compensation for their services and status as officers, but in the event of an extraordinary expense incurred by any officer, the Board of Trustees, at its discretion, may direct the corporation to reimburse such expense.

6.10 Board of Trustees. The Board of Trustees constitutes the elected officers of the corporation.

Question: This directly conflicts with Territorial Kansas Bylaws. Should Art. 5 of the Alliance's bylaws be amended to make the FFNHA's officers and Board the Alliance's officers and Board?

ARTICLE VII: INDEMNIFICATION

7.1 Indemnification. The corporation shall indemnify any person who was or is a party, or is threatened to be made a party, to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative, other than an action by or in the right of the corporation, by reason of the fact that such person is or was a Trustee, officer, employee or agent of the corporation, or is or was serving at the request of the corporation as a Trustee, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against expenses, judgment, fines, and amounts paid in settlement actually and reasonably incurred by such person in connection with

such action, suit or proceeding, including attorney fees, if such person acted in good faith and in a manner such person reasonably believed to be in or not opposed to the best interest of the corporation; and with respect to any criminal action or proceeding, had no reasonable cause to believe such person's conduct was unlawful.

7.2 No Presumption. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of *nolo contendere* or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith and in a manner which such person reasonably believed to be in or not opposed to the best interests of the corporation, and, with respect to any criminal action or proceeding, had reasonable cause to believe that such person's conduct was unlawful.

7.3 Expenses.

- a. To the extent that a Trustee, officer, employee or agent of a corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Section 7.1, or in defense of any claim, issue or matter therein, such Trustee, officer, employee or agent shall be indemnified against expenses actually and reasonably incurred by such person in connection therein, including attorney fees.
- b. Expenses incurred by a Trustee, agent or officer in defending a civil or criminal action, suit, or proceeding may be paid by the corporation in advance of the final disposition of such action, suit or proceeding upon receipt of an undertaking by or on behalf of the Trustee, agent or officer to repay such amount if it is ultimately determined that such person is not entitled to be indemnified by the corporation as authorized in this section. Such expense incurred by employees may be so paid upon such terms and conditions, if any, as the Board of Trustees deems appropriate.

7.4 Authorization. Any indemnification under 7.1, unless ordered by a court, shall be made by the corporation only as authorized in the specific case upon a determination that indemnification of the Trustee, officer, employee or agent is proper in the circumstances because such Trustee, officer, employee or agent has met the applicable standard of conduct set forth in Section 7.1. Such determination shall be made (1) by the Board of Trustees by a majority vote of a quorum consisting of Trustees who were not parties to such action, suit or proceeding, or (2) if such a quorum is not obtainable, or even if obtainable, if a quorum of disinterested Trustees so directs, by independent counsel in a written opinion.

7.5 Not Exclusive. The indemnification and advancement of expenses by, or granted by, or granted pursuant to these Bylaws shall not be deemed exclusive of any other rights to which those seeking indemnification or advancement of expenses may be entitled under any law, agreement, vote of disinterested Trustees or otherwise, both as to action in a person's official capacity and as to action in another capacity while holding such office.

7.6 Insurance. The corporation, upon majority vote of the members of the Board of Trustees at a regular scheduled meeting, may purchase and maintain general liability insurance and/or insurance on behalf of any person who is or was a Trustee, officer, or employee or agent of the corporation, or is or was serving at the request of the corporation as a Trustee, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against such person and incurred by such person in such capacity, or arising out of such person's status as such, whether or not the corporation would have the power to indemnify such person against such liability under the provisions of these Bylaws.

7.7 Continuing Effect. The indemnification and advancement or expense provided by, or granted pursuant to, this selection shall, unless otherwise provided when authorized or ratified, continue as to a person who has ceased to be a Trustee, officer, employee or agent and shall inure to the benefit of the heirs, executors and administrators of such a person.

ARTICLE VIII: GENERAL

8.1 Finance. Prior to the annual meeting, the Trustees shall formulate a budget for the corporation and the same shall be submitted to the membership at the annual meeting for ratification.

8.2 Banking, Notes, and Mortgages. The monies of the corporation shall be deposited in the name of the corporation in such banks, savings and loan associations or trust companies as the Trustees shall designate, and may be drawn out only in the name of the corporation by such person or persons as the Trustees by appropriate resolution may direct. Notes, mortgages and commercial paper, when authorized by the Trustees, shall be signed in the name of the corporation by such officer or officers or agent or agents as shall thereunto be authorized from time to time by the Trustees.

8.3 Fiscal Year. The corporation's fiscal year shall be a calendar year, ending on December 31, unless otherwise determined by resolution of the Board of Trustees. If the corporation's fiscal year is changed, the officers shall promptly notify the Secretary of State and all other authorities necessary to effect the change.

8.4 Interest of Members or Officers. Any contract or other transaction between the corporation and one or more of its members or officers, or between the corporation and any firm of which one or more of the members or officers are Trustees or officers or in which they have a financial interest, shall be valid for all purposes, notwithstanding the presence of such person at the meeting of members which acts upon, or in reference to, such contract or transaction, and notwithstanding his/her or their participation in such action, if the fact of such interest shall be disclosed or known to the other members and they nevertheless authorize, approve, and ratify such contract or transaction. This provision shall not be construed to invalidate any contract or other transaction that would otherwise be valid under the common and statutory law applicable thereto.

8.5 Waiver of Notice. Whenever any notice is required to be given under the provision of these Bylaws, the Articles of Incorporation, or any law, a waiver thereof, if permitted by law, in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed the equivalent to the giving of such notice. Attendance of a person at a meeting shall constitute a waiver of notice of such meeting, except when such attendance is for the purpose of objecting to the transaction of any businesses because the meeting is not lawfully called or convened.

8.6 Meetings by Conference Telephone. Unless otherwise restricted by law, members may participate in corporation meetings by means of conference telephone or similar communications equipment whereby all persons participating in the manner can hear each other, and participation in such manner shall constitute attendance at such meeting.

8.7 Action without a Meeting. Nothing in these Bylaws shall be construed so as to prevent any action required or permitted to be taken at a regular or special meeting of the members of the Board of Trustees, or to be taken without a meeting if consent in writing setting forth the action so taken shall be signed by all of the Board members entitled to vote with respect to the subject matter thereon.

Question: Should we define “corporation” (used throughout the bylaws) to mean both the FFHNA and the Alliance or to otherwise clarify their relationship?

ARTICLE IX: AMENDMENT

9.1 Amendments of Bylaws. These Bylaws of the corporation may from time to time be repealed, altered, amended, or new Bylaws may be adopted by the Board of Trustees. Notice of any proposed change or repeal of the Bylaws shall

be given to the members of the Board of Trustees prior to the meeting as set forth in Section 5.3

ARTICLE X: RULE OF ORDER

10.1 *Robert's Rules of Order (revised)* will be followed for all meetings of this corporation.

ARTICLE XI: MANAGEMENT AND DISTRIBUTION OF CORPORATE FUNDS

11.1 Operation and Management of Funds. The corporation shall at all times be operated exclusively for the purposes set forth in its Articles of Incorporation and in a manner which causes the corporation to qualify as an exempt organization under Section 501(c)(3) of the Internal Revenue Code and its regulations as they now exist or as they may hereafter be amended. Notwithstanding any other provision of these Bylaws, no member shall take any action or carry on any activity by or on behalf of the corporation not permitted to be taken or carried on by an organization exempt under Section 501(c)(3) of the Internal Revenue Code and its regulations as they now exist or as they may hereafter be amended. All members of the corporation shall be deemed to have expressly consented and agreed that upon dissolution or winding up of the affairs of the corporation, whether voluntarily or involuntarily, the assets of the corporation then remaining in the hands of the general membership shall be distributed, amounts and proportions as the general membership may determine, exclusively to one or more charitable, religious, scientific, literary, or educational organizations which would then qualify as exempt organizations under the provisions of Section 501(c)(3) of the Internal Revenue Code as its regulations now exist or as they may hereafter be amended.

CERTIFICATE OF SECRETARY

I, the undersigned, do hereby certify:

- (1) That I am the duly elected and acting secretary of Territorial Kansas Heritage Alliance, Inc./Freedom's Frontier National Heritage Area, a Kansas Corporation; and
- (2) That the foregoing Bylaws, comprising of 9 pages, constitute the Bylaws of said Corporation, as duly adopted at the regular meeting of the Board of Trustees thereof duly held on the ____ day of _____, 200__.

IN TESTIMONY WHEREOF, I have hereunto subscribed my name on this
day of _____, 200__.

Secretary

INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date:

SEP 27 2007

TERRITORIAL KANSAS HERITAGE
ALLIANCE
PO BOX 586
LAWRENCE, KS 66044-0586

Employer Identification Number:

48-1246975

DLN:

17053244723037

Contact Person:

SHAWNDEA KREBS

ID# 31072

Contact Telephone Number:

(877) 829-5500

Public Charity Status:

170(b)(1)(A)(vi)

Dear Applicant:

Our letter dated January 2003, stated you would be exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code, and you would be treated as a public charity, rather than as a private foundation, during an advance ruling period.

Based on the information you submitted, you are classified as a public charity under the Code section listed in the heading of this letter. Since your exempt status was not under consideration, you continue to be classified as an organization exempt from Federal income tax under section 501(c)(3) of the Code.

Publication 557, Tax-Exempt Status for Your Organization, provides detailed information about your rights and responsibilities as an exempt organization. You may request a copy by calling the toll-free number for forms, (800) 829-3676. Information is also available on our Internet Web Site at www.irs.gov.

If you have general questions about exempt organizations, please call our toll-free number shown in the heading.

Please keep this letter in your permanent records.

Sincerely yours,



Robert Choi
Director, Exempt Organizations
Rulings and Agreements

Letter 1050 (DO/CG)

Draft #1, May 17, 2007

Cooperative Agreement
between
The United States Department of the Interior
National Park Service
and
Territorial Kansas Heritage Alliance, Inc.
For the
Freedom's Frontier National Heritage Area
Facilitation and Management

This Agreement is entered into by and between the Territorial Kansas Heritage Alliance, Inc. (TKHA) and the United States of America, U.S. Department of the Interior, National Park Service (NPS).

ARTICLE I – BACKGROUND AND OBJECTIVES

The United States Congress, through P.L. 109-338, 120 STAT.1807, established the Territorial Kansas Heritage Alliance, Inc. as the management entity for the Freedom's Frontier National Heritage Area (FRFR) with a 15-year authority. P.L. 109-338 states: "The authority of the Secretary to provide assistance under this title terminates on the date that is 15 years after the date of enactment of this section."

TKHA is responsible for the legal documentation and disbursement of federal funds and their match. They are also charged with developing and implementing a National Heritage Area management plan that achieves the purpose defined in the same legislation for Freedom's Frontier National Heritage Area (FRFR).

The National Park Service is charged with oversight responsibilities, assuring that the federal accountability and transparency requirements are fulfilled. The agency is also charged with providing technical assistance as appropriate and available. The Secretary of the Interior is required to approve the plan, assuring it meets the legislative mandate of the enabling legislation.

TKHA and NPS work together to assure that public monies are properly expended. They also work together to assure that the requirements within the public law are met.

ARTICLE II - AUTHORITY

16 U.S.C. §1g provides that the NPS may enter cooperative agreements that involve the transfer of NPS-appropriated funds to non-profit organizations for the public purpose of carrying out NPS programs pursuant to 31 U.S.C. 6305;

16 U.S.C. §461, Title IV, October 12, 2006, establishes Territorial Kansas Heritage Alliance, Inc. as the coordinating agency for the Freedom's Frontier National Heritage Area with authority

Draft #1, May 17, 2007

to manage the federal funds allotted to the National Heritage Area. It is authorized to make loans and grants and to enter into contracts for goods and services that achieve the legislated purpose of the National Heritage Area. The heritage area is authorized to receive up to \$10,000,000 through the Department of the Interior, with no more than \$1,000,000 appropriated in any one year. The Federal allotment shall not exceed 50 percent of actions taken to achieve the legislated mandate.

The TKHA has the authority pursuant to Public Law 109-338, 120 Stat. 1783, to enter into agreements providing for it to perform projects with federal agencies that are concerned with the objectives of the TKHA as defined in the management plan and follow the requirements found in the enabling legislation.

ARTICLE III – STATEMENT OF WORK

A. NPS agrees to:

1. Provide financial and technical assistance as provided for in Article VI.
2. Work with TKHA in developing and implementing a management plan involving local residents, municipalities, educational institutions, non-governmental organizations and government agencies in cooperative efforts in heritage development. Projects will include cultural and resource conservation, interpretation, education, economic development, promotion and folkways. Outcomes will include a variety of both tangible and intangible products. Projects that will be built around grassroots movements will include, but not be limited to, trail development and maintenance; historic, cultural, and archeological conservation of sites, neighborhoods, municipalities, folkways, parklands and landscapes; interpretation of the region and long term sustainable landscapes.
3. Assist TKHA in the legal use of federal funds, acceptable matches, proper recordkeeping and required compliance requirements.
4. Assist TKHA in locating and developing resources, tools and sharing examples of successful heritage development with the residents.
5. Assist TKHA with technical assistance to supplement and strengthen grassroots efforts to preserve, conserve, educate, interpret and promote their story

B. TKHA agrees to:

1. Work directly with the National Park Service to legally address fiscal requirements. Also, maintain records that meet requirements identified in Office of Management and Budget circulars A-133, A-122, and A-110 as well as any other guidelines and requirements that may be addressed throughout the life of this cooperative agreement.

Draft #1, May 17, 2007

2. Develop, coordinate, facilitate and implement a management plan together with local residents. Assure that all federal funds and their match are expended toward National Heritage Area initiatives throughout development and implementation of the Management Plan.
3. Assure preservation and conservation of the region's nationally important story, [the local and national events that led to the Missouri-Kansas Border Wars and their legacies] and the places that contribute to this story as defined through development and implementation of the management plan.
4. Provide the National Park Service with an annual report that demonstrates how their federal funds were spent and matched as well as how effective they may have been for moving toward.
5. Assure that all residents who work with them are doing so by choice, applying the property right mandate for "opt in, opt out as required by the enabling legislation in regards to private property owners. All National Heritage Area associated activity with property owners as partners are to achieve the legislated mandate.
6. Acquires individual approval for use of the National Park Service name and logotype.

C. NPS and TKHA agree to:

1. Cooperate in proper and effective use and management of any federal funds.
2. Cooperate together to assure federal laws pertaining to preservation and conservation are properly applied, such as the National Environment Protection Act, Native American Graves Protection and Repatriation Act and the National Historic Preservation Act.
3. Cooperate in linking the nationally important story of the region to the National Park Service for education, enjoyment and recreational opportunities the general public expects from their national landscapes.
4. Work together to position the region to conserve, preserve and tell a nationally important story in perpetuity.

ARTICLE IV – TERM OF AGREEMENT

This Agreement will become effective upon signature of both parties and extend through 2024 on the same date as this document is signed, unless terminated earlier in accordance with Article XI.

ARTICLE V – KEY OFFICIALS

Draft #1, May 17, 2007

A. Key officials are essential to ensure maximum coordination and communications between the parties and the work being performed. They are:

1. **For the NPS:**

(a) **Local/Coordinating/Agreements Technical Representative (ATR)**

Sue Pridemore, Heritage Area Partnership Coordinator
Midwest Region of the National Park Service
601 Riverfront Drive
Omaha, Nebraska 68102
E-mail: sue_pridemore@nps.gov
Telephone: (402) 661-1566
Facsimile: (402) 661-1567

(b) **Signatory/Administrative/Contracting Officer**

Theora McVay, Contract Specialist
Midwest Region of the National Park Service
601 Riverfront Drive
Omaha, Nebraska 68102
E-mail: theora_mcvay@nps.gov
Telephone: (402) 661-xxxx
Facsimile: (402) 661-xxxx

2. **For the TKHA, Executive Director:**

Judy Billings (Organization)
947 New Hampshire Street, Suite 200C, PO Box 526
Lawrence, Kansas 66044
Email: jbillings@freedomfrontier.org
Telephone: 785-856-5301
Facsimile: 785-856-5303

3. **For the TKHA, Chair of the Board:**

The Honorable Deanell Reece Tacha
US Court of Appeals, Tenth Circuit
643 Massachusetts
Lawrence, Kansas 66044
Email: Judge_Deanell_r_tacha@ca10.uscourts.gov
Telephone: 785-842-8556
Facsimile: (785) 842-7717

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- B. **Communications** - The TKHA will address any communication regarding this Agreement to the Agreements Technical Representative (ATR) with a copy to the Contracting Officer. Communications that relate solely to routine operational matters described in the current work plan or other annual reporting instrument is to be sent only to the Regional ATR, the Heritage Partnership Coordinator.
- C. **Changes in Key Officials** - Neither the NPS nor the TKHA may make any permanent change in a key official without written notice to the other party reasonably in advance of the proposed change. The notice will include a justification with sufficient detail to permit evaluation of the impact of such a change on the scope of work specified within this Agreement. Any permanent change in key officials will be made only by modification to this Agreement.

ARTICLE VI – AWARD AND PAYMENT

- A. The commitment of funds in furtherance of this Agreement will be authorized by acceptance of the annual work plan, task agreement or other approved process issued against this Cooperative Agreement identifying each project or group of projects, how each one addresses the purpose of the enabling legislation and management plan requirements, the amount of financial assistance, the financial and in-kind match, and any other special terms or conditions applicable to that project. Modifications to the Cooperative Agreement will specify required changes to the annual reporting requirements.
- B. Requests for Reimbursement and Advance of Funds (SF-270) will be submitted to the NPS Contracting Officer. Payment will be made no more frequently than quarterly and will be paid by Electronic Funds Transfer directly into TKHA's account.
- C. In order to ensure proper payment, TKHA will register annually with the Central Contractor Registration (CCR), accessed at <http://www.ccr.gov>. Failure to register can impact payments under this Agreement and/or any other financial assistance or procurements documents [cooperator] may have with the federal government.
- D. Annual awards are subject to availability of funds and will require a modification to this cooperative agreement.

ARTICLE VII – PRIOR APPROVAL

The TKHA shall obtain prior approval for budget and program revisions that could be interpreted to be outside the development and implementation of the management plan in accordance with OMB circular A-110 as codified by 43 *CFR* §12.925.

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ARTICLE VIII - LIABILITY

TKHA agrees:

- A. To indemnify, save and hold harmless, and defend the United States against all fines, claims, damages, losses, judgments, and expenses arising out of, or from, any act or omission of the National Heritage Area, its officers, employees, or (members, participants, agents, representatives, agents as appropriate) arising out of or in any way connected to activities authorized pursuant to this Agreement. This obligation shall survive the termination of this Agreement.
- B. To purchase public and employee's liability insurance at its own expense from a responsible company or companies with a minimum limitation of One Million Dollars (\$1,000,000) per person for any one claim, and an aggregate limitation of Three Million Dollars (\$3,000,000) for any number of claims arising from any one incident. The policies shall name the United States as an additional insured, shall specify that the insured shall have no right of subrogation against the United States for payments of any premiums or deductibles due thereunder, and shall specify that the insurance shall be assumed by, be for the account of, and be at the insured's sole risk. Prior to beginning the work authorized herein, TKHA shall provide the NPS with confirmation of such insurance coverage.
- C. To pay the United States the full value for all damage to the lands or other property of the United States caused by TKHA, its officers, employees, or representatives [as in Paragraph 1].
- D. To provide workers' compensation protection to TKHA officers, employees, and representatives.
- E. To cooperate with the NPS in the investigation and defense of any claims that may be filed with the NPS arising out of the activities of the TKHA, its agents, and employees.

ARTICLE IX – REPORTS AND/OR DELIVERABLES

Specific projects or activities for which funds are advanced will be tracked and reported by submittal of SF-272, Federal Transaction Report and quarterly submittal of SF-269, Financial Status Report, as outlined in 43 CFR §12.952.

- B. TKHA will provide an annual written evaluation of the program activity prior to October 15 of the following year, to the key officials identified in Article V above. The evaluation will include descriptive information of program activity, a summary of park unit participation, and recommendations for future program activity.
- C. The Secretary of the Interior and the Comptroller General of the United States, or their duly authorized representatives, will have access for the purpose of financial or programmatic

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review and examination to any books, documents, papers, and records that are pertinent to the Agreement at all reasonable times during the period of retention in accordance with 43 CFR §12.953.

ARTICLE X – PROPERTY UTILIZATION

Any tools, equipment, and facilities furnished by a park for any National Heritage Area sanctioned action will be on a loan basis. Tools, equipment, and facilities will be returned in the same condition received except for normal wear and tear in project use. Property management standards set forth in 43 CFR §12.933 through 12.935 apply to this Agreement.

ARTICLE XI – MODIFICATION AND TERMINATION

This Agreement may be modified only by a written instrument executed by the parties.

B. Either party may terminate this Agreement by providing the other party with thirty (30) days advance written notice. In the event that one party provides the other party with notice of its intention to terminate, the parties will meet promptly to discuss the reasons for the notice and to try to resolve their differences.

ARTICLE XII – GENERAL AND SPECIAL PROVISIONS

A. General Provisions

1. **OMB Circulars and Other Regulations** – The following OMB Circulars and other regulations are incorporated by reference into this Agreement:
 - (a) *OMB Circular A-110*, as codified by *43 CFR Part 12, Subpart F*, “Uniform Administrative Requirements for Grants and Agreements with Institutions of Higher Education, Hospitals, and other Non-Profit Organizations.”
 - (b) *OMB Circular A-122*, “Cost Principles for Non-Profit Organizations.”
 - (c) *OMB Circular A-133*, “Audits of States, Local Governments, and Non-Profit Organizations.”
 - (d) *43 CFR Part 12, Subpart D*, (Reserved).
 - (e) *43 CFR Part 12, Subpart E*, “Buy American Requirements for Assistance Programs.” *FAR Clause 52.203-12, Paragraphs (a) and (b)*, “Limitation on Payments to Influence Certain Federal Transactions.”

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2. **Non-Discrimination** - All activities pursuant to this Agreement shall be in compliance with the requirements of *Executive Order 11246*, as amended; *Title VI of the Civil Rights Act of 1964*, as amended, (78 Stat. 252; 42 U.S.C. §§2000d et seq.); *Title V, Section 504 of the Rehabilitation Act of 1973*, as amended, (87 Stat. 394; 29 U.S.C. §794); the *Age Discrimination Act of 1975* (89 Stat. 728; 42 U.S.C. §§6101 et seq.); and with all other federal laws and regulations prohibiting discrimination on grounds of race, color, sexual orientation, national origin, disabilities, religion, age, or sex.
3. **Lobbying Prohibition** - 18 *U.S.C. §1913*, Lobbying with Appropriated Moneys, as amended by *Public Law 107-273*, Nov. 2, 2002 - No part of the money appropriated by any enactment of Congress shall, in the absence of express authorization by Congress, be used directly or indirectly to pay for any personal service, advertisement, telegram, telephone, letter, printed or written matter, or other device, intended or designed to influence in any manner a Member of Congress, a jurisdiction, or an official of any government, to favor, adopt, or oppose, by vote or otherwise, any legislation, law, ratification, policy, or appropriation, whether before or after the introduction of any bill, measure, or resolution proposing such legislation, law, ratification, policy, or appropriation; but this shall not prevent officers or employees of the United States or of its departments or agencies from communicating to any such Members or official, at his request, or to Congress or such official, through the proper official channels, requests for legislation, law, ratification, policy, or appropriations which they deem necessary for the efficient conduct of the public business, or from making any communication whose prohibition by this section might, in the opinion of the Attorney General, violate the Constitution or interfere with the conduct of foreign policy, counter-intelligence, intelligence, or national security activities. Violations of this section shall constitute violations of section 1352(a) of title 31.
4. **Anti-Deficiency Act** - 31 *U.S.C. §1341* - Nothing contained in this Agreement shall be construed as binding the NPS to expend in any one fiscal year any sum in excess of appropriations made by Congress for the purposes of this Agreement for that fiscal year, or other obligation for the further expenditure of money in excess of such appropriations.
5. **Minority Business Enterprise Development** - *Executive Order 12432* - It is national policy to award a fair share of contracts to small and minority firms. The NPS is strongly committed to the objectives of this policy and encourages all recipients of its Cooperative Agreements to take affirmative steps to ensure such fairness by ensuring procurement procedures are carried out in accordance with 43 *CFR §12.944* for Institutions of Higher Education; Hospitals and other Non-Profit Organizations, and 43 *CFR §12.76* for State and Local Governments.

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B. Special Provisions

1. Public Information

- (a) The TKHA will not publicize or otherwise circulate promotional material (such as advertisements, sales brochures, press releases, speeches, pictures, still and motion pictures, articles, manuscripts or other publications) which states or implies Governmental, Departmental, bureau, or Government employee endorsement of a product, service, or position which the TKHA represents. No release of information relating to this Agreement may state or imply that the Government approves of the work product of the TKHA or considers the TKHA's work product to be superior to other products or services.
- (b) The TKHA will ensure that all information submitted for publication or other public releases of information regarding this project will carry the following disclaimer:

“The views and conclusions contained in this document are those of the authors and should not be interpreted as representing the opinions or policies of the U.S. Government. Mention of trade names or commercial products does not constitute their endorsement by the U.S. Government.”
- (c) The TKHA will obtain prior NPS approval from the regional public affairs office for any public information release which refers to the Department of the Interior, any bureau or employee (by name or title), or to this Agreement. The specific text, layout, photographs, etc., of the proposed release must be submitted to the agreements technical representative who will forward such materials to the public affairs office, along with the request for approval.
- (d) The TKHA agrees to include the above provisions of this Article in any sub-award to any sub-recipient, except for a sub-award to a state government, a local government, or to a federally recognized Indian tribal government.

2. Publications of Results of Studies

No party will unilaterally publish a joint publication without consulting the other party. This restriction does not apply to popular publication of previously published technical matter. Publications pursuant to this Agreement may be produced independently or in collaboration with others; however, in all cases proper credit will be given to the efforts of those parties contribution to the publication. In the event no agreement is reached concerning the manner of publication or interpretation of results, either party may publish data after due notice and submission of the proposed manuscripts to the other. In such instances,



Freedom's Frontier National Heritage Area Timeline

- 1999** Territorial Kansas Heritage Area (TKHA), a grassroots group of historians and tourism agencies, formed to plan for the Sesquicentennial of Kansas Territory (2004).
- 2001** TKHA brought in representatives of National Park Service (NPS) and another established heritage area to provide information about developing a heritage area in eastern Kansas.
- 2002** At the urging of the TKHA, Governor Graves appointed the Territorial Sesquicentennial Commission to organize and promote events in 2004. Chaired by Deanell Tacha, it was successful in raising funds to complete a series of activities and projects in celebration of the 150th anniversary.
- The Lawrence City Commission & Douglas County Commission appointed a committee, chaired by Deanell Tacha to explore the feasibility of establishing a heritage area in Douglas County.
- 2003** In January, NPS officials, consultants with heritage areas and administrators of existing heritage areas facilitated a Heritage Summit in Lawrence. About 75 people attended, representing all counties that were potential participants in establishing a heritage area. The Summit launched the grassroots planning committee meetings that have occurred each month throughout the area to date.
- The working name of our emerging heritage area was determined to be Bleeding Kansas and the Enduring Struggle for Freedom Heritage Area.
- In August, the Joint Committee on Economic Development for the Kansas Legislature invited Judy Billings, director of the Lawrence Convention and Visitors Bureau, to give testimony about what heritage area development means to Kansas. Representative Kenny Wilk and Senator Nick Jordan wrote letters of support to the Secretary of Commerce and the Governor.
- The Planning Group hired Dr. Dale Nimz to complete a required feasibility study. The Kansas Department of Commerce contributed \$15,000 toward this effort. The grassroots participants submitted information and raised matching funds for the study.
- 2004** The feasibility study was officially presented to the National Park Service as well as the Kansas Congressional delegation.
- In March, identical bills were written and introduced in both the House and Senate to establish a Bleeding Kansas National Heritage Area (BKNHA). These bills eventually died in committee.
- A professional was hired to work with a committee of the planning committee to facilitate the naming process and develop a graphic for BKNHA. Grassroots groups came to consensus on "Freedom's Frontier National Heritage Area" as the name for the area.
- NPS requested BKNHA to study the natural environment and the effects of the people on the land and vice versa in the defined area of the study. The study was completed in mid-August and forwarded to NPS.
- Monthly grassroots committee meetings continued under the guidance of a steering committee.
- Grassroots group continued work on development of site data in the area.
- Judge Deanell Reece Tacha, Lawrence, agreed to chair and assist in establishing the advisory board.
- 2005** Legislation to establish a Bleeding Kansas Heritage Area was re-introduced in Congress with the support of entire Kansas delegation.



In March, Judy Billings testified before the Senate Energy & Resources Subcommittee on National Park Service. MO Senator Talent, serving on the committee, added 12 Missouri Counties to the bill, which passed the Senate.

Tacha began to call regular meetings of the advisory board to learn how such a board might support the heritage area efforts.

Grassroots committee continued monthly meetings building the number of participants and inviting Missouri representatives to join in.

2006 In June, Billings testified before the House Committee. House Committee negotiations led to an agreement that the official name shall be Freedom's Frontier National Heritage Area and language in the legislation was changed to reflect this.

The Advisory Board, led by Tacha, continued to meet regularly and the grassroots group, now called the Partnership Team, continued to meet monthly.

In July, the legislation passed the House but had to go back to Senate for ratification with changes.

In September, the legislation got bundled with 9 other heritage area proposals and passed designating 10 heritage areas including Freedom's Frontier making a total of 39 in the country.

On October 12, 2006, President George W. Bush signed enabling legislation.

2007 The Board of Trustees developed an organizational structure with bylaws and confirmed IRS 501c3 status—officially becoming a Board of Trustees—and invited Missouri delegates to join. Board began to organize fundraising plan and materials.

In June, after a Request for Proposals and an extensive interview process conducted by a Partnership Team Committee, the Board of Trustees hired a team of consultants headed by Cheryl Hargrove, Center for Sustainable Destinations, National Geographic.

The Board continued to raise funds for management planning process. Kansas Department of Commerce committed \$75,000, City of Lawrence \$25,000, Mid America Regional Council (MARC) \$25,000 and Capitol Federal Foundation \$10,000 in addition to numerous small contributions to the effort.

In November, Cheryl Hargrove facilitated an orientation meeting for the Partnership Team and Board of Trustees to begin management planning process. Over 100 people attended.

2008 In January, a contract was signed with professional consultants for facilitation of the NPS required Management Plan.

A Steering Committee for the management planning process developed with the task of providing input to consultants prior to presenting information to the general partnership and reviewing minutes and documents prior to being posted on the web.

In February, the first facilitated management planning meeting of the Partnership Team was held in Harrisonville, MO. Over 100 people attended and signed on for committee work including Heritage Development, Interpretation and Education, Resources Development, Marketing and Civic Engagement.

Monthly Partnership Team meetings continued with contractors facilitating each phase of responsibility called for in the Scope of Work. Attendance ranged between 50 and 100 people for each meeting. Meanwhile, conference calls with committees and public surveys solicited information to be used for management planning.

Board continued to raise funds and generate publicity by meeting with editorial boards and speaking to groups in the area.

Freedom's Frontier

NATIONAL HERITAGE AREA



Partnership Team Proposed Agenda
February 8, 2007
Tonganoxie Historical Society
Tonganoxie, KS
10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval February agenda and December minutes
- III. Financial Report – Martha Parker
- IV. Partnership Criteria and Peer Review Team
- V. Committee Reports
 - a. Website
 - b. Civic Engagement
 - c. Building Bridges
 - d. Resources & Landscapes
 - e. Tours
 - f. Board Update
- VI. Request for Proposal of the Management Plan
- VII. March agenda suggestions
- VIII. Announcements

Future Meetings...

March 8, 2007	Cass County Library, Harrisonville, MO
April 12, 2007	Wabaunsee County
May 10, 2007	Doniphan County
June 14, 2007	TBA
June 18-21, 2007	2007 International Heritage Development Conference Detroit, MI
July 12, 2007	
August 9, 2007	

Freedom's Frontier

NATIONAL HERITAGE AREA



Partnership Team Proposed Agenda

March 8, 2007

Cass County Library
400 E Mechanic Street

Harrisonville, MO

10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval March agenda and February minutes
- III. Financial Report – Martha Parker

OLD BUSINESS

- IV. Organizational Report Judy Billings
 - a. Board Update
 - b. Organization Chart – handout
- V. Committee Reports
 - a. Tours
 - b. Civic Engagement
 - c. Building Bridges
 - d. Resources & Landscapes
 - e. Website
 - f. Peer Review

NEW BUSINESS

- VI. Mike Bowman – MO Humanities Council (Interpretation presentation)
- VII. Themes of Freedom Sue Pridemore
- VIII. April agenda suggestions

Announcements

Future Meetings...

April 12, 2007

Lawrence Visitor Center

May 10, 2007

Doniphan County

June 14, 2007

Fort Scott

June 18-21, 2007

2007 International Heritage Development Conference

Detroit, MI

July 12, 2007

Wabaunsee County

August 9, 2007

Freedom's Frontier

NATIONAL HERITAGE AREA



Partnership Team Proposed Agenda
April 12, 2007
Lawrence Visitor Information Center
402 North 2nd Street
Lawrence, KS
10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval April agenda and March minutes
- III. Financial Report – Martha Parker
- IV. Cindy Barry – Report on KTWU's efforts to secure CPB funds for Interactive field trips for kids to KS Museums

OLD BUSINESS

- IV. Organizational Report Judy Billings
 - a. Board Update
- V. Committee Reports
 - a. Tours Don Traub
 - b. Website Debbie White
 - c. Peer Review – Visitor Readiness Forms
(Short overview during meeting)
(In-depth informational discussion after partner meeting)

NEW BUSINESS

- VI. Themes of Freedom (continued from March meeting) Sue Pridemore
- VII. May agenda suggestions

Announcements

Future Meetings...

May 10, 2007	Doniphan County
June 14, 2007	Fort Scott
June 18-21, 2007	2007 International Heritage Development Conference Detroit, MI
July 12, 2007	Wabaunsee County
August 9, 2007	
September 13, 2007	

Freedom's
Frontier
NATIONAL HERITAGE AREA



Partnership Team Proposed Agenda
May 10, 2007
Native American Heritage Museum
1737 Elgin Road
Highland, KS
10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval May agenda and April minutes
- III. Financial Report – Martha Parker

OLD BUSINESS

- IV. Organizational Report Judy Billings
 - a. Board Update
 - b. Management Plan submissions
- V. Committee Reports
 - a. Tours Don Traub
 - b. Website Debbie White

NEW BUSINESS

- VI. GIS Mapping for National Park Service Civil War Website
 - a. Our contribution to the Civil War Website
 - b. How “we” will benefit
- VII. June agenda suggestions
- VIII. Announcements

Future Meetings...

June 14, 2007	Fort Scott
June 18-21, 2007	2007 International Heritage Development Conference Detroit, MI
July 12, 2007	Wabaunsee County
August 9, 2007	Lexington
September 13, 2007	



Partnership Team Proposed Agenda
June 14, 2007
Grand Hall Fort Scott National Historic Site
Fort Scott, KS
10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval June agenda and May minutes
- III. Financial Report – Martha Parker

OLD BUSINESS

- IV. Organizational Report Judy Billings
 - a. Board Update
 - b. Management Plan – Interview Report
- V. Committee Reports
 - a. Tours Don Traub
 - b. Website Debbie White
 - c. Building Bridges/Civic Engagement Alexis Radil
- VI. GIS Mapping Carol McCoy from the Olathe, KS GIS System
- VII. Continued discussion on Themes Sue Pridemore
- VIII. Announcements

Future Meetings...

- June 14, 2007 Fort Scott
- July 12, 2007 Wabaunsee County
- August 9, 2007 Lexington
- September 13, 2007 Mid-America Regional Council MARC
- October 11, 2007
- November 8, 2007

Conferences, Workshops, Seminars

- June 18-21, 2007 2007 International Heritage Development Conference
Detroit, MI
- June 27-28, 2007 Understanding the Value of Interpretation
(An Interpretation Workshop) \$55.00 per person
Salina, KS
- November 6-10, 2007 National Association for Interpretation – National Workshop
Wichita, KS
<http://www.interpnet.com/workshop/>



Partnership Team Proposed Agenda
July 12, 2007
Beecher Bible and Rifle Church
Main Street
Wabaunsee, KS
10am-12noon

Volunteer Note Taker

- I. Welcome and Introductions
- II. Approval July agenda and June minutes
- III. Financial Report – Martha Parker

OLD BUSINESS

- IV. Committee Reports
 - a. Tours Don Traub
- V. Management Plan Report Judy Billings
 - a. Questions from National Geographic Center for the Sustainable Destinations
 - b. Focus Exercise
- VI. Continued discussion of Themes Sue Pridemore
- VII. Announcements

Future Meetings...

August 9, 2007	Lexington
September 13, 2007	Mid-America Regional Council MARC
October 11, 2007	
November 8, 2007	
December 13, 2007	

Conferences, Workshops, Seminars

November 6-10, 2007 National Association for Interpretation – National Workshop
Wichita, KS
<http://www.interpnet.com/workshop/>



Partnership Team Proposed Agenda
August 9, 2007
Wentworth Military Academy
Honors Hall, aka Groendyke Hall
Lexington, MO
10am- 3pm

- I. Welcome by Deanell Tacha, Chair of FFNHA's Board of Trustees
- II. Introductions by John Dillingham, Vice-Chair FFNHA's Board of Trustees.
- III. Congressman Ike Skelton

Business Meeting

- IV. Approval August agenda and July minutes
- V. Financial Report Martha Parker
- VI. Committee Reports
 - a. Tours Don Traub
 - b. Peer Review Debbie White
- VII. Management Plan Report Judy Billings

Lunch

- VIII. Introduction by Julie Mulvihill, Executive Director Kansas Humanities Council
- IX. Fred Krebs
- X. Proposed Sub-Themes Discussion and Workshop

Future Meetings...

September 13, 2007
October 11, 2007
November 8, 2007
December 13, 2007

Mid-America Regional Council MARC

Conferences, Workshops, Seminars

November 6-10, 2007

National Association for Interpretation – National Workshop
Wichita, KS

<http://www.interpnet.com/workshop/>



Partnership Team Proposed Agenda
September 13, 2007
Evergreen Events
15 West Wea Street
Paola, KS
10am- 3pm

Business Meeting

- I. Approval August agenda and July minutes
- II. Financial Report Martha Parker
- III. Committee Reports
 - a. Tours Don Traub
 - b. Peer Review and Website Debbie White
 - c. National Tour Operators Association Conference Alexis Radil
 - d. GPS/GIS John Nichols
- IV. Management Plan Report Judy Billings
- Lunch Reservation must be made no later than 5pm Friday September 7th
RSVP dwhite@freedomfrontier.org
- V. Introduction by Julie Mulvihill, Executive Director Kansas Humanities Council
- VI. Carmaletta Williams "Freedom Doesn't Necessarily Mean Welcome"
- VII. Proposed Sub-Themes Discussion and Workshop
- VIII. Announcements

Future Meetings...

October 11, 2007	Lecompton
November 15, 2007	Ft. Leavenworth
December 13, 2007	
January 10, 2008	
February 14, 2008	
March 13, 2008	

Conferences, Workshops, Seminars

November 6-10, 2007 National Association for Interpretation – National Workshop
Wichita, KS
<http://www.interpnet.com/workshop/>



Partnership Team Proposed Agenda
October 11, 2007
Territorial Capital
Lecompton, KS
10am- 3pm

Business Meeting

- I. Approval October agenda and September minutes
- II. Financial Report Martha Parker
- III. Committee Reports
 - a. Tours Don Traub
 - b. Peer Review and Website Debbie White
 - c. GPS – GIS John Nichols
- IV. Management Plan Report Judy Billings

Lunch Catered by United Methodist Women
Reservation must be made no later than 12noon, Monday October 8th
Email Paul Bahnmaier lanemuseum@aol.com

Development Workshop Part 1

- V. "How to bring your stories to life." Ann Birney –Ride into History
- VI. Break-out discussion
- VII. Share "*How you're making things happen*" - at your site or in your city, county and state.

Future Meetings...

November 15, 2007	Ft. Leavenworth
December 13, 2007	Topeka
January 31 or February 7, 2008	Lawrence
March 13, 2008	Mahaffie Stagecoach Stop, Olathe
April 10, 2008	
May 8, 2008	

Conferences, Workshops, Seminars

November 6-10, 2007 National Association for Interpretation – National Workshop
Wichita, KS
<http://www.interpnet.com/workshop/>



Partnership Team Agenda
November 15, 2007
Fort Leavenworth
Eisenhower Hall, DePuy Auditorium
10am- 2pm

Introductions Judge Deanell Tacha, Chair Board of Trustees
Lieutenant General Robert Arter,
U.S. Army Retired and
Civilian Aide to the Secretary of the Army for the State of Kansas

Management Team
Orientation including timeline and details of public input for the
Management Plan process

Lunch

History of Fort Leavenworth
Dr. Richard Barbuto and
Colonel Thomas Weafer, Assistant Deputy Commandant,
U.S. Army Command and General Staff College

Tours of Lewis and Clark Center

Future Meetings...

December 13, 2007	Topeka
January 31 or February 7, 2008	Lawrence
March 13, 2008	Mahaffie Stagecoach Stop, Olathe
April 10, 2008	MARC
May 8, 2008	
June 12, 2008	
July 10, 2008	
August 14, 2008	



Partnership Team Proposed Agenda
December 13, 2007
Great Overland Station
Topeka, KS
10am- 2pm

- I. Welcome
- II. Introductions
- III. Approval December agenda and November minutes
- IV. Financial Report Martha Parker
- V. Tour Committee Report Don Traub
- VI. Review Index card questions from November meeting
- VII. Fundraising
Harvey Girls Holiday Luncheon
- VIII. KTI – Kansas Partners

Future Meetings...

January 31 or February 7, 2008
March 13, 2008
April 10, 2008
May 8, 2008

Lawrence
Mahaffie Stagecoach Stop, Olathe
Mid American Regional Council, Kansas City, MO



January 2008 no meeting was held.



Management Plan Orientation
Harrisonville Community Center
2400 Jefferson Parkway
Harrisonville, MO
10am – 3pm

10:00 am

Proposed Agenda: (PPT)

- The Enabling Legislation (Freedom's Frontier)
- The Management Plan: Goal, NPS mandate
- Schedule of Tasks per Phase
- Defined Roles & Responsibilities:
 - Consulting Team
 - FFNHA Coordinator (Judy Billings)
 - FFNHA Steering Committee
 - Partnership Team
 - Board of Directors

Q&A

Handouts:

- Timeline of FFNHA
- Enabling Legislation
- Glossary of Terms
- Key Contact List
- PPT: Schedule of Activities

11:30 am

Break

11:45 am

Lunch; Presentation continues – “Region in Images”

Findings from November meeting: committee assignments

- Tourism Marketing: facilitated by Cheryl
- Resource Management: facilitated by Jeff
- Interpretation/Education: facilitated by Amy
- Civic Engagement: facilitated by Frank
- Heritage Development: Facilitated by Christie

12:30 pm

5 Committee (Small Group) Exercises

- review November questions; identify solutions
- appoint co-chairs (KS, MO)
- discuss next steps & outline, schedule tasks

Specific Assignments:

- Tourism/Marketing: Initial Press Release
- Resource Management: list of assets (data sources)
- Interpretation/Education: Review themes
- Civic Engagement: Begin framing Vision
- Heritage Development: Identify types of Best Practices to collect

2:00 pm Small Group reports

2:30 pm Next Steps

3:00 Meeting Adjourns

Future Meetings. . .

March 13, 2008	Mahaffie Stagecoach Stop, Olathe
April 10, 2008	MARC – Mid America Regional Council, Kansas City, MO
May 8, 2008	Fredonia
June 12, 2008	
July, 10, 2008	Tentative – Baker University



Management Plan Orientation
Mahaffie Stagecoach Stop
Thursday March 13, 2008
10am – 3pm

10:00 am

Proposed Agenda: (PPT)

- The Enabling Legislation (Freedom's Frontier)
- The Management Plan: Goal, NPS mandate
- Schedule of Tasks per Phase
- Defined Roles & Responsibilities:
 - Consulting Team
 - FFNHA Coordinator (Judy Billings)
 - FFNHA Steering Committee
 - Partnership Team
 - Board of Directors

Q&A

Handouts:

- Timeline of FFNHA
- Enabling Legislation
- Glossary of Terms
- Key Contact List
- PPT: Schedule of Activities

11:30 am

Break

11:45 am

Lunch; Presentation continues – “Region in Images”

Findings from November meeting: committee assignments

- Tourism Marketing: facilitated by Cheryl
- Resource Management: facilitated by Jeff
- Interpretation/Education: facilitated by Amy
- Civic Engagement: facilitated by Frank
- Heritage Development: Facilitated by Christie

12:30 pm

5 Committee (Small Group) Exercises

- review November questions; identify solutions
- appoint co-chairs (KS, MO)
- discuss next steps & outline, schedule tasks

Specific Assignments:

- Tourism/Marketing: Initial Press Release
- Resource Management: list of assets (data sources)
- Interpretation/Education: Review themes
- Civic Engagement: Begin framing Vision
- Heritage Development: Identify types of Best Practices to collect

2:00 pm Small Group reports

2:30 pm Next Steps

3:00 Meeting Adjourns

Future Meetings. . .

March 13, 2008	Mahaffie Stagecoach Stop, Olathe
April 10, 2008	MARC – Mid America Regional Council, Kansas City, MO
May 8, 2008	Fredonia
June 12, 2008	Topeka – Great Overland Station
July, 10, 2008	Tentative – Baker University
August 14, 2008	KU Commons – Spooner Hall

◆ Meeting Notice ◆

FOR IMMEDIATE RELEASE:

DATE: April 3, 2008

CONTACT:

Debbie White, 785-865-4499

info@freedomfrontier.org

HERITAGE AREA MEETING TO FOCUS ON TOURISM TRENDS

Kansas City, Missouri – As part of the discovery phase of the Freedom's Frontier National Heritage Area (FFNHA) management planning process, the organization's monthly meeting will focus on "*Tourism Trends Impacting FFNHA*." Tourism is recognized as one of the primary strategies for the region's sustainable growth.

National expert and planning team consultant, **Cheryl Hargrove**, will lead the meeting with an overview of global, national and regional trends impacting the potential growth and sustainability of tourism in the 41-county region covering Eastern Kansas and Western Missouri. Hargrove is best known as the National Trust for Historic Preservation's first heritage tourism director and recently served as the Associate Director for National Geographic's Center for Sustainable Destinations.

The meeting will also include presentations by **Becky Blake, Director of the Kansas Travel & Tourism Division**, Department of Commerce and **Lori Simms, Communications Director from the Missouri Division of Tourism**. A travel industry veteran with more than 25 years experience,

This monthly meeting is open to any person interested in helping set and implement a regional agenda for FFNHA. Reservations are required. The meeting is scheduled:

Date:	Thursday, April 10, 2008
Time:	10:00 am - 1:00 pm
Location:	Mid-America Regional Council (MARC) Offices 600 Broadway, Suite 300, Kansas City, MO
Reservations:	Eliza Waterman ewaterman@marc.org (required by 4/7/08)

"The future of Eastern Kansas and Western Missouri depends on local citizens championing the values and celebrating the assets of our region," Billings said. "We must share all the significant stories that have helped shape our country and communities, foster understanding and insight among current and future generations, and build collaborations that will strengthen the economic vitality of the region."

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA – comprising the 41-county region of Eastern Kansas and Western Missouri – is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. National Heritage Areas are living landscapes recognized through a partnership with the National Park Service. FFNHA is currently engaged in its management planning process. The final plan is scheduled for submission to the National Park Service in February 2009.

MEETING AGENDA

Meeting Location:	1 st Christian Church
	303 N 7th
	Fredonia, KS
Facilitator:	Amy Webb
Recorder:	Amy Webb
Meeting Date:	Thursday, May 8, 2008
Task No.:	6-8
Phase No.:	2
Time Allotment:	10-3 pm
Time Keeper:	Amy Webb

Meeting Context:	Meeting with FFNHA Partnership Team
Meeting Purpose/ Intended Results:	Review and Approve Proposed Statement of National Significance & Themes Brainstorm Stories and Places to Support Proposed Themes Learn about other Site Criteria/Evaluation Programs Brainstorm Partnership Site Criteria for FFNHA

Time:	Agenda Topic:
10:00	Welcome, Introductions (Judy Billings)
10:10	Tribal Prayer (Janith English)
10:20	Interpretation and Education Update (Amy Webb) Addressing Issues of Expanded Geographic Size and Thematic Scope Draft Statement of National Significance and Themes Group Discussion
11:30	Working Lunch (Voting on Themes & National Significance, Adding Stories/Places) <ul style="list-style-type: none"> • <i>NOTE: If lunchtime voting does NOT result in approval of the statement of national significance and themes, the afternoon schedule will change to large and small group discussion of concerns regarding these items.</i>
12:45	Developing Draft Criteria for FFNHA Partner Sites (Amy Webb)
1:30	Break into groups
1:45	Brainstorming on Partnership Site Criteria (small groups) Interpretation and Education Committee (Amy Webb) Heritage Development/Resources Development(Christy Davis) Tourism/Marketing (TBD) Civic Engagement (TBD)
2:30	Groups Report Out Next Steps
3:00	Adjourn

MEETING AGENDA

<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Meeting Location:</td> <td>National Frontier Trails Museum</td> </tr> <tr> <td></td> <td>318 W. Pacific</td> </tr> <tr> <td></td> <td>Independence, Missouri</td> </tr> <tr> <td>Facilitator:</td> <td>Christy Davis</td> </tr> <tr> <td>Recorder:</td> <td></td> </tr> </table>	Meeting Location:	National Frontier Trails Museum		318 W. Pacific		Independence, Missouri	Facilitator:	Christy Davis	Recorder:		<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Meeting Date:</td> <td>June 12, 2008</td> </tr> <tr> <td>Task No.:</td> <td></td> </tr> <tr> <td>Phase No.:</td> <td></td> </tr> <tr> <td>Time Allotment:</td> <td>10:00 a.m.-2:00 p.m.</td> </tr> <tr> <td>Time Keeper:</td> <td></td> </tr> </table>	Meeting Date:	June 12, 2008	Task No.:		Phase No.:		Time Allotment:	10:00 a.m.-2:00 p.m.	Time Keeper:	
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Task No.:																					
Phase No.:																					
Time Allotment:	10:00 a.m.-2:00 p.m.																				
Time Keeper:																					

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	Introduction to Phase 2 Goals, Introduction to Heritage Development and Preservation Concepts, First Step in Determining Group Decision-Making Processes, Discussion of Heritage Development

Time:	Agenda Topic:
10:00-10:15 a.m.	Welcome and Introductions <i>Judy Billings</i>
	Tourism Orientation Destination Signage <i>Kelli Hilliard, Kansas Tourism</i>
10:15-11:00 a.m.	Heritage Development and Resource Management Update <i>Christy Davis</i> Phase 2 Goals Survey Findings Statistics of Region Intro to Preservation Concepts using Best Practices
11:00-11:45 a.m.	Remarks from Missouri/Kansas SHPOs and Missouri/Kansas Humanities <i>Judy Bowman, Ombudsman, Mark Miles, Missouri DSHPO</i> <i>Jennie Chinn, Kansas SHPO</i> <i>Michael Bouman (invited), Missouri Humanities Council</i>
11:45 a.m. - 12:30 p.m.	Lunch
12:30 – 1:15 p.m.	Group Discussion on Decision-Making Process <i>Christy Davis</i>
1:15 – 2:00 p.m.	Facilitated Discussion on Heritage Development and Resource Management within the context of the Vision, Mission and Value Statements What needs to be preserved for FFNHA to thrive? What tools can be used to preserve them? <i>Christy Davis</i>
2:00 p.m.	Adjourn
2:00 – 3:00 p.m.	Preservation Professionals Discussion (by invitation)

MEETING AGENDA

Meeting Location:	Meeting Date:
Mabee Hall, Baker Univ.	July 10, 2008
6 th & Fremont	Task No.:
Baldwin City, Kansas	Phase No.: 2
Facilitator: Amy Webb	Time Allotment: 10:00 a.m.-2:00 p.m.
Recorder: Julie Lenger	Time Keeper:

Meeting Context:	General Management Plan – Phase 2 Interpretation & Education Plan
Meeting Purpose/ Intended Results:	Update on Phase 2 and Interpretation and Education components including designation of FFNHA Partner Sites, Story Authentication, and Interpretive and Education projects.

Time:	Agenda Topic:
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- | | |
|------------------|--|
| 10:00-10:10 a.m. | Welcome and Introductions
<i>Judy Billings</i> |
| 10:10-10:45a.m. | Interpretation & Education Plan Update
<i>Amy Webb</i>
General Management Plan Updates
Designation of FFNHA Partner Sites |
| 10:45-11:30 | Authenticating Stories
<i>Julie Mulvihill, Kansas Humanities Council</i>
<i>Dr. William Worley, Ph.D., University of Missouri-Kansas City</i> |
| 11:30-12:30 | LUNCH |
| 12:30-1:30 | Brainstorming FFNHA Interpretation & Education Projects
<i>Amy Webb</i> |
| 1:30-2:00 p.m. | Wrap Up and Next Steps. Partnership Team Meeting Adjourns
Process to prioritize Interpretation and Education Projects
August FFNHA Meeting |
| * * * | |
| 2:15-3:30 | Educators Meeting <i>(interested educators from Partnership Team are welcome)</i>
-Overview of FFNHA
-Identifying existing educational programs and opportunities
-Gaps or needs in educational programs and opportunities
-Obstacles to providing educational programs and opportunities |

MEETING AGENDA

Meeting Location:	Ritz Charles
	9000 W 137 th St
	Overland Park, Kansas
Facilitator:	Cheryl Hargrove
Recorder:	Julie Lenger
Meeting Date:	August 14, 2008
Task No.:	9
Phase No.:	2
Time Allotment:	9:30 a.m. - 3:00 p.m.
Time Keeper:	Julie Lenger

Meeting Context:	General Management Plan – Phase 2 Delivering the Brand Promise: Criteria
Meeting Purpose/ Intended Results:	Define measurement strategies for success as a way to help FFNHA realize its vision and prioritize activities, benchmark performance.

Time:	Agenda Topic:
9:30-10:00 a.m.	Coffee and Conversation
10:00-10:15 a.m.	Welcome & Introductions <i>Judy Billings, Acting Director FFNHA</i> Announcement of Orientation packets and materials available Additions/changes to July Meeting minutes
10:15-11:00 a.m.	Management Planning Process Update <i>Cheryl Hargrove, Management Planning Team Consultant</i> Share Decision-Making Process and Results from Public Input Introduction of Phase II: Goals and Related Activities Development and Prioritization of Story Eco-Systems Components
11:00-11:15 a.m.	Defining Success: Criteria for FFNHA to Realize its Vision and Mission <i>Cheryl Hargrove</i> Power Point Presentation
11:15 a.m.-12:00 p.m.	Panel Discussion: Defining Measurement Strategies for FFNHA <i>Participants: Christine Bial, Kansas Arts Commission; Frank Lenk, Mid-America Regional Council (MARC); Jeanine Rann, Downtown Lee's Summit, Missouri Main Street Program.</i> Followed by Q & A Session, Facilitated by Cheryl Hargrove
12:00-1:00 p.m.	Lunch
1:00-2:45 p.m.	Group Exercise: Prioritizing Measurement Strategies <i>Facilitator: Cheryl Hargrove</i> Setting benchmarks for measuring the Region's Environmental, Economic, Social, Educational, Natural, Historic, and Cultural Success
2:45-3:00 p.m.	Next Steps: <ul style="list-style-type: none"> • Recap of Meeting and Exercise on FFNHA Website • September Partnership Team Meeting: Nevada, Missouri "Sustaining Landscape EcoSystems" by Planning Team Members Jeffrey L. Bruce & Frank E. Martin; presentation by Kansas Land Trust • Other upcoming Management Plan activities and deadlines for the month • Other FFNHA activities and deadlines
3:00 p.m.	Adjourn

MEETING AGENDA

Meeting Location:	Nevada TeleCenter, Bowman Building
	2015 N. West Street
	Nevada, Missouri
Facilitator:	Christy Davis
Recorder:	

Meeting Date:	September 11, 2008
Task No.:	
Phase No.:	
Time Allotment:	10:00 a.m.-3:00 p.m.
Time Keeper:	

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	Enhance the understanding of the region’s natural resources, the way they connect the region’s story, and tools for their conservation.

Time:	Agenda Topic:
10:00-10:15 a.m.	Welcome and Introductions <i>Judy Billings</i>
10:15-10:30 a.m.	Report on Management Plan Progress and Purpose of Today’s Meeting <i>Christy Davis</i>
10:30-11:30 a.m.	Natural Resources Exercise <i>Jeffrey L. Bruce and Christy Davis</i>
11:30-12:15 p.m.	Understanding the Natural History of Freedom’s Frontier <i>Jeffrey L. Bruce</i>
12:15-12:45 p.m.	Lunch
	Introduction to NEPA, Section 106, and NAGPRA <i>Christy Davis</i>
12:45-1:30 p.m.	Cultural Watersheds: Connecting Human Stories to Place <i>Christy Davis</i>
1:30-2:45 p.m.	Tools for Conserving Natural Resources and Cultural Landscapes <i>Jason Fizell and Jerry Jost, Kansas Land Trust</i>
2:45-3:00 p.m.	Landscape Exercise (for October meeting) <i>Jeffrey L. Bruce</i>
3:00-3:30	Ambassador Orientation (see attached) <i>Julie Lenger</i>

MEETING AGENDA

Meeting Location:	First Territorial Capitol	Meeting Date:	October 16, 2008
	629 Huebner Road	Task No.:	
	Fort Riley, Kansas	Phase No.:	2
Facilitator:	Frank Martin	Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	The Region and the Place: Connecting the Region's Stories and the Land

Time:	Agenda Topic:
10:00-10:15 a.m.	Welcome and Introductions <i>Judy Billings</i>
10:15-10:30 a.m.	Report on Management Plan Progress and Purpose of Today's Meeting <i>Frank Martin</i>
10:30-11:45 a.m.	The Power of Place: Framing the Region <i>Frank Martin (with Partners' Participation)</i> <i>Exercise 1 Building a Network of Stories</i>
11:45-12:30 p.m.	Lunch and Partners' Announcements
12:30-1:45 p.m.	The Power of Story: Linking Landscapes and Stories <i>Frank Martin, Local Speakers and Partners</i>
1:45-2:00 p.m.	Break
2:00-2:30 p.m.	The Power of Action: Tools for Success <i>Frank Martin</i>
2:30-2:25 p.m.	The Power of Practice: Discovering the Landscape in Our Stories and Connecting Them Together <i>All Partners</i> <i>Exercise 2 The Land and the Story</i> <i>Exercise 3 Connecting our Stories</i>
2:55 p.m.	Group Photo and closing announcements
3:00 p.m.	Adjourn

MEETING AGENDA

Meeting Location:	White Rose Pavilion	Meeting Date:	November 13, 2008
	107 Ming Street	Task No.:	
	Warrensburg, MO	Phase No.:	2
Facilitator:	Steering Committee	Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Context:	General Management Plan – Phase 2 Priorities and Partners
Meeting Purpose/ Intended Results:	Reviewing Vision/Mission/Values; Strategy Prioritization; Determining Partners; Mapping Story Connections; Using Social Media to Make Connections

Time:	Agenda Topic:
10:00-10:15	Welcome and Introductions <i>Judy Billings</i>
10:15-10:45	Report on Foundation Documents <i>Lori Simms, Steering Committee</i>
10:45-12:00	Strategies, Tactics and Priorities <i>Alexis Radil, Steering Committee</i>
12:00-1:00	Lunch
1:00-2:00	Creating Our Web: Mapping Our Connections Exercise <i>Partners</i>
2:15-2:30	Break
2:30-3:00	Putting Our Web on The Web: Using Social Networking Media to Make Connections <i>Julie Lenger, Management Planning Team</i>

MEETING AGENDA

Meeting Location:	Evergreen Events
	107 Wea Street
	Paola, KS
Facilitator:	
Recorder:	Julie Lenger

Meeting Date:	December 11, 2008
Task No.:	
Phase No.:	
Time Allotment:	10:00 a.m.-3:00 p.m.
Time Keeper:	Julie Lenger

Meeting Context:
Meeting Purpose/ Intended Results:

Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:00	Housekeeping—Management Plan Updates <i>Management Planning Team Members</i>
11:00-12:00	Committee Reviews of Toolkits <i>Management Planning Team Members</i>
12:00-1:00	Lunch
1:00-1:30	Sharing Thoughts on Toolkits <i>Partners</i>
1:30-2:00	Review of Year's Events <i>Judy Billings</i>
2:00-2:15	Break
2:15-3:00	Making Connections across Our Unique Landscape <i>Planning Team and Partners</i>



MEETING AGENDA

Meeting Location:	Lawrence Visitors Center	Meeting Date:	January 8, 2008
	402 North 2 nd Street	Task No.:	
	Lawrence, Kansas	Phase No.:	3
Facilitator:		Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Context:	Defining the Experience—Visitors and their Expectations
Meeting Purpose/ Intended Results:	Refining Criteria for Freedom's Frontier Sites, Events and Stories

Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:00	Management Plan Updates <i>Julie Lenger and Mike McGrew</i>
11:00-11:30	Breakout Session: What is a visitor? <i>Partners</i>
11:30-12:00	Breakout Session: What are our visitors' expectations? <i>Partners</i>
12:00-1:00	Lunch
1:00-1:30	Breakout Session: Characteristics of a successful Freedom's Frontier Site <i>Partners</i>
1:30-2:00	Breakout Session: Characteristics of a successful Freedom's Frontier Event <i>Partners</i>
2:00-2:30	Breakout Session: Characteristics of a successful Freedom's Frontier Story <i>Partners</i>
2:30-3:00	Wrap-up Discussion: What lessons have we learned? <i>Partners</i>
3:00-3:30	Meeting of Tourism and Marketing Committee to Discuss Toolkit



MEETING AGENDA

Meeting Location:	University of St. Mary, Berchmans Assembly Room	Meeting Date:	February 12, 2009
	4100 South 4 th Street	Task No.:	
	Leavenworth, Kansas	Phase No.:	3
Facilitator:		Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Purpose/ Intended Results:	Your Heritage Area: <i>Preparing for review of Management Plan</i> <i>Identifying Potential Partners</i> <i>Planning for future events</i>
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Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:00	Discussion: Being a Stakeholder in Freedom's Frontier <i>Partners</i>
11:00-12:00	Management Plan Updates <i>Julie Lenger</i>
12:00-1:00	Lunch
1:00-2:00	Exploring Partnership Opportunities <i>Breakout Session</i>
2:00-3:00	Discussion: Future of Freedom's Frontier <i>Partners</i>
3:00	Adjourn
<i>Evening Event</i>	<i>The University of St. Mary will host its 11th Annual Lincoln Lecture on Thursday, February 12, at 7:00 PM. Lieutenant General William B. Caldwell, IV, Commanding General of the U.S. Army Combined Arms Center and Fort Leavenworth, will give the keynote address, "Leadership in a Time of Crisis." For more information, see the website at http://www.stmary.edu/news/default.asp.</i>



MEETING AGENDA

Meeting Location:	Cass County Public Library	Meeting Date:	March 12, 2009
	400 E Mechanic	Task No.:	
	Harrisonville, Missouri	Phase No.:	3
Facilitator:		Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Purpose/ Intended Results:	<i>Creating a Brand; Criteria Review</i>
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Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:00	Discussion: Partner Directory Thoughts on the Management Plan <i>Partners</i>
11:00-12:00	Branding and Freedom's Frontier <i>David Reynolds, Assistant Professor of Business/Marketing, University of St. Mary</i>
12:00-1:00	Lunch
1:00-2:00	Criteria Review <i>Partners</i>
2:00-3:00	A Look Ahead <i>Report on Kick-Off event</i> <i>Planning for June Conference</i>
3:00	Adjourn

MEETING AGENDA

Meeting Location:	St. Peter's Lutheran Church	Meeting Date:	April 16, 2009
	910 Amos St	Task No.:	
	Humboldt, Kansas	Phase No.:	3
Facilitator:		Time Allotment:	10:00 a.m.-3:00 p.m.
Recorder:	Julie Lenger	Time Keeper:	Julie Lenger

Meeting Purpose/ Intended Results:	<i>Toolkits – Connecting between the Principles and the Practical</i>
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Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:30	Discussion: Thoughts on the Power of Story Putting the Power of Story into Practice
11:30-12:00	Storytelling Toolkit Review <i>Partners</i>
12:00-1:00	Lunch
1:00-2:00	Storytelling Toolkit Critique <i>Breakout Group Discussion</i>
2:00-2:30	Looking Ahead
2:30-3:00	Announcements <i>Partners</i>
3:00	Adjourn

MEETING AGENDA

Meeting Location:	Fort Osage
	107 Osage St
	Sibley, Missouri
Facilitator:	David Reynolds, Judy Billings, Gordon Julich

Meeting Date:	May 14, 2009
Time Allotment:	10:00 AM - 3:00 PM
Focus:	Marketing/Interpretation
Recorder:	Julie Lenger

Meeting Purpose:	<i>Introduction to Branding Site tour of Fort Osage/Exploring Connections Living History Interpretation</i>
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Time:	Agenda Topic:
10:00-10:30	Welcome and Introductions <i>Judy Billings</i>
10:30-11:00	Old Business
11:00-12:00	Introduction to Branding <i>David Reynolds, Assistant Professor of Business/Marketing, University of St. Mary</i>
12:00-1:00	Lunch
1:00-1:30	Making Connections <i>How Your Site Connects to Fort Osage</i>
1:30-2:30	Site Tour of Fort Osage and Using Living History in Interpretation
2:30-3:00	Announcements <i>Partners</i>
3:00	Adjourn



MEETING AGENDA

Helzberg Auditorium, Kansas City Central Library
14 West 10th Street, Kansas City, Missouri

June 18, 2009
2:00 PM – 4:00 PM

Meeting Purpose: *Celebrate the unveiling of the FFNHA Management Plan*

Time:	Agenda Topic:
2:15	Welcome and Introductions <i>Judy Billings</i>
2:30	Special Comments <i>Deanell Tacha, FFNHA Board of Trustees President</i>
2:35	Unveiling of Management Plan <i>Jeffrey L. Bruce, Management Plan Consultant Team</i>
2:45	Donor Recognition <i>Judy Billings</i>
3:15	Video Presentation <i>Wide Awake Films</i>

Freedom's Frontier

NATIONAL HERITAGE AREA



Meeting Notes 2/8/07
Tonganoxie Historical Museum
Tonganoxie, KS

Debbie White called the monthly meeting to order at 10 am in the Reno Methodist Church on the Tonganoxie Museum site. Tonganoxie Mayor Dave Taylor, Tonganoxie Museum organizer Susy Ross, and local business owner Lana Howe welcomed the group.

Treasurer Martha Parker reported her figures as a current balance of \$871.21. The motion was carried with out dissent.

Debbie explained criteria for partner site applications, and that those will be sent out as soon as possible. She also explained there will be a committee of five or six people who will serve on the Peer Review Team. This Committee will review the applications sent in for area sites. She said it would be preferable if there were one from western part and two from Missouri.

Committee reports:

Debbie reported the website is still undergoing groundwork, but should be up soon. The committee met with the designers and put together a front page. She explained it is a preliminary work, and any suggestions would be greatly appreciated. Once the site is up and running there will be an area for the partners where you'll find agendas, minutes and many of the same items that are on the old site. Site will also have links to sites in phase two of project.

The Civic Engagement Committee reported the Power Point Presentation could be made available in the form of an Excel spread, as some may not have compatible computer programs for Power Point. Karen Crane reported the program could also be sent to anyone wishing to use it as a presentation in their area. The Power Point presentation could be shown to school boards, elected officials, civic groups, and target groups that have the ability to donate funds. Anyone wishing to receive a copy of the Power Point can contact Amy Garton agarton@opcvb.org . It was suggested the presentation be burned to a PDF file for easier use.

Alexis Radil reported for Building Bridges. The MO-KS Border meetings have been changed to the week after the FFNHA Partners meeting so information can be shared. There should be a good representation from the eastern portion of the heritage area.

Resources & Landscapes had nothing to report.

Don Traub reported for the Tour Committee. The committee continues to work on the Civil War brochure and are beginning to prototype maps, hope to get a map out by spring. Moving ahead with brochures.

Chris Meinhardt reported that the Underground Railroad Brochure closer to completion and will go to the printer fairly soon.

Board update. Debbie reported the advisory board is very engaged, working on updating the by-laws and looking toward raising money. Also reported that Judy Billings sent out the request for proposal (RFP) of the management plan to 20 different entities all over country. Newspaper ads will need to be place in Kansas City, Topeka and Wichita that FFNHA is seeking companies to create the Management Plan, this is required by NPS. The plan must be completed and approved by the Department of Interior before October 12th 2009.

Announcements:

Film Bad Blood will be finished in March

Fort Scott will be the June meeting

Attendees:

Emma Crites	Fredonia Tourism
Derald Linn	Leavenworth Co. Hist. Soc.
Eileen Robertson	Humboldt Tourism
Bill Freeman	LeRoy
Dennis Toll	Manhattan CVB
Erin Jeschke	Pott. Co. Eco. Dev.
Ken & Mary Asher	Mound City – Linn Co.
Sue Gervasini	Leavenworth
Leslie Rocha	Leavenworth
Keyta Kelly	Leavenworth
Hazel May Fackler	Leavenworth
Cheryl Tellefson	Leavenworth
Sally Hatcher	Leavenworth
Tamra Scheid	Visit Topeka Inc.
Julia Maglitz	Treanor Architects
Peggy Clark	Osage Co. Eco. Dev.
Julie Fresbie	Jefferson Co. Hist. Soc.
Gary Nevius	Overland Park
Paul Bahnmaier	Lecompton Hist. Soc.
Deborah Barker	Ottawa, KS
Pat Dill	Doniphan Co. Hist. Soc.
Peggy Stanton	Doniphan Co. Hist. Soc.
Chris Meinhardt	Constitution Hall, Topeka
Don Lambert	Topeka, KS
Christian Lutz	Fort Scott Chamber
Betty Boyko	Fort Scott NHS
Cheryl Collins	Riley County Hist. Museum
Don Traub	Traub Design Associates
Kerry Altenbernd	Black Jack Battlefield Trust
Rebecca Phipps	Watkins Museum, Lawrence, KS
Alexis Radil	Mahaffie Stagecoach Stop
Debbie White	Lawrence CVB
Jody Craig	M.A.R.C.



Meeting Notes 3/8/07
Cass County Library
Harrisonville, Missouri

The morning began with a demonstration of video conferencing, distance learning, by Cary Wesemann, Network Administrator for the Cass County Public Library.

Judy Billings welcomed everyone shortly after 10:00 and introduced Michael Bouman, Executive Director of the Missouri Humanities Council. He spoke briefly about new initiatives in interpretation, the MHC Civil War Task Force, and about funding available for historic sites and organizations on the Eastern side of the Freedom's Frontier National Heritage Area.

I. Welcome and Introductions

The meeting was formally called to order by Judy Billings at 10:40 a.m. Alexis Radil welcomed everyone to Cass County and Harrisonville, Missouri. This is the first meeting of the Freedom's Frontier National Heritage Area Partnership Team on the Eastern side.

II. Approval of February minutes

The February minutes were approved with corrections. The Civic Engagement Committee has made the Power Point Presentation available in a PDF format rather than an Excel format. The Tour Committee noted that they had reported on the John Brown Tour that is being developed. Karen Crane and Amy Garton asked to be added to the list of attendees.

III. Financial Report

Martha Parker reported that the beginning balance for this month was \$871.21. There have been deposits of \$700.00 and interest paid of \$.37. The ending balance for this month's report is \$1, 571.58. The financial report was approved.

Judy Billings pointed out that over the course of the four years that the partnership team has been working they have had no dedicated funding source. All their funds have come through donations.

It was asked if a list of donors could be made available. Yes, the current list will be updated when the website is moved.

A question was asked regarding roughly how much money has been spent so far. Judy replied about \$250,00- so far.

Are contributions to Freedom's Frontier tax deductible? Yes via a 501-C-3 of the Kansas Tourism Alliance.

Old Business

IV. Organizational Report

Judy Billings proceeded to explain the organizational make-up of the partnership team and the Freedom's Frontier National Heritage Area. This was new information for some and a refresher for others.

Judy has just returned from a meeting of the Alliance of Heritage Areas. There are now 37 heritage areas nationwide. Studies have been done of 3 of the established heritage areas, which show that success comes from networking, partnering, and communication. The heritage areas are really a network of people in partnership with one another making projects happen.

Quote: "We are one generation away from losing out identity in this country."

This is an ongoing process. The next project will be the management plan. RFPs were sent out nationwide. The management plan is the roadmap of how we go forward. It must be approved by the Department of Interior before 10/12/2009.

Judy Billings met with members of Congress who represent the Freedom's Frontier area. She read a letter from Ike Skelton and Nancy Boyda to the House Budget and Appropriations Committee requesting funding for the National Heritage Areas. Thank you letters for their support are requested from those members of Freedom's Frontier represented by Skelton and Boyda. Members are also encouraged to contact their Congresspersons for similar letters of support to the Budget and Appropriations Committee.

Judy went on to clarify the structure of Freedom's Frontier. A chair for the partnership team will need to be elected, begin thinking about who you would like to nominate. The legislation designated 29 counties in Kansas and 12 counties in Missouri. The Board of Trustees has been created for Freedom's Frontier National Heritage Area and is made up of 25% from Missouri and 75% from Kansas, as written in the legislation, and 16 members will be the maximum number of members. The Board of Trustees will be responsible for staffing, budget, and most importantly raising money. The Central Office for Freedom's Frontier will be employed by Freedom's Frontier not the National Park Service. The by-laws are being worked on and are scheduled to be completed May 1.

The Board of Trustees will be self-appointing, as it is not a membership organization. Members of this board are comprised of people with national connections. The Board of Trustees will have fiduciary responsibility for the organization and will have regular input from the Partnership Team.

The Management Plan will determine how Freedom's Frontier will function. This organization will remain a grassroots organization. The Partnership Team brings this process into being.

There was discussion about changing the by-laws so that the Partnership Team would appoint the Board of Trustees and the make up of the members. Judy reiterated that the Board will be self appointing and the legislation, passed in both the House of Representatives and the Senate then signed by Pres. Bush, states the make up of the Board of Trustees.

There are no Partnership dues at this time; the Management Plan will determine that. The Partnership Team will decide how Freedom's Frontier will function, not the Board. It was noted that for every Federal \$1.00, \$8.00 is leveraged locally.

Freedom's Frontier National Heritage Area is defined by public law. The next 2 years of dialog will define the stories and define who will participate. The Board of Trustees serves to manage the plan created by the Partnership Team.

V. Committee Reports

- a. Tour: The Tour Committee currently has 10 members. They are developing a series of tours. The first tour is about John Brown. The second is about Civil War sites of the area. Future tour themes will be the Underground Railroad, Native Americans, and the Trails. The committee is looking at various media to distribute the tours for audiences from families to motor coaches. They are looking for additional volunteers. The tours and other projects related to Freedom's Frontier do not have to wait for the approval of the Management Plan to be implemented.
- b. Civic Engagement: This group is charged with telling the story of Freedom's Frontier to those who are not part of the Partnership Team. They have put together a Power Point Presentation and a PDF. It is available on CD. They also have compiled a list of places where presentations might be made. Volunteers are welcome to look over the list and offer to make presentations.
- c. Building Bridges: This committee is to foster internal and external communications. They are looking for committee members.
- d. Resources and Landscapes: This committee has not met since November. Members are encouraged to get their forms in. Debbie White will let members know whose forms have been received.
- e. Website: Web designers have been hired and the new homepage is scheduled to be up with the next two weeks. Pictures of Freedom's Frontier sites are requested. A grant from the Kansas Department of Commerce for \$3500 is helping to pay a portion for the website costs. There will be a Partners section for the Partnership Team with an area for events. Member sites will have links. The State of Kansas will need to be credited on the website for providing funding. Members of the Partnership Team will receive an email with the specifications necessary for photos on the website.

- f. Peer Review: This committee is not up and running yet. Members are needed. They will review Visitor Readiness forms.

The Steering Committee is working by conference call to review the minutes of the previous meeting and set the agenda for the upcoming meeting. The call takes place the Wednesday the week before each monthly meeting. If you are interested in serving on this committee, please contact Judy Billings.

New Business

VI: Themes of Freedom

Sue Pridemore led the group in an exercise to begin defining the Freedom's Frontier story. She provided handouts with draft themes and sub-themes. Using post-it notes in small group discussion, overarching themes were determined: Landscape, Territorial Kansas, Battles, Settlement, Struggle for Freedom, and Jargon.

This exercise captured some of the smaller stories and how they fit together. Sue will organize them. Debbie will coordinate. The next session will continue this exercise. The goal is to determine the 3 sub-stories under the big story.

Sue Pridemore recommends the following:

Personal Interpretation by Lisa Brochu and Tim Merriman

Interpretation for the 21st Century 15 Guiding Principles by Larry Beck and Ted Cable

Judging Exhibitions by Beverly Serrell

From Knowledge to Narrative by Lisa C. Roberts

Deb White will email a list of these recommendations to the membership.

She also brought copies of an article related to the National Parks Service and their struggle to be relevant to the X-Box generation.

The next meeting will be April 12 in Lawrence, Kansas. The location is to be determined. Judy Billings recommends attending the Heritage Development Conference in Detroit, Michigan in June. Brochures are available.

Meeting adjourned at 12:40 p.m.

Attendees:

Carol Grote	Oak Grove Historical Society
Jack Harris	St Clair County Historical Society
Clif Gordon	Wakefield Museum
Don Traub	Traub Design Associates
Rebecca Phipps	Watkins Museum
Erin Jeschke	Pottawatomie County Econ. Development
Jackie Roberts	Cass County Library
Richard Sundenwirth	St Clair County Historical Society
Rich Reed	St Clair County Historical Society

Jim Beckner	Cass County Historical Society
Alisha Cole	Kansas State Historical Society
Vicky Gray	Cass County Genealogy
Len Krauchuk	Lone Jack, MO
Derald Linn	Leavenworth County Historical Society
Lori Simms	MO Division of Tourism
Jim Scott	Scott Associates
Hazel May Fackler	Leavenworth, KS
Carol Bohl	Cass County Historical Society
Terry Ramsey	Bushwhacker Museum
John Mark Lambertson	National Frontier Trails Museum
Kathy Smith	Lee's Summit, MO
Marilyn Siegel	Scott Associates
Debbie White	Lawrence CVB
Judy Billings	Lawrence CVB
Alexis Radil	Mahaffie Stagecoach Stop
Sue Pridemore	NPS
Michael Stubbs	Wabaunsee County Historical Society
Betty Ergovich	Civil War Round Table
Keyta Kelly	Leavenworth County KS
Peggy Clark	Osage County Economic Development
Julie Frisbie	Jefferson County Historical Society
Kerry Altenbernd	Black Jack Battlefield Trust
Janae Fuller	Battle of Lexington
Bill Tempel	Battle of Lexington
Karen Crane	Merriam VB
Emma Crites	Fredonia Tourism
Elly McCoy	Board of Trustees FFNHA
Alinda Miller	Lone Jack Civil War Museum
Peggy Carlson	Lone Jack Civil War Museum
Cheryl Collins	Riley County Historical Museum
Bill Freeman	LeRoy, KS
Eileen Robertson	Humboldt Tourism
Ken & Mary Asher	Mound City, KS
Ola May Earnest	Linn County Museum
Michele Hansford	Carthage, MO
McFadden	Waverly Arts Council
Deborah Barker	Old Depot Museum
John Hinz	Jo Shelby Museum
Pat Dill	Doniphan County Historical Society
Peggy Stanton	Doniphan County Historical Society
Wendy Shay	Independence, MO
Brent MacDougale	Fort Scott, KS
Connie Banwart	Fort Scott, KS
Martha Parker	Wakarusa Valley Heritage Museum
Paul Bahnmaier	Lecompton Historical Society

Joan & Howard McPeak
Amy Garton
Mary Cummings
Alice Widner

St. Clair County Historical Society
Overland Park CVB
Shawnee CVB
Trading Post

Freedom's
Frontier
NATIONAL HERITAGE AREA



Meeting Notes
April 12, 2007
Lawrence Visitor Information Center
Lawrence, KS

Partnership Team welcomed by Judy Billings to the Lawrence Visitor Information Center and individual introductions were made.

There were no changes to the March minutes. Eileen Robertson moved approval, Kerry Altenbernd seconded and motion carried.

Financial Report was given by Martha Parker. Account balance is \$1571.58 + .69 interest.

Cindy Barry from KTWU-TV spoke about the Kansas History Electronic Field Trip Project. The goals are to 1) provide in-service and professional development for KS educators in preparation for teaching KS History; 2) provide "live" interactive video "field trips" for students; 3) provide educational resources for teaching of KS History offered in a variety of formats and technological availabilities.

Cindy went on to explain the activity profile elements: 1) Professional development for educators in the area of KS History provided through live broadcast and videostreaming. This will include materials in-servicing for classroom teachers planning to utilize the "field trips." 2) 2-3 annual electronic field trips broadcast live that are significantly related to one or more of the KS History standards. 3) Materials and video presentations will be available through videostreaming, DVD, etc for later use.

Judy Billings updated the group on the Board of Trustees. The Trustees are meeting on a monthly basis and continue to be chaired by Judge Tacha. They are quickly developing a strategic fundraising plan which will finance the Management Plan and future financial needs for the heritage area. The by-laws remain at the attorney's office and are being reviewed.

Don Traub gave the Tours Committee Report. The Tour Committee has compiled information and preliminary layouts for two tours, a Civil War Military tour and a John Brown tour; 2) this information would soon be shared with the Steering Committee; 3) we are investigating various media that will help distribute our tours; and 4) we are always looking for additional members to serve on the committee.

Debbie White reported on the Website. The Partnership Team may now enter their sites events on the website by going to www.freedomsfrontier.org, click on the Partners Area, at the bottom of the home page, then under Add an Event to Our Events Calendar click on online form this will take you to the page where you can enter events. The Administrator of the site receives an email stating there has been a new event added and then will review and send to the events calendar. Debbie asked that photos continue to be mailed on a CD or emailed. Each photo will need caption/or description, signed releases from all people pictured in photo and the owner of photo. For example if I am with Mahaffie Stagecoach and an employee took the picture then you would state "Courtesy of Mahaffie Stagecoach..." The DPI needed for photos is 300, this will allow FFNHA to use on the web and in print.

Alexis Radil reviewed the Visitor Readiness Forms, using Mahaffie Stagecoach Stop as an example. The form has been greatly simplified and we are working in putting them on the website for you to fill out. The forms will establish which of the five levels of visitor readiness the site or event fall under. The levels are Full time, part-time, seasonal, point of interest and emerging. The levels do not denote importance of the story they are only being established so visitors will know when they can visit. Interpretation of site and events will be included in the management plan. Alexis also discussed the role the Peer Review

Committee and how it will function. The committee will physically visit each site and make their recommendation for level of visitor readiness according to the guidelines established last year. There was an offer of anyone interested in joining the Peer Review Committee to let Alexis, Debbie or Judy know.

Sue Pridemore continued the “Themes of Freedom” discussions from the March meeting. Group received a handout “Organizing our Story,” a print-out compiled from the theme exercise.

Organizing Our Story Freedom’s Frontier National Heritage Area Our Story

- Our story is seamless AND interwoven BUT incomplete without every authentic contribution
- Our story is told here and no where else because it is unique to us and us alone.
- Our story is made up of a variety/series of perspectives and outcomes.
- Our conversations require diversity of opinions, beliefs and perspectives if we are to be true to our story.

Sue reviewed that after the March meeting she took the post-it notes from our exercise to determine the overarching themes and broke them into three themes: 1) Freedom: Struggle / Endurance; 2) Freedom: Way of Life; and 3) Freedom: Of Believing. Within each proposed theme she then developed the sub-themes: 1) Freedom: Struggle / Endurance:

American Indians, Euro Americans, African Americans, Military, Survival, Manifest Destiny 2) Freedom: Way of Life: Choice, Patterns, Passing Through, Forced, Assigned, Choice/Forced Combination; 3) Freedom: Of Believing: “Official” Battles, “Unofficial” Battles, Military Orders, Taking Advantage of the Situation, Legislation, Martyrs.

Each sub-theme then shows specific events, situations, places and/or people.

We were then asked to review and add anything that might have been missed. Discussion followed on how the group will proceed to determine the themes to be used.

Sue’s book recommendations:

Many Wests - Place, Culture & Regional Identity edited by David M. Wrobel, Michael C. Steiner

The Great Plains by Walter Prescott Webb

Nature’s Metropolis (Chicago & the Great West) by William Cronon

The next meeting will be Thursday May 10, 2007 in Highland, Doniphan County, Kansas.

Attendees:

Linn County	Ken & Mary Asher
Wakefield Musuem	Clif Gordon
Wakarusa River Valley Heritage Museum	Martha Parker
Miami Co. Hist. Soc.	John Nichols
Jefferson Co. Hist. Soc.	Julie Frisbie
Pottawatomie Co. Econ. Dev.	Brandi Brinegar
Topeka	Don Lambert
MO Div. Tourism	Bob Smith
Black Jack Battlefield Trust	Kerry Altenbernd
MO Div. Tourism	Lori Simms
Mahaffie Stagecoach Stop	Alexis Radil
Bushwhacker Mueum	Terry Ramsey
Battle of Lexington	Janae Fuller
Leavenworth Hist. Soc.	Derald Linn

Charles Curtis House	Nova Cottrell
Shawnee Co. Hist. Soc.	Doug Wallace
National Frontier Museum	John Mark Lambertson
Fredonia Tourism	Emma Crites
Chanute	Elly McCoy
KUHA	Bob Burkhart
KS Travel & Tourism	Regina Nicol
Old Depot Museum	Deborah Barker
Traub Design Associates	Don Traub
Humboldt	Eileen Robertson
Lexington	Bill Tempel
LeRoy	Bill Freeman
KTWU-TV	Cindy Barry
Doniphan Co. Hist. Soc.	Pat Dill
Doniphan Co. Hist. Soc.	Peggy Stanton
Buchanan Co. Tourism	Marci Bennett
Johnson Co. Museum	Melissa Fisher Isaacs
NPS/Ft. Scott	Betty Boyko
Fort Scott	Connie Banwart
Fort Scott	Brent MacDougall
Franklin Co. CVB	Stacey Flanner
Franklin Co. CVB	Jason Camis
Free State Constitution Hall	Chris Meinhardt
NPS	Sue Pridemore
Lawrence CVB	Judy Billings
Lawrence	Dale Nimz
Watkins Museum	Rebecca Phipps
Lecompton Hist. Soc.	Paul Bahnmaier
Lawrence CVB	Debbie White

Freedom's Frontier

NATIONAL HERITAGE AREA



May 10, 2007
Meeting Notes
Native American Heritage Museum
Highland, KS

Suzette McCord Rogers, Site Administrator of the Native American Heritage Museum in Highland, Kansas, welcomed the Partnership Team. She presented a brief history of Native Americans in the region and of the Museum site in Doniphan County. Pete Duncan, Doniphan County Historical Society President, briefly outlined historically significant events of the county. Reuben Iron Horse Kent, an Iowa Tribe member and staff member of the Museum played several Native American flutes, one of which he had made.

Judy Billings reiterated that Kansas and Missouri are merging interests in this endeavor and that all the counties in this area are connected. All the volunteers present introduced themselves.

There were no changes to the April minutes. Eileen Robertson moved approval and Kerry Altenbernd seconded and motion carried.

Treasurer, Martha Parker, was not present. Judy Billings reported that the account balance was around \$1500.00. Judy had added \$100.00 that she had been given for speaking to the MO Department of Natural Resources Annual Meeting of Historic Site Curators.

Judy Billings updated the group on the by-laws. The attorney's office is reviewing the by-laws and they will soon be available for review. Judy, brought with her, and encouraged anyone interested to peruse the copy of the by-laws in their current state. Once approved by the Board of Trustees she will email a copy of the by-laws and the list of Trustees.

Judy Billings reported that the group has four good RFP management plan proposals. The committee members (Paul Bahnmaier, Eileen Robertson, Carol Bohl, Jody Craig, Judy Billings, Debbie White, Deb Barker and Lori Simms) have copies of the proposals. The team will meet and narrow the choices to two, at which time interviews will be held. The four groups that submitted proposals are:

- John Milner
- National Geographic Center for Sustainable Destination
- GouldEvans Architects
- Shapin Associates

Each has their own strengths, and all have experience with the National Park Service.

Committee Reports

Tours – Don Traub

Team continues to work on the John Brown tour and the Pre-Civil War/Civil War tour. Future project may include Historic trails and Territorial Capitols. Anyone interested is invited to join the committee. It was announced that Kansas Humanities Council is developing iTours that will focus on the settlement of the Freedom's Frontier area through first person diaries.

Website - Debbie White

Debbie continues to work with Steve, web designer, on the site.

Visitor readiness form will soon be on-line, until it is please sent information to Debbie's home address: deb.mcwhite@sbcglobal.net - deadline for submission is May 31. To-date we have received 14 forms. It was asked whether emerging sites (some of which may be on private property) are eligible add to our list of sites. Debbie replied you should first have the owner's permission, but to go ahead and fill out the visitor readiness information and note site is on private property, that way we will already have the information. Once form is live on the website forms must be submitted electronically. Some members stated they were having trouble filling the forms out electronically. Debbie will look into this problem and assured the group that once the form was on the website it will be easier. The address is www.freedomsfortier.org. Continue to submit events electronically using the form on the website (go to the bottom of the homepage and click on "Partners") If you have questions feel free to call Debbie at 785.865.4499. Some voiced concern with getting the website to come up. Debbie would appreciate help from anyone with expertise in this area.

Each year students submit essays for Kansas Day. This year's theme was "Hopeful for Liberty." FFFNHA funded the \$50 prize for the winning essay dealing with a Freedom's Frontier focus. Missouri has a similar event at the Truman Library, Terry Ramsey will check into helping to sponsor it also.

Sue Pridemore will attend the June meeting and we will continue the discussion on themes.

Currently Jamestown's 400th anniversary is in the news. Check out www.virtualjamestown.org. Similar publicity is what we can expect for the Civil War Sesquicentennial in 2001. One project is already under way, a Civil War GIS Project. The National Park Service has chosen FFFNHA as the proto-type for their Civil War GIS project. Judy and Debbie were part of a conference call with NPS to get the project started.

The NPS will need specific information and the Visitor Readiness Form has been adapted to capture this for the GIS Project.

- What specific event in history does this site relate to?
- Historic Event Beginning Date and Ending Date.
- What Important person or group was involved at this site or event in history?
- Historic pictures of site and current day picture of site.

Mid-America Regional Council has GIS savvy personnel on staff that can assist in understanding the language. We will be able to add to and modify the GIS information as time goes on. Currently we have a list of 48 Kansas sites and we are working to obtain Missouri sites within the heritage area.

To help tell the stories the National Park Service is particularly interested in:

- Any New England connections
- State regiments that went elsewhere
- What the individual soldiers did during and after the war

The Park Service will have the final say on sites that will be included.

Announcements

It was announced that funding for NPS program "Network to Freedom" has been funded. Network to Freedom deals with the Underground Railroad.

The Iowa Historical Society is interested in connecting all states that have a part in the John Brown story. They are extending the opportunity to FFFNHA to join in this project and we will let them know we are interested.

Rebecca Phipps stated there are two grants that she would like for us to keep in mind for the future Save Our History - schools and Save American Treasures – significant collections.

They both require collaboration but are available each year.

Debbie stated that we are putting together a basket of items to be auctioned at IHDC Conference, contributions are welcomed and the basket must be mailed tomorrow (May 11),

Upcoming events:

- 151st anniversary of the Battle of Black Jack – Saturday, June 2, 4pm – 9pm – short program and campfire supper
- Kansas City Union Cemetery Sesquicentennial – Friday and Saturday, June 8 and 9
- Bushwhacker Days in Nevada – June 15 and 16
- Interpretive Workshop June 27 & 28 Salina, KS \$55
- Next meeting will be in Fort Scott and the National Historic Site

Attendees:

Miami Co. Hist. Soc.	John Nichols
Mahaffie Stagecoach Stop	Alexis Radil
Leavenworth Co.	Keyta Kelly
Traub Design Assoc.	Don Traub
Linn Co./Mound City	Ken & Mary Asher
Heritage Comm./Doniphan Co.	Mary Lou Glynn
Heritage Comm./Doniphan Co.	Mariann Parker
Watkins Museum	Rebecca Phipps
Sac and Fox Tribal Museum	Deanne Bahr
Pottawatomie Co. Econ. Dev.	Brandi Brinegar
Iowa Tribe	Joann Comer
Iowa Tribe	Louis Deroin
Lecompton Hist. Soc.	Paul Bahnmaier
Old Jefferson Town	Julie Frisbie
Wakefield Museum	Clif Gordon
Osage Co. Eco. Dev.	Peggy Clark
Black Jack Battlefield Trust	Kerry Altenbernd
Buchanan Co. CVB	Joe Houts
St. Joseph CVB	Marci Bennett
Mine Creek Battlefield	Arnold Schofield
Mid-Am Regional Council	Jody Craig
Doniphan Co.	Peggy Stanton
Doniphan Co. Hist. Soc.	Pat Dill
Doniphan Co. Heritage Comm.	Julie Dorrell
Wabaunsee Co. Hist. Soc.	Michael Stubbs
Bushwhacker Museum	Terry Ramsey
Overland Park CVB	Amy Garton
Merriam CVB	Karen Crane
Doniphan Co. Heritage Comm.	Paul Dittmore
Chanute	Elly McCoy
Humboldt C of C & Hist. Soc.	Eileen Robertson
Fredonia CVB	Emma Crites
LeRoy	Bill Freeman
Riley Co. Museum/Goodnow House	Cheryl Collins
Doniphan Co. Hist. Soc.	Pete Duncan
Native American Heritage Museum	Suzette McCord Rogers
Lawrence CVB	Debbie White
Lawrence CVB	Judy Billings

Freedom's Frontier

NATIONAL HERITAGE AREA



June 14, 2007 Meeting Minutes:

- I. Judy Billings & Staff at Ft. Scott welcomed us.
- II. One correction to May Minutes, Discussion of including MO History Day. Minutes approved as corrected.
- III. Martha Parker absent from meeting. Judy gave Treasurer's report. Balance: \$1623.58. Donations can be sent to FFNHA at PO Box 586 Lawrence KS 66044.
- IV. Judy reported on the organization and enlisted Alexis and others to report on the Management Plan Interview.
 - a. Judy reported the Board of Trustees bylaws have been approved and adopted. In discussion with lawyer it was determined that the best course of action regarding the name was to retain TKHA name on the 501(c)3 because changing to FFNHA would require a new application and will cost more money/ time. The group will continue to do business under FFNHA. One MO board member has resigned for personal reasons and the group is looking for suggestions for a replacement. Governors of both MO and KS have been asked to be honorary co-chairs for the Board of Directors. Gov Sebelius has agreed. No word from Gov Blunt as of yet. Group requests that MO parties contact Gov Blunt and encourage him to accept. Copies of the informational package that the board will be using to raise money were distributed. This package included a brief budget for the next two years to describe operating expenses and costs associated with the management plan. Line item in budget was noted as incorrect.
 - b. Four good proposals were received. Two of the four teams submitting were selected for interviews: Gould Evans and National Geographic. The Gould Evans team will interview June 26th. The National Geographic team interviewed on ???. The Nat Geo team has never done a plan. The bid is time and materials with scope of work to be developed. The Nat Geo team demonstrated their video conferencing skills. The interviewers relayed a pretty positive feeling about the Nat Geo team. Judy reported that the process is about one month behind in meeting their goals, but hopes to be able to make a decision the after the next interview and make a recommendation to the board June 26th. The next step would be developing the scope of work in Aug/Sep and having a kickoff meeting. The management plan should be finalized in Dec 2008.

Committee Reports

- c. Don Traub reported that the pre-war/civil war tour is nearly complete and will be shared with the membership in the near future. The John Brown tour needs to be finalized with important mileage information before it will be presented to the membership. The next tour they will tackle will be Native American.
 - d. Debbie White encouraged everyone to put their FFNHA related events on the website calendar, stressing that even if it is the day before it gets it on the Calendar for the next incarnation. The feasibility study for the HA is posted now. Agendas and meeting minutes will be coming soon. Submissions for partnership sites should be made through the website. The first phase of applications is closed and included 143 applicants. A PDF of all the applicants will be mailed out.
 - e. Alexis announced that the Building Bridges committee is being disbanded. Members are encouraged to move into the Civic Engagement committee or Resources. Civic Engagement is seeking a new chair. Judy encouraged all members to continue to contact their state and federal legislators to thank them for their support and remind them that more work needs to be done. Eileen's e-mail to Rep Boyda was read as an example of an effective manner in which this could be done. Currently there is a HB that could provide \$20 million for heritage areas, encourage support.
- V. FFNHA has been chosen for a prototype NPS project to team with heritage areas to develop more GIS mapping. The current project is in support of the Civil War commemoration activities NPS is conducting. Carol McCoy from the City of Olathe then gave a 10 minute presentation on what GIS mapping is and what a powerful tool it can be in organizing, sorting and illustrating information. Maps can tell stories, and GIS can make that a more interactive experience and make it more updateable. The largest cost associated with GIS is in the information gathering and input.
- VI. As Sue Pridemore was unable to attend the meeting the continued discussion of themes was suspended and instead Judy discussed making connections to the FFNHA themes by using examples. Judy discussed how most communities have something that connects to others, but the connection is not flushed out and used the Quantrail's Raid tour in Lawrence as an example. It has many connections outside Lawrence, but they are not evident when a visitor looks at the brochure. Then Judy had Eileen explain how she went about building bridges from her home community of Humboldt through the themes and told of how the recent re-naming of South Park in Humboldt to Camp Hunter Park helps re-connect the site to the civil war theme in FFNHA. Eileen handed out a wonderful step by step paper on how she went about doing this, and the many avenues through which others might start to learn to build the same sorts of connections. During this discussion, a question arose about how a site or tour might go about associating with FFNHA even though there is no formal framework.
- VII. Terry Ramsey gave a list of books that are recently out or recently in re-print that relate to the history that FFNHA highlights.
- VIII. Workshops and conferences were highlighted.
Bushwhacker Days in MO this weekend.
12th Annual Civil War on the Frontier in Lawrence in August.
Mahaffie will have an Independence Day celebration on June 30th.

Baldwin City will host a Chautauqua this summer.
 Black Jack Battle Field Nature Park is now open on the weekends from 10-4 until
 Oct.

Attendees:

Organization	Name
Fort Scott	Brent MacDouglas
Traub Design Assoc.	Don Traub
Jefferson Co. Hist. Soc.	Richard Wellman
Fredonia CVB	Emma Crites

Attendees continued:

Organization	Name
Miami Co. Hist. Soc.	John Nichols
Black Jack Battlefield Trust	Kerry Altenbernd
NHC Powers Museum	Michele Hansford
Mound City/Linn Co. Hist. Soc.	Ken & Mary Asher
Battle of Lexington	Janae Fuller
Lexington Area Chamber	Ann Crume
Independence, KS CVB	Shelley Shrader
NPS-Fort Scott NHS	Kelley Collins
NPS-Fort Scott NHS	Betty Boyko
Osceola	Rick Reed
Pott. Co. Econ. Dev.	Brandi Brinegar
LeRoy	Bill Freeman
Coffey Co. Econ. Dev.	Jon Hotaling
St. Clair Hist. Soc.	Howard & Joan McPeak
Bushwhacker Museum	Terry Ramsey
Treanor Architects	Julia Manglitz
Cass Co. Hist. Soc.	Carol Bohl
St. Clair Co. Hist. Soc.	Richard Sunderwirth
Osceola	Donna ?????
Humboldt Chamber	Eileen Robertson
Mahaffie Stagecoach Stop & Farm	Alexis Radil
Fort Scott Chamber	Connie Barnwart
Osage Co.	Peggy Clark
Douglas Co. Hist. Soc.	Pennie Von Archer
Watkins Museum	Rebecca Phipps
Mine Creek Battlefield	Arnold Schofield
Crawford Co. CVB	Craig Hull
Board of Trustees	Elly McCoy
Bronson, KS	Maxine Thomas
Overland Park CVB	Amy Garton
Merriam CVB	Karen Crane
Shawnee CVB	Mary Cummings
Lone Jack Battlefield	Alinda Miller
Lone Jack Battlefield	Peggy Buhr
Lawrence Visitor Info Center	Debbie White
Lawrence CVB	Judy Billings

Freedom's Frontier

NATIONAL HERITAGE AREA



Partnership Meeting
Beecher Bible and Rifle Church
Wabaunsee, KS
July 12, 2007

Judy Billings opened the meeting.

Michael Stubbs welcomed the group to Wabaunsee and gave an overview of the area. He related many of the unique points of interest, including how special cases on the Underground Railroad (UGRR) often came through here. *The Last Train*, a diary of the UGRR experience is expected to be printed next year.

Judy Billings reported that the National Park Service (NPS) is using Freedom's Frontier National Heritage Area (FFNHA) as a prototype for GIS mapping on a new Web site.

Judy presented the financial report for Martha Parker. The ending bank balance was \$1,524.26. The group expended \$100.00 to the Kansas Secretary of State for annual registration.

Judy Billings introduced Clark Balderson of Wamego, who serves on the Board of Trustees. He wanted the group to understand what the board is trying to accomplish. They must raise a minimum of \$300,000 to facilitate a management plan and get it approved by National Park Service and the Secretary of Interior. He explained his interest by saying that both sides of his family can trace their history in the region back to the 1800s and that his family still lives in the area. He feels the heritage area can help keep people connected to the stories of the region. It can also help preserve rural areas by bringing in low impact tourism dollars.

The board is still looking to add members from Missouri.

Judy Billings reminded the group that the board meetings are open to the public. The board meets 3pm on the third Tuesday of each month at the Eldridge Hotel in Lawrence.

There were extra copies for the group of the information packets that board members have been using to explain the heritage area. Electronic copies will be sent out.

The board will meet next on Tuesday, July 17.

Judy Billings announced the selection of the National Geographic Center for Sustainable Destinations to facilitate the management plan. To learn more about this group, visit their Web site at <http://www.nationalgeographic.com/travel/sustainable/>

The Kansas Travel and Tourism Department has awarded the FFHNA \$75,000 to begin the process of the management plan. The Mid-America Regional Council (MARC) has committed \$25,000.

The National Park Service (NPS) has awarded FFHNA \$18,000 to pay for travel to meetings to develop the plan.

The National Geographic group has some questions that they need the partnership group to address. Judy is working to facilitate the answers, including:

- Does FFHNA have a good list of contacts?

Judy reported that there are people following the progress of the partnership group through the minutes. FFHNA has a good database of contacts.

- They need information on where the funding will come from; there are parameters on what money they can accept.
- Can FFHNA help to develop a “collision calendar,” which is a list of dates of events and other possible conflicts to holding public meetings?

FFHNA will use database to query the partnership about conflicting dates.

- What information will the partnership group collect as opposed to management plan team?

The partnership group is continuing to develop a scope of work. The Board of Trustees will sign the contract.

The minimum cost will be \$300,000, but the price will not be final until the scope of work is finalized.

Theme discussion

Sue Pridemore continued the discussion of themes.

Sue reminded the group that it is important to see her as a catalyst for discussion. She may say things just to get a reaction from the group. She wants to cause people to think about issues.

Before beginning the discussion, Sue had the following “public announcements:”

- Cornell University printed two documents from the 1800s, *Two Tracts for the Times*, www.library.cornell.edu that feature the pros and cons of slavery. The first by BF Stringfellow of Missouri is titled, *Negro Slavery, No Evil*. The second by D.R. Goodlow of North Carolina is titled, *Is it Expedient to Introduce Slavery into Kansas?*
- National Park Service has created a document for new citizens, *National Park Owners Manual for New Citizens of the USA*. There will be a new brochure on heritage areas coming out.
- The group should keep spreading the word and pass the emails along to others. There will be lots of dialog in the next two- to three years about what is important for this region.
- Competition still open to submit photos to National Landmark Calendar, www.cr.nps.gov/nhl
- Some books in Big Read have significance to the story. www.nea.bigread.org/books.php
- Clippings of Interests:
 - Symphony of the Flint Hills
 - Handout of IMLS grant and award opportunities

How does each story fit into the overall picture?

Dialog begins with definition of freedom

Bleeding Kansas was one of the best media manipulations of the time. Many others were bleeding, but Bleeding Kansas painted a picture.

Sue quoted Carol Bohl, who asked the question, “why do we still have a border rather than a state boundary?”

The group must try to get to three sub themes that fit within the definition of freedom.

Alexis Radil asked how to focus discussion (and put personal soapboxes aside) into concrete themes so that it can all be tied together.

The question won’t be answered in one session; does each topic help tell the story?

Many expressed that this process is hard work. The management team will compile the work, but the group has to decide on the plan.

The story is an ecosystem. The themes will define every other decision.

NPS is developing a Web site for the Sesquicentennial of the Civil War. The deadline for placing content on the site will be the end of August.

Sue presented her “Book of the Month” selections:

- *Daughter of Earth*, by Agnes Smedley, is one disenfranchised individual's story.
- *Does the Frontier Experience Make America Exceptional?* by Richard W. Etulian.
- *Cathy Williams, From Slave to Female Buffalo Soldier*, by Phillip Thomas Tucker

Sue passed out a press release about a tour of reconciliation taking place in Cass County. The tour will take in sites of past conflict from the time of the Border Wars and pray at each site.

The group needs to think about pre- and post Civil War connections. Dale Nimz suggested that the group use the word experience to describe the places within the story

If themes are abstract (philosophy), how do you make them real for visitors?

Julie Mulvihill suggested that the group needs more time to talk about these concepts. Judy Billings asked about having longer meetings.

Ann Crume from Lexington invited all to attend the August meeting in Lexington. Congressman Ike Skelton will attend. The meeting will be at the Wentworth Academy, and can hold 125-150.

The September meeting will be held at the Mid-America Regional Council in Kansas City.

Sue pointed out the literature and performing arts are also important to this story and need to be enhanced. She talked about many of the other ideas and philosophies that came from the region, such as the little Blue Books.

Two news releases were distributed. One announced that the Missouri and Kansas governors agreed to be honorary co-chairs of the Board of Trustees. The other announced the selection of the National Geographic team to conduct the management plan.

Report on International Heritage Development Conference, IHDC

Alexis Radil talked about IHDC held in Detroit. She feels that FFNHA is a trailblazer in comparison with other heritage areas. FFNHA is much more grass roots; it is not top down as other areas are. Alexis attended workshops on various topics. One, "Telling Stories of Conflict" suggests telling visitors HOW to think, not WHAT to think.

Board member David Dunfield, Judy Billings and Debbie White also attended the conference.

Committee Reports

Debbie White reported on the Peer Review Committee. Any site that is located within the boundaries of the heritage area that wants to be included must submit a written affidavit stating their interest and intent to be involved in the heritage area. A private property owner may submit a letter stating that they do not wish to be part of the heritage area, this is not necessary but may make them feel better about assuring their position.

Sue reiterated that property rights are vitally important. Property owners can not be pressured into participation. She stressed to all the partners they must understand, participation is voluntary.

Announcements

Judy has Civil War on the Western Frontier brochures. This is the 12th year of the event held in Lawrence August 9 – 21.

Paul Bahnmaier reminded the group to participate in the online voting for Lecompton as one of the Wonders of Kansas.

Michael Stubbs detailed several landmarks in the area of note for the group to take in as they traveled to lunch or left the area.

After lunch Dale will talk about development of Alma.

Attendees:

Humboldt Tourism	Eileen Robertson
Leavenworth	Keyta Kelly
KS Scenic Byways	Debbie Divine
Cass Co. His. Soc.	Carol Bohl
Wabaunsee Co. His.Soc.	Michael Stubbs
Wabaunsee Co. Museum	Alan Winker
Riley Co. His. Museum & Goodnow House	Cheryl Collins
Johnson Co. Museum	Stephanie Clayton
Lexington Area C of C	Ann Crume
Bushwhacker Museum	Terry Ramsey
Old Depot Museum	Deb Barker
Franklin Co. CVB	Kristi Len
1 st Terr. Cap. & Geary Co. Museum	Ron Harris
Wakefield Museum	Clif Gordon
Jefferson Co. Hist.Soc.	Julie Frisbie
Linn Co. & Mound City Hist.Soc.	Ken & Mary Asher
Lawrence	Dale Nimz
Mahaffie Stagecoach Stop	Alexis Radil
NPS	Sue Pridemore
KS Humanities Council	Tracy Quillin

KS Humanities Council
Lawrence CVB
Miami Co. Hist.Soc.
Leavenworth Co. Hist.Soc.
Leavenworth Co. Hist.Soc.
Leavenworth Co. Hist.Soc.
KS Travel & Tourism
Doniphan Co. Hist.Soc.
Doniphan Co. Hist.Soc.
Paxico Merchants
Osage Co. Eco. Dev.
Fort Scott CVB
Lecompton Hist.Soc.
Manhattan CVB
Coffey Co. Econ. Dev.
Wabaunsee Co. Econ. Dev.
Topeka
Topeka
Territorial Cap. Topeka
Lawrence CVB

Julie Mulvihill
Debbie White
John Nichols
Sue Gervasini
Joanie Kepka
Sally Hatcher
Regina Nicol
Pat Dill
Peggy Stanton
Bud Hund
Steph Watson
Katie Casper
Paul Bahnmaier
Dennis Toll
Jon Hotaling
Katie Carlgren
Carol McDouell
Don Lambert
Chris Meinhardt
Judy Billings



Partnership Meeting Notes
August 9, 2007
Wentworth Military Academy
Lexington, MO

Judy Billings welcomed everyone to the Partnership Meeting. Then she introduced the dignitaries attending the meeting: Captain Read, President and Superintendent of Wentworth Military Academy; Col. Lierman, Exec. Vice President; Tom Hayes, Lexington, Missouri Mayor; Don Borgman, Lexington City Administrator and Exec. Director Economic Development Lafayette County.

Partnership team then introduced themselves and it was noted that almost all 41 counties were represented. Judy Billings recounted the background of FFNHA then introduced Karen McCarthy, FFNHA Board of Trustees and former U.S. Rep. fifth district of Missouri from 1995 – 2004 and Judge Deanell Tacha, Chair of FFNHA Board of Trustees.

Deanell Tacha spoke to the group about how the FFNHA Board of Trustees will work closely with the Partners and one of the Boards roles is to be an advocate for the Partners. They are very grateful to the Partners for the work of beginning to connect the stories and telling them with integrity. Deanell assured the partners the Board will not tell you how to run your individual sites. One of the responsibilities of the Board is to raise money, first for the Management Plan, office and staff. The board is organizing and building a structure and base to make FFNHA work possible and to work in cooperation with the Partners and future staff. It was announced the Missouri Gov. Matt Blunt and Kansas Gov. Kathleen Sebelius have agreed to be Honorary Co-Chairs for Freedom's Frontier. Deanell praised Judy Billings for all her hard work and dedication to FFNHA. Deanell noted that because of her position as a Judge she cannot raise money but will continue to advocate for the area.

John Dillingham, Vice Chair of FFNHA Board of Trustees introduced Congressman Ike Skelton saying, Con. Skelton has had many titles historian, prosecutor, Phi Beta Kappa, Senator, Mr. Chairman and Congressman for Missouri's 4th District since 1977.

Con. Skelton thanked Dillingham for the introduction and welcomed everyone to Lexington. Con. Skelton grew up in Lexington and is a graduate from Wentworth Military Academy. He has a passion for history and considers it to be a hobby. Because of his knowledge of the area's history he joked that it is a miracle that both Missourians and Kansans are peacefully in the same room, at least so far.

Con. Skelton asked “What makes America great?” If Russia had had a John Adams, George Washington, or a Thomas Jefferson then they would have been as great as America.

His son was an Eagle Scout and on a trip to Gettysburg stopped at site of Pickett’s Charge and stated who cares. Expressed that we need to understand the feelings of those people and their dedication to a cause.

Con. Skelton talked about the 1782 attack on Bryan Station, KY by the Shawnee Indians and how it was fortunate that Daniel Boone’s nephew, Squire Boone, survived the ambush. Squire eventually settled in Missouri. Con. Skelton stated he is grateful Squire survived as this is the lineage from which he is descended.

American is made up of many different kinds of people.....

Midwest roots.....

Con. Skelton went on to congratulate the FFNHA Partners for their efforts and thanked the group for inviting him to attend.

The floor was opened to questions to the attending Board members.

- Ellery Robertson stated his frustration with schools today only teaching for the test and not the history.
Deanell Tacha responded and assured everyone that one of the elements of FFNHA will be to engage school districts and assist them by providing materials, tours through cooperation with the Missouri and Kansas Departments of Education and both states Humanities Councils.
- The Richard Sunderwirth asked Deanell Tacha if he heard her say "We are only one generation away from losing the historical stories. She replied that was what she said and that we rectify that by drawing together to tell a unified story, draw together to preserve the stories and leave a legacy for generations to come.

Dillingham added that he grew up going to Gettysburg, Mount Vernon, and Monticello. It is up to us to promote the area, so we don’t lose the stories, by educating our local/area children, Economic Development, bringing visitors to the area. He stated that this is a passion of Congressman Skelton. And thanked Marci Bennett for her work in Tourism for the State of Missouri.

- Deanell also added that we must work in the spirit of trust, by being advocates for each other and to improve and connect our sites.

Group took a 15 minute break.

Upon return Judy Billings began by acknowledging the role Con. Skelton played in FFNHA’s designation and that we could not have done it without him. She went on to

say that the Management Plan will cost approximately \$300,000 and it is the responsibility of the Board of Trustees to raise the money.

Judy informed the group about a two-day conference she attended earlier in the week that involved all 10 new National Heritage Areas, learning about how to structure their Management Plans. Cheryl Hargrove and Jeffery Bruce also attended the conference; they represent National Geographic Center for Sustainable Destinations, who were hired to create FFNHA's Management Plan. The mgmt. plan is a public process and all will have a say. They are looking a January 2008 as the 1st public meeting date. Time and place will be announced at a later date.

Our November meeting will include all partners and the Board of Trustees.

Business meeting began by acceptance of the July minutes, moved by Eileen Robertson and seconded by Michael Stubbs.

Financial Report – Martha Parker was not in attendance and Judy reported it remained unchanged from June. Kansas Tourism awarded a grant of \$75,000 to FFNHA with a 60/40 match and MARC is working on making a donation.

Committee Report:

Tours – Don Traub reported that the committee meets the last Wednesday of the month, and everyone is invited to join them. Currently working on John Brown tour, which is in the can, Civil War tour is a large project and is on going. Next tours will include Native Americans, and Territorial Capitol in Kansas.

Website – Debbie White reported that we are continuing to update the site and reminded everyone to enter their events on the site.

Peer Review – Debbie White reported that the committee will visit and review all the sites in Lafayette County after the meeting today. Members include Keyta Kelly, Alinda Miller, Alexis Radil, Eileen Robertson, Brandi Brinegar and Debbie White. We will continue reviews sites of the 150 in phase one. But if you have not submitted your site please do so, on the web site, www.freedomsfrontier.org/partners.

Also noted was the need for all private property owners that want to have their site included in FFNHA must sign an Opt In/Out letter, copies available today and will soon be on the website. It is vitally important that any site on private property must have the signed document on file. There has been one complaint and it stirred up a hornets nest, the story is important but that does not take away the importance of personal property rights.

J.C. Tellefson, LV County Commissioner, stated they we need to consider contacting our local planning & zoning regarding the impact a rural site might have roads.

As stated in our legislation *SEC. 6. PRIVATE PROPERTY PROTECTION.(a) Access to Private Property- Nothing in this Act shall be construed to require any private property owner to permit public access (including Federal, State, or local government access) to such private property. Nothing in this Act shall be construed to modify any provision of Federal, State, or local law with regard to public access to or use of private lands.*

- (b) *Liability- Designation of the Heritage Area shall not be considered to create any liability, or to have any effect on any liability under any other law, of any private property owner with respect to any persons injured on such private property.*
- (c) *Recognition of Authority to Control Land Use- Nothing in this Act shall be construed to modify any authority of Federal, State, or local governments to regulate land use.*
- (d) *Participation of Private Property Owners in Heritage Areas- Nothing in this Act shall be construed to require the owner of any private property located within the boundaries of the Heritage Area to participate in or be associated with the Heritage Area.*
- (e) *Land Use Regulation-*
- (1) *IN GENERAL- The local coordinating entity shall provide assistance and encouragement to State and local governments, private organizations, and persons to protect and promote the resources and values of the Heritage Area.*
- (2) *EFFECT- Nothing in this Act--*
- (A) *affects the authority of the State or local governments to regulate under law any use of land; or*
- (B) *grants any power of zoning or land use to the local coordinating entity.*
- (f) *Private Property-*
- (1) *IN GENERAL- The local coordinating entity shall be an advocate for land management practices consistent with the purposes of the Heritage Area.*
- (2) *EFFECT- Nothing in this Act--*
- (A) *abridges the rights of any person with regard to private property;*
- (B) *affects the authority of the State or local government regarding private property; or*
- (C) *imposes any additional burden on any property owner.*
- (g) *Requirements for Inclusion of Private Property-*
- (1) *NOTIFICATION AND CONSENT OF PROPERTY OWNERS REQUIRED- No privately owned property shall be preserved, conserved, or promoted by the management plan for the Heritage Area until the owner of that private property has been notified in writing by the management entity and has given written consent for such preservation, conservation, or promotion to the management entity.*
- (2) *LANDOWNER WITHDRAWAL- Any owner of private property included within the boundary of the Heritage Area shall have their property immediately removed from the boundary by submitting a written request to the management entity*

Julie Mulvihill, Executive Director of the Kansas Humanities Council, spoke about the need to keep both maps to raise and expand perspective. Last month's hand-out defining freedom and the story.

Defining freedom – equality, choices, standing up for beliefs

Concept of freedom's frontier – it's your story

Interpretive and marketing hook

No right or wrong

Did it fit? Does it work?

Carmaletta Williams will speak on "Free did not mean Welcome" at next month's meeting.

Sue Pridemore said this is an example of how you can do it...how to organize, don't get locked into 3 central words/phrase.

Julie said it's like writing a novel: know your setting, main characters, and minor characters, stir the pot and then there is something that moves through and engages the reader. Overarching theme of that human experience.

Future meeting:

September MARC (new location will need to be selected – MARC will host at a later date.

October Lecompton volunteered

November meeting will be a joint meeting with the Board of Trustees and the date will change to November 15th because of the National Interpretation Workshop in Wichita on November 6-10, 2007.

December meeting is open for hosting.

Announcements:

Lone Jack Commemoration Aug 18th

Beecher Bible Church Aug. 26th 150th Anniversary celebration

Civil War on the Western Frontier, Lawrence, Aug 9-21

General Pleasanton Day October 6

Moonlight tour of Mine Creek Battlefield October 13

Fort Scott NHS will have its sesquicentennial next year, “Dreams & Dilemmas”

Jesse James film coming out this year.

Suggested Books for the month:

Our Documents – 100 milestone documents from National Archives. Pres. Bush “Our story is a story of imperfect people working towards great ideas.” Helps capture perspective.

The Border Between Them by Jeremy Neeley

Jim Lane Scoundrel & Statesman by Robert Collins

Jesse James, by TJ Stiles

Break for lunch

Julie Mulvihill introduced Fred Krebs a humanities professor at Johnson County Community College in Overland Park, portrays Stephen A. Douglas, the U. S. senator who authored the Kansas-Nebraska Act of 1854. Krebs has presented characterizations of historical figures including explorer John C. Fremont and artist William Merritt Chase in 18 states.

Fred Krebs began the workshop by speaking about defining Freedom.

We are in the process of continually working out definitions. Historians fit data into definitions....this is never complete.

FFNHA partners need to continually ask themselves “How do my events add in to the definitions and/or interaction of freedom & frontier.

These are the driving forces behind American History...freedom.

Freedom was a process of will, conquest & force usually benefiting only a few. It was a process of self governing---liberty, assertion of will only within limits of the law.

Frontier was a threat fortified through expansion & conquest.

Freedom was established on settlement not through conquest.

Freedom & frontier were two driving forces in US history.

Freedom = sovereignty

Frontier = process to reach it

Expansion, enterprise guided by education in the concept of government by consent. The responsibilities of liberty...governed by reason, by law codified land (property), law & liberty.

Definitional trips:

- 1) Lewis & Clark
- 2) Zebulon Pike

1821 – MO Compromise – a way of protecting compromise in the US Senate. Wm Bicknell, Boonville, sent mule trains through the territory to the emerging Republic of Mexico...Santa Fe Trail.

Free enterprise began the development of Missouri.
Santa Fe Trail developed the enterprise of Missouri.

Expanding definition of freedom:

- Self sufficiency
- Education
- Laws

Native American attacks on Santa Fe Trail....no settlement allowed in Indian land.
Treaties allowed for settlement.

1850 – 15 slave states, 15 free

*California wanted in the Union

*Henry Clay & Stephen Douglas (Chm, committee on territories) authored KS-Nebraska Act of 1854. Privately, Douglas never thought slavery would be voted out. He thought slavery was an economic issue.

Lincoln believed slavery was a moral issue.

We are a product of an ongoing dialogue over issues of freedom & how it played out on the frontier.

We operate under “forms of law.”

We depend on public education to put it all in perspective.

QUESTION:

Frontier - # of people went through here....trails & railroads.

RESPONSE:

Homestead Act of 1862
Transportation Act of 1862
Memorial Act of 1862
(Set up land-grant educational institutions)

QUESTION:

What about the “philosophical” frontier?

RESPONSE:

5 “e’s” set up a democratic republic
Expansion (land redefined)
Enterprise/economy
Education
Equality
Ethics

Education – survey systems (36 sq miles/township) = land grant colleges

THESE WERE AMONG A NUMBER OF DEFINITIONS THAT CONVERGED ON THE FRONTIER.

QUESTION (in my group):

Freedom’s Frontier – What specifically can we claim?
What’s the promise of Freedom’s Frontier?
The name should define the promise.

Fred – Conflict is a key element that creates a strength & discipline in understanding freedom, equality, liberty in the way they address it.

There is a search for understanding and defining freedom.

Fred: “3 e’s lead to a greater consequence of equality = Expansion, Enterprise/economy, Education.

Frontiers represented opportunity – 2nd & 3rd chances

Freedom = Liberty, governed by reason

Perfect society vs. freedom = conflict

Liberty = civilized freedom for all...based on law, equality & common good of all community. (Rampant freedom brings about chaos!)

Landscape changes affected freedoms.

Questions – statements from the floor:

JRM seeing frontier as a place where new ideas are formulated & tested, old ideas meet new, hope vs. fear/threat. Chance to make things better and an opportunity for utopia.

Eileen Robertson - Philosophical frontier: child labor laws, miner's rights, women's rights, and desegregated education.

Fred 3 E's Expansion, Enterprise (economy) Education
Freedom from want, freedom from fear, freedom of religion.

Partners broke into small groups to continue the discussion of Freedom and Frontier.

Groups report on discussion

- 1) This is the frontier of freedom: what is unique and authentic.
Fred responded – results here go into 2 generations, testing definition, Note the Latter Day Saints experience.
- 2) What do Kansas & Missouri have in common
- 3) Need to see the big picture, constantly developing
- 4) What happened...both sides felt justified in the 1850's. Tell your story but don't talk about who's right or wrong. Make the visitor think.
- 5) More than one perspective. Make to think today, help visitor think, let them decide.
- 6) Federal intervention & meddling needs to be remembered.
Fred responded – how search for understanding defined freedom. How are people finding their way to understand freedom, emphasis on the contribution.
Focus on community not just tourism, embrace what you already have.
- 7) Mission drift – get our arms around the concept of the 3E's how our sites makes the rest possible. Revisit the core occurrences, don't judge, just give the facts.
How do we get those within and without to get it...frustration. Need core concepts
- 8) Driving force – quest for freedom and American history. Freedom moves from concept – forged – expanding opportunity. Ideal visitor comes to point A, goes to point B and explores the story. Need road map to help. Stay with our unique story and expand your thinking.
- 9) Lofty concepts & philosophy will govern most people site by site. KISS – Keep it simple stupid. Backbone, interesting, educational, entertaining, relevant
- 10) 3E's look at sites
- 11) Suggests expanding types of sites beyond Border War to interpret. Themes:
Freedom when freedom goes to crisis, civility break down, decline into barbarism before returning. Push toward perfection.
- 12) Landscapes and changes...needs of the many outweigh the needs of the few.

13) Focus on quality; conflict brings change, ethics, and focus on themes development.

Judy Billings wrapped up the discussion stating we need to focus on community, how we live in the landscape and effects. Living, breathing, changing landscape. Look to what we should promise the visitors – a quality experience.

Meeting adjourned.

Attendees:

St. Clair Co. Hist. Soc.	Jack Harris
Lexington Tourism	Roger Slushes
Lexington	Bill and Devoren Tempel
Richard Allen Cultural Center	Phyllis Bass
Kansas Tourism	Regina Nicol
Johnson County Museum	Stephanie Clayton
	Tom Hayes
City of Lexington	Don Borgman
	Jim Beckner
Cass County Hist. Soc.	Carol Bohl
NPS	Sue Pridemore
Lone Jack	Alinda Miller
Lone Jack	Peggy Buhr
Constitution Hall Topeka	Chris Meinhardt
Topeka	Joanne Harrison
Overland Park CVB	Amy Garton
Merriam CVB	Karen Crane
Shawnee CVB	Mary Cummings
Wabaunsee Co. Hist. Soc.	Michael Stubbs
Missouri Tourism	Mike Murray
Confederate Museum	Kay Russell
St. Joe CVB	Marcie Bennett
St. Joe CVB	Beth Whitechurch
Missouri Tourism	Lori Simms
Missouri Tourism	Amanda Wokurka
Doniphan Co. Hist. Soc.	Pat Dill
Doniphan Co. Hist. Soc	Peggy Stanton
Visit Topeka, Inc.	Tamra Scheid
1 st Terr. Cap. & Geary Co.	Ron Harris
Wakefield Museum	Clif Gordon
Leavenworth Co. Hist. Soc.	Sally Hatcher
Waverly Arts Council	Charlene McFadden
	Elaine Marsh
Waverly Citizens for Progress	John Hinz
Leavenworth Co. Hist. Soc.	Sue Gervasini
Leavenworth Co. Hist. Soc.	Audrey Campbell
Leavenworth Co.	J.C. Tellefson

KS Humanities Council	Tracy Quillin
Ray County	Karen Bush
Humboldt Chamber & Tourism	Eileen Robertson
Humboldt Civil War Days	Ellery Robertson
St. Clair Co. Hist. Soc.	Richard Sunderwirth
St. Clair Co. Hist. Soc.	Robert Reed
Riley Co. Historical Museum	Cheryl Collins
MO Humanities Council	Michele Hansford
Mahaffie Stagecoach Stop	Alexis Radil
Old Depot Museum	Deborah Barker
Traub Design	Don Traub
Excelsior Springs Chamber	Terry Soneleer
Bushwhacker Museum	Terry Ramsey and Gary Chilcoe
Mound City Hist. Soc.	Ken & Mary Asher
Linn Co. Hist. Soc.	Ola May Earnest
Fredonia Tourism	Emma Crites
Johnson Co. Hist. Soc.	Lisa Irle
Battle of Lexington	Janae Fuller
Lexington Chamber	Ann Crume
Leavenworth Co.	Keyta Kelly
Lecompton Hist. Soc.	Paul Bahnmaier
Pottawatomie Co. Eco. Dev.	Brandi Brinegar
Leavenworth Co. Hist. Soc.	Hazel Mae Fackler
Black Jack Battlefield Trust	Kerry Altenbernd
KS Humanities Council	Julie Mulvihill
Jefferson Co. Hist. Soc.	Julie Frisbie
Freeman Heritage	Charles & Peggy Sands II
Stoll's Art Gallery & Studio	Don & Jean Stoll
Mine Creek Battlefield	Arnold Schofield
Church of Jesus Christ of Latter Day Saints	Elder Penrod and Elder Haderlie
Lawrence CVB	Judy Billings
Miami Co. Hist. Soc.	John Nichols
Lawrence CVB	Debbie White
Chair FFNHA Board	Deanell Tacha
Vice Chair FFNHA Board	John Dillingham
FFNHA Board	Karen McCarthy



FFNHA Meeting Notes
September 13, 2007
Paola, KS

Meeting called to order by Judy Billings. Attendees introduced themselves. Judy asked for a change in the agenda to allow the speaker Carmaletta Williams to speak first, this was accepted by attendees.

Julie Mulvihill introduced Carmaletta Williams. Carmaletta M. Williams is a professor of English at Johnson County Community College, and the college's 2006 Distinguished Service Award recipient. She received her Ph.D. in English from the University of Kansas and an M.A. in English from the University of Missouri. She specializes in African American literature and has served as a guest speaker on the African American experience at churches, colleges, and other groups in the Kansas City area, the State of Kansas, nationally, and internationally.

Williams spoke on "Free Did Not Mean Welcome." Millions of African Americans walked away from the South after Emancipation looking for freedom. For some it meant a journey to Kansas, a "free state." Discover how many realized that for Black people in Kansas "Free" did not necessarily mean "Welcome."

Carmaletta took questions from the partners and discussion.

Break for lunch.

Business meeting began after lunch.

July minutes were approved with corrections.

Martha Parker gave the financial report, stating the current balance of the checking account is \$1,525.60.

Committee Reports

Tours – Arnold Scholfield reported that the group is wrapping up the John Brown and Civil War tours. They have also begun work on Ready Made Tours throughout the area along major roads, these include: I-70, 71 Hwy, 69 Hwy.

Alexis Radil talked about the National Tour Association Conference which will be held in KC, MO November 1-7, 2007. She will be representing Mahaffie Stagecoach Stop and requested a calendar of events be created for FFNHA so it could be distributed to operators during the convention. It was discussed that sites should put their event information on the www.freedomsfrontier.org website and a calendar could be pulled from that information.

John Nichols reported on GPS/GIS. John talked about the potential uses of GIS (Geographical Information System) for historical and archaeological mapping and data analyzing. He also

described the uses of GPS (Global Positioning System) units for locating sites to make them more readily available for visitors.

Peer Review – Debbie White reported that the team, Alinda Miller, Keyta Kelly, Eileen Robertson, Brandi Brinegar, Alexis Radil and herself, have reviewed sites in eight counties thus far. Reviewed sites will be contacted before the October meeting with the results of the visits. White reminded the group about the opt-in/opt-out forms that FFNHA must have to include any private property within the area.

Website – Debbie White reported that in the future minutes and agendas will be available on the website and no longer attached in the monthly meeting notification. Also working on improving the current website to be 1) more user friendly, 2) improved events calendar, and 3) adding site information. Reminded partners to continue to add events, visitor readiness forms, and submit hi-res photos on CD that should include people, buildings and landscapes.

Management Plan - Billings reported that the Scope of Work and Contract for facilitation of the Management Plan is in process with a goal of having the Board of Trustees approve it at their October meeting. Public meetings are scheduled to begin after the first of the year. The Board is currently raising money to help pay for the planning process.

Announcements:

Deb Barker – Old Depot Museum, Ottawa. Two exhibits 1) George Washburn Architect, Ottawa and Paola buildings he designed. 2) John Brown and the Pottawatomie Massacre.

Wayne Johnson – Dedication of the Baptiste Bust in Paola’s Square, October 6th at 1pm

Emma Crites – Fredonia Homecoming Festival - Old Iron Days October 6th

Eileen Robertson – Humboldt 50th Biblesta Parade, 1:30pm October 6th

Kerry Altenbernd – Breakfast at Black Jack October 21st

Attendees:

Fort Scott Chamber	Connie Banwart
Miami Co Hist Soc	Wayne Johnson
KS Tourism	Regina Nicol
Linn Co Hist Soc	Ola May Earnest
Visit Topeka, Inc	Tamara Scheid
Fort Scott Chamber	Katie Caspar
Fort Scott NHS	Betty Boyko
Fort Scott NHS	Galen Ewing
City of Gladstone	Melinda Mehaffy
Fredonia Tourism	Emma Crites
Humboldt Tourism	Eileen Robertson
Humboldt Tourism	Ellery Robertson
Franklin Co. CVB	Kristi Lee
Old Depot Museum	Deborah Barker
KCKS Comm. College	Bryan LeBeau
Coffey Co.	Bill Freeman
Mine Creek Battlefield	Arnold Scholfield
Trading Post Museum	Alice Widner
Bushwhacker Museum	Terry Ramsey
Leavenworth Co.	Keyta Kelly
Adair Cabin	Ben Maimer
Pott. Co. Eco. Devo.	Brandi Brinegar

Clinton Lake Museum	Martha Parker
Miami Co. Republic Paper	Brian McCauley
Lecompton Hist. Soc.	Paul Bahnmaier
Johnson Co. KS Hist. Soc.	Lisa Irlle
Johnson Co. KS Hist. Soc.	Jack Landers
Mayor Paola	Artie Stuteville
Miami Co. Hist. Soc.	John Nichols
Lawrence CVB	Debbie White
Lawrence CVB	Judy Billings
KS Humanities Council	Carmaletta Williams
KS Humanities Council	Tracy Quillin
KS Humanities Council	Julie Mulvihill
KS Humanities Council	Dan Carey-Whalen
Black Jack Battlefield Trust	Kerry Altenbernd
Riley Co. Museum	
and Goodnow House	Cheryl Collins
Shawnee CVB	Mary Cummings
Merriam CVB	Karen Crane
Battle of Lexington	Janae Fuller
Lexington Chamber	Ann Crume
Lawrence	Dale Nimz
Douglas Co. Hist. Soc.	Pennie von Achen
Cass Co. Hist. Soc.	Carol Bohl
John Brown Museum	Grady Atwater
Frontier Military Museum	Virginia & Mark Alley
Mahaffie Stagecoach Stop	Alexia Radil
Douglas Co. Govt.	Linda Finger
LN Co., Mound City Hist. Soc.	Mary & Ken Asher
Territorial Capital, Topeka	Chris Meinhardt
	Joanne Harrison
	J.C. Rivers



Partnership Meeting Notes

November 15, 2007

Fort Leavenworth, Eisenhower Hall, DePuy Auditorium

Fort Leavenworth, Kansas

Judy Billings welcomed everyone to the meeting and announced this as a special day. Today is the orientation for the time-line and details for public input concerning Freedom's Frontier National Heritage Area Management Plan. She expressed special thanks to the Fort Leavenworth Personnel for the arrangements and then introduced Judge Deanell Tacha, Chair Board of Trustees, who has been involved in this project since the beginning.

Judge Tacha began by stating; "Today, I see the start of an extraordinary opportunity." She introduced Lieutenant General Robert Arter, U.S. Army Retired and Civilian Aide to the Secretary of the Army for the State of Kansas. Lt. Gen. Arter welcomed everyone on behalf of the Commander. He then gave a brief history of Fort Leavenworth. The Fort is the oldest active military installation west of the Mississippi.

Judge Tacha thanked Lt. Gen. Arter for his information and for his service on the FFNHA Board of Trustees. She requested suggestions from everyone to fill the two vacant Missouri seats on the Board of Trustees. She stated how important it is for the Board of Trustees and the Partners to know each other to attain a common ground. Judge Tacha then requested the Board Members introduce themselves and include some personal information.

Lieutenant General Robert Arter was an Infantry Officer, Deputy Commander and attended General Staff College at Fort Leavenworth. After retirement he and his wife choose to return to the Fort Leavenworth area to live.

John Dillingham is a Missouri representative on the Board of Trustees. He referred to the "Border War" KU vs. MU upcoming football game and stated that it is important that we do our job here, since no other area has the history of controversy. He stated that we need to tell this story to preserve it for the next wave of evolution of America.

Karen McCarthy a Kansas representative, taught school in Shawnee Mission, moved to Westport, served in the Missouri Legislature for 18 years. She has returned to teaching and is interested in preserving the history of this area.

Emmanuel Northern from Kansas City, KS and associated with the Vernon Center and the historic site of Quindaro, and worked for the Santa Fe Railroad for 36 years. His interest stems from the stories of his Grandfather, who went to Canada, came back into the U. S. in Maine,

made his way to Missouri. He came to a bend in the Missouri River and felt if he made it across (to Kansas) "He would be Okay!".

Ed Rolf from Junction City, Kansas was born and raised there. He knows a lot happened on the western edge of the territory and wants to make sure those stories are told.

Ellie McCoy is from Wichita, Kansas and she loves Kansas. She has served on several Kansas State Commissions.

Charles Jones is the Director of Kansas University Public Management Center and thinks about the issues and values of this area that need to be discussed.

David Dunfield from Lawrence, Kansas has served with Judy Billings from the beginning of this effort. He is looking forward to this next step and hopes to erase the "Border".

Charles Clark from Prairie Village, Kansas is a retired business manager who has also lived in Missouri. He is very interested in the history of both states and is looking forward to raising money for this endeavor.

Judge Tacha described Judy Billings as the mainstay for Freedom's Frontier. In the past month she has moved her office and set up Destination Management Inc which will oversee the heritage area.

Each of the partners then introduced themselves and gave the organization they represented.

Judge Tacha continued by explaining that we need every county commissioner and city administrator to know about FFNHA and become involved. These powerful stories about freedom, with all the conflict of many kinds of people who came together for many reasons, must be told and preserved for future generations. She explained, this is not about sides, mine or yours, we must join together to tell the story, leaving aside our turf and see ourselves as being a part of the whole. The National Park Service no longer creates new National Parks due to the expense. Our grass roots effort by joining together to tell the stories, we are this century's way to expand the National Park Service and tell our story to the nation. With this vision in mind, what will we look like in a decade?

All the places must be connected, not just chronologically, but through the relationship of the stories. People traveling will have maps, virtual tours, IMAX presentations and more. No matter where in the area they go through a gateway, they will hear the stories. The United States has decided to preserve their important stories and we are one! We are literally one generation away from losing these stories. We must tell the stories with integrity with each piece of the story contributing to the whole. We have for too long viewed this as two sides. We need every county commission, every state legislator and city official to know what we are doing. The Management Plan must be approved by 2009. We can make a real difference economically in our area. This area can be a magnet for our children and grandchildren who don't know the stories. Judge Tacha requested the partners to join with the Board of Trustees to bring this

together. She said, “We (the board) won’t tell you how to tell your stories, but we will make sure they are told with integrity.” She thanked everyone for all they are doing.

Billings introduced Cheryl Hargrove, who will be the Project Coordinator. Hargrove gave a brief overview of the next steps. This is the beginning the process of the Management Plan which will be the guide for FFNHA for the next 10 to 20 years. The plan must be created by the partners and be customized so that people know when they hear FFNHA what this area is about. **She followed with the attached presentation.**

All attending were requested to submit:

1. How would you like to participate in the planning process during the next year?
2. What would you like to see 10 years from now concerning FFNHA?
3. What do you want answered during this year’s planning process or articulated in the management plan?

After lunch, General Arter introduced Colonel Thomas Weafer, Assistant Deputy Commandant, U.S. Army Command and General Staff College. Colonel Weafer gave presentation about Fort Leavenworth including the history and present status. He addressed the part the Fort has in FFNHA and invited all present to tour the facility.

Billings discussed the importance of the December meeting as the group will continue to develop the Management Plan and thanked everyone for participating. The meeting was adjourned.

Respectfully submitted
Ann Crume

			Billings	Judy	DMI
			Bohl	Carol	Cass Co. Hist. Soc.
Altenbernd	Kerry	Black Jack Battlefield			KS Humanities Council
	Lt. Gen.		Carey-Whalen	Dan	Board
Arter	Robert	Board	Clark	Charles	Riley Co. Historical Museum
		John Brown Museum			Curtis House
Atwater	Grady	Lane Museum	Collins	Cheryl	Curtis House
Bahnmaier	Paul	Board	Cottrell	Donald	MARC
Balderson	Clark	Fort Scott	Cottrell	Nova	Merriam CVB
Banwart	Connie	Franklink Co. Hist. Soc.	Craig	Jody	Fredonia Tourism
	Deborah		Crane	Karen	
		Richard Allen Cultural Center	Crites	Emma	
Bass	Phyllis		Crume	Ann	
		African Am Studies	Cummings	Mary	Shawnee CVB
Baynham	Robert				Wabaunsee Co. Eco. Dev.
		Clay Co. Hist. Sites	Dechant	Abby	
Beckett	Elizabeth		Dill	Pat	
		Clay Co. Hist. Sites			Board Vice-Chair
Beckett	Michael		Dillingham	John	
Beckner	Jim				

Dorrell Dunfield	Julie David		Manies Marshall	Terry Ross	Baker Univ.
English	Jan	Board with John Nichols	McCord- Rogers	Suzette	Native Am. Heritage Museum
Ergovich Fackler	Ruth Elizabeth Hazel May	Wornall House	McCoy	Elly	Board
Fager Finger Forester	Beth Linda Richard	Great Overland Station Douglas County Visit Topeka	McPeak McPeak McRae Mehaffy	Howard Joan Janet Melinda	St. Clair Hist. Soc. St. Clair Hist. Soc. Miami Eco. Dev. Gladstone
Freeman	Bill				Territorial Cap.
Frisbie	Julie	Old Jefferson Town	Meinhardt	Chris	Topeka Has military pass
Fuller	Janae	Battle of Lexington	Menard Miller	Mary Kay Diane	NPS MI Co. Hist. Soc.
Gervasini	Sue	Leavenworth Co. Hist. Soc.	Nichols Nimz Northern	John Dale Emanuel	
Gordon Groves	Clifford Rich	Wakefiels Museum DT Liberty Mgmt Plan Team			Board Wakrusa Valley Heritage Museum
Hargrove	Cheryl	Geary Co. Hist. Soc.	Parker Pridemore	Martha Sue	NPS KS Humanities Council
Harris Harrison Hatcher Helmer Hill	Ron Joanne Sally Chris James	Gladstone NPS	Quillin Radil	Tracy Alexis	Mahaffie Bushwhacker Museum
Hotaling Irle Jackson Jones Karen	Jon Lisa Dorthea Charles McCarthy	Coffey Co. Eco. Dev. Santa Fe Trail Board Board KS State Hist. Soc.			Dean of Student & Community Services, Donnelly Colleg
Keckeisen	Bob		Reagan- Kendrick	Amber	St. Clair Hist. Soc.
Kelly Lambert Lambertson Landers	Keyta Don John Mark Jack	Leavenworth County with Jody Craig	Reed Robertson Robertson Rolfs	Richard Eileen Ellory Ed	Humboldt Humboldt Board
LeBeau Maag Maimer	Bryan Jim Ben		Simms	Lori	MO Division of Tourism
Manglitz	Julia	Dean Institutional Services, KCKS CC Board Treanor Architects	Smalley Smith Stanton	Richard Sonia Margaret (Peggy)	KS Dept. of Commerce with Jody Craig
			Strohm	Carolyn	Burlingame Schuyler Museum
			Sunderwirth Tacha	Richard Deanell	St. Clair Hist. Soc. Board Chair

Taylor	Dick	
Tellefson	JC	
Tempel	Bill	Lexington
		Dir. Wornall
Terrill	Leslie	House
Toll	Dennis	Manhattan CVB
Traub	Don	Traub Design
Traub	Susan	Traub Design
		Dir. Vernon
		Multipurpose
		Center
Walker Harris	Bernadette	
Wallace	Doug	
		Osage Co. Eco.
Watson	Stephanie	Dev. Dir.
White	Deborah	CVB
		Bozell
Williams	Angie	Advertising
		Dir. Tourism,
		Parsons &
Zaleski	Jim	Labette Co.
		WY Nation of
Zane	Kristin	KS



January 2008 no meeting was held.

MEETING REPORT

Meeting Location:	Community Center
	Harrisonville, Missouri
To:	
By:	Cheryl Hargrove, Christy Davis, Mike McGrew, David Stokes, Amy Webb, Richard Yates

Meeting Date:	February 14, 2008
Task No.:	
Phase No.:	1
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	Kick-off Meeting for FFNHA Management Plan with Consultant Team
Meeting Purpose/ Intended Results:	Introduce consultant team to FFNHA Partnership Team, review management plan development process

Meeting Notes:

The Chair of the FFNHA Trustees, Judge Deanell Tacha and Judy Billings opened the meeting by talking about the importance of the management planning process over the next year. The consultant team was introduced to the Partnership Team, and team leader Cheryl Hargrove presented a PowerPoint with an overview of the required elements of the management plan. All attendees received a management planning notebook which included a preliminary glossary of terms, the legislation to create Freedom's Frontier National Heritage Area and the scope of services for the management plan. Each of the team members introduced themselves and talked about the specific element of the plan that they will be responsible for.

In the afternoon, the Partnership Team divided up into working committees including Interpretation and Education (with consultant Amy Webb), Heritage Development (with consultant Christy David), Civic Engagement (with consultant Frank Martin), Tourism & Marketing (with consultant Cheryl Hargrove), and Resource Management (with consultant Richard Yates and David Stokes). Each committee reviewed the scope of work for their portion of the management plan, identified terms to be added to the glossary of terms, and then had a discussion based on specific questions provided for each group.

Notes from each of the five breakout groups follow:

1) Interpretation/Education

Grady Atwater (KS) and Janae Fuller (MO) were chosen as co-chairs for the Interpretation and Education Committee.

A. Interpretation

1. Will standards be created, presented, accepted?

Yes. FFNHA has already done some preliminary work in this area through the visitor readiness survey which includes 5 tiers or categories of sites to address "visitor readiness." This will be used as a starting point for discussion. In discussing standards, potential questions to be considered include:

- How does the significance of the site connect to the FFNHA themes and sub-themes?
- How is the story of the site told to visitors (how is it interpreted)?
- Is the site accessible (e.g. open regular hours, well-marked, etc.)
- What process will be used to determine if sites meet the standards that the FFNHA agrees upon?

2. Will we share current brochures and written historical information?

Yes. Sharing information is a key component of this planning process. We have already begun to compile brochures from the counties in the region and we will be gathering other resources as well, including historical information, existing interpretive plans and curriculum materials.

3. What are the important stories that will be emphasized?

This will be one of the key charges for this committee as part of defining the core theme, sub-themes and storylines for the region. To do this, we will be building from the FFNHA themes in the 2004 feasibility study that was submitted to secure NHA designation and expanding those themes to reflect the additional Missouri counties which have been subsequently added to the heritage area.

4. How will FFNHA ensure a balanced story will be told?

The FFNHA will strive to share different perspectives on the stories of the region rather than presenting the stories from any one perspective. A system or process will be developed to help evaluate stories and help with this issue. Telling these stories from a variety of perspectives will also add to the richness of the stories for visitors as well.

5. What is the process for addressing the pain resulting from sharing painful and/or unpleasant facts?

I&E committee members generally agreed that these stories are important to tell, even though they may be painful or unpleasant—and noted that there is some reluctance out in the region to tell some of the stories. Clearly, this will be an ongoing challenge for FFNHA to ensure that these stories are told, and that they are told sensitively and in ways that encourage healing. The suggestion was made that in telling these stories, we need to refrain from portraying one side as either the hero or the villain. The General Management Plan (GMP) should include interpretive techniques to help tell these kinds of stories.

6. How will connect all the stories?

Connecting these stories is exactly what the FFNHA can help to accomplish. The themes, sub-themes and storylines will provide a framework to develop interpretive tools and programs that will help to provide a seamless and coherent visitor experience that connects stories in the regions.

7. Who is compiling and coordinating story development, authentication?

Recognizing that new research, new sites, or new information may come to light long after this GMP is created, the GMP will outline a process by which stories can be submitted and authenticated. There will be no one “Authenticity Czaz” but rather a process which allows for input from a variety of stakeholders. The Virginia Civil War Trails example was provided as one model of how another region handles this issue. There, stories are initially provided by local historians. These are vetted by a historical committee at the state level, then adapted by Virginia Civil War Trails, Inc. to emphasize aspects that will appeal to visitors

(such as the human interest anecdotes). Finally, these stories go back to the local level for final approval.

8. What eras will be covered?

Different members of the I&E committee have different opinions on how this should be handled. Some think that it should be very inclusive, from the Indians to present day. Others feel that it should focus primarily on the Border Wars era. This question will be answered as the themes, sub-themes and storylines are developed for the GMP.

B. Education

1. What is the role of libraries?

Libraries will be an important resource for FFNHA.

2. What is the role of schools?

As our committee does not include a large number of active teachers (it does include several former teachers as well as a college educator), this committee will need to reach out to social studies curriculum coordinators and teachers in the region to determine a) what kind of curriculum/training materials already exist; b) what kind of FFNHA related curriculum materials need to be developed, and c) how to best position these materials so that they will be used, knowing that teachers are already scrambling to include the required curriculum elements. The Kansas school system has social studies coordinators, it is unclear if Missouri schools have a comparable position. Many heritage sites across the country (including sites in Kansas and Missouri) have seen declining field trips following the “No Child Left Behind” act as teachers are pressed to meet these guidelines. Some efforts to reach out to schools by committee members have been rebuffed as schedules don’t allow for new outside activities. All school educational programs MUST be developed in consultation with active educators to ensure that they are relevant and thus used. Programs must help to meet required curriculum standards.

Videoconferencing was suggested as one format to use to provide programs to multiple schools simultaneously. Colleges in the region also provide a rich resource for educational programs.

3. Will training be provided for interpretation?

There is a need to educate staff and volunteers about the FFNHA and what is in the region. The GMP will include recommendations to guide the FFNHA for the next 10 years, which will include recommendations for training for interpretation if this is needed. While the GMP process will not include actual interpretive training workshops, the GMP will include the development of interpretive toolkit materials to help FFNHA stakeholders determine how to best interpret FFNHA sites.

C. Additional Questions

1. What is the difference between the committee co-chairs and the steering committee liaison?

The steering committee liaison will be this committee’s link to the steering committee. The Interpretation & Education co-chairs will work with the consultant team to ensure that we have a well-balanced representation of the FFNHA region on the committee and help to ensure that the committee fulfills its responsibilities.

2. What are the responsibilities of the Interpretation & Education Committee?

This committee is charged with:

- Helping to identify and compile existing resources to inform the work of the interpretation and education committee.
- Helping to plan site visits for Amy Webb
- Developing a Statement of National Significance for FFNHA
- Developing a main theme and subthemes for the FFNHA (adapted from the themes developed in the FFNHA feasibility study)
- Developing a process to help evaluate sites and stories
- Serving as a sounding board for the interpretive/educational plan in the GMP

3. How frequently will this committee be meeting?

There is a master schedule for the development of the GMP which is currently being developed. Where feasible, meetings will be tied to the regularly scheduled monthly FFNHA meetings. Because of the distance and cost of traveling in the region, every effort will be made to use technology to minimize the number of face-to-face meetings required of committee members. This will include e-mail correspondence, web surveys, conference calls and Web meetings which will combine a conference call with a simultaneous web broadcast of a PowerPoint and/or other visuals.

4. How will our committee stay in touch?

E-mail and conference calls will be key ways to stay in touch, in addition to face-to-face meetings. The consultant team is also developing a website that can be used to make resources available to the consultant team and to the partnership team.

5. Will the full consultant team be at every meeting over the next year?

No. Key members of the consultant team will be at different meetings as different elements of the GMP are developed.

6. If we have information to share, who do we send it to?

Send information to one of the interpretation and education committee co-charirs or to Judy Billings. Judy and/or the committee chair will ensure that the right member of the consultant team receives the information, or that the information is posted so that it is more broadly accessible to the consultant team as well as the partnership team.

7. Will there be an ability to access information about the region by *both* theme and era?

Possibly. Something like a relational database of sites in the region would be the best way to do this as it could allow for customized searches by either theme or by era (assuming that that capability and information was built into the database). The consultant team will help to set up a database format for FFNHA, and this database will be populated and maintained by FFHNA (Judy Billing's office).

8. Who gets to use the FFNHA logo? Will there be regulations about when and where it can be used? Will we be allowed to use the FFNHA logo on existing signs, or is it restricted to new signage?

The GMP will address these issues.

9. Will there be criteria for different kinds of FFNHA signage?

Yes, this will be addressed in the GMP.

10. For the visitor readiness survey, we have been trying to collect GPS coordinates—yet many people don't know what GPS is, much less how to provide the coordinates. How do we complete this part of the survey work?

Google Earth was suggested as a possible less time-intensive way to collect coordinates for sites in the region. Concerns were expressed that coordinates gathered in this way might not be as exact as coordinates gathered on site. We need to determine how these GPS coordinates will be used to see if the margin of error with Google Earth would be acceptable for these desired uses. For geocaching, for example, exact coordinates would be critical.

D. Additions for the Glossary of Terms

The I&E Committee identified the following terms to be added to the glossary of terms

- Interpretation (*break down by different types*)
 - Living History
 - First Person Interpretation
 - Guided Tour
 - Self-guided Tour
 - Etc.
- Education (*break down by different types*)
 - Community Awareness (residents)
 - School
- Themes
- Accessibility
- Agritourism
- Interpretive Standards
- Signage
 - Low profile interpretive signage
 - Kiosk
 - Directional or Wayfinding Signage
 - Etc.
- Lesson Plans
- Geocaching
- GPS
- GIS
- (a definition that needs a word---how do you describe the changes to a landscape over time that includes geology, weather, zoology, botany, medicine, rivers, impacts of human habitation...ecohistory?)

E. Interpretive and Educational Resources to Gather

- Annotated Bibliography of historical resources
- Existing List of FFNHA sites (200+)
- Draft Visitor Readiness survey
- Work completed by Sue Pridemore last fall to develop themes for the region (an in-depth workshop—what documentation of this exists?)
- Existing interpretive plans for sites in the FFNHA region
- Existing school curriculum materials related to FFNHA
- E-mail list of educators (include teachers as well as social studies coordinators and other appropriate administrators)

2) Heritage Development (Consultant Christy Davis)

Cheryl Collins (KS) and Lisa Irle (MO) were chosen as committee co-chairs.

Discussion Q&A:

1. What is the role of the Heritage Development Committee?

The role of the Heritage Development Committee is to establish criteria for prioritizing, developing

and managing assets that tie to the region's Main Story. The team will establish standards for accurately preserving the region's assets so they may best interpret the story. In addition, the team will map assets that meet criteria for visitor readiness and significance.

2. What criteria will be used to prioritize projects?

Projects will be prioritized by the following criteria (in no particular order):

- a. *Association with established themes*
Priority will be given to assets that are closely tied to the historical themes as established by the Education/Interpretation Committee.
- b. *Association with the significant time period*
Assets that have a direct tie to the specific time period established in the planning process will be given priority. There are differences of opinion on the region's significant time period. Some believe that priority should be given to resources that tie to the Border Wars period; others believe the time period should be broader. The time period will be established through the planning process, particularly as the Interpretation/Education Committee identifies important historical themes. Once this is established, resources that interpret these themes will be given priority.
- c. *Level of Significance/Designation*
Assets that are nationally significant will take priority over assets that are locally significant. One way of identifying a resource's level of significance is through its level of historical designation. For instance, properties of national significance may be listed as National Historic Landmarks. Others may be listed on the National Register of Historic Places, State Register, or be Local Landmarks. The Heritage Development Committee encourages partners to identify and designate their historic resources.
- d. *Risk Level/Need*
Priority will be given to assets that meet the above criteria and are at risk of being lost. Risk may be established by demonstrating a threat of demolition, level of deterioration, and rarity.
- e. *Readiness/Ability to Contribute to the project*
Projects whose sponsors show a high level of readiness and ability to contribute to projects will be given priority. Sponsors may demonstrate readiness through project planning and historical designation.
- f. *Public Impact*
Priority will be given to assets that have the most public impact. Public impact may be measured by hours of operation, geographic location, and visitor services.

2. What is a "gateway center?"

A gateway center is a place that provides orientation, information and services to for those visiting a National Heritage Area.

3. Where will gateway centers be located?

There is some debate about the location of Gateway Centers. Some in the group believe that any site can serve as a gateway center – that rather than creating a specific place, that sites can use standard materials to orient visitors. If it is decided that gateway centers will be placed in specific physical places, they will be located using the following criteria (in no particular order):

- a. *Access to major thoroughfares*



Sites that have access to major highways or other transportation hubs will have priority.

b. *Geographic Distribution*

In the case of multiple gateway centers, they should be geographically distributed. For instance, there should be at least one in Missouri and one in Kansas.

c. *Thematic*

If a location has a particularly close tie to one of the nationally significant themes, it may be chosen as a gateway center.

d. *What has worked in other National Heritage Areas*

Why reinvent the wheel? The Heritage Development Committee will study the use of gateway centers in other National Heritage Areas to inform it.

e. *Visitor-driven*

Places that are already popular draws for visitors may be identified as gateway centers.

4. **What is a Partner Site?**

Partner Sites are sites that meet criteria established by the National Heritage Area. Once designated as a partner site, a site will be included in heritage area promotional materials – and can use heritage area logos, etc. in promotions.

5. **How do we determine what sites will be Partner Sites?**

Potential Partner Sites will be evaluated based upon the following criteria (in no particular order):

a. *Visitor Services*

Partner sites must have a certain level of visitor services. These may include public restrooms, public tours, and other offerings.

b. *Interpretive Presentation*

Partner sites must provide an adequate level of interpretation. Sites should place their story within the major historic themes identified in the General Management Plan.

c. *Accessibility*

Partner sites must be accessible to the public. This means that they must have regular hours of operation and must be physically accessible to both the general public and the disabled. Sites may include non-ADA-compliant components, such as nature trails, etc., but visitor services and interpretation must be accessible.

d. *Staff Expertise*

Partner sites must meet certain standards. Whether professionals or volunteers, site staff must be trained in interpreting the site's ties to important historical themes.

e. *Integrity*

Partner sites must have integrity. Historic sites, landscapes, buildings and other assets must retain the physical characteristics that tie them to their historical significance. In cases where a site's has a high level of historic significance, this historic significance may help balance a lower level of integrity. Integrity may be compromised by the removal of historic fabric, as in the case of replacing architectural features – or the addition of inappropriate new fabric, as in the case of a historic landscape or site surrounded by sprawl development.

6. **How will the Stories be told truthfully?**

To ensure the long-term respect of the heritage area, it is important that all associated sites and partners portray the region's stories in a truthful manner. Oral tradition is an important aspect of story telling. However, when possible, oral tradition should be supported by primary and secondary documentation – or through archeological evidence. When telling the region's stories, it is important to acknowledge their sources. In cases where oral tradition cannot be vetted by written documentation, for instance, the phrases “according to local lore” or “according to legend” may be used. In all cases, partners should make an effort to acknowledge different points of view.

New Questions/Discussion (generated 2/14/08)

1. Will the boundaries of the heritage area be expanded in the future?
2. Why was Doniphan County excluded?
3. Why was Morris County excluded?
4. How do we interpret pre-historic peoples?

3) Civic Engagement (Consultant Frank Martin)

Co-Chairs were selected for this committee: Anne Crume, Lexington, Missouri; and Keyta Kelly Leavenworth, Kansas

1. Should economic development impacts be part of the Vision statement?

They are not inherently part of a vision statement but must be addressed in the overall FFNHA plan in management, tourism, and long-term investment.

2. What is the difference between a mission statement and a vision statement?

Mission is internally oriented; vision is externally oriented (both terms and good definitions should be refined for the Glossary in our future email exchanges as a group.) We agreed that the Vision that we are writing should be for twenty years in the future, 2028.

3. Do we want an all-encompassing statement of the vision or a more limited statement?

We did not conclude and will ask this question to the broader group in our MARC session. We see the following elements as important parts of a vision statement:

- Vision must be optimistic and compelling
- It must include the struggle for freedom
- Words it could include are architecture, values, teaching values, stories, traditions, sense of place, sense of region
- Should refer to where we want the NHA to be at some future point, probably 20 years
- Should tell what freedom means through time in this area
- Should reference natural resources
- Tells a story
- Highlights the qualities of the physical environment
- Should reference young people or future generations
- Should identify what will be compelling about this place that will draw people here
- Should identify what will attract young people to learn and experience this history
- Should focus on the real and tangible (and has to be a quality experience)
- Should speak to economic development

4. Should the vision be more focused on a specific period of time?

We discussed the importance of the Civil War era narratives but also the larger question of freedom through the eras of segregation and the struggles of desegregation. We did not reach a conclusion, but felt that the values and trials of enduring freedom should be part of the desired message that will be conveyed in the future.

5. Should the vision allow for the addition of new history as it develops?

Most thought it should.

Work and Further Questions on the Vision Statement

- Is human contact important?
- Is it going to include entertainment or 'edutainment'?
- Who is your audience — groups or individuals?
- What are people going to expect in 20 years in terms of technology, entertainment?
- Can we address citizen engagement and awareness
- What are the enduring themes?
 - Citizenship
 - Freedom
 - Sustainability and connection to the land
 - Connection to land, history, government, to each other
 - Connection to land and all the related questions such as who could own land
 - Idealism
 - Greater diversity of settlement
 - Timeless

Other themes:

- Microcosm of the nation where the two opposing views fought out the ideological struggle on the border of Kansas and Missouri
- Indian displacement, e.g. Shawnee Indian Mission
- Immigration from eastern & southern states to get the land
- FFNHA should be nationally known for its historic significance and to have an educational and economic impact on the heritage area itself

Trial Vision Statement #1

In 2028, FFNHA will preserve, develop, and share a region where people come to learn what freedom means on a personal level and for broader society over time.

Trial Vision Statement #2

To share the stories of this heritage area (or region) where people come to learn what freedom means through time and to themselves as individuals (so that an understanding of the values occurs)

Trial Vision Statement #3

That the FFNHA will be recognized nationally as the place where people come to learn how American freedom has been defined in the past and its lessons for future generations

Trial Vision Statement #4

In 2028, FFNHA will be recognized as a historic region that expresses the moral, social, and political struggles over human freedom and national expansion in the mid-19th century. As a microcosm of the national conflicts that led to the Civil War, FFNHA will serve as a region of national significance for discussing the meaning of "freedom" in the past and future. As a universally recognized center of national debate, a diverse tourism industry addressing multiple themes will thrive.

Written/Internet Survey

The group discussed creating a survey (possibly using something like Survey Monkey) that all participants in the Partnership Group could take and which could also be shared very broadly with other potential shareholders/constituents in the 41 counties. This survey can both involve new people and help to ensure that both the vision statement and the Management Plan represent the thinking and values of the broadest possible group.

Possible questions for the survey:

1. Have you heard of the Freedom's Frontier National Heritage Area?
2. What are the most important things the FFNHA can do?
3. Is it important to you to participate in planning for the FFNHA?
4. Is it important to increase tourism in your county?

Public Visioning Sessions

We are required to hold four participation sessions on writing a visioning statement. This meeting represents our first. Committee members suggested holding a second session to seek input from a larger group, especially to try to engage additional Missouri representatives and organizations.

The group will work with Mid-America Regional Council (MARC), to set up a meeting, most likely the day prior the next Partnership Group meeting (to be held on March 13 in Olathe) or before whatever next Partnership meeting requires consultant travel.

We will invite many people including those who participated in the previous efforts in the Kansas City area to explore a "Rivers, Trails and Rails" NHA. We will hold two additional meetings, one as a sub-committee to review results from the first two meetings, and a larger session with the Partnership Committee and/or FFNHA Steering Comm.

Next Steps

THESE MEETING NOTES WILL BE SENT OUT TO ALL SUB-COMMITTEE MEMBERS. WE WILL CONTINUE TO DISCUSS BY GROUP EMAIL THE FOLLOWING:

1. Further questions for written survey
2. Further refinements to trial Vision statements
3. Participation process for others in defining vision
4. Elements that the Vision must contain
5. Key words to include in the vision statement

4) Tourism and Marketing Committee (Consultant Cheryl Hargrove)

Co-Chairs were selected: Jim Beckner (Missouri) and Katie Casper (Kansas).

Tourism Development

1. Will there be uniform signage?

Yes, We anticipate using a decal or symbol to recognize FFNHA signage along major highways. Uniform signage equates or is recognized as quality; provides the opportunity to recognize something as the same (for instance, I&M National Heritage Corridor does a great job with signage.) We recommend a uniform look as well as meaning. DOT (both states) need to be contacted, involved to determine requirements, regulations and qualifications for uniform signage. We also need to determine cost, who will pay for the signage, and who will maintain the signs.

2. Will training be provided?

Training is important, and currently provided informally through our grassroots planning process. We need to continue educating CVBS, and also schedule quarterly seminars for front-line employees to learn more about FFNHA, the region. We should also look at training via a newsletter, perhaps distributed electronically, to communicate updates and information about the region. Potentially, FFNHA could offer a "train the trainor" program for CVBS, Chambers and other regional tourism and economic development organizations.

Many heritage areas do not focus on tourism, so FFNHA will determine (through the planning process) if and how it will engage in tourism activities and training.

3. What about tour development?

Tour development can mean different things. Some heritage areas consider it the physical construction of attractions or exhibits to add to, enhance the existing inventory. Many DMOS (destination marketing organizations, and the FFNHA tour committee) see "tour development" as packaging existing assets into a tour product (trail, route, itinerary, etc.) The FFNHA is currently engaged in soliciting, reviewing and accepting "visitor readiness" profiles for attractions. A status report will be provided in the next month.

4. How do we measure economic impact?

Increased revenues, spending from visitors, event attendance, enhanced length of stay also leads to increase in transient guest tax, where applicable, and overall spending at restaurants, shops and local community; even increased traffic counts on roads. One potential strategy is to offer an exit survey on the FFNHA website for completion by visitors to the region. People that complete the survey receive some incentive for their time/input. Eventually, FFNHA may need to hire an economist to conduct an economic impact study to determine annual sales tax by county (or via SIC/NCIS codes.)

Tourism Marketing

1. How do we gain better/more national recognition?

- Have Kansas & Missouri play for national football championship in 2009!
- Really, partner with other regions that have larger budgets, more funding: Mid America Regional Council, KCACE, Kansas and Missouri State Tourism Offices
- Also send information directly to media, legislators and other policy makers, influencers to build passionate ambassadors through education.
- Take advantage of upcoming commemorations, anniversaries (Civil War, Border War) – send to Lori and Richard for inclusion in state tourism PR
- Create and distribute list of political, legislative contacts. Include FFNHA news in political newsletters
- Incorporate FFNHA into grade schools, elementary schools, history programs

2. How will the whole area be marketed?

- Need to define regional role including marketing name, concept
- Add FFNHA link on state tourism websites
- Compile consistent information for distribution
- Create and post media kit on FFNHA website

3. What are the initial steps for marketing the region?

- Add an aerial map of the region on the FFNHA website; eventually, the map can use widgets to link to local sites, areas
- Update, if appropriate, the FFNHA brochure to use for motivating partners, funders, legislators
- Compile list of organizations that need to be aware of the story, informed about the region, and then send them a completely updated information packet
- Tap public television for announcements regarding FFNHA meetings, activities, updates

4. What will be the annual advertising budget?

- FFNHA will have to prioritize its activities and the allocate funding accordingly. A comprehensive marketing plan will be developed to guide the implementation.

5. Will a documentary of the region be made, and sold at sites?

- Three existing documentaries tell part of the story. An audio CD is also available. A new documentary, based on the region's stories, will be considered in the marketing planning process.

6. How about visitor surveys?

- Visitor surveys are crucial to determine what FFNHA can do better, what visitors like. There should be a reward system included in the implementation phase.

New Questions/Discussion (generated 2/14/08)

- Is the logo used on the PPT the actual (final) one for the region?
- Visitor Readiness: Committee is currently developing tours along major highways, including every site that has submitted forms and been verified for authenticity (through on-site visit.) What about potentially turning down a site? What is the criteria for acceptance? What are guidelines for becoming a site? Need to publicize the various levels outlined in the visitor readiness form. If there are five different categories of visitor readiness, how will the sites be grouped so visitors can make decisions (about what they want to visit)? Concern about making it too long a visit (such as Williamsburg, marketing four days worth of activity when you want to only spend a little while.) As the emphasis of the region is on story, what about organizing by theme as well as geographically? Need to promote each other, sites. **Review current guidelines and discuss the process and timeline for reviewing, managing, revising them in the next decade.** Explain history of visitor readiness forms (why created, when, how will be used, fit into the next phase)
- FFNHA should look at ways for sites to have on-site access to trip-planning data – for instance, kiosks – especially if relying on Internet for marketing, information
- Measuring Economic Impact: who is going to do measurement and how will FFNHA be determined as a contributor to increase (attribution)?
- There's a lot of overlap (with heritage development, interpretation/education) so the process needs to make sure that we stay in constant communication so no duplication, competition
- FFNHA needs to focus first on the big stuff (regional, strategy) before tackling the little stuff (tactics); individual sites will need to continue to market themselves. FFNHA needs to define how it will market the region collectively.
- Who will make the decisions (for priorities, funding, target audiences) for marketing plan?
- Remember, the region – and FFNHA – is a living, breathing thing; not starting at ground zero. Decisions will have to be made, adjusted; just need process to make changes with integrity, transparency, reason.

Immediate tasks (Phase I/ next 2 months):

- help create regional media list for meeting announcements, news about FFNHA
- expand glossary of terms to include tourism, marketing terms (see list below)
- revise general press release about FFNHA
- modify general blurb on FFNHA
- create/update historic timeline for creating FFNHA (chronology)
- post the "visitor readiness" form on the website
- have the (prior) tour committee provide status report on visitor readiness: who in, who out, why, when applying information, answer additional questions (see attached)

The following terms and acronyms were identified for definition and inclusion in the FFNHA glossary:

Tourism

ABA, Attractions, Brochures, Car Rental, Day Trips, Destination, DMO, FAM tour, Fulfillmen, Gateways, Hotel, Hub & Spoke, Leisure Market, Motel, Motorcoach, Mystery Tour, NTA, Niche Market, OMCA, Receptive Tour Operator, Signage, Site, TIA, Tour Development, Tourist, Tour Operator. Wayfinding

Marketing

Blog, Buzz, Demographics, FYI, Media, PDF, Podcast, Production Cycle, Psychographics, PR, ROI, SIC/NCIS, Turn Around

5) Resource/Information Committee (Consultant Richard Yates)

Missouri and Kansas co-chairs for this committee are TBD.

Resources

Where do I go for more information, latest updates, or to initiate an action item?

With the help of the Resource & Information Committee, FFNHA plans to expand its website, www.freedomsfrontier.org, to include a special "management plan" section for posting and review of all planning documents, communications, and actionable items. The website will also be expanded to include additional documents from the tour committee, media materials, general background on heritage areas and links to information sources.

Will there be consistent definitions, descriptions to use for inventorying assets?

Yes, a glossary of terms is in development. It will be constantly updated to include terms and definitions generated by the five committees during the planning process to keep information consistent and clear. You can add or request revisions.

Is there a resource/partnership directory?

This can be created as part of the searchable database scheduled for development during Phase 1 of the management planning process. Of course, maintaining and updating it will require a commitment of financial and human resources. The committee will determine the importance and appropriate delivery of this information.

What resources will be provided to help partners?

Again, the planning process will help identify and outline potential resources available to help implement the goals and objectives of the heritage area to meet the 20-year vision, and correspond with the mission of the management entity.

Communications/Technology

How will the website be improved?

FFNHA and the consulting team, with JLBruce as the lead coordinator, will work with the Resources and Information Committee to develop and enhance the website to build on previous activities (from the feasibility study) and engage stakeholders in the management planning process. The website will also host other products and services as produced by the various committees.

How will the website be used (to help improve understanding of the area)?

The Resource & Information Committee will work with the Tourism/Marketing Committee to establish an area for the media, libraries and other sources to review material about the region, FFNHA and the management planning process.

Will video conferencing be used?

It is hoped that videoconferencing will be available to expand engagement and participation. FFNHA is currently investigating potential sites around the region that can accommodate this technology and area interested in hosting a videoconference. If you know of a place, please contact info@freedomfrontier.org. In addition, each partnership team meeting that focuses on a particular planning component could be videotaped so individuals and organizations can download the video from the website for review or reference.

Will there be a central repository of information from all sites to facilitate telling of stories?

If desired, the committee can work with FFNHA to set up the searchable database to include themes and significant stories.

Monitoring and Measurement

How will we assess benefits?

The business plan, developed in Phase III, will establish specific benchmarks for measuring impact and outcomes against the vision, mission, goals and objectives of the FFNHA.

How will we evaluate sites and assets?

The benchmarks for measurement and evaluation will be articulated by various committees; the heritage development committee will set criteria for evaluating sites and prioritizing development, protection, and management of assets; the interpretation/education committee will establish guidelines for contributing to and telling the region's stories; the tourism/marketing committees will build on its current "visitor readiness" criteria.

What have other NHAs done to be successful?

The consulting team will constantly draw on best practices and lessons learned from other heritage areas to help committees and stakeholders make informed decisions regarding the procedures and processes for FFNHA. Documents and links will be added periodically to the FFNHA website for reference.

MEETING REPORT

Meeting Location:	Mahaffie Stagecoach Stop & Farm
	Olathe, KS
To:	
By:	Cheryl Hargrove and Frank Martin

Meeting Date:	March 13, 2008
Task No.:	
Phase No.:	
Start Time:	10:00 a.m.
End Time	12:00 p.m.

Attendees:

Attendees:

This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan, Phase 1, Visioning Foundation Statement
Meeting Purpose/ Intended Results:	Vision and Mission Definition

Meeting Notes

After an overall introduction defining the meaning of "Vision" and "Mission," the large group of 104 broke into four small groups, each with a facilitator. With its focus on developing descriptors from which to craft a Vision and Mission statement for FFNHA, small group facilitators in Meeting 1 read the following assignment statements.

For the morning session on Vision, the assignment given was: "How would you like the FFNHA region to function, live, embrace history and ecology, express its history and draw people in 2028?"

The Vision small group session encouraged participants to think beyond the framework of FFNHA to consider the entire region and the kind of quality of life that they would like to see there in 20 years. The mission session was more pragmatic, asking the group to comment on how the Vision can be achieved and the role the FFNHA might play in building that Vision.

In the Vision session, participants were shown a flip chart that included eight descriptor phrases that reflect findings from earlier public input. They served as models of what descriptors could be and the range of topics that they can explore ranging from tourism to regional economy and local pride.

Participants were then asked to write down on an index card their "three favorite places in their county" and three leading adjectives that they would like to include in the Vision. Participants then each shared what they wrote. We used this technique to encourage less outspoken people to share their thoughts at the outset. We then held an open discussion about phrases and descriptors to consider. Participation in all four small groups was broad and active and the comments made reflected the just completed index card exercise.

After 30 minutes of conversation, the facilitator then asked each member "vote" for the recorded descriptors written on the flipchart based on the group dialogue. Each participant had eight blue adhesive dots, and they voted for their favorites using one dot per phrase.

The results of this nominal group discussion and voting are collected in the Visioning Report. In order to interpret the raw results, the planning team created a content analysis of the descriptors, clustering them into categories. Similar descriptors from the different small groups were clustered and given a subtotal.

Results from all of these exercises are contained in the Visioning section of the Phase 1 Report posted on the FFNHA Management Plan website.

MEETING REPORT

Meeting Location: MARC Kansas City, MO	Meeting Date: April 10, 2008 Task No.: Phase No.: Start Time: 10:00 a.m. End Time: 1:00 p.m.
To: Partnership Team By: Cheryl Hargrove, Planning Team Becky Blake, Kansas Tourism Bob Smith, Missouri Tourism	

Attendees:	Attendees:
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan, Phase 1, FFNHA Assets & Role in Tourism
Meeting Purpose/ Intended Results:	Overview of Tourism Trends and Opportunities (nationally, state, regionally) Provide update on FFNHA Tourism Activities (Visitor Readiness, Tours) Define roles (current and potential) of FFNHA in tourism (development, management, marketing)

Meeting Notes: After a presentation by Judy Billings on the draft vision and mission (foundation statement posted on FFNHA website), the large group was invited to provide comment about the process and proposed statements.

The April partnership team meeting then began a discussion by key leaders in the tourism industry. Cheryl Hargrove, a member of the FFNHA Management Planning Team and former Associate Director of National Geographic's Center for Sustainable Destinations and first Director of Heritage Tourism for National Trust for Historic Preservation, provided an overview of global trends and opportunities in sustainable tourism and heritage development. The PPT presentation was followed by presentations by Becky Blake, Director of the Kansas Travel & Tourism Division, Department of Commerce, and Bob Smith, Acting Director of the Missouri Division of Tourism. Both PPT presentations are now available on www.ffnha-hosting.org; Bob Smith referenced findings and statistics available in their state agencies annual report. Visit <http://industry.visitmo.com/> to download the PDF (click Research and Reports section, then Marketing Plans and Annual Reports for PDF of Annual Report FY07.)

Don Traub provided an update on the Tour Committee. The committee continues to work on several tours along major roadways within the heritage area. Janae Fuller followed with a progress report on the FFNHA Visitor Readiness database. 208 sites submitted their information, 171 from Kansas and 37 from Missouri. 68 full time, 22 part time, 12 seasonal, 94 points of interest and 13 emerging. The review team have visited 55 sites.

After the morning presentations, attendees were engaged in a facilitated discussion led by Cheryl Hargrove. The group was collectively invited to share comments and opinions centered around two key questions:

- 1) **Based on the vision and mission statements, and the information shared today, what is FFNHA's role in tourism?** Many of the participants see FFNHA as an advocate to help strengthen the awareness and value of historic sites, organizations in the region with key state and national organizations (including DOT, legislators, Comments also focused on the need for FFNHA to help ensure quality (of product development, interpretation, marketing) and also brand the region through a cohesive (signage) program, to eliminate borders and provide seamless activities, experiences.

- 2) **How will FFNHA measure successes in tourism in the next decade?** Increased economic impact to FFNHA communities, greater education of residents and visitors, and increased awareness of the value of the region's history, historic sites were the primary outcomes desired over the next 10 years. The meeting attendees recognized that to evaluate success, FFNHA needs a mechanism to collect and analyze data; several different tools and methods were discussed and debated (including blogs, tracking retail spending, visitation at sites, website usage, increase in budgets, media coverage, etc.)

A complete list of recorded comments is attached for reference, along with the committee reports and agenda.

Attendees:

Last Name	First Name	Agency
Allegrucci	Scott	The Far Shore LLC
Atwater	Grady	John Brown Museum State Historic Site
Banwart	Connie	Fort Scott
Barker	Deborah	Franklin Co. Historical Society
Billing	Judy	Lawrence Convention & Visitor Bureau
Bohl	Carol	Cass Co. Hist. Soc.
Clayton	Stephanie	Johnson County Museums
Collins	Cheryl	Riley County, KS
Coykendall	Jan	Humboldt
Craig	Jody	MARC
Crane	Karen	Merriam VB
Crites	Emma	Fredonia
Crowder	Glenda	City of Nevada
Dill	Pat	Doniphan Co. Hist. Soc.
Duffield	Monica	Johnson County Library
Ensign	Leslie	Jesse James Farm & Museum
Fuller	Janae	Battle of Lexington
Garton	Amy	Overland Park CVB
Gilliam Becker	Elizabeth	Jesse James Farm & Museum
Groves	Richard	Historic Downtown Liberty, Inc.
Hargrove	Cheryl	Management Team
Hatcher	Sally	Leavenworth Hist. Soc.
Helmer	Chris	City of Gladstone, MO
Johnson	Wayne	Miami County Historical Society
Kelly	Keyta	Leavenworth Co.
Lambert	Don	Kansas City
Lambertson	John Mark	Independence
LeBeau	Bryan	KCK Community College
Maimer	Ben	John Brown Museum State Historic Site
Marshall	Greta	
Mendez Smith	Freda	
Myers	Pam	Harry S. Truman Birthplace Historic Site, the Osage Indian Village Site and the Battle of Carthage Historic Site
Myrick	Tyrone	Kansas City CVA
Nave	Vicki	
Nichols	John	Miami County Historical Society
Nicol	Regina	Kansas Travel & Tourism



Prestwood	Rebecca	Jesse James Farm & Museum
Radil	Alexis	Mahaffie Stagecoach Stop and Farm
Ramsey	Terry	Bushwhacker Museum
Robertson	Eileen	Humboldt
Russell	Kay	
Simms	Lori	Missouri Tourism
Smith	Bob	Missouri Tourism
Stanton	Peggy	Doniphan Co. Hist. Soc.
Toll	Dennis	Manhattan Convention & Visitors Bureau
Traub	Don	Traub Design
Traub	Susan	Traub Design
Wagner	Jake	UMKC
White	Debbie	Lawrence Visitor Information Center
Yoho	Hollie	Woodson County Chamber of Commerce

MEETING REPORT

Meeting Location:	First Christian Church
	303 North 7 th
	Fredonia, Kansas
To:	
By:	Amy Webb

Meeting Date:	May 8, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	Meeting with FFNHA Partnership Team
Meeting Purpose/ Intended Results:	Review and approve proposed FFNHA Statement of National Significance & Themes Brainstorm Stories and Places to Support Proposed Themes Learn about other Site Criteria/Evaluation Programs Brainstorm Partnership Site Criteria for FFNHA

Meeting Notes:

Judy Billings opened the meeting, welcomed everyone and invited first-time attendees to introduce themselves. Janith English, Principal Chief of the Wyandotte Nation, presented a tribal prayer.

Amy Webb, director of the Heritage Tourism Program and member of the management team, presented a PowerPoint that outlined the steps the management team has taken to develop the draft statement of national significance and themes for FFNHA. The presentation also outlined six key reasons why FFNHA should pursue a more inclusive approach that encompasses all struggles for freedom rather than focusing more narrowly on the Border War. A copy of the PowerPoint is available.

The discussion following the presentation focused on 3 key questions:

- 1) Are we on the right track with the draft statement of significance and themes?
- 2) Do the statement of significance and themes have the right tone?
- 3) Which proposed main theme do stakeholders prefer?

Discussion:

- Can we get a copy of the FFNHA Steering Committee list? How is this committee selected, and can we attend? *(Chris Meinhardt)*
- I like the work that has gone into it so far and appreciate the Missouri inclusion *(Julie Frisbee)*
- 5 generations in Wakarusa River Valley, a lot about Missouri in here (33 mentions vs. 26). At the bottom of the 2nd page of the statement of national significance Quantrill and Lane are compared, and the two should be differentiated. We should have a historian review this. *(Judy Pearson, Clinton Lake)*
- I like the idea of an orientation packet. There is a lot of work left to do. Not sure if we like it or not. This is a non linear process *(Chris Meinhardt)*
- The input has been great, and this incorporates multiple perspectives. We've been working on building a foundation, but we need to move forward. There will still be opportunities for input to incorporate things we've missed. We need to focus on a broad statement versus specifics. *(Alexis Radil, Mahaffie Stagecoach Stop, Olathe)*
- This is a nationally important story, and we need to bring in nationally recognized historians to work on the statement of national significance. *(Chris Meinhardt)*
- The Kansas Humanities Council works with a number of historians from around the nation and would be happy to help provide access to historians. I'm impressed with the synthesis of

information. I like the "Struggles for Freedom on the Missouri Kansas Frontier" as the main theme (*Julie Mulvihill, Kansas Humanities Council*)

- I am pleased with the inclusion of Quantrill and Lane. We need to explain and be fair to both sides. The dichotomy is good. (*Stephanie Clayton*)
- At first I preferred the "Missouri Kansas Border War and the Enduring Struggle for Freedom" as the main theme, but now I like the second theme "Struggles for Freedom on the Missouri Kansas Border." I like that it has no time limit, and it sounds like I'm going to learn something interesting. I like that it includes the geographic identification of where this region is. (*Eileen Robertson, Humboldt*)
- I loved reading it and I learned so much more than local stories. I think we need an editor to look this over once the final stories are all in as some of the sentences are very long. (*Joann Harrison, Topeka*)
- From a writing standpoint, this really isn't for visitors. It would be for the National Park Service and perhaps used as a boilerplate for grant applications (*Terry Maries*)
- I appreciate the non-biased start (*Katie Casper*)
- I like the overview piece to begin with. Will email additional information. I like "Struggles for Freedom on the Missouri Kansas Frontier" as the main theme. I like the sub-themes. I'm not sure how the sub-themes fit into the stories/places section. The purpose is to lay out a structure to allow us to research and develop more. (*Cheryl Collins*)
- The frontier is the story of America, Freedom's Frontier to present day. It is a unique frontier (*Kerry Altenbernd, Blackjack Battlefield.*)

During lunch, participants voted on the draft statement of national significance and the themes. A "yes" vote means that we're on the right track and additional editing can continue via email/phone. A "no" vote means that we're NOT on the right track and we should change the afternoon's agenda and spend more time discussing issues related to the statement of national significance. 37 participants voted with 33 "yes" votes and 3 "no" votes. Comments from ballots are included below.

Yes (34 votes)

- Prefer "Struggles for Freedom on the MO/KS Frontier" but I have a concern that the idea of "Frontier" becomes so broad & so general that a visitor might lose sight of the primary story. "Frontier" means so much more than what we are talking about
- Excellent presentation. Prefer "Struggles for Freedom on the Missouri/Kansas Border" as main theme
- I like "Struggles for Freedom on the Missouri Kansas Frontier w/o the Border War!"
- Just add all stories
- We need to decide whether we are going from minutiae to magna or vice versa
- Like "Struggles for Freedom on the MO/KS Border" as main theme
- Prefer "Struggles for Freedom on the MO/KS Frontier" as main theme
- Prefer Struggles for Freedom n the MO/KS Frontier"
- "Struggles for Freedom on the MO/KS Frontier"
- I prefer "Struggles for Freedom on the MO/KS Frontier"
- "Struggles for Freedom on the MO/KS Frontier"
- "Struggles for Freedom on the MO/KS Frontier"
- I need time to read this again and send comments. I think you are on the right track but there is more to add and some rethinking of how things are presented, perhaps. I like "Struggles for Freedom on the MO/KS Frontier." I don't like the term "Border War" because I think it limits the scope too much. The Territorial struggles such as the constitutional conventions but not involved in the "Border Wars" specifically are not part of that. (I'm trying to think of a more encompassing term for "Border War"
- The draft themes and statements still need work but we need to move forward. We need to discuss causes not just symptoms. Make sure all voices are heard. I personally like the "Struggles for Freedom on the Missouri Kansas Frontier: I also would see "Shaping the Frontier" become "Cultural Crossroads: Shaping the Frontier to recognize there were people here before opening to the whites.
- I think we have a very good beginning and should proceed.
- Struggles for Freedom on the Missouri Kansas Frontier
- Basic outline is on track, however much work is needed. It is very easy to put too broad and outlook other than too narrow.
- Onward! Struggles for Freedom on the MO KS Border

- I think that as long as things are left open for discussion and revision that things should be fine.
- Struggles for Freedom on the Missouri-Kansas Frontier

No, we're not on the right track (3 votes)

- Theme-whichever focuses on the unique story

As not everyone voted for the preferred main theme between the two options, we asked for a show of hands for the two proposed main theme. "Struggles for Freedom on the Missouri Kansas Frontier" was the overwhelming choice with only 3 dissenting votes preferring "Missouri Kansas Border War and the Enduring Struggle for Freedom."

A second lunch activity included "Story/Place Worksheets" to identify significant stories connected to the three proposed themes to add to the starter list provided as advance reading for the meeting. 33 forms were returned during the meeting, and a number of participants took forms home to fill out and return later. Worksheets submitted will be transcribed and made available to FFNHA separately. Stories submitted included:

- 6 stories related to "Shaping the Frontier"
- 13 stories related to "Missouri Kansas Border War"
- 5 stories related to the "Enduring Struggle for Freedom"
- 1 story related to the "Border War" and "Enduring Struggles for Freedom"
- 4 stories related to "Shaping the Frontier" and "Enduring Struggle for Freedom"
- 2 stories related to all three sub-themes
- 2 stories that did not specify a sub theme

After lunch, Amy Webb gave a PowerPoint presentation that provided several examples of other evaluation programs as potential models for FFNHA Partner Sites. The presentation included information about criteria, the review process, and lessons learned from other programs. In addition, a copy of the 2006 draft FFNHA Partner Sites criteria was provided to all participants as advance reading.

Following this presentation, the five committees broke out into four groups (Presentation, Preservation, Participation, and Promotion) for facilitated discussion on possible evaluation criteria for FFNHA. In addition to the notes below, copies of completed breakout group worksheets are included with comments from the breakout groups in blue.

PRESENTATION (Interpretation & Education Committee, Amy Webb, facilitator)

- Stakeholders involved in the creation of the 2006 draft FFNHA Partner Site Criteria document explained that a conscious decision was made to stay away from a subjective evaluation of the interpretive experience. Because of the existing tension between stakeholders with differing perspectives, it was felt that "scoring" or "ranking" the quality of a visitor experience could be inflammatory.
- Based on this information, the Interpretation and Education committee decided that FFNHA Partner Sites would be required to:
 - 1) Demonstrate a clear connection to one of the FFNHA sub-themes
 - 2) Present accurate information based on scholarly research and documentation of sources. This could include prefacing undocumented stories with "local tradition has it that..." or "according to _____" or indicate that a story may be local legend or myth.
- For interpretive and education criteria, sites meeting the criteria listed above that were open to the public would not be ranked as level one, two, three or four. That distinction would be made by criteria in other areas such as promotion, participation or preservation.
- Sites with a direct connection to FFNHA themes that are not open to the public would be classified as level 5 (emerging sites).
- The visitor experience itself would not be ranked or scored, but should be described accurately with "destination honesty."
- Rather than have a review committee rank visitor experiences as good/better/best, the evaluation will include specific recommendations to improve the visitor experience at sites. Any site demonstrating a connection to a FFNHA sub-theme that offers a visitor experience with accurate information would meet the interpretation and education criteria for FFNHA Partner Sites.
- Promotional materials developed by FFNHA might include site descriptions that would differ from other descriptions of the site in that they would highlight the aspects of the experience that reflect the FFNHA themes. For example, rather than describing a county historical museum as a "regional museum with exhibits related to the history of ____ county" the description might read more like "a regional history

museum including exhibit(s) on (specify exhibits or other aspects related to FFNHA themes). In this way, visitors will be able to differentiate between sites offering extensive visitor experiences devoted exclusively to FFNHA themes and other sites that may have tangential exhibits or connections to FFNHA themes (without ranking/scoring these experiences as level 1, 2, 3, or 4).

- The subjective interpretive evaluation/assessment would be primarily for the site's use, specifically:
 - To provide recommendations that the site can implement on their own
 - Ideally, to identify funding/grant sources that will give extra points in grant proposals when sites apply for enhancements to the visitor experience included in the evaluation/assessment.
 - And, to document what aspects of the experience reflect the FFNHA themes so that the site can be accurately described in FFNHA materials.

PRESERVATION (Heritage Resources Committee, Resource Management Committee, Christy Davis, facilitator)

- The committee built on the criteria begun by the Heritage Development Committee at the meeting in February.
- After learning that other committees were discussing curatorial criteria, the committee decided to focus its discussion on buildings and sites, rather than artifacts.
- The committee decided that five levels of sites were too many and decided to limit discussion to three levels.
- The committee identified the following as Preservation criteria:
 - Historical Significance of Resources
 - Level One: National
 - Level Two: State/Regional
 - Level Three: Local
 - Level of Integrity/Association with FFNHA Sub-themes (see chart)
 - Levels One and Two: Sites must have integrity and an association with FFNHA Sub-Themes
 - ADA and Code Compliant
 - All sites must be ADA and Code Compliant to ensure visitor safety
 - Staff/volunteer expertise in preservation
 - Formal education is not required – but FFNHA should provide educational opportunities for training to certify staff at Level One sites. Site staff should be in contact with local preservation planners and/or SHPOs.
 - Existence of Preservation Plans/Studies
 - Sites should strive toward a written preservation plan. At a minimum, Level One and Two sites should establish an appropriate preservation treatment approach in consultation with local preservation planner and/or SHPO.

PARTICIPATION (Civic Engagement Committee, Alexis Radil facilitator)

- Designated representative attends FFNHA meetings
 - Level One: 4 meeting/year minimum
 - Level Two: 3 meetings/year minimum
 - Level Three: 2 meetings/year minimum
 - Level Four: 1 meeting/year minimum
- All levels need to sign an MOA with FFNHA
- All levels need documentation
- Committee Participation
 - Levels One and Two: Required
 - Levels Three and Four: Encouraged
 - Level Five: When possible
- Active Promotion of FFNHA
 - Level One: Administrative Interaction, Display other sites materials
 - Levels 1 & 2: FFNHA website information
- Willing to share expertise (public relations, administration, interpretation, technology)

PROMOTION (Tourism & Marketing, Judy Billings, facilitator)

- Gateways? What are they? On a major road or not?
- Economic Impact—Survey with ANHA—keep it short!

- Signage
 - Interpretive (is this part of interpretation?)
 - Directional
- How is ADA (Americans with Disabilities Act) applied?
- Interpretive signage outside for level two?
- Preferred: Map of entire area
- Signage. Expensive but absolutely necessary.
- Kansas TODS (Tourist Oriented Directional Signage) program. Does Missouri have a similar program?
- Need a grant program
- How do we include FFNHA logo on TODS signage?
- How do we include all sites including
- If sign is taken down because of construction, do you have to pay to put it back up?
- TravelKS.com will provide TODS info

After all of the breakout groups had reported out, Christy Davis provided a brief overview of plans for the upcoming June FFNHA meeting. Judy Billings reported that FFNHA has an opportunity to participate in a national economic impact study sponsored by the Alliance of National Heritage Areas (ANHA). There is no cost, but we must be willing to distribute and collect surveys. More information will be forthcoming via email.

The meeting was adjourned at 3:04 pm.

The notes on the following pages are from the breakout groups in the afternoon. The information in black is part of the worksheet provided to breakout group participants, and the information in blue was generated by the breakout groups.

PRESENTATION (Interpretation & Education Committee)

Potential Criteria	Level One	Level Two	Level Three	Level Four (Point of Interest)	Level Five (Emerging)
Significance of site is connected to FFNHA themes ★	Required	Required	Required	Required	Required
Visitor experience at site is connected to FFNHA themes ★	Required	Required	Required	(minimal visitor experience available, thus does not apply)	(no visitor experience yet, thus does not apply)
Visitor experience is engaging and visitor information is accurate	Accurate information required (based on research and documentation of sources)	Accurate information required (based on research and documentation of sources)	Accurate information required (based on research and documentation of sources)	Accurate information required (based on research and documentation of sources)	(no visitor experience yet, thus does not apply)
Visitor experience appeals to broad audiences	Recommended	Recommended	Recommended	(minimal visitor experience available, thus does not apply)	(no visitor experience yet, thus does not apply)
Staff or volunteers have expertise or training in interpretation	Recommended	Recommended	Recommended	(minimal visitor experience available, thus does not apply)	(no visitor experience yet, thus does not apply)
Site has an interpretive plan	Recommended	Encouraged		(minimal visitor experience available, thus does not apply)	(no visitor experience yet, thus does not apply)
Acknowledge and respect differing perspectives	Required	Required	Required	(minimal visitor experience available, thus does not apply)	(no visitor experience yet, thus does not apply)

PARTICIPATION (Civic Engagement Committee)

Potential Criteria	Level One	Level Two	Level Three	Level Four (Point of Interest)	Level Five (Emerging)
Designated representative attends FFNHA meetings ✕	4 meetings/year minimum	3 meetings/year minimum	2 meeting/year minimum	1 meeting/year minimum	
Actively participates on FFNHA committees ☆	Required	Required	Encouraged	Encouraged	When Possible
Actively promotes FFNHA Partner Sites ☆	-On website -Administrative interaction -Display other FFNHA sites materials	-On website -Administrative interaction -Display other FFNHA sites materials	-On website -Administrative interaction -Display other FFNHA sites materials		
Willing to share expertise with FFNHA sites ☆ -interpretation -public relations -administration -fundraising -technology	Yes	Yes			
Provide required documentation (e.g. liability insurance) ✕	Required	Required	Required	Required	Required
Willing to sign MOA with FFNHA (level of participation spelled out in letter) ☆	Required	Required	Required	Required	Required

PRESERVATION (Heritage Development Committee, Resource Management Committee)

Potential Criteria	Level One	Level Two	Level Three	Level Four (Point of Interest)	Level Five (Emerging)
Historical Significance of Resource	National Significance	Regional/State Significance	Local Significance		
Level of Integrity of Site, including Association with Sub-themes	<p>*Primary Documentation verifies property's authenticity</p> <p>*Majority of historic fabric of historic building is extant on original site</p> <p>*Site has strong tie to associated FFNHA sub-themes</p> <p>*Work meets Secretary of the Interior's Standards for preservation or restoration treatment approach</p>	<p>*Primary Documentation verifies authenticity of story and association with FFNHA sub-themes</p> <p>*Building is on original site or has been reconstructed per detailed documentation and Secretary of the Interior's Standards for reconstruction or moved to new site that conveys a similar context</p> <p>*Documentation in process or emerging site</p>	<p>*Primary Documentation verifies authenticity of place</p>		
ADA and Code Compliant	Required	Required	Required		
Staff/volunteer expertise in preservation	Graduate degree in preservation-related field. Bachelor's degree plus two years full-time experience in preservation- related field OR Staff has completed preservation training as prescribed by FFNHA	Staff maintains contact with preservation organizations including local preservation planner and/or SHPO	Recommended		

<p>Existence of preservation plans/studies</p>	<p>*Staff has worked with a preservation professional who meets the Secretary of the Interior's Professional Qualifications in a preservation-related field (including private consultant, local preservation planner and/or SHPO) to identify an appropriate preservation treatment approach (Restoration, Preservation, Rehabilitation, Reconstruction). *Staff incorporates the recommended approach into long-term planning</p>	<p>Staff has worked with a preservation professional who meets the Secretary of the Interior's Professional Qualifications in a preservation-related field (including private consultant, local preservation planner and/or SHPO) to identify an appropriate preservation treatment approach (Restoration, Preservation, Rehabilitation, Reconstruction)</p>	<p>Recommended</p>		
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PROMOTION (Tourism Committee)

Potential Criteria	Level One	Level Two	Level Three	Level Four (Point of Interest)	Level Five (Emerging)
Open to the public regular hours ★(2)	12 months a year 40 hours a week <i>min</i> Open weekends	9 months a year <i>min</i> 20 hrs/wk <i>minimum</i> 4 days/week <i>min</i> Open weekends	5 months/year <i>min</i> 20 hrs/week <i>min</i> 3 days a week <i>min</i> One weekend day	Public right-of-way access	Not open to the public
Actively promoted as a visitor attraction X	“	“	“	No	No
On site and directional signage (incl. monitoring FFNHA signage) ★(1)	On site interpretive Directional signs	“	“	“	“
ADA compliant (given)	Yes	“	“	“	“
Permission for public access (given)	Yes	Yes	Yes	Yes	Yes
Availability of amenities (parking, restrooms, visitor information, etc.) ★(3)				No	No
Attracts strong Track annual visitation using uniform FFNHA reporting system	Yes	Yes	Yes	Yes	Yes
Strategic gateway location (near major roads/access points)	Yes				

Asher	Mary	Mound City
Atwater	Grady	John Brown Museum
Bahnmaier	Paul	Lecompton Territorial Cap.
Banwart	Connie	Ft Scott
Barker	Deb	Franklin Co. Hist. Soc.
Billings	Judy	Staff
Bohl	Carol	Cass Co. Hist. Soc.
Boyko	Betty	Ft Scott
Brinegar	Brandi	Pott. Co. Eco. Dev.
Burkhart	Bob	Trail
Casper	Katie	Ft Scott Chamber
Clayton	Stephanie	Jo. Co. Libraries
Collins	Cheryl	Riley Co. Hist. Soc.
Corsini	Vonnie	
Coykendall	Jan	Humboldt
Crites	Emma	Fredonia
Davis	Christy	Mgmt Team
Day	Brenda	
Duffield	Monica	Jo. Co. Libraries
English	Janet	Wyandot Nation
Finney	Ann	Independence KS
Frisbie	Julie	Old Jefferson Town
Hotaling	Jon	
Hull	Yvonne	Fredonia Chamber
Irle	Lisa	Jo. Co. Hist. Soc. MO
Jackson	Dorthea	Santa Fe Trail
Kelly	Keyta	Leavenworth Co.
King	Janet	
Maimer	Ben	Miami Co. Hist. Soc.
Maines	Terry	Baker U
Manues	Kerrie	Independence KS
McCoy	Elly	Board
Mulvihill	Julie	KS Humanities
Nichols	John	Miami Co. Hist. Soc
Nichol	Regina	KS Tourism
Parker	Martha	Wakarusa Valley Heritage Museum
Pierson	Judy	Wakarusa Valley Heritage Museum
Radil	Alexis	Mahaffie
Ramsey	Terry	Bushwhacker Museum
Robertson	Eileen	Humboldt
Sibley	Carmela	Watkins Museum
Tiffany	Phyllis	Watkins Museum
Toll	Dennis	Manhattan CVB
Watson	Stephanie	Osage Co. Eco. Dev.
Webb	Amy	Mgmt Team
White	Debbie	Staff
Yoho	Hollie	Woodson Co. Chamber

MEETING REPORT

Meeting Location:	National Frontier Trails Museum
	Independence, Missouri
To:	
By:	Julie Lenger and Christy Davis

Meeting Date:	June 12, 2008
Task No.:	
Phase No.:	
Start Time:	10:00 a.m.
End Time:	2:00 p.m.

Attendees:	See attendance list
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Attendees:	
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	Introduction to Phase 2 Goals, Introduction to Heritage Development and Preservation Concepts, First Step in Determining Group Decision-Making Processes, Discussion of Heritage Development

Meeting Notes

Judy Billings welcomed all the attendees to the meeting and acknowledged first-time attendees by a show of hands. She introduced Julie Lenger, the new intern for the Freedom's Frontier Heritage Area, and John Mark Lambertson, the executive director of the National Frontier Trails Museum. Lambertson welcomed the attendees and oriented them to the museum. He highlighted the teacher training institute this coming July. The session in July concerns the border wars and is fully booked. Billings noted that the locations for future meetings are posted on the Heritage Area's Website and notices are emailed to all those on the list.

Kevin McDermott with Kansas Logos discussed the Tourism Orientation Destination Signage program developed with the Kansas Department of Transportation and Kansas Tourism. He directed attendees through eligibility and the fee structure for the signage meant for 2-lane U.S. and state routes. He discussed the application kit, which includes information to help applicants decide which type of sign is applicable. The information is also on their website.

Judy Billings introduced Christy Davis, who addressed the topic of Heritage Development and Resource Management. She began by drawing attendees' attention to two articles she distributed as handouts and last month's National Trust Forum Journal, which also addresses the issue of heritage development. She hopes to get permission from the National Trust to put a pdf of the journal on the Website.

Davis updated the attendees on the status of the Management Plan by recapping Phase I. The planning team spent the first three months in a "discovery" phase to gain information and has put that information in its Data Analysis Report. The Vision, Mission, and Values statements, the Statement of National Significance and Best Practices in Historic Preservation are also major products of the first three months planning. These documents are on the heritage area's Website for review and comment. Comments on the Statement of National Significance and the Data Analysis report are due July 30, 2008. Comments on the Best Practices in Historic Preservation are due August 9, 2008.

Davis shared the goals for Phase II, which runs from May-July. The planning team intends to use information from Phase I to develop plans for the heritage area. The Interpretive/Education Plan goal is to develop tools for telling stories. This is the topic for the July meeting that Amy Webb will facilitate. Those attending the July meeting should be prepared to discuss interpretation/education programs that are already working and those they would like to see implemented in the future. Cheryl Hargrove will facilitate the August meeting. The Resource Management and

Heritage Development Plan goals are to identify tools available to assist with resource management, to identify criteria for partnership sites and for prioritizing projects.

Davis shared statistics in the Data Analysis Report collected during Phase I. She discussed how preservation and heritage tourism are intertwined and highlighted tools available for preservation. Davis discussed historic resources already recognized in the heritage area and highlighted the lack of cultural landscape inventories in the area. Davis also discussed what makes a successful historic site and threats to historic resources and cultural landscape. Davis shared data from the Best Practices in Preservation report, which is focused in five categories: education, planning, public policy, advocacy, and tourism. As noted above, the Best Practices are available for review at freedomfrontier.org. Comments are due by August 9.

Davis introduced guests from the states of Missouri and Kansas. Judy Bowman, Missouri Department of Natural Resources Ombudsman in the Kansas City Regional Office, spoke about Missouri DNR which oversees Missouri State Historic Sites, State Parks, and the State Historic Preservation Office. At the request of Ms. Bowman, Richard Ferry, assistant district supervisor for the Northern Missouri Historic District of Missouri State Parks, spoke about the goals and mission of the state parks. Alisha Cole, Missouri Humanities Council, spoke of its goal to preserve memory and collect stories and the resources available to assist museums and historic sites to achieve this goal. Jennie Chinn, executive director of the Kansas State Historical Society, spoke about trends and challenges for historic sites and museums and the mission of the Kansas State Historical Society. She focused on the importance of preserving sites' authenticity.

The meeting broke for lunch.

Judy Billings reconvened the meeting by introducing Charles Clark and Emmanuel Northern, trustees of the Heritage Area. Paul Bahnmaier informed attendees that the Chair of the Board of Trustees, Judge Deanell Tacha, received the Edward J. Devitt Distinguished Service to Justice Award.

Davis then led a group discussion on the decision-making process. She addressed the issue of who gets to help make decisions for purposes of the management plan and presented the Partner Pledge, based on the vision, mission, and guiding principles of the Heritage Area. She then asked for comments.

The following issues were brought up with the Pledge: 1. Verbiage is too site specific; 2. The inclusion of organizational affiliation (i.e. Are we signing as individuals or as representatives of the organization? Can we as individuals speak for our organization?); 3. Switch word "partner" for "member." Davis stressed that this pledge is for decisions about the management plan only and then asked about other qualifications to be a partner.

Suggestions were as follows: 1. Fees; 2. Geographical presence in Heritage Area; 3. Tiered structure based on size of agency; 4. Form must be on file; 5. Only heritage sites, museums, etc. should vote; 6. Must be in attendance; 7. Must have established attendance/no newcomer votes; 8. Simply signing the pledge to act "on behalf of common good" is only qualification

Other concerns included: 1. Has there been any attempt to get the Heritage Area officially recognized by government agencies so that government employees can participate on their agency's behalf? (Davis indicated that this may be an issue the planning team could recommend in the future.) 2. Heritage Area needs partners (KDOT and MODOT) that maybe do not get a vote. 3. Is this a legal entity?/What is the organizational structure? (Sue Pridemore explained the two-tiered structure of heritage areas, one being the Board of Trustees and the other being the grassroots, resident-driven "heritage area.")

Partners are encouraged to sign the Partner Pledge, which will also be available to those attending future meetings.

By consensus, the meeting attendees decided that they were voting as individuals not as representatives of their organizations. They decided that signing the Partner Pledge should not be the only qualification for voting. Davis and Billings agreed to remove the "Organization" blank from the Partner Pledge. The main suggestions for other qualifications were geographical presence in the Heritage Area and presence at the meeting to vote. Due to time restraints, these qualifications were not decided on. Davis urged attendees to e-mail qualification suggestions not already discussed to Judy Billings. These will be further discussed at future meetings.

Davis led a discussion on Heritage Development and Resource Management. Attendees were asked “What needs to be preserved for the Heritage Area to thrive?” Below is a list of items from the brainstorming session on what should be preserved:

- Rivers and Streams
- Prairie
- History/Customs
- Festivals
- Historic Sties
- Place
- Ethnic Groups
- Images/Photographs
- Freedoms
- Regional Transportation
- Stories
- Tolerance with the memory of intolerance
- Family History/Archives
- Food: Potatoes, Spinach, Truck Farming, Farmer’s Markets, Natural Production, Traditional Production, Apples, Catfish, Harvey Houses, Historic Shortages/Sharing, Cash Crops
- Historic Trails
- Language
- Immigration
- Dry Goods Businesses
- Restoration of Lost traditions/customs/etc
- Technology, especially Agricultural and other technologies developed here
- Music: Jazz, Ragtime, Square Dance, Outdoor Concerts, River Songs, Border War Songs, Ethnic Music
- Art: Bingham-Waggoner Estate, Thomas Hart Benton, Plains Indians, Frontier, Quilts, Folk Art, WPA Murals, Literature, Architecture, Poetry, Diaries, Langston Hughes, Gwendolyn Brooks, Aaron Douglas, Mark Twain, Drama, Reenactment, Film
- Churches/Religion
- Industry
- Grange/Populism
- Memory of Vice
- Reform

The meeting was adjourned at 2:00 p.m.

Concluding Action Items

Item	Action	Responsible Party
Best Practices in Historic Preservation	Review and Comment by August 9, 2008	Partners and Public
Statement of National Significance	Review and Comment by July 30, 2008	Partners and Public
Qualifications for Decision Making	Send additional qualifications to Judy Billings	Partners

FFNHA June 12, 2008 Attendees

Last Name	First Name	Organization
Altenbernd	Kerry	Black Jack
Atkinson	Lisa	Blue Springs
Bahnmaier	Paul	Territorial Museum Lecompton
Banwart	Connie	Ft Scott
Barker	Deb	Franklin County Hist. Soc.
Beckett	Elizabeth	Clay Co. Hist. Soc. Director
Billings	Judy	Lawrence CVB
Bohl	Carol	Cass Co. His. Soc.
Bowman	Judy	MO DSHPO
Casper	Katie	Fort Scott Tourism
Chinn	Jennie	KS State Hist. Soc.
Clark	Peggy	Osage County
Clayton	Stephanie	JO KS Library
Cole	Alisha	MO Humanities Council
Collins	Cheryl	Riley Co. Hist. Soc.
Coykendall	Jan	Humboldt
Craig	Jody	MARC
Crane	Karen	Merriam CVB
Crites	Emma	Fredonia
Crume	Ann	Lexington, MO
Davis	Christy	Mgmt Team
Davis	Marilyn	Humboldt
Des Planques	Scott	St. Joe Historic Preservation
Duffield	Monica	JO KS Library
English	Jan	Wyandot Nation
Frisbie	Julie	Jefferson Co. Hist. Soc.
Fuller	Janae	Battle of Lexington
Garton	Amy	Overland Park CVB
Groves	Rich	Liberty
Hanson	Kim	Old Depot Museum
Hilliard	Kelli	KS Tourism
Holverson	Ashley	Olathe CVB
Hotaling	Jon	Coffey Co. Eco Dev
Jackson	Jay	Missouri City
Jones	Doug	Topeka
Joslin	Janine	KS Preservation Alliance, Director

Julich	Gordon	Jackson Co. MO P&R
Kelly	Keyta	Leavenworth
Kelly	Art	Civil War Roundtable of Western MO
Lambert	Don	KCMO
Landers	Jack	Jo Co MO Hist Soc
LeBeau	Bryan	KCK Comm College
Lee	Kristi	Franklin Co. CVB
Lenger	Julie	Mgmt Team Intern
Manglitz	Julia	Treanor Architects
Manies	Terry	Baker University
Nichols	John	Miami Co. Hist. Soc.
Nicol	Regina	KS Tourism
Nimz	Dale	Lawrence
Northern	Emanuel	Board
Paris	Tim	Topeka
Pendleton	David	Brown Hotel, Neodesha
Pridemore	Sue	NPS
Radil	Alexis	Mahaffie
Ramsey	Terry	Bushwhacker Museum
Reynolds	David	St. Mary College
Richardson	Joan	Fredonia
Robertson	Eileen	Humboldt
Seley	Shane	Wide Awake Films
Shay	Wendy	Independence, MO CVB
Simms	Lori	MO Tourism
Smith	Tristan	KU Natural History Commons
Toll	Dennis	Manhattan CVB
Traub	Don	Traub Design
Watson	Stephanie	Osage County
White	Debbie	Lawrence CVB
Yoho	Hollie	Woodson County
Zollner	Lynne	Lawrence Landmarks

MEETING REPORT

Meeting Location:	Mabee Hall, Baker University 6 th & Fremont Baldwin City, Kansas
To:	
By:	Julie Lenger & Amy Webb

Meeting Date:	July 10, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	2:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Interpretation & Education Plan
Meeting Purpose/ Intended Results:	Update on Phase 2 and Interpretation and Education components including designation of FFNHA Partner Sites, Story Authentication, and Interpretive and Education projects.

Meeting Notes:

Judy Billings welcomed all the attendees to the meeting and acknowledged first-time attendees and those who have been absent for a number of months by a show of hands. She discussed the new Welcome Packet that explains the FFNHA organization. It is available on the main webpage at www.freedomfrontier.org. She also gave an update on the management plan process and encouraged attendees to give feedback on the documents posted on the website at <http://www.ffnha-hosting.com/>. She discussed the new e-news newsletters, which will be sent bimonthly and asked for suggestions and submissions. Judy noted that she and several members of the management team attended a meeting on July 9 in Omaha, Nebraska, with the National Park Service to ensure that the management plan was on track in meeting the National Park Service's requirements.

Terry Manies of Baker University welcomed the attendees to Baker University. Kevin Garber of the Baldwin City Convention and Visitors Bureau welcomed the attendees to Baldwin City. Judy Billings recognized Dorothea Jackson for her hard work on the heritage tourism map of the Baldwin City area that the attendees received before the meeting. Billings notified members that Kerry Altenbernd volunteered to give attendees a tour of Black Jack Battlefield following the meeting. Brenda Day of Baker University welcomed the attendees on behalf of Randy Pembroke, the Provost of Baker University.

Amy Webb started her presentation by recapping the work already done by the planning consultants. She showed examples of other National Heritage Areas' statements of national significance and noted that FFNHA's Statement of National Significance and Themes was in the "Management Plan" section of the FFNHA website, available for comment. The comments will be considered by the Interpretation and Education committee as well as by the Steering Committee. The consultants are incorporating partner's stories into the Stories and Places document, and Amy Webb noted that the strong response is indicative of the strong passion that FFNHA stakeholders have for the stories this region has to tell. That document will be available when the process is complete.

Webb then discussed designation of "Partner Sites" by reviewing the partner site criteria development process. In 2006, criteria were adapted from the Silos and Smokestacks National Heritage Area by members of the FFNHA Partnership Team. These draft criteria were reflected in many of the questions found in the Visitor Readiness Survey.

Webb stressed the need of revisiting the 2006 criteria to make sure responsibilities and requirements are balanced by the proposed benefits. The 2006 criteria divided sites into five levels: full-time, part-time, seasonal, point of interest and emerging. Webb suggested the possibility of clustering the full-time, part-time and seasonal as designated "Partner Sites".. Partner discussion noted that the existing criteria were site-specific and did not include resources such as byways, corridors, events, i-tours, living resources, etc. A request was made that the criteria define what the

term “open” means in terms of hours. Does it mean that people can go to the site and explore on their own or does it mean that the site is staffed or is there some other definition that can be used? From a tourism perspective, it is important that hours be regularly scheduled hours to allow visitors to plan ahead.

Webb discussed the idea of partner benefits equaling partner requirements. She suggested several possible benefits that may be available for partners in the current draft criteria, including networking and marketing opportunities, financial and technical resources, opportunities for participation in region-wide interpretation and education, participation in marketing plans and the use of the logo.

Webb pointed out that the 2006 criteria required information from the owner/manager and the operators with a number of duplicative questions. She questioned whether this was necessary or if there were some way to streamline the process. Discussion centered on the need to be assured of agreement on all levels of the partner's owners, managers and from all stakeholders (which in some cases includes several different entities). Attendees came to a consensus that a simpler form of ensuring the owners' and managers consent, such as a signature on a form, is sufficient.

Webb discussed the interpretation criteria. These criteria were left largely undefined in 2006. Webb suggested three possible criteria that fall within the interpretation category. Those criteria were: 1. The story is authentic; 2. The story fits within the FFNHA themes; 3. “Why here and no where else?” or Is this a nationally significant story that is unique to this National Heritage Area and could not have occurred outside of its boundaries? Discussion centered on whether or not FFNHA partner sites could interpret stories that did not fit the FFNHA themes along with those that did. It was agreed that sites could certainly tell other stories, but that the inclusion of stories related to FFNHA themes should be a requirement for Partner Sites.

Webb then discussed the Point of Interest and Emerging categories. She suggested that maybe these category descriptions could be expanded to also include sites that have potential to reach a higher level but may need assistance in doing so. For example, a site that is staffed and open part time might be designated as a “Point of Interest” until they had met additional interpretive criteria.

Webb then raised the following issues for discussion:

1. Should the expectations of full-time, part-time and seasonal be exactly the same or is it reasonable for full-time sites to be expected to take more responsibility in leadership and mentoring?
2. Can we divide criteria into “required” and “recommended” categories? What is the criteria that are absolutely necessary for becoming a partner?
3. What other categories (events, etc.) need to be added? What should be the criteria? When should we consider adding new categories?
4. Can we simplify the two sets of documents required from the owners/managers?
5. Can Point of Interest and Emerging categories be expanded to incorporate sites that do not meet all the criteria?

Suggestions included the following:

1. Consider writing criteria in three categories: requirements (what you must do), procedures (how you should do it), and guidelines (best practices/recommendations).
2. Consider adding a living heritage traditions category for groups that are heritage resources but not sites or events.

Webb notified attendees that 2006 criteria and discussion questions will be on the website for comments and feedback.

Julie Mulvihill, Executive Director, Kansas Humanities Council, led a session about Authenticating Stories. She stressed that audiences engage in heritage tourism because of the story. Those who present the story have a responsibility to make sure the story is accurate and authentic from an historical standpoint. She introduced Dr. William Worley, Ph.D., University of Missouri-Kansas City to talk about how to authenticate stories.

Dr. Worley relayed the importance of thinking about where our stories came from. He discussed some important strategies and sources partners can use to verify stories. Worley defined primary sources as those sources that are “in the words of the people who experienced” an event. With primary sources, it is important to consider personal bias and when the source was written. Worley uses a one-year rule-of-thumb. If an eyewitness wrote their account more than a year after the event, he considers this account to be a secondary source. As such, memoirs are a secondary source. These are sources written the way the writer remembers the event (affected by the passage of time) and the

way the writer wants the reader to remember the event. Worley recommended *Inside War: The Guerrilla Conflict in Missouri during the Civil War* by Michael Fellman as a good, well-documented secondary source. Worley also urged attendees to consider their stories within the broader context and to demonstrate how they are unique. He stressed that attendees work to find primary sources as they will help distinguish one's interpretation and to evaluate your sources. Dale Nimz added that sites should consider multiple sources and should reference your sources so that visitors know where you got your story.

Peggy Clark, Osage County Historical Society, illustrated authentication and documentation by explaining her research on the Bailey House. Clark researched secondary sources such as Osage County history, Kansas history, and Indian history; primary sources, to include deed records, historic maps, treaties, historic photographs, obituaries and correspondence; material culture including archaeology and the historic structure; conducted oral history; and reached out to professionals to help answer questions surrounding the origin of the Bailey House and be able to interpret an authentic and compelling story.

Dan Carey-Whalen, Kansas Humanities Council, explained programs and grants available through the Kansas and Missouri Humanities Councils. Discussion centered on questions whether or not funding was available for specific projects and the willingness of both councils to work with sites on projects.

Judge Deanell Tacha, FFNHA Board of Trustees, thanked the partners for attending and contributing to the process and urged attendees to raise funds in their communities to support FFNHA. She invited partners to attend Board of Trustee meetings and Judy Billings noted that meeting schedules, minutes, and financial documents are available by contacting the office. Eventually these documents will be accessible through the website.

The meeting broke for lunch.

Following lunch, Webb discussed the "tickler list" handout and shared ideas of interpretive and education programs that other National Heritage Areas support. She asked for suggestions of programs the attendees would like to see as a part of FFNHA. These ideas will be added to the list of ideas and an e-survey will be used to set priorities. Suggestions included:

- Workshops for museums and teachers to work together
- Teacher training workshops
- All-encompassing brochure
- Guide book
- Pod-casts
- Cell-phone tours
- Geo-caching
- Eco-caching
- Letterbox programs
- Scouting programs
- Sister school projects
- Sister events
- Corridor/heritage trails
- Website with tags for sites and least-cost routing
- Customized itineraries
- Working with state educational standards for teacher workshops
- Working with teacher training at universities
- Working with Center for Built Environment for educational training for teachers
- Tourism and economic development
- Promotion for increased visitation
- Research for quality interpretation
- Making connections between sites
- Programs to explore and develop connections
- Gateway center
- Orientation film that partners can use
- Signage
- Work with tourism departments in the states
- Web exhibit
- Tie in with sports tourism
- Electronic kiosk for every site (work with libraries for spur connection)
- Contact information on signs (phone number)
- Tourism phone number
- Interpretation workshops
- Online interpretation workshops
- Training for volunteers including hospitality training
- Billboards
- Online training
- Work with KU Continuing Education
- PSAs on television stations
- Conferences/speakers bureau
- Use of logo
- Promotional materials in restaurants
- Work with Boulevard for special brew
- Cookbook

Webb wrapped up the meeting by reminding attendees to look at and comment on the Statement of National Significance and the Partnership Criteria. The next meeting will be August 14 in Overland Park, Kansas.

The meeting was adjourned at 2:00 PM

Concluding Action Items

Item	Action	Responsible Party
Partner Site Criteria	Post 2006 Partner Site Criteria and Discussion Questions on FFNHA website	Amy Webb
Partner Site Criteria	Review and Comment on Partner Site Criteria and Discussion Questions on FFNHA website	Partners and Public
Interpretive and education projects	Post e-survey with possible interpretive and education projects on FFNHA website	Amy Webb
Interpretive and education projects	Review and Comment on Interpretive and Education Projects e-survey	Partners and Public
Seek input from teachers on curriculum needs	Develop e-survey for targeted list of educators in FFNHA region	Amy Webb, Julie Lenger

Last Name	First Name	Organization	Last Name	First Name	Organization
Abbott	Phyllis	Baxter Springs	Hotaling	Jon	Coffey Co.
Abbott	Bob	Baxter Springs	Irlle	Lisa	Johnson Co. MO Hist. Soc
Altenbernd	Kerry	Black Jack Battlefield	Jackson	Jay	Missouri City Schools
Asher	Mary	Mound City	Jackson	Dorthea	Santa Fe Trail Hist. Soc.
Atwater	Grady	John Brown Museum	Jackson	John	Santa Fe Trail Hist. Soc.
Bahnmaier	Paul	Lane Museum	Lambertson	Mark	National Trails Museum
Baker	Susan	Baldwin City Chamber	Landers	Jack	Johnson Co. MO Hist. Soc
Baker	Peggy		Lee	Kristi	Franklin Co. CVB
Banwart	Connie	Fort Scott	Lenger	Julie	Mgmt Team
Barker	Deb	Old Depot Museum	Maimer	Ben	Osawatomie Hist. Soc.
Billings	Judy	Lawrence CVB	Manies	Terry	Baker University
Bohl	Carol	Cass Co. Hist. Soc.	McCullough	Janice	Humboldt
Boyko	Betty	Ft. Scott NPS	McRae	Janet	Miami Co. Econ Dev.
Burkhart	Bob	Kaw Valley Heritage Alliance/MCHS	Mulvihill	Julie	KS Humanities
Carey-Whalen	Dan	KS Humanities	Nichols	John	Miami Hist Soc
Carmichael	Beth	St. Joe CVB	Niehoff	Diane	Baldwin City
Casper	Katie	Fort Scott Tourism	Nimz	Dale	Lawrence
Cheney	Ernestine	Humboldt	Pierson	Judy	Wakarusa Valley Heritage Museum
Clark	Peggy	Osage Co. Hist. Soc.	Pridemore	Sue	NPS
Clayton	Stephanie	Johnson Co. Museums	Quillin	Tracy	KS Humanities
Collins	Cheryl	Riley County Hist. Soc.	Radil	Alexis	Mahaffie
Coykendall	Jan	Humboldt	Ramsey	Terry	Bushwhacker Museum
Craig	Jody	MARC	Reynolds	David	University of Saint Mary
Crane	Karen	Merriam CVB	Robertson	Eileen	Humboldt
Crites	Emma	Fredonia	Schofield	Arnold	Mine Creek Battlefield
Crume	Ann	Lexington, MO	Smalley	Richard	KS Tourism
Davis	Marilyn	Humboldt	Smith	Tristen	KU Natural History Museum
Day	Brenda	Baker University	Soukup	Joanie	Leavenworth Hist. Soc.
Dill	Pat	Doniphan Co. Hist. Soc.	Stanton	Peggy	Doniphan Co. Hist. Soc.
Duffield	Monica	Johnson Co. Library	Stubbs	Michael	Wabaunsee Co. Hist. Soc.
English	Jan	Wyandot Nation of KS	Tacha	Deanell	FFNHA Board of Trustees
Finger	Linda	Douglas County	Tiffany	Phyllis	Watkins Museum
Forry	Richard	Lexington, MO	Toll	Dennis	Manhattan CVB
Fuller	Janae	Battle of Lexington	Traub	Don	Traub Design Assoc.
Garton	Amy	OP CVB	Webb	Amy	Mgmt Team
Gerges	Mark	Ft Leavenworth Hist. Soc.	Wellman	Richard	Jefferson Co. Hist. Soc.
Gordon	Clif	Wakefield Museum	White	Debbie	Lawrence CVB
Harris	Ron	Geary Co. Hist. Soc. & Territorial Capitol	Wildgen	Mike	Watkins Museum
Hatcher	Sally	Leavenworth Hist. Soc.	Worley	Bill	UMKC
Holverson	Ashley	Olathe CVB	Yoho	Hollie	Woodson Co. Chamber

MEETING REPORT

Meeting Location:	Ritz Charles
	9001 W 110 St, Suite 100
	Overland Park, Kansas
To:	
By:	Julie Lenger & Cheryl Hargrove

Meeting Date:	August 14, 2008
Task No.:	
Phase No.:	2
Start Time:	9:30 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Delivering the Brand Promise: Criteria
Meeting Purpose/ Intended Results:	Define measurement strategies for success as a way to help FFNHA realize its vision and prioritize activities, benchmark performance.

Meeting Notes:

Judy Billings called the meeting to order at 10:03. Bill Fry, the general manager of the Ritz Charles welcomed the attendees to Overland Park and the Ritz Charles. Billings welcomed all the attendees to the meeting. First-time attendees introduced themselves to the group. Billings recognized the steering committee for their efforts and awarded them with a commemorative coin that bears the emblem of Freedom's Frontier National Heritage Area (FFNHA). Lori Simms, Communications Administrator for the Missouri Division of Tourism announced that the Missouri Division of Tourism was finishing the paperwork for a \$75,000 investment in FFNHA Management Planning. Billings reminded attendees that surveys are online for input until August 17. Billings then introduced Cheryl Hargrove.

Hargrove explained her goals for the meeting were to update the Partnership Team about what has been happening, explain the next steps that would be taken and get input from the Partnership Team to help make those next steps meaningful.

Hargrove discussed Phase I by explaining the work that was done and highlighting the documents on the website. She described these documents and explained the purpose and refining process of the Vision and Mission. Hargrove explained the decision-making process whereby input from the Partnership Team and public would be taken to a committee and reported to the Steering Committee who would vote. This was the process used to adopt the Best Practices document which will be integrated into the management plan. Hargrove also described the purpose of the Statement of National Significance as being the statement that helps define the unique "why here and no where else" of the region and its importance to the residence. It will help to set the tone for interpretation and decision-making and will help explain why this region was recognized by Congress. Hargrove announced the main theme and title of the Statement of National Significance would be "Struggles for Freedom on the Missouri-Kansas Border" and the sub-themes would include: Shaping the Frontier, Missouri-Kansas Border War, and Enduring Struggles for Freedom. Hargrove noted that the team and the Steering Committee are working to craft the Statement of National Significance into a short narrative that highlights the relationship of the region to the national scene. The working copy of the statement will be used as a justification paper to support the statement. Elizabeth Hatchett suggested the states in the title should be in alphabetical order. Hargrove noted that comment. Hargrove also stressed that this will become the platform for all to tell their individual stories.

Hargrove discussed Phase II and III and the four segment reports that are being prepared. She encouraged attendees to look for those documents on the website at the end of September and provide comment to the team.

Hargrove presented a short Power Point presentation entitled "Defining Success: Criteria for FFNHA to Realize its Vision and Mission." In this presentation, Hargrove discussed why it is important for FFNHA to define success as it helps to identify our essence and uniqueness, establish expectations, and decide how to meet those expectations. Hargrove discussed Lancaster County, Pennsylvania, and HandMade in America (western North Carolina) as examples of areas that defined success in order to know where to go, how to get there and how to know when they succeeded. Hargrove concluded by asking the attendees to email FFNHA the number of hours they spent to be here and the money they've spent to be here. This information will be presented at the next meeting.

Hargrove introduced Frank Lenk, Director of Research Services for the Mid-America Regional Council. Lenk discussed Metro Outlook and their research. Lenk showed attendees the graphic representation in charts and maps of social data Metro Outlook measured. Lenk stressed that when deciding to gather quantitative data to make sure that the data collected reflects the group's goals and measures the impact of what the group does. Data should be used to make decisions on how to move forward. Lenk noted that the data he provided is available online at http://www.metrodataline.org/metro_outlook.htm.

Hargrove introduced Christine Bial, Program Manager for the Kansas Arts Commission. Bial explained the mission and goals of the Kansas Arts Commission and their programs. She discussed how funding is awarded and how the Commission measures success. Bial noted that success for the agency is measured through the growth in the number of applications and requests for services, the number of projects and events funded and the amount of funds available. Bial stated that more information is on their website at <http://arts.ks.gov>.

Hargrove introduced Jeanine Rann, Executive Director of Downtown Lee's Summit. Rann presentation centered on the National Trust for Historic Preservation's Main Street Program standards as ways to measure success. These standards include having the following elements: a broad base of support; a clear mission and vision; a comprehensive work plan; a preservation ethic; an active board of directors and committees; an adequate operating budget; a professional program manager; ongoing training for staff and volunteers; reports of key statistics; and staying in touch with the larger organization. Rann stated that these standards can be modified and applied to most organizations. The NTHP's standards are explained in detail online at <http://www.mainstreet.org/content.aspx?page=2121§ion=15>.

Hargrove opened the floor for questions. She asked the panel what categories they believed FFNHA should measure that would be meaningful to them as residents or for their organization. Number of new visitors, accessibility to programming, number of people attending programming, who is attending programming, and number of local residents that know about FFNHA were mentioned as answers. Hargrove also asked how the panel's organizations could work with FFNHA. Rann stated that Main Streets and FFNHA were natural partners for cultural heritage tourism and could work to target a heritage tourism audience. Bial answered that the Kansas Arts Commission could partner with FFNHA on events and working to bring artists for programming. Lenk stated that MARC could help FFNHA design an RFP that would identify research indicators that were important to FFNHA.

Attendees also had questions for the panel. One asked about using other groups' guidelines, as how Main Street uses guidelines from NTHP, rather than developing our own. Hargrove agreed with this idea and stressed the need to bring lots of "best ideas" together to fit within the National Park Service's requirements. Another asked about studies to advance the message to non-tourists, such as those who do not live in the area and cannot travel to the area, and suggested presenting things in a more creative manner, such as videoconferencing, websites, podcasting. Bial agreed and suggested that technology must be available to use. She relayed that many Kansas libraries were working to link through ELMER, a videoconferencing tool. Hargrove reported that FFNHA is researching videoconferencing and other technology to tell the story. Hargrove thanked the panel for their participation.

During the lunch break, attendees introduced themselves.

Hargrove facilitated group discussion about prioritizing measurement strategies. She presented the vision and mission and noted the need to set goals, define criteria, establish benchmarks, and determine roles and responsibilities based on the vision and mission. She introduced four areas for the attendees to focus on for the FFNHA: historic preservation/heritage development; landscape conservation; business/tourism; and interpretation/education. Hargrove also discussed sustainable economies.

Hargrove then asked the attendees how they defined success. She did this by reintroducing some of the definitions compiled from the November 2007 meeting. The attendees completed an exercise where they wrote their answers to (1) How do you define success? (2) What is Freedom's Frontier's role in accomplishing that? (3) What is your role in

accomplishing that? on index cards for the following four categories: Historic Preservation/Heritage Development; Natural, Cultural, Recreational Resources; Tourism, Business, Economic Sustainability; Interpretive and Education. After attendees had completed their cards for each of the areas, attendees were given time to share their ideas. Ideas included the following:

- Historic Preservation/Heritage Development
 - Other people have heard of us
 - Area populated by historic places related to the story
 - People educated about history
- Natural, Cultural, Recreational Resources
 - Neosho River as an attraction for fishing
 - Ferry across Clinton Lake to museum
 - Identify 10 sites with historic importance to preserve
 - NPS highlights our work as a prime example
 - FFNHA Role: coordinate efforts
- Tourism, Business, Economic Sustainability
 - New jobs, entrepreneurial opportunities
 - Every municipality have FFNHA line item in their annual budget
 - Revisits
 - Partner sites on stable financial footing
 - Rise in number of Partner sites with a business plan
 - Visit 2nd site because of a positive experience at the 1st site, 10% increase each year
 - Visitors can tell they have entered FFNHA by the “feel” of the place
 - FFNHA Role: awards program/marketing/training
- Interpretation & Education
 - Speakers’ bureau
 - Materials for classroom teachers – make it easy for them to include FFNHA.
 - Work w/ National Education groups to advocate FFNHA
 - “History left behind is not good.”
 - Ken Burns does a 5 part documentary on Border War
 - Tell larger story at sites
 - Coffee table book
 - Signage that helps all understand
 - Connected story
 - Develop elder hostel program
 - Evaluation of Partner sites to make sure everyone meets “excellent” standards
 - Your Role: serve as a resource, make my site as good as I can

Hargrove asked attendees about other indicators of success they wanted to share. Quality of life was a major focus of this discussion. Indicators included:

- Natural areas improved/created so there are better and more. Impacts area health and economy.
- Area be at top of the “best places to ...” (live, etc.) lists
- Increase in tax base = increase in quality of life.
- Historic preservation help to decrease blight
- Preserve unique sense of “place”
- Recognize value of the area and its people
- Pride of place/community
- Area filled with things to do
- Provide opportunity to see real places, tell story well, and value those places and stories.

Hargrove concluded the meeting by covering the next steps that would take place before the September meeting and the topic of the September meeting. The meeting adjourned at 2:00 PM.

Concluding Action Items

Item	Action	Responsible Party
Partner Pledge	Sign Partner Pledge	Everyone

Homework	Tabulate time and money spent on attending	attendees
Website	Minutes and time/money estimations posted	Lenger/White
Committees	Join a committee	Everyone
Next Meeting	September 11, Nevada MO	
Draft Segment Plans	Posted on web for comment Sept. 30	All

Last Name	First Name	Organization	Last Name	First Name	Organization
			Hatcher	Sally	Leavenworth Hist. Soc.
Abbott	Phyllis	Baxter Springs	Hatchett	Elizabeth	Wakarusa Valley Museum
Abbott	Bob	Baxter Springs	Helmer	Chris	Gladstone
Altenbernd	Kerry	Black Jack Battlefield	Holverson	Ashley	Olathe CVB
Asher	Ken	Linn Co. Historical Soc.	Hotaling	Jon	Coffey Co.
Asher	Mary	Linn Co. Historical Soc.	Hull	Yvonne	Fredonia Chamber
Bahnmaier	Paul	Lane Museum	Kelly	Keyta	Leavenworth Co. Govt.
Banwart	Connie	Fort Scott	Kepka Soukup	Joanie	Leavenworth Co. Hist. Soc.
Barbutto	Richard	Ft. Leavenworth Mil. Hist.	Lee	Kristi	Franklin Co. CVB
Barker	Deb	Old Depot Museum	Lenger	Julie	Mgmt Team
Bass	Phyllis	Richard Allen Cultural Ct.	Lenk	Frank	MARC
Bial	Christine	KS Arts Commission	Manies	Terry	Baker University
Billings	Judy	Lawrence CVB	McCleary	George	Douglas Co. Hist. Soc.
Bohl	Carol	Cass Co. Hist. Soc.	McCullough	Janice	Humboldt
Boyko	Betty	Ft. Scott NPS	McRae	Janet	Miami Co. Econ Dev.
Carey-Whalen	Dan	KS Humanities	Miller	Maria	Atchison Chamber
Carmichael	Beth	St. Joe CVB	Myrick	Tyrone	KC CVA
Cheney	Ernestine	Humboldt	Nevius	Gary	
Clark	Charles	FFNHA Board of Trustees	Nichols	John	Miami Hist Soc
Collins	Cheryl	Riley County Hist. Soc.	Pendleton	David	
Coykendall	Jan	Humboldt	Pierson	Judy	Wakarusa Valley Heritage Museum
Craig	Jody	MARC	Radil	Alexis	Mahaffie
Crites	Emma	Fredonia	Ramsey	Terry	Bushwhacker Museum
Crume	Ann	Lexington, MO	Rann	Jeanine	Downtown Lee's Summit
Davis	Marilyn	Humboldt	Regan-Kendrick	Amber	Donnelly College
Dechant	Abby	Wabunsee Co. Eco. Dev.	Reynolds	David	University of Saint Mary
Dill	Pat	Doniphan Co. Hist. Soc.	Robertson	Eileen	Humboldt
Earnest	Ola Mae	Linn Co. Hist. Soc.	Robl	JR	KC Commerce
Eiken	Doug	MO Parks	Roller	Julie	Pott. Co. Eco. Dev.
Fisher-Isaacs	Melissa	Johnson Co. KS Museums	Scheid	Tamara	Visit Topeka
Forry	Richard	Lexington, MO	Simms	Lori	MO Tourism
Frisbie	Julie	Jefferson Co. Hist. Soc.	Stanton	Peggy	Doniphan Co. Hist. Soc.
Fuller	Janae	Battle of Lexington	Taylor	Susan	Olathe CVB
Garton	Amy	OP CVB	Traub	Don	Traub Design Assoc.
Gibson	Lyle	KIAANAFH	Vieira	Scott	Johnson Co. Library
Gliniecki	Stefani	Shawnee Indian Mission	Weakley	Lisa	Mayor Leavenworth
Gordon	Clif	Wakefield Musuem	White	Debbie	Lawrence CVB
Gordon	Lana	KS Legislator			
Groves	Rich	Downtown Historic Liberty			
Hargrove	Cheryl	Management Team			
Harris	Ron	Geary Co. Hist. Soc. & Territorial Capitol			

MEETING REPORT

Meeting Location:	Nevada TeleCenter, Bowman Building
	2015 N. West Street
	Nevada, Missouri
To:	
By:	Julie Lenger

Meeting Date:	September 11, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	Enhance the understanding of the region’s natural resources, the way they connect the region’s story, and tools for their conservation.

Meeting Notes:

The meeting began at 10:00 AM. Judy Billings called the meeting to order at 10:00 AM by welcoming attendees and introducing Terry Ramsey, Director of the Bushwhacker Museum of Nevada. Ramsey welcomed attendees to Nevada and introduced Janis Collins, Director of Nevada Telecenter/Nevada Regional Technical Center. Collins welcomed attendees to the Bowman Center and described their programs. All attendees introduced themselves. Billings reminded members to sign the Partner Pledge and recognized those who signed with commemorative coins. She announced partner’s expenses in terms of time and money for the August meeting at approximately \$14,000. She also discussed the media coverage generated for FFNHA by the Travel Media Showcase. The Lawrence CVB hosted six travel writers on a weekend tour of FFNHA sites and an introduction to FFNHA. Christy Davis reported on the Management Plan progress. She presented the Statement of National Significance to the attendees and reported that it would be posted on the website. She also explained that the Management Planning Team was in the process of writing three segment plans that would deal with different aspects of the NHA’s management. These draft plans will be posted on the website for comment. Notice will be sent out when the plans are posted.

Jeff Bruce led the attendees in a natural resources mapping exercise. The exercise helped attendees understand ideas about natural resources and think about early settlement patterns. The attendees split into four groups and were tasked with plotting their settlement on a map, based on a given set of criteria. The groups took the role of planters, subsistence farmers, merchants, and city-builders. Following the group-work, each group presented their land choices. Dale Nimz spoke on behalf of the planters; Allen Roth for the merchants; Alexis Radil for the subsistence farmers; and Kerry Altenbernd for the city-builders. The four maps were combined to show where each of the four groups chose to settle. Davis provided a cultural analysis of the map and discussed where situations of conflict could occur. Bruce added another layer to indicate the flood plain. A discussion followed concerning the pressure on land availability presented by the flood and the geopolitical conflicts that could arise. To conclude the exercise, Bruce revealed that the map used by the attendees was a representation based on the Marais des Cygne River Valley.

Bruce followed with a presentation about the power of place, which centered on the question of why people settled in this particular area. His presentation included first-hand accounts of why early settlers chose the eastern Kansas-western Missouri area to settle. He explained the geological history of the area and how it affected natural resources, weather patterns, geography, topography and vegetation. He noted that the common history of eastern Kansas-western Missouri is based on its prairie landscape and the abundance of an area where eastern forests ended and tallgrass prairies began. Bruce also provided descriptions of the ecosystems of river valleys that make up FFNHA.

He concluded by emphasizing that “place” ties us together and that this landscape is a story to tell and a lifestyle that is worth preserving.

The meeting broke briefly for lunch. During lunch, Davis reconvened the meeting and led a discussion of federal laws that have a potential impact for FFNHA-affiliated sites. Compliance with these laws must occur if federal land is involved, federal money is used or a federal permit is required. Davis also provided a handout for each of the three laws. NEPA, the National Environmental Protection Act, requires a consideration of the environmental impact of the project. Section 106 of the National Historic Preservation Act requires a consideration of the effects on historic properties. NAGPRA, the Native American Graves Protection and Repatriation Act, requires that items of Native American cultural patrimony or burial remains be identified and Native American tribes be notified for potential repatriation.

Davis followed with a presentation that dealt with connecting the human stories to the landscape. She noted that the area’s rivers run through FFNHA’s stories and that early settlers referred to what river valley they lived in, rather than using political geography. She proposed organizing stories based on the “cultural watersheds” of the area’s four river valleys: the Neosho, the Marais des Cygne/Osage, the Kansas, and the Missouri. Davis noted that each of these river valleys played an important role in settlement and the Border Wars. They affected Native American as well as Euro-American history and culture. Davis presented an overview of each of the river valleys and the important stories that were tied to the valleys.

Davis then opened the floor for discussion on the use of the river valleys as cultural watersheds around which to organize FFNHA’s multiple stories and perspectives. Alice Widner noted that her site’s location in the Marais des Cygne river valley is an example of how the system works well. Eileen Robertson noted that the river valleys relate well to the idea of the power of place and are a good organizing tool. David Pendleton added that while there are exceptions to the rule, the river valleys collect ideas and present a simple way for visitors to understand the stories. David Roggensees stated that agriculture as a cultural landscape needs to be explored. Altebernd noted that it is an important layer and a good way to organize stories, but that it is not the only layer. Phyllis Abbott stated her concern that Baxter Springs is not in one of the river valleys but that there are important stories. Kathy Smith stated that these layers help explain a lot of the history. Dennis Toll noted that as an organizational tool it helps visitors understand the nineteenth century mindset. Alexis Radil added that the river valley organization helps connect FFNHA to the landscape. She noted that it is a very powerful way to preserve both stories and their connection to the landscape. Davis introduced Jason Fizell and Jerry Jost of the Kansas Land Trust. Fizell discussed the mission and history of the land trust as well as the role of the trust in establishing, managing and enforcing conservation easements. Jost discussed partnership between heritage areas and land trust and how to establish land trusts. He noted that conservation easements are a tool for preservation of place. Jost and Fizell then opened the floor for a discussion of preservation needs and answered any questions concerning land trusts that the attendees had. Altenbernd discussed Blackjack Battlefield and noted that urban and industrial development are threats to the viewshed at Blackjack Battlefield. He highlighted the need for a buffer between the battlefield and development. Nimz noted that Amish and Dunkard settlements are important parts of the cultural landscape and that easements could help protect those settlements. Davis suggested that a cultural landscape inventory be done to identify places that need to be preserved. Radil noted that the battlefield at Lone Jack is also threatened by development. Billings suggested that Century Farms need to be documented and protected as well. Robertson stressed the need to sensitize and educate residents about history and the importance of place. Nimz suggested that preservation of place relates to quality of life issues. Davis noted that the mobility of society lends to a sense of placelessness, where residents do not stay in one place long enough to learn about the place. Fizell relayed to attendees that the Kansas Land Trust is producing a book about the Flint Hills. Projects such as this could be used as tools for sensitizing people to the power of place. Billings noted that projects like the Flint Hills book that encourage thinking as an “area” rather than individual states, are ones that FFNHA may want to pursue in the future. Billings noted that tools such as the Kansas Land Trust, are helpful especially to rural partners, to help them be better stewards of their stories and of the cultural landscape. She noted that partners can help preserve the unique sense of place that is ingrained in all our stories. In doing so, partners will leave a legacy for future generations to enjoy.

Davis closed by reminding attendees that segment plans will be ready soon for their review. Billings reminded attendees to send in their expenses. Megan Cahill, Brian Miller, Billings, Ellery Robertson, Joan McPeak, Ola Mae Earnest and Ramsey reminded attendees of upcoming events in the area. Debbie White asked attendees to register their events on FFNHA calendar and to alert her of news for the e-newsletter.

The meeting adjourned at 2:30.



Concluding Action Items

Item	Action	Responsible Party
Partner Pledge	Sign Partner Pledge	Everyone
Homework	Tabulate time and money spent on attending	attendees
Website	Minutes and time/money estimations posted	Lenger/White
Draft Segment Plans	Posted on web for comment Sept 30	Everyone
Next Meeting	September 11, Nevada MO	
Calendar	Add events to FFNHA calendar online	Everyone

Last Name	First Name	Organization	Last Name	First Name	Organization
Abbott	Phyllis	Baxter Springs Hist. Soc.	Robertson	Ellery	Humboldt
Altenbernd	Kerry	Battle of Blackjack	Robertson	Eileen	Humboldt
Bahnmaier	Paul	Lecompton Hist. Soc.	Roggensees	David	Nathan Boone Homestead SHS
Banwart	Connie	Fort Scott	Roth	Allen	Shawnee Indian Mission
Barker	Deb	Franklin Co. Hist. Soc.	Smith	Kathy	Lee's Summit Hist. Soc.
Billings	Judy	Lawrence CVB	Toll	Dennis	Manhattan CVB
Bohl	Carol	Cass Co. Hist. Soc.	Traub	Don	Traub Design
Bolling	Kevin	MO Dept Natural Resources	White	Debbie	Lawrence CVB
Bruce	Jeffrey	Mgmt Team	Widner	Alice	Trading Post Museum
Cahill	Megan	MO Humanities	Yates	Richard	Mgmt Team
Cheney	Ernestine	Humboldt	Yoho	Hollie	Woodson County Chamber
Collins	Cheryl	Riley Co. Hist. Soc.	Zahn	Patricia	MO Humanities
Crites	Emma	Fredonia			
Crume	Ann	Lexington, MO			
Davis	Christy	Mgmt Team			
Davis	Marilyn	Humboldt			
Earnest	Ola May	Linn Co. Hist. Soc.			
Fisher	Barney	MO State Representative			
Forry	Richard	MO Dept Natural Resources			
Fuller	Janae	Battle of Lexington			
Gerges	Mark	Ft. Leavenworth Hist. Soc.			
Hall	Jim	Baxter Springs Hist. Soc.			
Hansford	Michele	Powers Museum			
Hatcher	Sally	Leavenworth Co. Hist. Soc.			
Hotaling	Jon	Coffey County			
Irle	Lisa	Johnson Co. MO Hist. Soc.			
Landers	Jack	Johnson Co. MO Hist. Soc.			
Lee	Kristi	Franklin Co. CVB			
Lenger	Julie	Mgmt Team			
McGrew	Michael	Mgmt Team			
McPeak	Howard	St. Clair Hist. Soc.			
McPeak	Joan	St. Clair Hist. Soc.			
Miller	Brian	Natural Resource Steward			
Myers	Pam	Truman Birthplace SHS, Lamar, MO			
Myers	Catie	Baxter Springs Hist. Soc.			
Nichols	John	Miami Co. Hist. Soc.			
Nimz	Dale	Lawrence			
Pendleton	David	Brown Hotel			
Radil	Alexis	Mahaffie Stagecoach Stop			
Ramsey	Terry	Bushwhacker Museum			

MEETING REPORT

Meeting Location:	First Territorial Capitol
	629 Huebner Road
	Ft. Riley, Kansas
To:	
By:	Julie Lenger

Meeting Date:	October 16, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	The Region and the Place: Connection the Region's Stories and the Land

Meeting Notes:

The meeting began at 10:12 AM. Judy Billings welcomed attendees and introduced Ron Harris, First Territorial Capitol & Geary County Museum. Harris welcomed attendees to Geary County. Attendees introduced themselves. Billings announced partners' contributions of time and resources for the September meeting to be approximately \$10,788.45. She reminded attendees to sign the Partner Pledge. Billings introduced Dennis Toll, Manhattan Convention and Visitors Bureau. Toll welcomed attendees to the Manhattan area and the Flint Hills and gave an overview of the importance of the landscape of the Flint Hills and the native tallgrass prairie.

Billings introduced Bill McKale, Fort Riley Museum Division, who welcomed attendees to Fort Riley and spoke about the landscape of Fort Riley. McKale noted that Fort Riley was established as a frontier fort at the place where the Republican and Smoky Hill rivers formed the Kansas river. Its purpose was to provide protection for the overland trails that ran very near to Fort Riley. According to McKale soldiers and settlers came to this region to "domesticate a wilderness."

Billings introduced Frank Martin, FFNHA Management Planning Consultant, reviewed the management plan progress. He reviewed the Power of Place discussion from the September meeting and talked about the importance of landscape history and preservation. He encouraged attendees to think about the different ways we talk and think about landscape by presenting "10 versions of the same scene."

Billings introduced Major Nathan Bond, Public Affairs Officer, Fort Riley. Major Bond welcomed attendees to Fort Riley and discussed how someone newly stationed at Fort Riley could learn about Freedom's Frontier National Heritage Area. Major Bond encouraged site managers to know a little bit about other sites that connect to their story to refer people to other places. He also included strategies such as websites, wives' organizations, social networking media, podcasting and public access television.

The meeting broke for lunch.

Martin facilitated a discussion to review the mapping exercise from September's meeting. Paul Bahnmaier, Lisa Irlle, Terry Ramsey and Billings reviewed their impressions of the exercise and the insights it gave them into how the landscape affected Freedom's Frontier's shared stories.

Martin gave a presentation that discussed the difference between place and space, how one develops a sense of "rootedness" and how Freedom's Frontier lends to developing a sense of place. He explained that the landscape, while it affected the larger history of the region, also affected the story of individual sites.

Martin introduced Carol Bohl and Terry Ramsey who gave a presentation on the Battle of Island Mound. Ramesy noted that geography and landscape are a living artifact through which we can tell our stories. She discussed the geography of the Island Mound region including its topography, roads and wetlands, and how this geography lent itself to Bushwhackers and Federal troops. Bohl relayed the story of Island Mound and how the topography and vegetation were used to fight the battle. Island Mound is significant because the first African American group to fight during the Civil War fought at Island Mound. This group was used as "evidence" to support the idea that African Americans could be used as soldiers to good effect. The presentation generated a discussion about how the Battle of Island Mound was connected to other sites through the historic timeline of the region and through the connections with the Buffalo Soldiers.

Following a short break, attendees brainstormed ways in which Island Mound connected with other sites. Some of the shared examples include:

- Leavenworth's interpretation of the Buffalo Soldiers. By sending visitors to Island Mound, they can see who the Black Soldiers fought and where. (JC Tellefson)
- This Black Unit is the same group that occupied a fort at Baxter Springs that was attacked by Quantrill. (Kerry Altenbernd)
- There is a geographical connection between the Pottawatomie Massacre and the Marais des Cygne massacre that is important to the story of Island Mound. (Deb Barker)
- There is a connection between types of sites with Mount Mitchell. Both are emerging sites that you have to know about to find them. (Jim Webb)
- Connection to Pacific House Hotel in Kansas City, Missouri where Order Number 11 was written. (Jody Craig)
- Points out a shift in Federal policy from before the war when federal troops were sent to aid the pro-slavery side at Fort Titus and Camp Sackett. (Paul Bahnmaier)

Martin encouraged attendees to continue thinking about the physical connections between sites; roads, trails, etc. and how these physical connections could become part of the visitor experience.

Martin introduced Eileen Robertson who gave a presentation about the Power of Place in Humboldt, Kansas. Robertson discussed the history of Humboldt and its legacy of overcoming adversities. She discussed how people in Humboldt are rediscovering the past and building a sense of place and rootedness through festivals and town improvements.

Toll introduced Jim Webb, a PhD candidate in geography at Kansas State University. Webb presented his work on a driving tour of western Freedom's Frontier counties. Webb expressed that the idea was to tie the western Freedom's Frontier story together and to show travelers that "Kansas is more than just a state to drive through." By looking at the region through geography and tourism, Webb connected sites, emerging sites, and points of interest in the tour he developed.

Martin introduced Ron Harris who discussed the history and geography of the First Territorial Capital. He pointed out why the landscape, the rivers, limestone hills and its centrality, made the place important to the many groups who gave this place special significance, including Native Americans, explorers, the United States Army, and white settlers.

Martin introduced Kerry Altenbernd who discussed the landscape of Black Jack Battlefield. Altenbernd discussed geological history of Black Jack and how the geology affected the Santa Fe Trail and the Battle of Black Jack. He explained how Henry Clay Pate and John Brown and their forces used the landscape of Black Jack as natural fortifications during the battle. Altenbernd also noted the possibility of encroaching negative development that threaten Black Jack's viewshed.

The meeting adjourned at 2:50

Last Name	First Name	Organization
Altenbernd	Kerry	Battle of Blackjack
Aspelin	David	
Bahnmaier	Paul	Lecompton Hist. Soc.
Barker	Deb	Franklin Co. Hist. Soc.
Beckenbaugh	Terry	Ft. Leavenworth Hist. Soc.
Billings	Judy	Lawrence CVB
Bohl	Carol	Cass Co. Hist. Soc.
Bond	Nathan	Ft. Riley
Burkhart	Bob	Kaw Valley
Collins	Cheryl	Riley Co. Hist. Soc.
Craig	Jody	MARC
Crites	Emma	Fredonia Hist. Soc.
Davis	Marilyn	Humboldt
Dechant	Abby	Wabunsee Co. Eco. Dev.
Finger	Linda	DG Co.
Griffith	Peg	Humboldt
Gordon	Clif	Wakefield Museum
Harris	Ron	First Terr. Capitol
Hospodor	Greg	Ft. Leavenworth Hist. Soc.
Howard	Thirkelle	KIAANAFH
Hund	Bob	Wabunsee Co. Eco. Dev
Irle	Lisa	Johnson Co. MO Hist. Soc.
Keckeisen	Bob	KS. Hist. Soc.
Kidwell	Deborah	Ft. Leavenworth Hist. Soc.
Lambert	Don	
Lenger	Julie	Mgmt Team
Manz	Cindy	Wabunsee Co. Eco. Dev.
Martin	Frank	Mgmt Team
McCullough	Jan	Humboldt
McGrew	Michael	Mgmt Team
McKale	Bill	Ft. Riley
Nicol	Regina	KS Tourism
Pridemore	Sue	NPS
Quillen	Tracy	KS Humanities
Ramsey	Terry	Bushwhacker Museum
Robertson	Ellery	Humboldt
Robertson	Eileen	Humboldt
Roller	Julie	Pott. Co. Eco. Dev.
Stubbs	Michael	Beecher Bible
Toll	Dennis	Manhattan CVB
Vieira	Scott	Johnson Co. Library
Wells	Jim	Kansas State U.
White	Debbie	Lawrence CVB

MEETING REPORT

Meeting Location:	White Rose Pavilion
	107 Ming Street
	Warrensburg, Missouri
To:	
By:	Julie Lenger

Meeting Date:	November 13, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Heritage Development and Resource Management Plans
Meeting Purpose/ Intended Results:	Priorities and Connections

Meeting Notes:

Judy Billings welcomed the partners and introduced Lisa Irle and Jack Landers of the Johnson County (Missouri) Historical Society. Landers introduced the Board of Directors for the Historical Society and Irle introduced special guests in attendance, representing the city of Warrensburg and Johnson County, Missouri. Irle showed a video about the Johnson County, Missouri Old Courthouse.

Billings recognized Board of Trustee members in attendance, Charles Clark and Judge Deanell Tacha. Tacha welcomed the partners and thanked them on behalf of the Board of Trustees. She updated attendees on the work of the Board and shared with the partners her vision of the area as an interwoven fabric that told a unified story and preserved the heritage of this place that would resonate with future generations and their challenges.

Attendees introduced themselves. Billings reminded attendees about signing the Partner Pledge and recognized those who have signed with Freedom's Frontier commemorative coins. She reminded the attendees to put 2009 events on the website. Billings reported last month's meeting expenses at \$9,121.21 and reminded attendees to fill out the November expense sheets. She pointed out the small exhibits about Johnson County, Missouri's stories that Irle put together and encourages attendees to look at these stories and to include their connections to those stories on the sheets provided by Irle. Billings recognized the Steering Committee for their work and introduced Jody Craig and Lori Simms, members of the Steering Committee.

Craig and Simms presented the foundation documents to the attendees. Craig explained that the foundation documents were made up of: the Statement of National Significance and Themes, the Vision for 2028, the Mission, the Goals, and the Guiding Principles. Craig explained the background of and work done on the Statement of National Significance and presented it to the attendees. The Themes were originally presented in the August meeting. The Statement of National Significance was presented in the September meeting. The full Statement of National Significance can be found on the website at <http://www.ffnha-hosting.com/communications-docs/Statement%20of%20Significance%20Revised.pdf>.

Simms explained the background of and work done on the Vision for 2028, Mission, Goals in their long and short versions and Guiding Principles. The Vision for 2028 is:

Freedom's Frontier National Heritage Area (FFNHA) is an internationally recognized region in western Missouri and eastern Kansas where a young nation's diverse definitions of freedom collided. Through sharing authentic and honestly interpreted stories, residents respect multiple views of freedom. Compelling learning experiences, interpretation and preservation offer visitors

and residents of all ages an understanding of the region's importance. Historically aware citizens collaborate to build diverse economies for current and future generations.

The Mission is:

Freedom's Frontier National Heritage Area (FFNHA) is dedicated to building awareness of the struggles for freedom in western Missouri and eastern Kansas. These diverse, interwoven and nationally important stories grew from a unique physical and cultural landscape. FFNHA inspires respect for multiple perspectives and empowers residents to preserve and share these stories. We achieve our goals through interpretation, preservation, conservation and education for all residents and visitors.

The Goals are:

1. Build awareness of the struggles for freedom that took place within the boundaries of Freedom's Frontier for current and future generations. (Build awareness of our story.)
2. Enhance, sustain and preserve the unique cultural and historic assets within our nationally important physical and cultural landscapes that fostered these stories. (Enhance, sustain and preserve our sense of place.)
3. Inspire tolerance and respect for multiple perspectives. (Inspire tolerance and respect for multiple perspectives.)
4. Empower residents to preserve and share our nationally important authentic stories in an engaging way. (Empower residents to preserve and share our stories.)

The Guiding Principles are:

1. Be tolerant and respectful of diverse stories from multiple perspectives.
2. Respect property rights.
3. Focus on authentic and engaging experiences.
4. Honor the region's peoples, past and present.
5. Appreciate unique cultural and historic assets within the nationally important landscape.
6. Invest in community engagement, education and empowerment.
7. Sustain and grow a sense of place.
8. Value the natural environment.
9. Consider future generations in all actions.

Billings spoke about the strategies and tactics for guiding Freedom's Frontier's future and introduced Alexis Radil, member of the Steering Committee, to present these strategies and tactics. Radil noted that the Steering Committee had been hard at work to develop this list of strategies and tactics based on the recommendations from the segment plans. She explained to those in attendance that this was their opportunity to give their input on how the tactics would be prioritized. The list of strategies and tactics is attached below.

Attendees were given five stickers. They were asked to place their stickers next to the tactics that they believed were most important. They were instructed they could allocate their stickers in any way they wished. The tactics were posted on the wall.

The results of this exercise were as follows:

Strategy: Define Freedom's Frontier by recognizing and developing its resources, sites, story and brand.	
Rank: 2nd 26 stickers	Tactic: Collect and present information about contributing heritage resources in a searchable database.
Rank: 1st 43 stickers	Tactic: Designate Freedom's Frontier Partners and Accredited sites.
Rank: 4th (tie) 22 stickers	Tactic: Define and tell Freedom's Frontier's story.

Rank: 5th 17 stickers	Tactic: Articulate consistent messages about the regional experience and individual contributors.
Strategy: Build a foundation for communicating Freedom's Frontier's message and stories.	
Rank: 3rd 24 stickers	Tactic: Maximize the Freedom's Frontier website as a virtual interpretive, educational and marketing tool for residents and visitors.
Rank: 6th 16 stickers	Tactic: Develop a coordinated marketing program that complements the region's individual destinations and site programs.
Rank: 4th (tie) 22 stickers	Tactic: Develop way-finding tools in the form of maps and directional signage.
Rank: 9th 12 stickers	Tactic: Increase awareness and support by local constituents, including elected officials.
Strategy: Enhance and sustain Freedom's Frontier's sense of place.	
Rank: 7th 15 stickers	Tactic: Enhance and develop Freedom's Frontier's sites and partners.
Rank: 10th 10 stickers	Tactic: Encourage preservation and conservation as ways to sustain Freedom's Frontier's sense of place.
Rank: 8th 14 stickers	Tactic: Develop Freedom's Frontier as a sustainable destination.

These results were tabulated and reported to the attendees.

Irle introduced Jeff Hancock, Warrensburg City Manager. Hancock welcomed the attendees to Warrensburg.

Richard Sunderwirth made an announcement about "Border War: The Rivalry between Missouri and Kansas." This television program will air on the Metro Sports channel on November 26. It explores the sports rivalry between MU and KU by looking at the Border War of the 1850s that led to the Civil War and caused animosity between the two states. More information about this program can be found on www.borderwarrivalry.com.

The meeting broke for lunch.

Irle introduced Missouri State Representative for the 121st District and State Senator-Elect, David Pearce. Pearce welcomed attendees to Warrensburg and shared his interest in Missouri and Kansas's heritage and the history of the Civil War in the western theater.

Julie Lenger discussed making connections with the attendees. She explained that they would be building on the landscape presentation from September and the specific site presentation from October. She reviewed the exercise the October attendees completed, linking sites to the new Missouri State Historic Site at the Skirmish of Island Mound. Attendees then selected a site, wrote that site on an index card along with its connections to other sites within Freedom's Frontier. Attendees then drew those connections on a large map on the wall.

Tacha wrapped up this exercise by reflecting on the connections on the map. She expressed that this map confirmed that this area was a true heritage area with an interconnected story to tell. She reiterated how important this story was and will continue to be for future generations, if it is preserved and told from multiple perspectives.

Lenger gave a short presentation of Facebook pages. She discussed how Facebook pages could be used both to advertise individual sites and to link sites together with Freedom's Frontier's Facebook page. She explained how Facebook pages could benefit sites, how to set up a page, how to get fans, how to link it to Freedom's Frontier's page, and how to use the applications to share information with interested "fans."

Billings reminded attendees to post their events on Freedom's Frontier's website. Lenger reminded attendees to fill out the expense sheets. Cheryl Collins announced that Riley County was designated as a Preserve America community. Billings announced that the December meeting would be held in Paola, Kansas.

The meeting adjourned at 2:15.

Last Name	First Name	Organization			
Altenbernd	Kerry	Battle of Blackjack	Lambertson	John Mark	National Trails Museum
Banwart	Connie	Fort Scott	Landers	Jack	Johnson Co. MO Hist. Soc.
Barker	Deb	Franklin Co. Hist. Soc.	Latare	Suzu	Warrensburg Chamber/CVB
Bass	Phyllis	Richard Allen Cultural Ctr.	Lenger	Julie	Mgmt Team
Beckner	Jim	Missouri historian	Long	Tammy	Warrensburg Chamber/CVB
Best	Clarence	Jo. Co. Mo. Hist. Soc.	Mauro	Shannon	JCHS Volunteer
Billings	Judy	Destination Mgmt	McCullough	Jan	Humboldt
Bohl	Carol	Cass Co. Hist. Soc.	McPeak	Howard	St. Clair Co Hist Soc
Carmichael	Beth	St. Joseph CVB	Nichols	John	Miami Co Hist Soc
Cheney	Ernestine	Humboldt	Pearce	David	Mo State Rep
Clark	Charles	Board of Trustees	Pearson	Bobby	
Collins	Cheryl	Riley Co. Hist. Soc.	Radil	Alexis	Mahaffie Stagecoach
Corkran	Jan	JCHS (MO) Board	Ramsey	Terry	Bushwhacker Museum
Coykendall	Jan	Humboldt	Robertson	Eileen	Humboldt
Craig	Jody	MARC	Russell	Kay	Confederate Memorial
Crume	Ann	Lexington	Simms	Lori	MO Tourism
Davis	Marilyn	Humboldt	Sunderwirth	Richard	St. Clair Co Hist Soc
Durbin	Nancy	Osage Co. Eco Dev	Tacha	Deanell	Board of Trustees
Forry	Dick	MO DNR	Tellefson	J.C.	Leavenworth Co. Commission
Fuller	Janae	Battle of Lexington	Toll	Dennis	Manhattan CVB
Grainger	Dona	JCHS (MO) Board	Traub	Dennis	Traub Design
Hancock	Jeff	Warrensburg City Mgr	Vieira	Scott	Johnson Co. Library
Irle	Lisa	Johnson Co. MO Hist. Soc.	Watkins	Warren	
Irle	Melody	Johnson Co MO Hist. Soc.	White	Debbie	Lawrence CVB
Julich	Gordon	Jackson Co Parks & Rec	Zahn	Patricia	MO Humanities
Keckeisen	Bob	KS. Hist. Soc.			



Freedom's Frontier's Management Planning Team and Steering Committee have developed the following strategies and tactics in order to help Freedom's Frontier achieve its Vision for 2028:

Freedom's Frontier National Heritage Area (FFNHA) is an internationally recognized region in western Missouri and eastern Kansas where a young nation's diverse definitions of freedom collided. Through sharing authentic and honestly interpreted stories, residents respect multiple views of freedom. Compelling learning experiences, interpretation and preservation offer visitors and residents of all ages an understanding of the region's importance. Historically aware citizens collaborate to build diverse economies for current and future generations.

These strategies and tactics were taken from the five segment plans (tourism, marketing, economic development, interpretation & education and heritage resource management) which were reviewed by Freedom's Frontier's committees in September. The management planning team wrote these strategies and tactics in response to the needs and opportunities they uncovered during their Phase I period of discovery.

While all of these tactics are important to the success of Freedom's Frontier and while they overlap and work in concert with one another, they all take time and resources. Priorities are needed to help direct Freedom's Frontier about which tactics to pursue if time and resources are limited. In order to create a management plan that is responsive to your needs and to remain true to Freedom's Frontier's beginnings as a grassroots organization, you will be asked for your input about prioritization of tactics at the November 2008 Freedom's Frontier Partner Meeting in Warrensburg, Missouri. The following information attempts to explain those tactics and relates them to the strategies they support.

Strategy: Define Freedom's Frontier by recognizing and developing its resources, sites, story and brand.

- **Tactic:** Collect and present information about contributing heritage resources through a searchable database. This database will include information about contributing sites, artifacts, archival material, cultural landscapes, historical buildings and folklife.
 - *This tactic involves enhancing and expanding the current database to create a searchable online database. Creating this database will involve collecting information about artifacts and archival material in the area. Collecting information about existing surveys of historical buildings and partnering with others to inventory historical buildings, cultural landscapes and folklife.*
- **Tactic:** Designate Freedom's Frontier Partner and Accredited sites using established criteria.
 - *This tactic involves approving and implementing the criteria and process for accreditation created by the management planning team.*
- **Tactic:** Define Freedom's Frontier's story by developing orientation materials, clustering sites into manageable visitor experiences and enhancing available information about Freedom's Frontier sites through a system of interpretive panels.
 - *This tactic involves developing an overview to introduce visitors and residents to Freedom's Frontier's story. This overview may take the form of an interpretive exhibit, a brochure, a guidebook, a video or some other medium. It also involves defining the story through the development of suggested itineraries and heritage trails and by partnering with others to create outdoor interpretive signage to explain parts of Freedom's Frontier's story that are not currently told.*
- **Tactic:** Articulate consistent messages about the regional experience and individual contributors to that experience by developing a Freedom's Frontier brand that is recognized and constantly and consistently delivered.



- *This tactic involves developing a Freedom's Frontier brand promise based on its foundation documents (Statement of National Significance, Vision, Mission, Goals and Guiding Principles). It also involves partnering with others to articulate that brand promise through training programs for front-line hospitality workers (hotel workers, restaurant servers, State tourism welcome center staff, etc.)*

Strategy: Build a foundation for communicating Freedom's Frontier's message and stories.

- **Tactic:** Maximize the Freedom's Frontier website as a virtual interpretive, educational and marketing Tool for Residents and visitors.
 - *This tactic involves redesigning the Freedom's Frontier website to enhance the site's usefulness for different audiences. The website will include a section dedicated to travelers, educators, researchers and stakeholders/Partners.*
- **Tactic:** Develop a coordinated marketing program that complements the region's individual destinations and site programs.
 - *This tactic involves defining Freedom's Frontier's regional role in tourism and marketing and working with local convention and visitors bureaus and destination management organizations to collectively promote Freedom's Frontier.*
- **Tactic:** Develop consistent wayfinding tools in the form of maps and directional signage.
 - *This tactic involves developing two different types of wayfinding tools for visitors and residents to locate our contributing assets: maps and directional signage.*
- **Tactic:** Increase awareness and support by local constituents, including elected officials.
 - *This tactic involves a number of tools to help residents become better acquainted with Freedom's Frontier. Using newsletters, brochures, a speakers bureau, an annual report, local promotions, and other tools, Freedom's Frontier make itself known to elected officials and area residents.*

Strategy: Enhance and sustain Freedom's Frontier's sense of place.

- **Tactic:** Enhance and develop Freedom's Frontier's sites and partners.
 - *This tactic involves helping Freedom's Frontier's sites and partners to better tell their story better and to better preserve their resources through mentorship, workshops, grant programs and recognition programs.*
- **Tactic:** Encourage preservation and conservation as ways to sustain Freedom's Frontier's sense of place.
 - *This tactic seeks to increase coordination and cooperation between various entities involved in sustainable development, preservation of built resources, adaptive reuse and conservation of natural resources. It also seeks to raise awareness of area residents about the importance of preservation and conservation.*
- **Tactic:** Develop Freedom's Frontier as a sustainable destination.
 - *This tactic involves helping Freedom's Frontier become economically sustainable. It focuses on promoting and supporting our story-based tourism businesses and advocating support for the increased funding of local tourism and marketing organizations.*

MEETING REPORT

Meeting Location:	Evergreen Events
	107 Wea Street
	Paola, Kansas
To:	
By:	Julie Lenger

Meeting Date:	December 11, 2008
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Toolkits and Civic Engagement
Meeting Purpose/ Intended Results:	Toolkit Review and Civic Engagement Plan

Meeting Notes:

Judy Billings welcomed attendees and they introduced themselves. She announced that Freedom's Frontier will sponsor the upcoming Kansas State Historical Society History Day and asked attendees from Missouri to find out if the Missouri History Day needs sponsors. Billings also reminded the partners to complete and turn in a meeting expense sheet.

Julie Lenger reminded partners that the Foundations Documents and the Statement of National Significance were available online at <http://www.freedomsfrontier.org/partners/>. She also explained about the Cultural Watersheds narrative which is available online at http://www.freedomsfrontier.org/meetings/2008/Handouts/Cultural_Watersheds_narrative.pdf. Jeffrey Bruce discussed the management plan progress using a pyramid graphic to help explain how pieces of the management plan fit together. Frank Martin discussed the Civic Engagement Plan and explained that the management plan is for and about people. The civic engagement plan focuses on drawing people in and keeping them involved with Freedom's Frontier.

Billings asked if the attendees had any questions concerning the plan. Bob Burkhart asked if the organization was solvent. Billings stated that it is not but that the Board of Trustees is working to raise money. Terry Manies stated that she was having trouble describing the organization in a few, simple sentences. Billings responded by describing the organizations two prongs, the Board of Trustees and the grassroots Partnership.

The partnership discussed the nature of the organization. The following ideas were expressed:

- Questions/Needs
 - It would be helpful to understand the expectations of the heritage area when the management plan is done. The challenge is that people on the outside want to know about the outcome. We need to articulate what the goal is. (Gary Nevius)
 - How do we identify our hook to Freedom's Frontier if we don't already know? (Hoite Caston)
- The Management Plan and process
 - The management plan is the guidance that is needed before we can take action. It is a springboard to larger projects. (Alexis Radil)
 - The process of creating the management plan is important. It leads to growth and sharing. (Eileen Robertson)
- Freedom's Frontier explanations



- Freedom's Frontier is like academia but without the academy. It is a fluid way of teaching through place. It's like the Big Twelve conference and its sites are like the individual universities that participate in that conference. (Radil)
- Freedom's Frontier is not an average heritage area. It is unique in that Missouri and Kansas have a common heritage but we've never agreed that we have a common heritage. Freedom's Frontier builds bridges and that doubles the value of what we do. (Kerry Altenbernd)
- This national heritage area doesn't have a physical location; it has a metaphysical location. If an idea is as real as a canal, then we are doing the same thing as other national heritage areas. (Maines)
- Each county in the heritage area is a puzzle piece that snaps together. When all the pieces are together, we see the big picture. (John Mark Lambertson)
- Freedom's Frontier represents a coalition of individuals and groups working to preserve and present stories about freedom in America. Their activities are not supported by a centralized administration, but rather by their passion to reinvigorate economic and intellectual resources in their villages, towns, cities and counties. (Manies)
- The nature of heritage areas
 - Heritage areas are tools for economic development unlike any other economic development tool. They are a way of creating value through the process of preserving what we value. The management agency is the stage to have a discussion about freedom and a way of life. They add value to the community (Bruce)
- Freedom's Frontier's stories
 - We are learning what our stories are and how they connect to one another. The management plan will give us some tools to help do this. (Billings)
 - We have to learn to tell our stories with ragged edges so that we can find out where we fit together. (Jim Zaleski)
 - What is unique and important is that the stories and themes of Freedom's Frontier have contemporary relevance. It is difficult to see where certain stories fit because this is an overwhelming story. Our frustration is the greatest indicator of how dynamic this effort is. (Janith English)

Attendees broke into three groups to discuss the toolkits and Civic Engagement Pplan. The Civic Engagement Committee, led by Jody Craig, discussed the Civic Engagement plan. The Interpretation and Education Committee, led by Radil, discussed the Storytelling Toolkit. The Heritage Development and Tourism and Marketing Committees, led by Terry Ramsey, discussed the Preservation Toolkit. Notes from each of the committees follow.

The meeting broke for lunch.

Following lunch, the committees shared their thoughts with the rest of the attendees. Radil reported for those who reviewed the Storytelling Toolkit. She explained the purpose of the toolkit and shared the comments of the committee. Ramsey and Deb Barker spoke on behalf of those who reviewed the Preservation Toolkit. Craig and Lisa Irle spoke on behalf of those who discussed the Civic Engagement Plan.

Bruce reviewed his Power of Place presentation, first presented in September in Nevada, Missouri. Following the presentation, Manies asked how to make the idea of "this place" relevant to younger generations. Bruce responded by encouraging the partners to be creative and listed "Symphony on the Plains" as an example.

Last Name	First Name	Organization
Altenbernd	Kerry	Battle of Blackjack
Asher	Ken	Mound City Hist. Soc.
Asher	Mary	Mound City Hist. Soc.
Bahnmaier	Paul	Territorial Capitol Lecompton
Banwart	Connie	Fort Scott Tourism
Barker	Deb	Franklin Co. Hist. Soc.
Billings	Judy	Destination Mgmt
Bohl	Carol	Cass Co. Hist. Soc.
Bruce	Jeff	Mgmt Team
Burkhart	Bob	Kaw River Valley
Caston	Hoite	Montgomery Co.
Cheney	Ernestine	Humboldt
Clark	Charles	Board of Trustees
Clark	Peggy	Osage Co. Hist. Soc.
Collins	Kelley	Ft. Scott NHS
Coykendall	Jan	Humboldt
Craig	Jody	MARC
Davis	Marilyn	Humboldt
Durbin	Nancy	Osage Co. Eco Dev
English	Jan	Wyandot Nation KS
Everhart	Carol	Paola Chamber
Gandert	Jo	Swan Museum
Griffith	Peg	Humboldt
Hotaling	Jon	
Irle	Lisa	Johnson Co. MO Hist. Soc.
Lambertson	John Mark	National Trails Museum
Lee	Kristi	Fort Collins CVB
Lenger	Julie	Mgmt Team
Manies	Terry	Baker University
Marshall	Ross	Santa Fe Trail Hist. Soc.
Martin	Frank	Mgmt Team
McCullough	Jan	Humboldt
McFarlin	Cynthia	Fort Scott Tourism
Nevius	Gary	
Nichols	John	Miami Co Hist Soc
Radil	Alexis	Mahaffie Stagecoach
Ramsey	Terry	Bushwhacker Museum
Robertson	Eileen	Humboldt

Freedom's
Frontier
NATIONAL HERITAGE AREA



Scheid	Tamra	Topeka CVB
Sharp	Bob	Humboldt Mayor
Tellefson	J.C.	Leavenworth Co. Commission
Traub	Don	Traub Design
Tucker	Larry	Humboldt City Admin.
Vieira	Scott	Johnson Co. KS Library
Watson	Stephanie	Osage County Eco Dev
White	Debbie	Lawrence CVB
Zaleski	Jim	Labette Co. Tourism


**Freedom's
Frontier**
NATIONAL HERITAGE AREA
Minutes for "Civic" Engagement Committee
FFNHA Partners Meeting, Paola, KS
December 11, 2008

Committee Members Present:

Jody Craig, Facilitator
Charles Clark, FFNHA Board of Trustees
Eileen & Humbolt representatives
Notes by Terry Manies
Minutes by Lisa Irlle
Jeffrey Bruce
Frank Martin

Jody began a discussion on the meaning of "Civic" Engagement (as defined by the National Park Service). A better term might be "Citizen" Engagement. It could be considered a process whereby we attempt to gain feedback and input from citizens of the region and also encourage all to become part of the outcome, part of a comprehensive project.

- Who are these citizens?
 - residents who are involved
 - visitors
- Larry Tucker from Humbolt suggested a web presence to increase communication as has been implemented by Kansas Communities, Inc. The web presence is important, an effective tool, further discussion highlighted that the management of such a discussion forum is labor intensive and would probably require additional personnel.
- Another concern is that there should be appeals for all age groups to participate.
- It is important to realize that there are different aspects of FFNHA which will appeal to different groups Historians – Economic Development – Travel and Tourism concerns.
- A very important, but somewhat unexpected aspect of this management process has been "healing the old wounds" Collaboration and partnership between diverse groups can be a result of FFNHA.

Jody then focused the discussion on how to get "citizen engagement" going. Marketing will be a necessary component, a certain amount is required. Statistically, historically and in local experience --response to "citizen engagement" attempts is directly impacted by money spent on marketing.

There is also possibility for "earned media" --Interviews, PSAs , local coverage, but to reach the entire area a publicity plan will be needed.

Also face to face, and networking in conversation tactics, like a restaurant mural Jan's conversation inspired in Humboldt.

Target Audiences for Citizen Engagement were identified:

Older Generation
Adults
Young Families

RV People
People Interested in History
People interested in stories



CVBs/ CVAs
and Chambers of Commerce
People in Local Government
County and City Planners
Travel Agencies / Planners
People in the Inner City
Minority Groups
Native Americans
Historical Societies
Service Clubs

School Groups
Home Schooling Networks
Educators
Colleges and Universities
Donors
Professional and Trade Associations
Advocate Groups
Religious Groups
Local Retailers
The General Public

Tools for Citizen Engagement were identified:

Personal Contacts
 One on One
 Speaking to small groups
Oral Histories
Links on Partners' Websites
Public Service Announcements
Community Libraries
 -Links
 -displays
 -survey distribution
Public Meetings
House Parties
Symposia/Conference (on a large scale) to discuss
 "FREEDOM TODAY: We're living tomorrow's History"

Ernestine, of Humboldt, expressed her concern that we not forget the emphasis on FREEDOM in all of this planning. That we remember the past and also the understanding of what freedom means to us today and in the future.

There is opportunity to engage the region in conversations about FREEDOM as inherent in this process of providing inroads to the FFNHA for all parts of society in our region.

Notes from Storytelling Toolkit

- Suggest a table of contents and index be added.
- Bibliography needed. Although the links are good many older folks would prefer to get a book through inter-library loan. Also some titles are online. Additionally, online interpretive training is available through Indiana University and others.
- More graphics needed. Include the “see saw” diagram from the Management Plan that puts a visual with the themes. Include a graphic that reinforces the assessment, plan, implement, and evaluate model.
- Include program examples from the Freedom’s Frontier area.
- Themes on page 3 need to be defined because toolkit needs to be self-contained.
- In the “Where can I get more help section” reference professional interpreters organizations such as the National Association of Interpretation. Also reference state historic societies.
- Need to mention the need to evaluate your interpreters.
- Give more specific questions and provide suggested answers (use the Johnson County library model)
- Like the graphic on page 5.
- The toolkits should be designed to be used by new and old volunteers/staff to develop connections to Heritage areas as well as resource used to train the trainers.
- Need to include examples of tools used for evaluation. (i.e. self-evaluation for interpreters)
- Include local resources in toolkit as resources become known.
- Include a statement that this is a living document that can and will change over time.
- Emphasize that interpretation is a dynamic process.
- Elaborate on the need to encourage and promote multiple perspectives.
- Check #4 of 10 Tips for Successful Storytelling. Should the word “in” be between interested and to?

Notes from Preservation Toolkit

- Introduction needs to address the questions “What’s in it for me?” and the value of preservation but respect for personal property. Use results and outcomes as examples to choose preservation.
- Cultural Landscapes section: definitions are clear but need specific examples of each type of cultural landscape within Freedom’s Frontier.
- “Where can I find funding?” section: this should be a stronger component, define source requirements; how to find a grant consultant?
- Treatment approach section: “Break up the gray matter.” Use more bullet points and lists to allow reader to skim and get highlights
- Case studies include good diversity and topic matters representing themes. Want case studies from FFNHA.
- Programs and tools section: Spell out GIS. Need to explain how to do a “survey” of resources.
- “Listings in Freedom’s Frontier” section needs “as of” date. Main Streets include Coffeyville, Ottawa.
- Main Streets, CLGs talk about them in more local terms of FFNHA in partnership with state programs
- A key is knowing where to go to get more information. Need a resource page with national and regional resources, list of professional consultants,
- Format: Make it more friendly and easy to understand. “Less as a textbook and more as a ppt.”
- FAQ sheets: NAGPRA is easiest to read, Section 106 diagram is good. Need examples of them. Want to know why to comply. Should use NAGPRA format for NEPA FAQ.
- Important to articulate that sites are autonomous and about personal property rights.
- What does success look like? Need to know when we are “done?” Use success stories to inspire--“If they did it, I can do it.”
- Formatting: more visual arrangement, different colors of ink
- Other suggestions:
 - What about natural landscapes?
 - Natural disaster guidelines for redevelopment/authenticity
 - Sign ordinance?
 - Encourage authenticity
 - Address benefits—why preserve? Why place cultural landscapes on National Register? Why do surveys?



MEETING REPORT

Meeting Location:	Lawrence Visitors Center
	402 North 2 nd Street
	Lawrence, KS
To:	
By:	Julie Lenger
Attendees:	See attached list

Meeting Date:	January 8, 2009
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Meeting Context:	General Management Plan – Phase 2 Defining the Experience
Meeting Purpose/ Intended Results:	Refining Criteria for Sites, Events and Stories

Meeting Notes:

Judy Billings welcomed attendees and they introduced themselves. She introduced Judge Deanell Tacha who welcomed attendees and thanked them for their participation. Tacha urged their continued participation as the management planning process concludes. She explained the organizational structure of the Board of Trustees and their job of fundraising. Tacha asked attendees to talk to their cities and counties and organizations and individuals about financially contributing to Freedom's Frontier. She talked about what was in store for the future of Freedom's Frontier and reminded attendees to stay tuned to the website for updates.

Billings reminded attendees about signing the Partner Pledge and recognized those who have signed with Freedom's Frontier commemorative coins. She also reminded attendees to fill out the January expense sheets.

Julie Lenger reminded attendees how to access the website and where to find the Welcome Packet, meeting information and management plan information. Jeffrey Bruce discussed the management plan structure and revealed that rough drafts were close to completion for the Executive Summary, the Power of Place and the Power of Story sections and that work was being done on the Power of Action and the Power of Partnership sections.

Lenger presented information on the graphic standards for Freedom's Frontier's logo, including why logos are important, what Freedom's Frontier's logo stands for and how not to reproduce the logo. She asked attendees to break into groups and consider the following questions:

- What is a visitor?
- What do we want our visitors' expectations to be?



Following group discussions, the meeting broke for lunch.

Billings asked the groups to share their discussions from the morning breakout session. Julie Mulvihill reported for the yellow group, Alexis Radil reported for the blue group, Hoite Caston reported for the red group and Kerry Altenbernd reported for the green group. Notes from the group discussions are attached below.

Lenger presented information on the need for criteria as a way to protect the visitors' experience and the logo that represents it. She explained three basic visitor questions that were used to develop categories for criteria.

Those questions and categories were:

- Why should I visit? Story and Theme
- Will visiting give me a better understanding of the region? Interpretation and Connections
- How easy is it to visit? Accessibility and Location

Lenger asked attendees to break into groups and discuss characteristics of each category for an ideal Freedom's Frontier site, story and event.

Following group discussions, representatives from each group shared their discussions.

The meeting concluded with announcements.

Attendees:

Last Name	First Name	Organization
Altenbernd	Kerry	Battle of Black Jack
Bahnmaier	Paul	Lane Museum Lecompton
Baker	Susan	Baldwin Chamber
Barker	Deb	Franklin Co Hist Soc
Bass	Phyllis	Richard Allen Cultural Center
Billings	Judy	Destination Mgmt Inc
Bruce	Jeff	Mgmt Team
Carmichael	Beth	St. Joe CVB
Cheney	Ernestine	Humboldt
Coykendall	Jan	Humboldt
Craig	Jody	MARC
Crane	Karen	Merriam CVB
Crites	Emma	Fredonia Tourism
Davis	Marilyn	Humboldt
Finger	Linda	Douglas CO
Fisher Isaacs	Melissa	JO CO KS Museum
Garton	Amy	Overland Park CVB
Geertsen	Barak	Fort Scott NPS
Gordon	Clif	Wakefield Museum
Graham	Carol	Lawrence
Groves	Rich	Historic Downtown Liberty
Harris	Ron	Territorial Capitol Ft Riley
Hatchett	Elizabeth	Kaw Valley Heritage Museum
Hills	Clenece	Lawrence
Hotaling	Jon	Coffey CO Eco Dev
Irle	Lisa	JO Co MO Hist Soc

Jackson	Dorthea	Santa Fe Trail Hist Soc
Jackson	John	Santa Fe Trail Hist Soc
Jefferson	Paul	New from Lawrence
Julich	Gordon	Jackson CO MO P&R
Lambert	Don	Kansas City MO
Landers	Jack	JO Co MO Hist Soc
Lee	Kristie	Franklin Co. Tourism
Lenger	Julie	Mgmt Team
McCleary	George	KU
McFarlin	Cynthia	Fort Scott Chamber/Tourism
Meinhardt	Chris	Constitution Hall Lecompton
Morris	Terri	Baker University
Mulvihill	Julie	KS Humanities
Nichols	John	Miami Hist Soc
Nicol	Regina	KS Tourism
Parker	Martha	Kaw Valley Heritage Museum
Pierson	Judy	Kaw Valley Heritage Museum
Quillin	Tracy	KS Humanities
Radil	Alexis	Mahaffie Stagecoach
Robertson	Eileen	Humboldt
Scheid	Tamra	Visit Topeka
Shirrell	Alan	Tecumseh
Sibley	Carmela	Douglas CO Hist Soc
Sundell	Craig	New from Lawrence
Tellefson	Cheryl	Leavenworth CO
Tellefson	JC	Leavenworth CO
Tiffany	Phyllis	Douglas CO Hist Soc
Vieira	Scott	JO CO KS Library
Wagnon	Bill	Washburn
White	Debbie	Lawrence CVB
Winkler	William	Douglas CO Hist Soc

Notes from Blue Group

What is a visitor?

- Actual or virtual visitor
- Resident or non-resident
- Per travel industry—anyone outside a 50 mile radius—brings most economic impact

Demographics/Target Markets

- Residents of FFNHA
- Students (both traditional and non-traditional, in school and life-long learners)
- Niche Markets
 - Genealogists
 - History Buffs and Civil War Buffs
 - International Visitors
- Family trips

Why do people come?

- To experience history
 - Specific history stories—Frontier/Old West; Civil War; Underground Railroad/Slavery
 - To revisit and experience what they studied in school
- To learn history
- To entertain out-of-town guests
- Regional proximity and affordability

Expectations

Need to overcome stereotypes of the area and of MO/KS residents

Visitors expect to:

- Be able to learn and experience history
- Encounter visitor services and handicapped accessible facilities
- Be greeted and receive good customer service
- Encounter knowledgeable staff

Want to present:

- Authentic and credible experience
- Engaging place showcasing unique landscape
- Correcting misconceptions
- Better understanding of role region played in nation's history

Vision of Visitor's Experience

- Reputation for quality and authenticity
- Integration of real and virtual experiences
- Engaging the visitor in the stories
- Replace misaligned perceptions with interactive interpretations based on histories, contemporaneous accounts, and first-person stories



Notes from Blue Group cont.

Criteria

Theme

- Should interpret at least one of the three sub-themes from the Statement of National Significance
- Should discuss which sub-theme is being interpreted
- The sub-theme does not need to be the primary focus of the site

Story

- Must be authentic
- Should be based on primary documents
- Should be verified in as many sources as possible
- Should identify oral traditions
- Is significant if it meets one or more of the themes (see above)
- Must protect physical evidence

Interpretation

- Must use at least one method of presentation
- Encourage staff to participate in training

Connections

- Work with other FFNHA sites to tell the rest of the story

Notes from Green Group

What is a visitor?

- Anyone who visits the site
- Heritage travelers are most common for FFNHA.

Why do people come?

- Curiosity
- Seeking enjoyment

Expectations

What do visitors expect?

- Quality
- Education (all are on different levels in terms of knowledge of story)
- Authenticity

What do we want expectations to be?

- Connected experience
- Something that inspires return visits
- Something that inspires a sense of ownership—“our heritage area”
- Honest, accurate, historically-correct story

Visitors' expectations 10 years in future?

- Comfort
- Ability to learn something
- Authentic and important story
- Realization that there is a frontier here—both historically and for the future of freedom.

Criteria—What does the ideal site look like?

Theme

- Obvious connection to FFNHA themes
 - No consensus on whether best story would fit all three sub-themes or clearly illustrate one theme very well.

Story

- Accurate, authentic and complete
- Relates to everybody
- Physical evidence is protected

Interpretation

- Entertaining
- Reliable
- Educational
- Should acknowledge biases
- Should be accessible to all through both human interaction and technology
- Address changes in vocabulary (between contemporaneous accounts and histories from different periods and present).
- Address changes in education between centuries.



Notes from Green Group cont.

Connections

- Obvious connectivity to other sites
- Technology that allows for specific connections (to sites, amenities)
- Cross-promote other FFNHA sites and events
- Events should help to create new connections

Accessibility

- Full ADA compliance, including interpretation, technology, facilities and exhibits
- Full media spectrum for promotion
- Full services available, when appropriate

Location

- Ideal place is within boundaries, but with unlimited connections to pertinent stories
- Easily visible but unobtrusive signage
- Easily accessible and on public transportation route
- Site should contain easily recognizable parts of the story
- Public outreach for programs and special events (offsite events)

Notes from Red Group

How do you define a visitor?

- Anyone who comes:
 - Intentionally – someone who comes to a site seeking something of value
 - Accidentally
 - Dragged along
- Out of towners
- Home town folks
 - tend to not give credence to local attractions
 - can be repeat visitors when they have out of town guests
 - can become source of volunteers
- Virtual visitors – visit website and may or may not ever visit the site
- Non-traditional visitors – international visitors and ethnic, economically challenged
- K-12 students
 - Core group
 - Children's interests often drive vacation plans
- Tourists
- Travel writers
- Motor coach tours
- Elder hostels – often interest in “blue highway” attractions
- Work campers – mobile homes, location-to-location, transient, 2-3 months at a time
- Scholars
- Business travelers

Who do we want our visitors to be?

- Ideally, bring some economic value
- Someone who will share with others
- Someone who will bring other perspectives, experiences, suggestions and questions
- Someone with good intent

Values

- Preservation of sites
- Stories

What we should be prepared to offer to visitors?

- Friendly and helpful greeting
- Summary of why this attraction is worth spending time
- Leave room for visitors to have a unique experience
- Every visitor has a unique learning style – offer variety of ways to tell the story
- Various levels and directions of interest
- Recognize that a lot of people “shut down” when they hear the word “history”
 - Define it as exploration, engagement, experience.

Notes from Red Group cont.

Why do visitors currently come to our area?

- Visit family
- With family
- On business – use spare time to explore
- Field trips
- Educational
- Entertainment
- Interpret-tainment
- Special social events
- Advertising and promotion – make sure its in printed and online events calendars
- Good word-of-mouth
- News release
 - Idea: prepare news release about attendance and purpose of meeting for papers
- Logos and signage

What should we offer?

- Hands-on experience
- Enthusiasm
- Knowledge

Expectations about FFNHA logo

- Currently, no expectations – isn't seen or known by general public
 - Idea: check out On-Cell vs. Guide By Cell
- Video can get attention
- Offer iPod interaction
- One sentence explanation of logo on the website

Future expectation

- Expect fun, interesting experience
- Expect amenities and accessibility – including handicapped
- Quality experience
- Worthwhile

Long-term

- Understanding of struggle for freedom
- Connect local struggles with struggles of the world
- Quality presentation

10 years

- importance of economic development
- historic preservation and conservation
- help tell our story
- extremely positive experience
- desire to visit out FFNHA sites
- maintain brand quality at all sites
- reach out to non-traditional visitors

Notes from Red Group cont.

Criteria-Ideal portrayal of:

Story

- Must have authenticity
- Can have primary theme and story for the site but needs to provide connect-the-dot to other sites
- The star is the site; the co-star is the FF enduring struggle for freedom theme

Theme

- All sites should embody the enduring struggle for freedom as a minimum
- Some sites can convey border war battles or frontier settlement or both or neither
- Offer virtual and CD alternatives as well as printed materials and schematics at the site

Interpretation

- Offer common theme with multiple possible perspectives
- Offer questions throughout the site – perhaps offer answers at the end
- Story of the site is the main focus
- Volunteers need to be trained to have a consistent presentation, although varying by styles
- Only tell your own story
- May be conflicting historic interpretations

Connections

- Make sure understanding of this site is seen in relationship to other area sites
- Each site should have map/exhibit that shows locations of other FF sites
- Encourage visitors to visit other sites – give a clue what they might expect
- Every should supply of brochures from every other site
- **Volunteers need the resource of an online tutorial about other sites**
- Passport or visitor's card to indicate what sites have been visited
- Offer "VIP" recognition for people willing to help make improvements (Volunteer In Parks, NPS)
- Consider amazon.com approach – "individuals who enjoyed this site also enjoyed ???"
- Use Park Service model

Accessibility

- For physically impaired
- For visually impaired

Location

- Signage is critical, especially if in a less accessible location
- Should be at the original location of a specific building or event – or within a few miles

Notes from Yellow Group

What is a visitor?

A visitor is...

- Anyone who comes:
 - By choice
 - By accident
 - By force
 - On site
 - Virtually through website
- Money. Visitors have an economic impact.
- Publicity. Visitors have a ripple effect by talking about their own experience, good or bad.
- Someone who wants to learn. Either formally (school groups, educational events) or informally.
- From inside or outside local community.

Demographics / Special Interest Groups

- Heritage tourists
- History buffs
- Civil War buffs
- School students
- Genealogists
- Specific interest in event or program
- Tours and Motor Coaches
- Casual leisure visitor
- Shopper
- Recreation seeker (bicycle, etc.)
- Collateral—come because of other primary attraction
 - Business travel
 - Conventioneer
- Family reunions
- International visitors
- Visitors representing underserved communities
- Cyber visitor and physical visitor
- Invited guests

Who do we want to include?

- Decision makers
- Elected and civic officials
- Philanthropists and donors

Notes from Yellow Group cont.

Why do they come?

- To hear the story
- To experience the story through preservation and interpretation
- To learn
- For enjoyment
- Because it's an economic value
- Because they are invited, feel welcome, feel they belong
- Because they've heard good things
- To be stewards of the story/heritage
- To create an identity through exploring their past

Definition:

A visitor is a person who engages in a site or story to gain a better understanding of a story and in doing so gains a sense of belonging, enrichment and enjoyment.

Expectations

Currently...

- Logo not used by any sites
- Public not yet exposed to it
- Partners need to understand the logo and explain it to visitors.
- Visitors would expect consistency, quality of interpretation and visitor amenities.
- Logo use would make site recognizable as part of the story.
- Has national significance
- Relates to concept of freedom

Every site that uses logo is...

- Dependable
- High quality
- Authentic
- Consistent
- Educational

People will expect...

- Accurate, authentic information
- Enjoyable experience
- Welcoming atmosphere
- Ability to learn
- Ability to have fun

In 10 years...

- Freedom's Frontier will be known for keeping the story alive.

Vision for the visitor's experience

Each visitor identifies with and embraces the concept of freedom as the local site interprets it and grasps the connection of the various sites.

Notes from Yellow Group cont.

Characteristics of the best possible site, story and event

Theme

- Identify at least one theme and encourage visitation of additional sites.
- Discussion: Border War is primary theme to address or address any of the three themes, no consensus.
- The more themes associated with individual site yields a stronger site.
- A site should clearly identify what theme is presented/interpreted.
- FF theme does not have to be primary theme/story/interpretation.
- An event has to have clear association with three themes to allow logo use.

Story

- Highest level of authenticity, accuracy and substantiation of detail
- Significance—even a minor detail, if accurately portrayed, interpreted is important, as long as it is connected to theme
- Ability to preserve/conservate and curate physical evidence
- All stories and interpretations need to be fact checked; accurately researched
- Oral histories and local legends need to be identified as such.

Interpretation

- Common training for interpreter throughout heritage area
- Must be at least one method of interpretation (live, written, audio) available, the more methods of delivering the story, the better the site
- Interpretation should be best possible

Connections

- Must connect to other sites
- Encourage multiple site tours
- Individual sites need to identify how their site/story connect with other sites/stories
- Connects should be made through brochures and organized tours

Accessibility

- Encourage “good faith” ADA compliance
- Use alternative and multiple means to interpret site
- Work with sites outside of geographic designation
- Signage

Location

- Geographic remoteness should not disqualify inclusion or significance
- Work with private landowners to prevent new wars
- Ideally, an interpretive center should be close to actual site, but not reason for exclusion

MEETING REPORT

Meeting Location:	University of St. Mary, Berchmans Assembly Room
	4100 South 4 th Street
	Leavenworth, Kansas
To:	
By:	Julie Lenger

Meeting Date:	February 12, 2009
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	General Management Plan – Phase 2 Identifying Potential Partners
Meeting Purpose/ Intended Results:	Your Heritage Area: <i>Preparing for review of Management Plan Identifying Potential Partners Planning for future events</i>

Meeting Notes:

Judy Billings welcomed attendees and they introduced themselves. She introduced Bryan Le Beau, Vice President of Academic Affairs for the University of St. Mary. He welcomed attendees to campus and reminded them of the Lincoln Lecture Series event that would occur on campus in the evening. J. C. Tellefson, Leavenworth County Commissioner welcomed attendees to Leavenworth and reminded them about the significant Lincoln collection housed at St. Mary. Other attendees from Leavenworth welcomed the group and made announcements. They included Connie Hachenberg, Director of the Leavenworth Convention and Visitors Bureau; Phyllis Bass, Director of the Richard Allen Cultural Center; Terry Beckenbaugh, assistant professor, Command and General Staff College and Fort Leavenworth Historical Society; Jeanne DeRuyscher, Leavenworth Historical Museums Association; Sally Hatcher, Leavenworth County Historical Society.

Billings reminded attendees about signing the Partner Pledge and recognized those who have signed with Freedom's Frontier commemorative coins. She also announced January expenses and reminded attendees to fill out the expense forms. Billings encouraged attendees to get put their events on the FFNHA website calendar and drew attendees' attention to a brochure about National Heritage Areas published by the National Park Service. She invited attendees to take a brochure and stated that more publicity about Freedom's Frontier was likely on the way.

Billings led the group in a discussion about being a stakeholder in Freedom's Frontier. Discussion included the following:

- Whose Heritage Area is this?
 - This is my heritage area. It belongs to everyone who commits time and effort.
 - It comes back to how we relate to Freedom's Frontier? How do we relate to the themes and contribute to the heritage area?
 - A stakeholder is anyone with a tie to the heritage area. Anyone that has a piece of the regional and national story.
- Why should we expand the base of stakeholders?
 - We want everyone to feel responsibility for the success of this organization.
 - Each different organization is represented by different stakeholders and each has a piece of this puzzle. We need all the pieces of the puzzle to make the overall big picture come into view.
- What is the role of stakeholders?
 - Role becomes evident once you realize you are a stakeholder.
 - Citizen engagement is very important to the process. Stakeholders need to think about who they can start nurturing to get involved in the organization.
 - We need to do our part to steward this story and area now and serve as a good model for others to join in. We are doing this for future generations. We need to articulate what our heritage is so the



next generation can pick up the torch and carry it forward. We need to imprint on young people a sense of who we are, based on our shared heritage about the struggle for freedom.

- Other comments
 - The evolution of this organization is amazing. It is a heritage area with no geographical feature. We lack specific examples to take broad concepts and make them specific.
 - Most of the stakeholders are from smaller towns and rural areas. This is important but 2/3 of the population is from metro Kansas City. Somehow we've got to figure out how to make connections to those people. Their historical organizations are not looking beyond themselves. It is a huge opportunity that is being missed.
 - There was a discussion about why some southern and southwestern Missouri counties were not included in the boundaries of the heritage area. This was a political decision made by members of the Missouri Congressional delegation at the time of passage of the bill.
 - Press releases need to stress that these are public meetings and a public process.

Julie Lenger explained the management plan posting and commenting process and shared ways that the group could help stimulate public interest. Attendees asked that a brief timeline of the process be included in the general information release. They suggested supporting a blog and discussion page for the heritage area and an email directory for all participating partners.

The meeting broke for lunch.

Lenger discussed the recommendations that would be in the segment plan. She noted that in order for Freedom's Frontier to achieve its mission it needed to partner with regional groups to work toward their shared goals. The attendees broke into groups to brainstorm groups with which Freedom's Frontier could partner. Information gathered in during this breakout session is listed below. Following the breakout session, each group reported their information to all the attendees.

Billings explained that in order for the plan to be approved, partners needed to gather letters of commitment from groups such as those mentioned during the breakout session. She explained what a letter of commitment entailed and asked for partners to help obtain letters of commitment from their local organizations.

Billings led the group in a discussion about future plans. She explained that the management plan will be submitted this spring and planning is in the works for a kick-off event in the fall. She asked partners what they would like to see in between those two events. Suggestions included:

- Holding a conference in the summer (June) as the "first annual" conference of FFNHA as use as a way to recruit more stakeholders to the organization
- Workshops on topics to include: development, oral history, criteria usage, interpretation
- A speaker from an established NHA
- Efforts to diversify the stakeholder group
- If meetings are still held monthly, focus more on learning stories and sites and making connections.

After announcements, the meeting adjourned.



Last Name	First Name	Organization	LeBeau	Bryan	
Altenbernd	Kerry	Battle of Blackjack	Lee	Kristi	St. Mary University
Asher	Mary	Mound City	Lenger	Julie	Franklin Co. Tourism
Asher	Ken	Mound City	Marshall	Ross	Mgmt Team
Bahnmaier	Paul	Territorial Capitol Lecompton	McFarlin	Cynthia	Santa Fe Trail
Banwart	Connie	Fort Scott	Nevius	Gary	Fort Scott Chamber
Barker	Deb	Franklin Co. Hist. Soc.	Nichol	Regina	Prairie Village
Bass	Phyllis	Richard Allen Cultural Ctr	Radil	Alexis	KS Tourism
Beckenbaugh	Terry	Ft. Leavenworth, Military History	Ramsey	Terry	Mahaffie Stagecoach
Billings	Judy	Destination Mgmt	Reynolds	David	Bushwhacher Museum
Burkhart	Bob	Kaw Valley Heritage Alliance	Robertson	Ellery	St. Mary University
Carmichael	Beth	St. Joe CVB	Robertson	Eileen	Humboldt's Civil War Days
Caston	Hoite	Montgomery Co.	Scheid	Tamra	Humboldt's Civil War Days
Collins	Kelley	Ft. Scott NPS	Shirrell	Alan	Visit Topeka
Davis	Marilyn	Humboldt Hist Pres Alliance	Taylor	Chris	Techsuch
DeRuyscher	Jeanne	Leavenworth Hist. Museum	Tellefson	J.C.	Atchison Co. Hist. Soc
Forry	Richard	MO DNR	Vieira	Scott	Leavenworth Co. Commission
Fuller	Janae	Battle of Lexington	Wagnon	Bill	Johnson Co. KS Library
Groves	Rich	Historic Downtown Liberty	White	Debbie	Washburn
Hachenberg	Connie	Leavenworth CVB			Lawrence CVB
Hatcher	Sally	Leavenworth Hist. Society			
Hull	Yvonne	Fredonia Chamber			
Isaacs	Melissa	Johnson County Museums			
Julich	Gordon	Jackson Co MO Parks			
Lambertson	John Mark	Nat'l Trails Museum			



Through which organizations should Freedom's Frontier reach out to educators to discuss educational needs?

- Kansas and Missouri School Districts
- Kansas State Department of Education
- Missouri Department of Elementary and Secondary Education
- Missouri and Kansas Council for History Education
- Missouri and Kansas Council for Social Studies
- Missouri State Historical Society
- Kansas State Historical Society
- National Park Service
- Teacher prep programs at universities, colleges and community colleges
- Regional Service Centers
- Kansas Library Association
- Missouri Library Association
- Summer reading programs
- Non-traditional school venues: home school consortiums, private schools, alternative schools, online schools
- Kansas National Guard Family Programs
- Missouri National Guard Family Programs

What organizations offer quality educational opportunities for the general public in the area? /
What organizations should Freedom's Frontier partner with to develop educational opportunities?

- Summer reading programs and other library programs
- Elderhostels
- Prison outreach programs
- Special population programs (people with disabilities)
- Museums and historic sites
- Continuing Education programs through community colleges, colleges, and universities
- Local school districts
- Local historical societies
- Missouri Department of Natural Resources
- Kansas State Historical Society
- Missouri State Historical Society
- Kansas Humanities Council
- Missouri Humanities Council
- Civic organizations
- Public television
- Youth organizations
- Extension offices
- Retirement and senior centers
- Faith-based organizations
- Missouri Council for History Education
- Kansas Council for History Education
- Kansas Council for Social Studies
- Missouri Council for Social Studies
- National Park Service
- County and municipal parks and recreation programs
- Websites



What organizations should Freedom's Frontier partner with to educate the public about important issues, such as preservation and conservation?

- National Park Service
- Kansas Preservation Alliance
- Other Preservation Alliances
- Kansas Historical Society
- Missouri Historical Society
- Local historical society
- Civil War preservation groups and round tables
- Sons of Union and Confederate Veterans
- Libraries
- Kansas Council of Environmental Education
- Colleges and universities
- Local, county, and state government
- National Trust for Historic Preservation
- American Association of State and Local History
- Missouri Department of Natural Resources
- Kansas Land Trust
- Other land trusts
- Trails organizations

What organizations are currently offering workshops and professional development opportunities for people working at historic sites or museums?

- National Association for Interpretation
- Ride into History
- American Association for Museums
- American Association of State and Local History
- Mountain/Plains Museum Association
- Midwest Museum Association
- National Trust for Historic Preservation
- Kansas Museum Association
- Missouri Museum Association
- Heritage League of Greater Kansas City
- State Historical Societies?
- MO DNR?

What organizations can partner with Freedom's Frontier to offer workshops and professional development opportunities for people working at historic sites or museums?

- All associations mentioned in question above
- Kansas Humanities Council
- Missouri Humanities Council
- Kansas State Historical Society
- Missouri State Historical Society
- Missouri Department of Natural Resources
- Local historical societies

What organizations are currently providing grants to historic sites or museums?

- Kansas Humanities Council
- Missouri Humanities Council
- Institute of Museum and Library Services



- National Trust for Historic Preservation
- Tourism attraction grants from Kansas Travel and Tourism
- Kansas State Historical Society Heritage Trust
- Tourism Cares for Tomorrow
- Kansas Rural Development
- National Endowment for the Humanities
- Department of Transportation for Scenic Byways

What organizations currently publish best practices and standards for historic sites and museums?

- American Association of State and Local History
- National Park Service
- National Trust for Historic Preservation
- Secretary of the Interior
- Americans with Disabilities Act

What commercial and economic development organizations should Freedom's Frontier establish a working relationship with?

- Main Street organizations
- Certified Local Governments
- Chambers of Commerce
- Kansas Communities
- Kansas Department of Commerce
- Missouri Department of Economic Development
- Newspapers (Editorial Boards)
- Radio-Talk Radio (local hosts)
- Local TV and Public Access stations
- Banks
- Regional and county economic associations
- Mid America Regional Council
- State Chamber Offices
- Organized Professional and Business Associations

What tourism organizations should Freedom's Frontier establish a working relationship with?

- Kansas Travel and Tourism Division, Department of Commerce
- Missouri Division of Tourism, Department of Economic Development
- Convention and Visitors Bureaus
- Regional Tourism Groups
- Destination Management Organizations
- AAA
- Motorcoach Associations
- KS Sampler Foundation
- Online Travel Agencies

What historic preservation organizations should Freedom's Frontier establish a working relationship with?

- Kansas Preservation Alliance
- Local historical societies
- Kansas State Historic Preservation Office
- Missouri State Historic Preservation Office



What heritage organizations should Freedom's Frontier establish a working relationship with?

- Genealogical societies
- Local historical societies
- Missouri State Historical Society
- Kansas State Historical Society
- Daughters of the American Revolution, Sons of Confederate Veterans, Sons of Union Veterans, etc.
- Faith-based organizations
- Community organizations

What recreation and conservations organizations should Freedom's Frontier establish a working relationship with?

- Missouri Department of Natural Resources
- Kansas Wildlife and Parks Department
- Ducks Unlimited

Are there any organizations that provide hospitality training for hotel, restaurant, visitor center, etc. staff? Are there any organizations that Freedom's Frontier can partner with to provide training?

- Scenic Byways training
- Kansas Restaurant and Hospitality Association
- Kansas State program
- Chambers of Commerce

What organizations can Freedom's Frontier partner with to help identify and expand opportunities for history-based tourism products and services?

- Kansas Travel and Tourism Division
- Missouri Division of Tourism
- Kansas Sampler Foundation
- Kansas State Historical Society, Inc.
- Public television local affiliates

What organizations can help to identify the following?

- Stories
 - Humanities councils
 - Church groups and church records
 - Story-telling groups
 - Heritage groups
 - DAR and SAR
 - Haskell University and other colleges and universities
 - State Tourism organizations
 - Governments, city and county records/archives/title records
 - Local archives
 - Corporations and Corporate archives—especially railroads
 - Title companies
 - Library and librarians
- Events
 - Chambers of Commerce
 - CVBs
 - Scout groups
 - Tourism groups
 - Elderhostel



- Re-enactment groups
- Partnerships for National Trail Systems
- Commemorations of significant events such as Civil War Sesquicentennial
- Santa Fe Trail Association
- Civil War round tables
- Scenic byways
- KS and MO State Historical Society
- State Tourism Sites
- Scenic and natural landscapes
 - State conservation and wildlife organizations
 - MO DNR, KS Fish and Wildlife
 - Audubon Society
 - KS Alliance of Wetlands and Streams
 - Fish and Game
 - Nature conservancies
 - State and Federal park systems
 - Matt Nowak, Natural Resource Specialist at US Army
 - "Dragonfly County"
- Recreational opportunities
 - Bike and hiking trails and groups
 - Parks and Rec (County, state, municipal)
 - NPS
 - Bike Across Kansas
 - Spirit of Kaw outfitters
 - Corporate sponsors
 - KOA campgrounds
 - Garmin Industries
 - Bass Pro Shops and other corporate sponsors

What organizations are involved in development strategies in the area?

- Planning commissions
- Historic development/strategy
- National Trust for HP
- Main Street organizations
- Economic development commissions
- Local landmark commissions
- State and federal highway commissions

What organizations are involved in protecting natural resources in the area?

- Sierra Club
- Nature Conservancies
- Kaw Valley Heritage Alliance
- MDC, MODNR
- KS Wildlife and Parks
- Riverfront Authorities
- Corps of Engineers
- US Fish and Wildlife
- NPS
- Bureau of Indian Affairs
- US Geological Survey

What organizations are involved in preserving historic buildings in the area?



- National Historic Register
- National Trust/Main St.
- NPS
- SHPO – State Alliance for Historic Preservation
- State Gov't – preservation tax credits
- Local historic agencies
- Railroad buffs
- Worker/trade affiliations
- Grange
- AIA
- ASLA

What organizations are involved in protecting open space, viewsheds, or cultural landscapes?

- Haskell and other universities
- Conservation agencies
- Scenic byways
- Zoning laws
- County commissions

Other Groups mentioned during discussion

- Genealogy societies
- Library Systems
- State, county, and local museums
- State archives
- Cyber research
- MO Historic Society
- MO archives
- NARA
- Mormon Archives
- Mid-continent genealogy library
- Museums
- Boy scouts/Girl scouts/youth organizations
- Service organizations
- OCTA paper trail – Oregon/California Trails Association
- County aerial photography – digitized
- GIS survey and management
- Watershed protection
- Oral histories
- 4-H groups
- Local record depositories

Online Resources/Cyber Research

- Missouri State Archives
- State Historical Societies
- National Archives
- Mormon archives
- Mid-Continent Genealogical Library – Independence, MO

What organizations can assist Freedom's Frontier in researching, writing, and producing materials that introduce visitors to Freedom's Frontier through a variety of media? (virtual and physical exhibits, guidebooks, brochures, etc.)

- Newspapers
- State tourism departments
- Chambers
- CVBs
- Historical societies
- Sites
- Conservation
- Parks and rec
- Graphic art businesses
- Video production businesses
- Web sites within FFNHA
- DOT
- Dept of Commerce – economic development
- State historical societies
- Mo state archives
- NPS (along trails)
- Colleges and universities
- KS and MO Humanities
- Arts councils
 - Idea-grants to do research
 - Idea-graduate student as intern
 - Idea-video contests

What organizations should Freedom's Frontier partner with to create outdoor interpretive signage? What organizations can assist Freedom's Frontier in researching, writing, producing, and erecting interpretive signage?

- all of the above
- city and county government
- State highway departments
- Mormon church
- DOT
- NPS
- CVBs and economic dev groups
 - idea-gateway signs into each county
 - idea-marking on state maps and other commercially produced maps and virtual maps

What organizations should Freedom's Frontier partner with to create maps and gateway and directional signage for travelers?

- City and county gov'ts
- State highway depts.
- Interstate travel centers
- Rest stops
- Internet
- Chambers
- CVBs
- Historic sites
- Museums
- State tourism depts.
- CW publications and organizations
- Historical societies



- Trails publications and organizations
- NPS
- Websites associated with above

What organizations publish media in which Freedom's Frontier can market its experience?
(Example: Kansas Travel Guide)

- Kansas Travel guide
- MO travel guide
- Various community paper publications and/or websites
- "trails" publications
- CW publications
- Professional museum, historic site publications
- Many KC publications that are located in motels, etc. (KCCVB, Heritage League)
- AAA
- Publications noted in above categories
- Expedia.com
- Wikipedia
- Restaurants
- Border war programs for sports events
- Entry tickets to ball games
- Placemats in restaurants
- Telephone book covers
- Maps
- Tourism section if there is one
- Brochures to welcome to community
- Give away bags

Other ideas

- Cell phone tours
- Advertising
- Hosting wireless sites
- Radio spots
- Downloadable podcasts at gateways or various partner facilities

MEETING REPORT

Meeting Location:	Cass County Public Library
	400 E Mechanic
	Harrisonville, Missouri
To:	
By:	Julie Lenger
Attendees:	See attached list

Meeting Date:	March 12, 2009
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Context:	Criteria Review
Meeting Purpose/ Intended Results:	

Meeting Notes:

Judy Billings welcomed attendees and they introduced themselves. Carol Bohl introduced Gary Mallory, presiding commissioner for Cass County and Kevin Wood, Mayor of Harrisonville. They welcomed the group, thanked them for their work, and pledged their continued support.

Billings recognized the Burnt District Monument and the financial contribution to FFNHA from the Border War Network and Jan English in memory of her mother. She reminded attendees about signing the Partner Pledge and recognized those who have signed with Freedom's Frontier commemorative coins. She also announced February expenses and reminded attendees to fill out the expense forms.

Billings led the group in general discussion. Discussion included the following:

- Continued need to recruit stakeholders and especially Missouri partners
- Publicity
 - AAA Journeys Magazine, Overland Park Visitors Guide, KS State Tourism advertisement, Johnson County Sun Newspaper, Caney Newspaper
 - Include events on FFNHA calendar and send photos
- FFNHA Directory
 - To be included send information to Scott Vieira
 - Discussed information to send
- Management Plan
 - Progress and how to send comments
 - How to get others involved
- Letters of Commitment
- Announcements

The meeting broke for lunch.

Following lunch, attendees broke into groups to discuss proposed criteria. Results follow.

The meeting adjourned.



Last Name	First Name	Organization	Marshall	Ross	Santa Fe Trail
Altenbernd	Kerry	Battle of Blackjack	McFarlin	Cynthia	Fort Scott Chamber
Banwart	Connie	Fort Scott	Nichols	John	Paola Hist Soc
Billings	Judy	Destination Mgmt	Ramsey	Terry	Bushwhacher Museum
Bohl	Carol	Cass Co. Historical Society	Robertson	Ellery	Humboldt's Civil War Days
Carmichael	Beth	St. Joe CVB	Robertson	Eileen	Humboldt's Civil War Days
Collins	Cheryl	Riley Co. Historical Society	Traub	Don	Traub Design
Craig	Jody	MARC	Vieira	Scott	Johnson Co. KS Library
Crites	Emma	Fredonia	Wagnon	Bill	Washburn
Crume	Ann	Lexington	White	Debbie	Lawrence CVB
Davis	Marilyn	Humboldt Hist Pres Alliance			
English	Jan	Wyandot Nation of KS			
Fischer					
Isaacs	Melissa	Johnson CO KS Museum			
Fuller	Janae	Battle of Lexington			
Gerges	Mark	Ft. Leavenworth Hist Soc			
Hansford	Michele	Missouri Humanities/Carthage			
Hull	Yvonne	Fredonia Chamber			
Irle	Lisa	Johnson Co MO Hist Soc			
Jackson	Dorthea	Santa Fe Trail Org.			
Julich	Gordon	Jackson Co MO Parks			
Lambertson	John Mark	Nat'l Trails Museum			
Landers	Jack	Johnson Co MO Hist Soc			
Lenger	Julie	Mgmt Team			



Location Criteria

Criteria Statement	Mean	Median	Mode
This xxx is threatened by growth or development.	2.30 C	B	B (3)
This xxx is located near other visitor opportunities.	0.00 F	F	F (5)
This location of this xxx is highly visible.	0.80 D	D	D (3)
The beauty and character of this xxx is part of the experience of traveling from one FFNHA site to another.	1.40 D	D	D (3)
This xxx is located within the boundaries of FFNHA.	4.00 A	A	A (5)
If this xxx is located on private property, consent of the owner has been obtained and there are checks in place to protect the property rights of the owner.	3.40 B	A	A (4)
This xxx is located near other FFNHA sites.	1.40 D	D	D (2)
The beauty and character of this xxx is a reason to travel from another FFNHA site.	2.40 C	B	B (2) D (2)
The location of this xxx is as near to the events/story that it interprets as possible.	2.60 B	B	B (4)
There are easily visible signs that direct a visitor to this xxx.	1.80 C	B	B (3)

Accessibility Criteria

Criteria Statement	Mean	Median	Mode
This xxx is well-cared for and inviting.	2.60 B	C	C (3)
This xxx is easily reached from other FFNHA sites and regional attractions.	1.20 D	D	F (2)
This xxx complies with ADA requirements.	1.80 C	C	F (2)
This xxx offers full visitor services.	1.00 D	F	F (3)
This xxx is accessible during regular, predictable hours.	0.80 D	D	F (3)
This xxx offers alternate and multiple means of experiencing it.	1.80 C	D	D (2)
This xxx is actively promoted as an attraction for visitors and residents.	2.00 C	B	B (2) F (2)
This xxx is accurately and honestly described in promotional materials.	3.60 A	A	A (3)
This xxx does not present any physical danger to visitors and the presence of visitors does not endanger the site or artifacts.	2.80 B	B	A (2) B (2)



Interpretation Criteria

Criteria Statement	Mean	Median	Mode
This xxx conveys the feelings and associations that it did during the period of significance.	1.60 C	D	B (2) D (2)
This xxx is historically and/or ecologically interpreted.	3.20 B	B	B (4)
Visiting this xxx will give one a better understanding of the region.	3.20 B	B	A (2) B (2)
The stories associated with this xxx can only be interpreted at that site.	1.00 D	D	C (2) F (2)
This xxx easily lends itself to historical and/or ecological interpretation.	2.60 B	B	A (2) D (2)
The visitor experience at this xxx is authentic as possible.	3.00 B	B	B (3)
Multiple and alternate means of interpretation are offered at this xxx.	1.60 C	C	C (2)
Interpretation offered at this xxx is engaging and thought-provoking.	2.00 C	C	C (3)
There is potential at this xxx to interpret an untold story.	1.60 C	C	C (2)
Interpreters and staff at this xxx take advantage of training opportunities.	1.00 D	F	F (3)

Connections Criteria

Criteria Statement	Mean	Median	Mode
This xxx is visually connected with other sites.	2.00 C	C	B (2) C (2)
Visiting this xxx will give one a better understanding of the region.	2.60 B	B	B (4)
This xxx offers story connections to other FFNHA places.	2.40 C	B	B (3)
This xxx contributes to the experience of travel throughout the region.	2.60 B	C	C (3)
This xxx connects to several FFNHA stories.	2.20 C	B	B (3)
Visitors to this xxx are encouraged to visit other FFNHA places.	2.20 C	B	B (3)
Interpreters and site managers at this xxx work with FFNHA and with other sites to tell the story.	2.20 C	B	A (2) F (2)
This xxx actively promotes Freedom's Frontier and other FFNHA sites.	2.00 C	C	A (2) F (2)
This xxx works to build understanding, generate excitement and expand local participation in FFNHA.	2.40 C	C	A (2) C (2)



Story Criteria

Criteria Statement	Mean	Median	Mode
Historical events occurred here because of the natural landscape elements or built structures that existed here.	1.20 D	D	C (2) D (2)
This xxx tells stories that an indoor exhibit could not.	2.40 C	B	B (2)
This xxx is deeply tied to one story.	0.80 D	F	F (3)
This xxx is nationally significant because of its story or ecology.	2.60 B	B	B (3)
This xxx will give me a better understanding of the region.	3.20 B	B	B (4)
The stories connected to this xxx are accurate.	3.00 B	A	A (3)
The stories connected to this xxx are authentic.	3.00 B	A	A (3)
The physical evidence of the story is protected, preserved, conserved and/or curated in accordance with best practices.	3.20 B	A	A (3)
The significance of this xxx is related to the FFNHA Statement of National Significance	3.80 A	A	A (4)

Theme Criteria

Criteria Statement	Mean	Median	Mode
This xxx has a direct connection to one of the FFNHA three sub-themes.	3.60 C	A	A (4)
This xxx is related to the main theme of FFNHA: Struggles for Freedom on the MO-KS Border	3.20 B	B	A (2) B (2)
The stories connected to this xxx have an organic and authentic connection to the FFNHA themes.	3.20 B	B	A (2) B (2)
Visiting will give one a better understanding of the theme interpreted.	3.20 B	B	A (2) B (2)
This xxx has a direct connection to multiple FFNHA sub-themes.	2.40 C	B	B (3)
This xxx shares stories that supports FFNHA sub-themes as the primary focus of the visitor experience at this xxx.	3.00 B	B	B (3)



Location Criteria

Criteria Statement	Mean	Median	Mode
This xxx is threatened by growth or development.	2.33 C	B	B (4)
This xxx is located near other visitor opportunities.	0.17 F	F	F (5)
This location of this xxx is highly visible.	0.50 D	F	F (4)
The beauty and character of this xxx is part of the experience of traveling from one FFNHA site to another.	1.00 D	C/F	C (3) F (3)
This xxx is located within the boundaries of FFNHA.	4.00 A	A	A (6)
If this xxx is located on private property, consent of the owner has been obtained and there are checks in place to protect the property rights of the owner.	3.50 B	A/B	A (3) B (3)
This xxx is located near other FFNHA sites.	0.50 F	F	F (4)
The beauty and character of this xxx is a reason to travel from another FFNHA site.	1.83 C	C	C (4)
The location of this xxx is as near to the events/story that it interprets as possible.	3.17 B	B	B (5)
There are easily visible signs that direct a visitor to this xxx.	2.17 C	B	B (2)

Accessibility Criteria

Criteria Statement	Mean	Median	Mode
This xxx is well-cared for and inviting.	2.50 C	C	C (5)
This xxx is easily reached from other FFNHA sites and regional attractions.	1.50 D	C/D	C (2) F (2)
This xxx complies with ADA requirements.	0.83 D	F	F (4)
This xxx offers full visitor services.	0.50 F	F	F (5)
This xxx is accessible during regular, predictable hours.	1.17 D	F	F (4)
This xxx offers alternate and multiple means of experiencing it.	1.17 D	D/F	F (3)
This xxx is actively promoted as an attraction for visitors and residents.	1.17 D	C/F	F (3)
This xxx is accurately and honestly described in promotional materials.	2.50 C	B	B (3)
This xxx does not present any physical danger to visitors and the presence of visitors does not endanger the site or artifacts.	3.50 B	A/B	A (3) B (3)

Interpretation Criteria

Criteria Statement	Mean	Median	Mode
This xxx conveys the feelings and associations that it did during the period of significance.	2.50 C	C	C (4)
This xxx is historically and/or ecologically interpreted.	3.00 B	B	B (4)
Visiting this xxx will give one a better understanding of the region.	2.00 C	C	C (6)
The stories associated with this xxx can only be interpreted at that site.	1.20 D	D	F (2)
This xxx easily lends itself to historical and/or ecological interpretation.	2.00 C	C	C (2) D (2)
The visitor experience at this xxx is authentic as possible.	2.60 B	B	B (3)
Multiple and alternate means of interpretation are offered at this xxx.	2.40 C	C	C (3)



Interpretation offered at this xxx is engaging and thought-provoking.	2.20 C	C	C (4)
There is potential at this xxx to interpret an untold story.	2.40 C	C	C (3)
Interpreters and staff at this xxx take advantage of training opportunities.	1.40 D	C	C (2) F (2)

Connections Criteria

Criteria Statement	Mean	Median	Mode
This xxx is visually connected with other sites.	0.40 F	F	F (4)
Visiting this xxx will give one a better understanding of the region.	2.40 C	B	B (3)
This xxx offers story connections to other FFNHA places.	2.80 B	B	B (4)
This xxx contributes to the experience of travel throughout the region.	2.60 B	B	B (3)
This xxx connects to several FFNHA stories.	1.60 D	C	C (2)
Visitors to this xxx are encouraged to visit other FFNHA places.	3.00 B	B	A (2) C (2)
Interpreters and site managers at this xxx work with FFNHA and with other sites to tell the story.	3.00 B	B	B (3)
This xxx actively promotes Freedom's Frontier and other FFNHA sites.	2.80 B	B	B (2) C (2)
This xxx works to build understanding, generate excitement and expand local participation in FFNHA.	2.60 B	B	B (2)

Story Criteria

Criteria Statement	Mean	Median	Mode
Historical events occurred here because of the natural landscape elements or built structures that existed here.	1.20 D	F	F (3)
This xxx tells stories that an indoor exhibit could not.	0.80 D	D	D (2) F (2)
This xxx is deeply tied to one story.	0.25 F	F	F (3)
This xxx is nationally significant because of its story or ecology.	2.75 B	B	B (3)
This xxx will give me a better understanding of the region.	2.00 C	C	C (2)
The stories connected to this xxx are accurate.	2.75 B	B/C	C (2)
The stories connected to this xxx are authentic.	3.25 B	B	B (3)
The physical evidence of the story is protected, preserved, conserved and/or curated in accordance with best practices.	2.50 C	B/C	B (2) C (2)
The significance of this xxx is related to the FFNHA Statement of National Significance	3.25 B	B	B (3)

Theme Criteria

Criteria Statement	Mean	Median	Mode
This xxx has a direct connection to one of the FFNHA three sub-themes.	2.80 B	B	B (2) C (2)
This xxx is related to the main theme of FFNHA: Struggles for Freedom on the MO-KS Border	3.00 B	B	B (5)
The stories connected to this xxx have an organic and authentic connection to the FFNHA themes.	2.60 B	B	B (3)

My Group Name: Cultural Landscapes (6 responses)



Visiting will give one a better understanding of the theme interpreted.	2.00 C	C	B (2) C (2)
This xxx has a direct connection to multiple FFNHA sub-themes.	1.60 C	C	C (4)
This xxx shares stories that supports FFNHA sub-themes as the primary focus of the visitor experience at this xxx.	2.20 C	C	C (2)



Location Criteria

Criteria Statement	Mean	Median	Mode
This xxx is threatened by growth or development.	0.00 F	F	F (6)
This xxx is located near other visitor opportunities.	0.00 F	F	F (6)
This location of this xxx is highly visible.	0.00 F	F	F (6)
The beauty and character of this xxx is part of the experience of traveling from one FFNHA site to another.	1.00 D	D	D (6)
This xxx is located within the boundaries of FFNHA.	4.00 A	A	A (6)
If this xxx is located on private property, consent of the owner has been obtained and there are checks in place to protect the property rights of the owner.	4.00 A	A	A (6)
This xxx is located near other FFNHA sites.	0.00 F	F	F (6)
The beauty and character of this xxx is a reason to travel from another FFNHA site.	2.00 C	C	C (6)
The location of this xxx is as near to the events/story that it interprets as possible.	3.00 B	B	B (6)
There are easily visible signs that direct a visitor to this xxx.	1.00 D	D	D (6)

Accessibility Criteria

Criteria Statement	Mean	Median	Mode
This xxx is well-cared for and inviting.	1.33 D	D	D (4)
This xxx is easily reached from other FFNHA sites and regional attractions.	0.00 F	F	F (6)
This xxx complies with ADA requirements.	1.00 D	D	D (6)
This xxx offers full visitor services.	0.50 F	D/F	D (3) F (3)
This xxx is accessible during regular, predictable hours.	0.17 F	F	F (5)
This xxx offers alternate and multiple means of experiencing it.	0.33 F	F	F (4)
This xxx is actively promoted as an attraction for visitors and residents.	0.00 F	F	F (6)
This xxx is accurately and honestly described in promotional materials.	0.17 F	F	F (5)
This xxx does not present any physical danger to visitors and the presence of visitors does not endanger the site or artifacts.	1.33 D	C/D	F (2)

Interpretation Criteria

Criteria Statement	Mean	Median	Mode
This xxx conveys the feelings and associations that it did during the period of significance.	2.83 B	B	B (5)
This xxx is historically and/or ecologically interpreted.	3.00 B	B	B (6)
Visiting this xxx will give one a better understanding of the region.	2.83 B	B	B (5)
The stories associated with this xxx can only be interpreted at that site.	0.50 F	F	F (5)
This xxx easily lends itself to historical and/or ecological interpretation.	2.67 B	B	B (5)
The visitor experience at this xxx is authentic as possible.	2.50 C	C	C (4)
Multiple and alternate means of interpretation are offered at this	2.67 B	B	B (4)



xxx.			
Interpretation offered at this xxx is engaging and thought-provoking.	2.83 B	B	B (5)
There is potential at this xxx to interpret an untold story.	2.83 B	B	B (5)
Interpreters and staff at this xxx take advantage of training opportunities.	2.33 C	B	B (4)

Connections Criteria

Criteria Statement	Mean	Median	Mode
This xxx is visually connected with other sites.	0.50 F	F	F (5)
Visiting this xxx will give one a better understanding of the region.	2.67 B	B	B (5)
This xxx offers story connections to other FFNHA places.	3.00 B	B	B (4)
This xxx contributes to the experience of travel throughout the region.	2.00 C	C/D	D (3)
This xxx connects to several FFNHA stories.	3.33 B	B	B (4)
Visitors to this xxx are encouraged to visit other FFNHA places.	2.17 C	C	C (3)
Interpreters and site managers at this xxx work with FFNHA and with other sites to tell the story.	3.83 A	A	A (5)
This xxx actively promotes Freedom's Frontier and other FFNHA sites.	3.33 B	B	B (4)
This xxx works to build understanding, generate excitement and expand local participation in FFNHA.	3.33 B	B	B (4)

Story Criteria

Criteria Statement	Mean	Median	Mode
Historical events occurred here because of the natural landscape elements or built structures that existed here.	2.83 B	B	B (4)
This xxx tells stories that an indoor exhibit could not.	0.50 F	F	F (5)
This xxx is deeply tied to one story.	1.17 D	D	D (2) F (2)
This xxx is nationally significant because of its story or ecology.	3.17 B	B	B (5)
This xxx will give me a better understanding of the region.	3.00 B	B	B (6)
The stories connected to this xxx are accurate.	2.92 B	B	B (5)
The stories connected to this xxx are authentic.	2.83 B	B	B (5)
The physical evidence of the story is protected, preserved, conserved and/or curated in accordance with best practices.	3.00 B	B	B (6)
The significance of this xxx is related to the FFNHA Statement of National Significance	4.00 A	A	A (6)

Theme Criteria

Criteria Statement	Mean	Median	Mode
This xxx has a direct connection to one of the FFNHA three sub-themes.	4.00 A	A	A (6)
This xxx is related to the main theme of FFNHA: Struggles for Freedom on the MO-KS Border	1.00 D	D	D (6)
The stories connected to this xxx have an organic and authentic connection to the FFNHA themes.	1.50 D	C/D	C (3) D (3)
Visiting will give one a better understanding of the theme interpreted.	3.17 B	B	B (5)

My Group Name: Historic Structures (6 responses)



This xxx has a direct connection to multiple FFNHA sub-themes.	2.00 C	C	C (4)
This xxx shares stories that supports FFNHA sub-themes as the primary focus of the visitor experience at this xxx.	2.33 C	C	C (5)

Location Criteria

Criteria Statement	Mean	Median	Mode
This xxx is threatened by growth or development.	0.38 F	F	F (7)
This xxx is located near other visitor opportunities.	0.38 F	F	F (7)
This location of this xxx is highly visible.	0.25 F	F	F (7)
The beauty and character of this xxx is part of the experience of traveling from one FFNHA site to another.	1.31 D	D	D (7)
This xxx is located within the boundaries of FFNHA.	4.00 A	A	A (8)
If this xxx is located on private property, consent of the owner has been obtained and there are checks in place to protect the property rights of the owner.	2.63 B	B	B (5)
This xxx is located near other FFNHA sites.	0.00 F	F	F (8)
The beauty and character of this xxx is a reason to travel from another FFNHA site.	0.50 F	F	F (6)
The location of this xxx is as near to the events/story that it interprets as possible.	3.00 B	B	B (8)
There are easily visible signs that direct a visitor to this xxx.	1.81 C	C	C (5)

Accessibility Criteria

Criteria Statement	Mean	Median	Mode
This xxx is well-cared for and inviting.	1.25 D	D	D (7)
This xxx is easily reached from other FFNHA sites and regional attractions.	0.38 F	F	F (7)
This xxx complies with ADA requirements.	2.88 B	B	B (7)
This xxx offers full visitor services.	2.00 C	C	C (8)
This xxx is accessible during regular, predictable hours.	2.88 B	B	B (7)
This xxx offers alternate and multiple means of experiencing it.	2.13 C	C	C (7)
This xxx is actively promoted as an attraction for visitors and residents.	2.00 C	C	C (8)
This xxx is accurately and honestly described in promotional materials.	3.00 B	B	B (8)
This xxx does not present any physical danger to visitors and the presence of visitors does not endanger the site or artifacts.	2.00 C	C	C (8)

Interpretation Criteria

Criteria Statement	Mean	Median	Mode
This xxx conveys the feelings and associations that it did during the period of significance.	2.25 C	C	C (7)
This xxx is historically and/or ecologically interpreted.	3.00 B	B	B (8)
Visiting this xxx will give one a better understanding of the region.	3.00 B	B	B (7)
The stories associated with this xxx can only be interpreted at that site.	1.88 C	C	C (7)
This xxx easily lends itself to historical and/or ecological interpretation.	4.00 A	A	A (8)
The visitor experience at this xxx is authentic as possible.	2.00 C	C	C (8)
Multiple and alternate means of interpretation are offered at this xxx.	3.00 B	B	B (8)



Interpretation offered at this xxx is engaging and thought-provoking.	3.00 B	B	B (8)
There is potential at this xxx to interpret an untold story.	2.00 C	C	C (8)
Interpreters and staff at this xxx take advantage of training opportunities.	1.25 D	D	D (5)

Connections Criteria

Criteria Statement	Mean	Median	Mode
This xxx is visually connected with other sites.	0.38 F	F	F (7)
Visiting this xxx will give one a better understanding of the region.	3.25 B	B	B (6)
This xxx offers story connections to other FFNHA places.	3.00 B	B	B (8)
This xxx contributes to the experience of travel throughout the region.	2.25 C	C	C (6)
This xxx connects to several FFNHA stories.	2.88 B	B	B (7)
Visitors to this xxx are encouraged to visit other FFNHA places.	3.00 B	B	B (8)
Interpreters and site managers at this xxx work with FFNHA and with other sites to tell the story.	3.00 B	B	B (8)
This xxx actively promotes Freedom's Frontier and other FFNHA sites.	3.00 B	B	B (8)
This xxx works to build understanding, generate excitement and expand local participation in FFNHA.	3.00 B	B	B (8)

Story Criteria

Criteria Statement	Mean	Median	Mode
Historical events occurred here because of the natural landscape elements or built structures that existed here.	1.13 D	D	D (6)
This xxx tells stories that an indoor exhibit could not.	0.00 F	F	F (8)
This xxx is deeply tied to one story.	0.25 F	F	F (7)
This xxx is nationally significant because of its story or ecology.	0.63 D	F	F (6)
This xxx will give me a better understanding of the region.	3.00 B	B	B (8)
The stories connected to this xxx are accurate.	4.00 A	A	A (8)
The stories connected to this xxx are authentic.	4.00 A	A	A (8)
The physical evidence of the story is protected, preserved, conserved and/or curated in accordance with best practices.	3.13 B	B	B (7)
The significance of this xxx is related to the FFNHA Statement of National Significance	4.00 A	A	A (8)

Theme Criteria

Criteria Statement	Mean	Median	Mode
This xxx has a direct connection to one of the FFNHA three sub-themes.	4.00 A	A	A (8)
This xxx is related to the main theme of FFNHA: Struggles for Freedom on the MO-KS Border	3.63 C	A	A (5)
The stories connected to this xxx have an organic and authentic connection to the FFNHA themes.	4.00 A	A	A (8)
Visiting will give one a better understanding of the theme interpreted.	3.63 C	A	A (5)
This xxx has a direct connection to multiple FFNHA sub-themes.	3.38 C	B	B (5)
This xxx shares stories that supports FFNHA sub-themes as the primary	3.25 C	B	B (5)

My Group Name: Museums (8 responses)



focus of the visitor experience at this xxx.			
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Location Criteria

Criteria Statement	Mean	Median	Mode
This xxx is threatened by growth or development.	0.79 D	D/F	D/F (5)
This xxx is located near other visitor opportunities.	1.67 C	C	C (3)
This location of this xxx is highly visible.	1.33 D	C-D/F	D/F (2)
The beauty and character of this xxx is part of the experience of traveling from one FFNHA site to another.	3.00 B	B	B (5)
This xxx is located within the boundaries of FFNHA.	2.57 B	A	A (4)
If this xxx is located on private property, consent of the owner has been obtained and there are checks in place to protect the property rights of the owner.	3.21 B	A	A (4)
This xxx is located near other FFNHA sites.	1.90 C	C	C (2)
The beauty and character of this xxx is a reason to travel from another FFNHA site.	2.50 C	B-C	B (2) C (2)
The location of this xxx is as near to the events/story that it interprets as possible.	2.20 C	B	B (3)
There are easily visible signs that direct a visitor to this xxx.	2.10C	C	B (2) C (2)

Accessibility Criteria

Criteria Statement	Mean	Median	Mode
This xxx is well-cared for and inviting.	3.14 B	B	A (3)
This xxx is easily reached from other FFNHA sites and regional attractions.	2.07 C	B	B (4)
This xxx complies with ADA requirements.	2.29 C	B	A (2) C (2)
This xxx offers full visitor services.	2.07 C	C	B (3)
This xxx is accessible during regular, predictable hours.	2.57 B	B	B (5)
This xxx offers alternate and multiple means of experiencing it.	1.93 C	C	B (3)
This xxx is actively promoted as an attraction for visitors and residents.	2.36 C	B	B (4)
This xxx is accurately and honestly described in promotional materials.	3.21 B	A/B	A (4)
This xxx does not present any physical danger to visitors and the presence of visitors does not endanger the site or artifacts.	2.79 B	B	A (2) C (2) D (2)

Interpretation Criteria

Criteria Statement	Mean	Median	Mode
This xxx conveys the feelings and associations that it did during the period of significance.	2.33 C	C	C (4)
This xxx is historically and/or ecologically interpreted.	2.00 C	B-C	B (3)
Visiting this xxx will give one a better understanding of the region.	3.21 B	B	B (5)
The stories associated with this xxx can only be interpreted at that site.	1.79 C	C	B (3) D (3)
This xxx easily lends itself to historical and/or ecological interpretation.	2.57 B	B	B (4)



The visitor experience at this xxx is authentic as possible.	2.79 B	B	B (6)
Multiple and alternate means of interpretation are offered at this xxx.	2.36 C	B	B (5)
Interpretation offered at this xxx is engaging and thought-provoking.	2.07 C	C	B (3)
There is potential at this xxx to interpret an untold story.	1.50 D	C/D	C (3) D (3)
Interpreters and staff at this xxx take advantage of training opportunities.	2.29 C	B	B (4)

Connections Criteria

Criteria Statement	Mean	Median	Mode
This xxx is visually connected with other sites.	1.33 D	C-D	C (2) F (2)
Visiting this xxx will give one a better understanding of the region.	3.49 B	A/B	A (2) A/B (2) B (2)
This xxx offers story connections to other FFNHA places.	3.21 B	A/B	A (3)
This xxx contributes to the experience of travel throughout the region.	3.29 B	B	A (3) B (3)
This xxx connects to several FFNHA stories.	3.08 B	B	B (4)
Visitors to this xxx are encouraged to visit other FFNHA places.	3.14 B	A/B	A (4)
Interpreters and site managers at this xxx work with FFNHA and with other sites to tell the story.	2.93 B	A/B	A (3) B (3)
This xxx actively promotes Freedom's Frontier and other FFNHA sites.	2.86 B	B	B (4)
This xxx works to build understanding, generate excitement and expand local participation in FFNHA.	3.07 B	B	B (6)

Story Criteria

Criteria Statement	Mean	Median	Mode
Historical events occurred here because of the natural landscape elements or built structures that existed here.	2.50 C	B	B (3)
This xxx tells stories that an indoor exhibit could not.	1.64 C	C	B (2) C (2)
This xxx is deeply tied to one story.	1.86 C	C/D	D (4)
This xxx is nationally significant because of its story or ecology.	2.07 C	C	C (3)
This xxx will give me a better understanding of the region.	3.21 B	B	B (6)
The stories connected to this xxx are accurate.	2.36 C	B/C-C	C (4)
The stories connected to this xxx are authentic.	3.43 B	B	B (4)
The physical evidence of the story is protected, preserved, conserved and/or curated in accordance with best practices.	2.43 C	C	C (3)
The significance of this xxx is related to the FFNHA Statement of National Significance	2.50 C	B	B (5)

Theme Criteria

Criteria Statement	Mean	Median	Mode
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My Group Name: Recreation Opportunities (7 responses)



This xxx has a direct connection to one of the FFNHA three sub-themes.	3.07 B	B	A (3) B (3)
This xxx is related to the main theme of FFNHA: Struggles for Freedom on the MO-KS Border	3.07 B	B	A (3) B (3)
The stories connected to this xxx have an organic and authentic connection to the FFNHA themes.	2.64 B	B	B (6)
Visiting will give one a better understanding of the theme interpreted.	2.36 C	B	B (4)
This xxx has a direct connection to multiple FFNHA sub-themes.	2.36 C	B	B (4)
This xxx shares stories that supports FFNHA sub-themes as the primary focus of the visitor experience at this xxx.	1.79 C	B	B (3)

MEETING REPORT

Meeting Location:	St. Peter's Lutheran Church
	910 Amos St
	Humboldt, Kansas
To:	
By:	Julie Lenger

Meeting Date:	April 16, 2009
Task No.:	
Phase No.:	2
Start Time:	10:00 AM
End Time:	3:00 PM

Attendees:	See attached list
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This report, if not modified within seven (7) days after receipt by the Freedom's Frontier National Heritage Area Steering Committee, shall be acknowledged as an accurate report of the events that took place at this meeting.

Meeting Purpose/ Intended Results:	Toolkit Review
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Meeting Notes:

Judy Billings welcomed attendees and they introduced themselves. Special guests from Humboldt were introduced and welcomed guests to Humboldt. These guests included Terry Butts, Humboldt Chamber President; David Meier, Pastor of St. Peter's Lutheran Church, Humboldt; Larry Tucker, Humboldt City Administrator; and Dick Works, Allen County Commissioner.

Billings reminded attendees about signing the Partner Pledge and recognized those who have signed with Freedom's Frontier commemorative coins. She also announced February expenses and reminded attendees to fill out the expense forms.

Billings led the group in a discussion about the Power of Story. Discussion included the following:

- What is the significance of the last theme—"Enduring Struggles for Freedom?" What sites relate to it?
 - Sites mentioned included Brown v. Board of Education, Webb, Quindaro
 - It is about the effects of our stories and thinking about what happened beyond the story. It is the thread that runs through stories that we can use to interface and tell a richer and connected story.
 - This theme needs to be explained better.
- When and where do we "cut off" a story?
 - Some of our stories are so far-reaching; they are relevant today and connect internationally.
 - This is something we can celebrate and make the connections. Don't ever impose arbitrary limits on a story.
 - Examples mentioned the influence of German immigrants and the relevance of the Border War to the current day war in Iraq.
- Specific comments
 - Text about Brown v. Board in Milestone Documents section needs to be altered.
 - How We Tell Our Stories section is good. Values of passion, compassion, and knowledge are alluded to but could be stated.
 - Need to discuss how to collect, preserve, and use oral histories.
 - Need a sidebar to explain what the Milestone Documents are and to point out other freedom shaping documents that may not directly connect to FFFHA.

Julie Lenger explained the Power of Action section and the toolkits. She distributed the Storytelling Toolkit and provided time for the partners to review the toolkit and discuss it with their neighbors.

Comments concerning the Storytelling Toolkit included the following comments:

- Toolkit is daunting, overwhelming, scary
 - Need more text to indicate that it is not required. You don't need to submit this to Freedom's Frontier.
 - Need to indicate that help is available.
 - Perhaps a completed example would help stimulate thinking.

- Consider adding a FAQ and Overview section to address this concern.
- Catalyst for thinking about what is important
 - Could be used for facilitated discussions
 - Think about context and meaning about story and the time in which it was created.
 - Consider what you learned and center your story on that topic.
- Possibilities for help with topics discussed in Storytelling Toolkit
 - Museums associations will offer workshops
 - Designate interpretive specialists within FFNHA
 - NPS offers online training course "Foundations of Interpretation"
- Helpful tips on moving beyond getting story straight to engaging visitors in story
 - This is critical to building significance and having a long-term impact
 - The typical "heritage tourist" is not our only audience. Need to think about other audiences and cater to them. For example tying story to curriculum standards appeals to teachers/field trips
 - Think about what people need instead of what you can offer. Always consider the visitors' perspectives.
- How we tell our story affects how we market our story
 - Personal contacts, especially with teachers, are effective marketing tools
 - Consider how we market online
- Consider reordering the worksheets.
 - Page 3-7 could be intimidating because it asks about "history."
 - 6, 10, 1 (first page), 2, 4, 5, 3, 7, 9, 8, 1 (second page)
 - Shared human experience is important as it helps to build connections and consensus even though there are opposing perspectives.
 - Original organization also works well.
- Other comments
 - Embracing bias/perspective is beauty of the organization. How do we keep one perspective from monopolizing conversation? All must agree to respect other perspectives.
 - More examples of links to manuscript collections online could be included.
 - It is good that oral sources are discussed.
 - Add "Order Number 11" to Missouri Kansas Border War Subtheme on p. 3-9.
 - Personal/Religious Freedoms works for all subthemes on p. 3-9.
 - Add question "What are your 3 worst features?" on p 3-6.
 - Make sure language is inclusive. Implies that you must have a building or collection.
 - Need a section that addresses evaluation.
 - Have more information in the "Where to get more help" section
 - Be careful about colors. Uniformity is better.

The meeting broke for lunch and a celebration of Eileen Robertson's 80th birthday. Following lunch, participant shared more comments about the Storytelling Toolkit. These have been incorporated in the section above.

Attendees also discussed the logo. Standards and criteria for usage will be part of the management plan. The logo is not trademarked but it is easy to copyright.

The May meeting will be held at Fort Osage on the 14th. It will include a workshop on branding and a tour of Fort Osage. The June meeting will be scheduled for June 18th.

After announcements, the meeting adjourned.



Last Name	First Name	Organization	Kidwell	Deborah	Fort Leavenworth
Addis	Lonnie	Labette Co. Commissioner	Klimes	Milada	Humboldt
Altenbernd	Kerry	Battle of Blackjack	Lampe	Shelia	Rep. Jenkins Office
Asher	Mary	Mound City	Landers	Jack	Johnson Co. MO Hist. Soc.
Bahnmaier	Paul	Territorial Capitol Lecompton	Lanita	Jay	
Banwart	Connie	Fort Scott	Lenger	Julie	Mgmt Team
Barker	Deb	Franklin Co. Hist. Soc.	Mays	Lawrence	Doniphan Co. Eco. Dev.
Billings	Judy	Destination Mgmt	McCullough	Janice	Humboldt Hist. Soc. & Museum
Bohl	Carol	Cass Co. Hist. Soc.	McFarlin	Cynthia	Fort Scott Chamber
Boyko	Betty	Fort Scott NPS	Meier	David	St. Peter's Lutheran Church
Butts	Terry	Humboldt Chamber	Mulvihill	Julie	KS Humanities Council
Caston	Hoite	Montgomery Co.	Nichol	Regina	KS Tourism
Cheney	Ernestine	Humboldt Hist. Soc.	Nichols	John	Miami Co. Hist. Soc.
Clark	Peggy	Osage Co. Hist. Soc.	Pridemore	Sue	NPS
Collins	Cheryl	Riley Co. Hist. Soc.	Radil	Alexis	Mahaffie Stagecoach
Coykendall	Jan	Humboldt Hist. Pres. Alliance	Robertson	Ellery	Humboldt's Civil War Days
Craig	Jody	MARC	Robertson	Eileen	Humboldt's Civil War Days
Davis	Marilyn	Humboldt Hist Pres Alliance	Roth	Allen	Shawnee Indian Mission
English	Jan	Wyandot Nation of KS	Spoon	Carey	Woodson Co. Chamber
Fisher Isaacs	Melissa	Johnson Co. KS Museums	Stubbs	Michael	Beecher Rifle & Bible Church
Geertson	Barry	Fort Scott NPS	Tellefson	J.C.	Leavenworth Co. Commission
Griffith	Peg	Humboldt	Traub	Don	Traub Design
Hotaling	Jon		Tucker	Larry	Humboldt City Administrator
Irle	Lisa	Johnson Co. MO Hist. Soc.	Wagnon	Bill	Shawnee Co. Hist. Soc.
Julich	Gordon	Jackson Co. MO Parks	White	Debbie	Lawrence CVB
Works	Dick	Allen County Commission			

MIAMI COUNTY HISTORICAL MUSEUM
Swan River Museum
Miami County Historical & Genealogy Society
12 East Peoria

e-mail: mcsrnm@micoks.net
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Paola, Ks 66071
913-294-4940

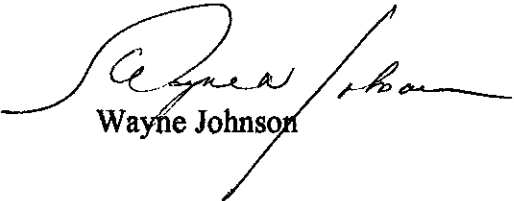
June 11, 2009

Ms. Judy Billings, Executive Director
Freedom's Frontier National Heritage Area
PO Box 526
Lawrence, Ks

Dear Ms Billings:

The Miami County Historical Museum (Swan River) supports Freedom's Frontier National Heritage area. Miami County is an intricate part of this unique history. We have been involved in and supported the area since its' formation. Issues pertaining to Native American and Bleeding Kansas is our part of what we want to preserve and share with visitors.

Sincerely,

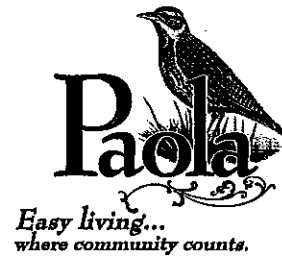


Wayne Johnson

PAOLA

CHAMBER OF COMMERCE

3 West Wea Street
Paola, Kansas 66071



June 5, 2009

Ms. Judy Billings, Executive Director
Freedom's Frontier National Heritage Area
PO Box 526
Lawrence, KS 66044

Dear Ms. Billings,

The Paola Chamber of Commerce wishes to express our support and enthusiasm for Freedom's Frontier National Heritage Area. Our community is part of this area and our stories include Native American and Bleeding Kansas which directly tie us to the Heritage Area.

We look forward to opportunities to partner with Freedom's Frontier in historic preservation, interpretation and tourism promotion of our fascinating and significant National Heritage Area.

Sincerely

Carol Everhart
Exec. Director

Paola Chamber of Commerce
3 West Wea Street, Paola, Kansas 66071
Phone: (913) 294-4335 * Fax: (913) 294-4336 * E-mail: mgr@paolachamber.org
<http://www.paolachamber.org>

"Promoting your business is our business."



National World War I Museum

June 9, 2009

Freedom's Frontier National Heritage Area
P.O. Box 526
947 New Hampshire, Suite 200-C
Lawrence, Kansas 66044

To Whom It May Concern:

The National World War I Museum at the Liberty memorial brings the global history surrounding World War I to life using its collection and interactive technology. The museum is committed to foster timely discussions of ethics, values, decision making and conflict resolution.

The goals and focus of the National World War I Museum and Freedom's Frontier intersect in their shared focus on freedom. In our work, both this museum and the heritage area encourage dialogue about the fundamental American value of freedom and how to apply historical lessons to current events.

The National World War I Museum is pleased to recognize Freedom's Frontier as a partner in preserving the heritage of this region of the country. The museum looks forward to collaborating with Freedom's Frontier in instances where our goals intersect.

We support and share Freedom's Frontier's intention to further the discussion of how we, as a nation, have defined freedom, how that definition of freedom has changed, and how we can apply those lessons of the past to create a better present and future for our region and the world.

Respectfully,

Brian Alexander
President & CEO

**NEWS RELEASE
FOR IMMEDIATE RELEASE**

For more information, contact:

Judy Billings
785-856-5399, jbillings@freedomfrontier.org

Freedom's Frontier National Heritage Area

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

After seven years of work by local citizens, Freedom's Frontier became an official National Heritage Area with President George W. Bush's signature on The National Heritage Act of 2006, on October 12, 2006.

Through this heritage area citizens will pool resources, set common goals, and encourage dialog to transform that story into a plan of action. Freedom's Frontier involves residents, public agencies, and private organizations working together to make the goals of preservation, conservation, education and interpretation a reality. Our area and its people played important roles in the history of our nation. While our history often divided us into groups that were at odds and carried out atrocities, today our citizens are learning to integrate their differing points of view into a shared story.

Since February 2008, citizens have been working together to create a management plan for the area. The purpose of this plan is to present a comprehensive program for the conservation, interpretation, funding, management, and development of the heritage area in order to tell the story about the struggle over freedom on the frontier.

Drafts of sections of the management plan will be posted online over the next two months for public comment at www.ffnha-hosting.com. A Welcome Packet and additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding.

Fast Facts about Freedom's Frontier

Location: 41 counties in Eastern Kansas and Western Missouri, USA

Area: 31,021 square miles, approximately the size of South Carolina

Population: 2,811,295 (2007 estimate)

Established: October 12, 2006

Counties involved:

Kansas: Allen, Anderson, Bourbon, Chautauqua, Cherokee, Clay, Coffey, Crawford, Douglas, Franklin, Geary, Jackson, Jefferson, Johnson, Labette, Leavenworth, Linn, Miami, Montgomery, Neosho, Osage, Pottawatomie, Riley, Shawnee, Wabaunsee, Wilson, Woodson, Wyandotte

Missouri: Barton, Bates, Buchanan, Cass, Clay, Jackson, Johnson, Lafayette, Platte, Ray, St. Clair, Vernon

What is a National Heritage Area?

A National Heritage Area is a nationally distinctive landscape shaped by natural, cultural, historic and recreational resources, recognized by the U.S. Congress. A heritage area tells a nationally important story through its geography, its man-made structures, and the traditions that have evolved within the landscape.

National Heritage Areas are managed by a local entity in partnership with various stakeholders. These stakeholders include individual citizens, local, state, and Federal governments, and nonprofit and private sector groups. Together these stakeholders work to preserve the integrity of their distinct landscape and local stories so that future generations will understand their relationship to the land. This collaborative approach does not compromise traditional local control over and use of the land.

Using this approach, National Heritage Areas are based on their constituents' pride in their history and traditions and interest and involvement in retaining and interpreting their special landscapes. Heritage areas work across traditional boundaries in order to collaboratively shape a plan and implementation strategy that preserves the area's unique and distinct qualities.

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MEDIA ALERT

FOR IMMEDIATE RELEASE:
DATE February 20, 2008

CONTACT:
Judy Billings: 785.865.4499

FIVE COMMITTEES ORGANIZED TO ASSIST WITH HERITAGE AREA PLANNING PROCESS

HARRISONVILLE, Missouri – Recognizing the importance of regional ownership and participation, five committees have been formed to help organizers and consultants set priorities and define the procedures for long-term decision-making in Freedom's Frontier National Heritage Area. The five committees – Tourism Marketing, Interpretation & Education, Resource/ Communication, Heritage Development, and Civic Engagement – provide a focused process for community contribution and individual input into creation of the region's general management plan. The plan serves as a 10-year guide to help citizens and organizations in the 41-county region protect, enhance, interpret, fund, manage and develop the National Heritage Area.

The U.S. Congress designated Freedom's Frontier National Heritage Area on September 29, 2006 as one of 10 new National Heritage Areas; there are currently 38 designated regions across the nation. Freedom's Frontier National Heritage Area – comprising the 41-county region of Eastern Kansas and Western Missouri – is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms.

"We've held a series of informational meetings about our unique assets and nationally-significant stories for almost a decade. Now that our Heritage Area designation is official, we want to encourage as many citizens as possible to help us set a defined course for the region's growth and sustainability," Judy Billings, executive director of the heritage area's management entity, said. "These committees provide forums for respectful discussion and collaboration. The outcomes and recommendations of these committees will help Freedom's Frontier National Heritage Area create a pro-active plan for the future based on our collective heritage."

Membership on the committees is open to any person currently residing or working in National Heritage area region. The committees will meet periodically over the next 11 months to define and shape the priorities and decision-making processes for implementation over the next decade. Each committee will oversee the creation of a particular component of the management plan. The consulting team hired to oversee production of the management plan will facilitate the committee process. At least one member of Freedom's Frontier Heritage Area Steering Committee will serve as advisor to each of the five planning committees.

"The future of Eastern Kansas and Western Missouri depends on local citizens championing the values and celebrating the assets of our region," Billings said. "We must share all the significant stories that have helped shape our country and communities, foster understanding and insight among current and future generations, and build collaborations that will strengthen the economic vitality of the region."

Enacted by a bill signed by the President, National Heritage Areas are living landscapes recognized through a partnership with the National Park Service. One of the first requirements of designation is the creation of a general management plan. Generated through an open process for civic engagement, the management plan outlines the vision for the Heritage Area region and the mission, along with key goals and objectives, of its management entity. Freedom's Frontier National Heritage Area is currently engaged in its management planning process, led by a consulting team comprised of national and local experts. The final plan is scheduled for submission to the National Park Service in February 2009.

For more information about Freedom's Frontier National Heritage Area, the five committees and the management planning process, e-mail info@freedomfrontier.org or call 888.529.5267

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◆ MEDIA ALERT ◆

FOR IMMEDIATE RELEASE:

DATE February 28, 2008

CONTACT:

Judy Billings, 785-856-5301

VISIONING FORUM SCHEDULED FOR HERITAGE AREA

LAWRENCE, Kansas – To gain community input, a public forum is scheduled to set a long-term vision for the 41-county region designated as Freedom’s Frontier National Heritage Area (FFNHA). The regional vision is a requirement of the heritage area’s general management plan and will serve as a roadmap for the year-long planning process. The visioning forum is scheduled:

Date: **Thursday, March 13, 2008**
Time: 10:00 – 12:00 noon
Location: Mahaffie Stagecoach Stop & Farm
1100 Kansas City Road
Olathe, KS 66061
RSVP: Judy Billings, jbillings@freedomfrontier.org
785/856-5301

A follow-up visioning session is scheduled on **Monday, March 31** in Lawrence, Kansas from 2:00 – 5:00 pm (location to be determined) to outline key goals, objectives and define principles to guide the region’s growth and sustainability. This visioning session will be open to any person that participated in the earlier forum; reservations are required. The findings from the sessions will be presented at a final session for the FFNHA Steering Committee and Board of Directors on **Tuesday, April 1**.

The planned sessions will build on the original vision outlined in the heritage area’s feasibility study submitted to the National Park Service and U.S. Congress as part of the eligibility requirement. Consultants Cheryl Hargrove and Frank Martin, two members of the team contracted to guide the creation of the management plan, will facilitate the visioning forums.

Following acceptance of the 20-year vision, the statement – along with a set of defining principles, outline of major goals, and list of management challenges – will be posted on Freedom’s Frontier Heritage Area website, www.freedomfrontier.org, for reference. The vision statement will be revisited during the final phase of the planning process (October 2008 – February 2009) to help set performance benchmarks for the Heritage Area. The final plan is scheduled for submission to the National Park Service in February 2009.

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA – comprising the 41-county region of Eastern Kansas and Western Missouri – is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. Enacted by a bill signed by the President, National Heritage Areas are living landscapes recognized through a partnership with the National Park Service.

For more information about Freedom’s Frontier National Heritage Area and its management planning process, e-mail jbillings@freedomfrontier.org or call 785-856-5301

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◆ MEDIA ALERT ◆

FOR IMMEDIATE RELEASE:

DATE: March 17, 2008

CONTACT:

Judy Billings, 785-856-4499

jbillings@freedomfrontier.org

MEETING TO ESTABLISH 20-YEAR VISION, GOALS FOR REGION

LAWRENCE, Kansas – To set a vision for 2028, representatives from around the region will participate in an afternoon workshop to outline a foundation of goals, objectives and principles that will help guide the growth and sustainability of the 41-county region designated as Freedom's Frontier National Heritage Area (FFNHA). The regional vision is a requirement of the heritage area's general management plan and will serve as a roadmap for the region's year-long planning process. The visioning forum is scheduled:

Date:	Monday, March 31, 2008
Time:	2:00 pm - 5:00 pm
Location:	The Eldridge Hotel Lawrence, Kansas
Reservations:	Debbie White, 785/865-4499 (Required by 3/25/08)

This visioning forum will be open to any person that participated in the FFNHA Visioning Forum held in Olathe on March 13 or completed an online survey by March 28 at:

www.surveymonkey.com/s.aspx?sm=JoH4WEWjhvwkPzk%2fCxfwPw%3d%3d

Reservations are required. The findings from the session will be presented at a follow-up meeting with the FFNHA Steering Committee and Board of Directors on Tuesday, April 1.

Following acceptance of the 20-year vision, the statement – along with a set of defining principles, outline of major goals, and list of management challenges – will be posted on Freedom's Frontier Heritage Area website, www.freedomfrontier.org, for reference. The vision statement will be revisited during the final phase of the planning process (October 2008 – February 2009) to help set performance benchmarks for the Heritage Area. The final plan is scheduled for submission to the National Park Service in February 2009.

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA – comprising the 41-county region of Eastern Kansas and Western Missouri – is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. Enacted by a bill signed by the President, National Heritage Areas are living landscapes recognized through a partnership with the National Park Service.

For more information about Freedom's Frontier National Heritage Area and its management planning process, e-mail info@freedomfrontier.org or call 785-865-4499

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◆ **MEDIA ALERT** ◆

FOR IMMEDIATE RELEASE:

DATE: March 17, 2008

CONTACT:

Judy Billings, 785-856-4499
jbillings@freedomfrontier.org

HERITAGE AREA MEETING TO FOCUS ON TOURISM TRENDS

Kansas City, Missouri – As part of the discovery phase of the Freedom's Frontier National Heritage Area (FFNHA) management planning process, the organization's monthly meeting will focus on Tourism Trends. National expert and planning team consultant, Cheryl Hargrove, will lead the meeting about global, national and regional trends impacting the potential growth and sustainability of tourism in the 41-county region covering Eastern Kansas and Western Missouri. A travel industry veteran with more than 25 years experience, Hargrove is best known as the National Trust for Historic Preservation's first heritage tourism director and recently served as the Associate Director for National Geographic's Center for Sustainable Destinations. The meeting is scheduled:

Date: **Thursday, April 10, 2008**
Time: 10:00 am - 3:00 pm
Location: Mid-America Regional Council (MARC) Offices
600 Broadway, Suite 300, Kansas City, MO
Reservations: Debbie White, 785/856-5301 (required by 4/7/08)

This monthly meeting is open to any person interested in helping set and implement a regional agenda for FFNHA. Reservations are required. The meeting will also include presentations by representatives from the Kansas Travel & Tourism Division, Department of Commerce and the Missouri Division of Tourism. Tourism is recognized as one of the primary strategies for the region's sustainable growth.

"The future of Eastern Kansas and Western Missouri depends on local citizens championing the values and celebrating the assets of our region," Billings said. "We must share all the significant stories that have helped shape our country and communities, foster understanding and insight among current and future generations, and build collaborations that will strengthen the economic vitality of the region."

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA – comprising the 41-county region of Eastern Kansas and Western Missouri – is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. Enacted by a bill signed by the President, National Heritage Areas are living landscapes recognized through a partnership with the National Park Service. FFNHA is currently engaged in its management planning process, led by a consulting team comprised of national and local experts. The final plan is scheduled for submission to the National Park Service in February 2009.

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◆ MEDIA ALERT ◆

FOR IMMEDIATE RELEASE:
March 18, 2008

CONTACT:
Judy Billings, 785-856-5301
jbillings@freedomfrontier.org

RESIDENTS INVITED TO COMPLETE VISIONING SURVEY

LAWRENCE, Kansas – To set a regional vision for 2028, an electronic survey is now available for residents in the 41-county region designated as Freedom's Frontier National Heritage Area (FFNHA) to complete on-line at:

www.surveymonkey.com/s.aspx?sm=Joh4WEWjhvwkPzk%2fCxwfPw%3d%3d

FFNHA includes the Eastern Kansas counties of Allen, Anderson, Atchison, Bourbon, Chautauqua, Cherokee, Clay, Coffey, Crawford, Douglas, Franklin, Geary, Jackson, Johnson, Labette, Leavenworth, Linn, Miami, Neosho, Pottawattomie, Riley, Shawnee, Wabaunsee, Wilson, Woodson, Jefferson, Montgomery, Osage, Wyandotte Counties; and Western Missouri counties of Buchanan, Platte, Clay, Ray, Lafayette, Jackson, Cass, Johnson, Bates, Vernon, Barton, and St. Clair.

As part of the public visioning process designed to create a foundation of regional goals and objectives, and a roadmap for the FFNHA general management plan, surveys must be completed by **Friday, March 28**. The survey questions build on the original vision outlined in the FFNHA feasibility study submitted to the National Park Service and U.S. Congress as part of the heritage area eligibility requirement.

The survey results will be used at a visioning session held on Monday, March 31 at The Eldridge Hotel in Lawrence, Kansas from 2:00 – 5:00 pm to outline key goals, objectives and define principles to guide the region's growth and sustainability. This visioning session will be open to any person that participated in the monthly Partnership Team meeting on Thursday, March 13 in Olathe or completed the on-line survey. Reservations are required; contact the FFNHA office at 785-865-4499 to confirm attendance. The findings will be presented to the FFNHA Steering Committee and Board of Directors on Tuesday, April 1.

Following acceptance of the 20-year vision, the statement – along with a set of defining principles, outline of major goals, and list of management challenges – will be posted on Freedom's Frontier Heritage Area website, www.freedomfrontier.org, for reference. The vision statement will be revisited during the final phase of the planning process (October 2008 – February 2009) to help set performance benchmarks for the Heritage Area. The final plan is scheduled for submission to the National Park Service in February 2009.

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. National Heritage Areas are living landscapes recognized through a partnership with the National Park Service.

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Management Plan Planning Process

FOR IMMEDIATE RELEASE:
April 10, 2008

CONTACT:
Judy Billings, 785-856-5301
jbillings@freedomfrontier.org

ENHANCED WEBSITE INCLUDES NEW 20-YEAR VISION & MISSION STATEMENT FOR HERITAGE AREA

LAWRENCE, Kansas – The Freedom's Frontier National Heritage Area (FFNHA) website – www.freedomfrontier.org - now includes a dedicated section with planning tools, reference materials, and information related to the general management planning development process.

Two of the premier documents featured on the site are the newly adopted **regional vision for 2028** and the **mission statement** for the heritage area management entity. More than 150 residents and regional stakeholders participated in the creation of these documents. These components represent the foundation for the heritage area planning process and help guide development of its decision-making processes, procedures, policies and programs for the next decade. Goals, objectives and value statements will be developed in the next month to support the vision and mission, along with a statement about the national significance of the area.

“We recognize these foundation statements are a crucial step in creating our regional management plan,” said Judy Billings, FFNHA Executive Director. “The public input and endorsement of these documents are vital to a strong region. The success and sustainability of the heritage area is dependent on support from all residents and stakeholders,” she said. The vision statement will be revisited during the final phase of the planning process (October 2008 – February 2009) to help set performance benchmarks for the Heritage Area. The final plan is scheduled for submission to the National Park Service in February 2009.

The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. National Heritage Areas are living landscapes recognized through a partnership with the National Park Service. FFNHA is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms.

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Editor's Note: The following statements are now available on-line for public review, comment:

VISION FOR 2028

The Freedom's Frontier National Heritage Area (FFNHA) is a region recognized globally for its unique, authentic and honest stories that offer many reasons for visiting and living here. Historically-aware residents of all ages benefit from and contribute to a diverse and vibrant regional economy that connects dynamic learning experiences, heritage interpretation and preservation of place.

MISSION

Freedom's Frontier National Heritage Area (FFNHA) identifies and articulates regional stories that illuminate the multiple definitions of freedom debated in the past and still relevant today. The organization and regional partners (including individuals, companies, governments and other entities) seek to preserve the authentic places that fostered these stories and debates as high-quality interpretive experiences that are transformative and found nowhere else. FFNHA empowers local groups and individuals within its region to respect and be stewards of these diverse stories that connect regional history to the nation.

-end-



FOR IMMEDIATE RELEASE:
July 24, 2008

CONTACT:
Judy Billings, 785-856-5301
jbillings@freedomfrontier.org

PUBLIC INVITED TO COMPLETE SURVEY ON EDUCATION PRIORITIES AND WAYS TO TELL THE REGION'S STORY

LAWRENCE, Kansas – Freedom's Frontier National Heritage Area (FFNHA) encourages all residents of the area to complete an electronic survey on the role of education and the priorities for interpreting the region's stories. The survey, available now, can be accessed online via www.ffcna-hosting.com and is designed to prioritize specific programs and services that help develop, steward and promote the region's significant stories, their story bearers, and the places relevant to the stories. Residents have until August 17 to complete the survey.

The survey asks residents from the FFNHA region to rank sets of ideas generated at the organization's July Partnership Team meeting. Categories for the interpretation and education ideas are:

- Interpretive Building Blocks;
- Interpretive Projects;
- Orienting Visitors;
- Elementary/Secondary School Education;
- Life-long learning, Education

Survey findings will be reported at the August 14 Partnership Team meeting in Overland Park, Kansas. The public is welcome to attend these monthly meetings. Information about FFNHA, including meeting dates and locations, can be found at www.freedomfrontier.org.

FFNHA, a region which spans 41 counties and two states, began as a grassroots effort to steward the cultural landscape and nationally significant story about the struggle over freedom on the frontier. The President signed the enabling legislation designating FFNHA on October 12, 2006 as one of 10 new National Heritage Areas; there are currently 37 designated regions across the nation. FFNHA is recognized for its distinctive history, culture, and landscape that tell the stories about the quest for national and individual freedoms. National Heritage Areas are living landscapes recognized through a partnership with the National Park Service.

As part of the management planning process for the National Heritage Area, residents are encouraged to provide input and respond to all documents created by the organizers. These documents – including the FFNHA's draft vision, mission, and statement of national significance – are available for viewing on the "Management Plan" section of the FFNHA website (www.ffcna-hosting.com). The survey responses will help FFNHA establish priorities, address specific issues, and develop a pro-active plan to accurately and appropriately tell the region's important stories.

FFNHA includes the Eastern Kansas counties of Allen, Anderson, Atchison, Bourbon, Chautauqua, Cherokee, Clay, Coffey, Crawford, Douglas, Franklin, Geary, Jackson, Johnson, Labette, Leavenworth, Linn, Miami, Neosho, Pottawatomie, Riley, Shawnee, Wabaunsee, Wilson, Woodson, Jefferson, Montgomery, Osage, Wyandotte Counties; and Western Missouri counties of Buchanan, Platte, Clay, Ray, Lafayette, Jackson, Cass, Johnson, Bates, Vernon, Barton, and St. Clair.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

January 5, 2009

For more information:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public invited to attend monthly Partnership Meeting of the Freedom's Frontier National Heritage Area

Lawrence, Kan. – The public is invited to attend the Freedom's Frontier National Heritage Area (FFNHA) Partnership Meeting in Lawrence, Kansas, on January 8, 2009. The meeting will be held at the Lawrence Visitor Information Center, 402 North 2nd Street, from 10 a.m. to 3 p.m.

The meeting in Lawrence will focus on gaining input from residents about FFNHA visitors and their expectations. Attendees will be asked for their input about what makes a site, event and story a successful addition to the experience of Freedom's Frontier. This information will be incorporated into the Freedom's Frontier's management plan.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Recent work on the management plan includes sections that explain how Freedom's Frontier's landscape is unique and its story significant. These pieces are posted online for public review at www.ffnha-hosting.com. A Welcome Packet and additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

For additional information about the January meeting, or to make a lunch reservation, please contact Debbie White at the Lawrence Visitors Center, 785-865-4499 or dwhite@freedomfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

February 5, 2009

For more information:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public invited to attend monthly Partnership Meeting of the Freedom's Frontier National Heritage Area

Leavenworth, Kan. – The public is invited to attend the Freedom's Frontier National Heritage Area (FFNHA) Partnership Meeting in Leavenworth, Kansas, on February 12, 2009. The meeting will be held at the University of St. Mary, Berchmans Assembly Room, from 10 a.m. to 3 p.m.

The meeting in Leavenworth will focus on stakeholders' roles in Freedom's Frontier. Discussion will center on identifying partners for future projects, and planning for future 2009 events, and posting of the management plan.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Recent work on the management plan includes drafts of each section of the plan. Each section of the plan will be posted online for public review at www.ffnha-hosting.com. Posting of sections begins February 6. The public will have thirty days to review a section after it is posted. A Welcome Packet and additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

For additional information about the February meeting, or to make a lunch reservation, contact Debbie White at the Lawrence Visitors Center, 785-865-4499 or dwhite@freedomfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

February 20, 2009

For more information:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public Encouraged to Comments on Freedom's Frontier Draft Management Plan

Lawrence, Kan. – The public is encouraged to comment on the draft Power of Place section of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Power of Place, the second of several sections in the plan, will be posted online at the www.ffnha-hosting.com. The public will have 30 days to comment.

The Power of Place will explore the natural history and geography of Freedom's Frontier. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next few weeks, the remaining five sections of the plan will be posted online for public comment. These sections include:

- Power of Story, relaying why this story is significant and how Freedom's Frontier is committed to telling this story.
- Power of Action, offering tools for citizens and groups to manage the heritage area.
- Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- Appendices, including acknowledgements and appendices about the planning process and background data.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

February 6, 2009

For more information, contact:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public Encouraged to Comment on Freedom's Frontier Draft Management Plan

Lawrence, Kan. – The public is encouraged to comment on the draft Executive Summary of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Executive Summary, the first of several sections in the plan, will be posted online at the www.ffnha-hosting.com. The public will have 30 days to comment.

The Executive Summary will acquaint readers to Freedom's Frontier and give a brief overview of the management plan. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting or the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next two months, the remaining six sections of the plan will be posted online for public comment. These sections include:

- *Power of Place*, exploring the natural history of the heritage area.
- *Power of Story*, relaying why this story is significant and how Freedom's Frontier is committed to telling this story.
- *Power of Action*, offering tools for citizens and groups to manage the heritage area.
- *Power of Partnership*, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- *Appendices*, including acknowledgements and appendices about the planning process and background data.

The Executive Summary section of the Management Plan is currently posted online for public review. The deadline for review of the Executive Summary is March 8. The deadline for review of the Power of Place is March 22. The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

March 9, 2009

For more information:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org
Carol Bohl
816-380-4396, cchsmo@gmail.com

Public invited to attend monthly Partnership Meeting of the Freedom's Frontier National Heritage Area

Harrisonville, Mo. – The public is invited to attend the Freedom's Frontier National Heritage Area (FFNHA) Partnership Meeting in Harrisonville, Missouri, on March 12, 2009. The meeting will be held at the Cass County Library, from 10 a.m. to 3 p.m.

The meeting in Harrisonville will focus on branding and criteria for Freedom's Frontier projects. David Reynolds, assistant professor of business/marketing at the University of St. Mary will give a presentation about branding and how it relates to heritage tourism. Attendees will also review draft criteria and give feedback and input. This information will be used to draft the management plan.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Drafts of each section of the plan will be posted online for public review at www.ffnha-hosting.com. A Welcome Packet and additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

For additional information about the March meeting, or to make a lunch reservation, contact Debbie White at the Lawrence Visitors Center, 785-865-4499 or dwhite@freedomfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

March 24, 2009

For more information:

Judy Billings

785-856-5300, jbillings@freedomfrontier.org

Public Encouraged to Comment on Freedom's Frontier Draft Management Plan

Lawrence, Kan. – The public is invited to comment on the draft Power of Story of Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Power of Story will be posted online at the www.ffnha-hosting.com. The public will have 30 days to comment.

The Power of Story will acquaint readers with the nationally significant story of Freedom's Frontier and how partners in Freedom's Frontier are committed to telling their stories. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting or the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next month, the remaining sections of the plan will be posted online for public comment. These sections include:

- Power of Action, offering tools for citizens and groups to manage the heritage area.
- Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- Appendices, including acknowledgements and appendices about the planning process and background data.

The Executive Summary and the Power of Place are online, available for download and public review.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

-###-

**NEWS RELEASE
FOR IMMEDIATE RELEASE**

May 27, 2009

For more information:

Judy Billings

785-856-5300, jbillings@freedomfrontier.org

Public Invited to Comment on Final Draft of Management Plan

Lawrence, Kan. – The public is invited to comment on the final draft of Freedom’s Frontier National Heritage Area (FFNHA) Management Plan. Sections entitled Power of Action and Power of Partnership are the latest additions to what has previously been reviewed. The entire plan, including these sections, are posted online at the www.ffnha-hosting.com. The public will have until June 6 to comment.

The Power of Action offers “toolkits” for citizens and groups to assess and improve experiences offered in Freedom’s Frontier. These toolkits cover heritage preservation, tourism and marketing, and storytelling. The Power of Partnership offers in-depth information and recommendations for the Freedom’s Frontier coordinating entity and its partners to manage the heritage area. This section addresses heritage preservation, recreation, natural resource conservation, interpretation, education, tourism, marketing and economic development.

Over the course of 2008 and early 2009, area volunteers have worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization’s Steering Committee before posting for the public. As a whole, the Management Plan reveals insights and information gleaned during the planning process and will guide the heritage area’s activities for the next decade. Additional information about Freedom’s Frontier can be found online at www.freedomfrontier.org.

The next step is to gain approval of the Management Plan by the National Park Service after

which it will be sent to the Secretary of Interior for final signature. Freedom's Frontier will then begin to implement recommendations in the plan.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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**NEWS RELEASE
FOR IMMEDIATE RELEASE**

June 10, 2009

For more information:

Judy Billings

785-856-5300, jbillings@freedomfrontier.org

Freedom's Frontier Board Approves Management Plan

Lawrence, Kan. – Freedom's Frontier Board of Trustees approved the final draft of Freedom's Frontier National Heritage Area (FFNHA) Management Plan. This plan was crafted with citizen input over the past year and a half. The plan was posted online in sections for public comment at www.ffenha-hosting.com.

This plan discusses the unique natural and human history that makes this region special. It offers “toolkits” for citizens and groups to assess and improve experiences offered in Freedom's Frontier. In-depth information and recommendations are included for the Freedom's Frontier coordinating entity and its partners to manage the heritage area.

Over the course of 2008 and early 2009, area volunteers have worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the Management Plan reveals insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade. Additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

The Freedom's Frontier Board and stakeholders will celebrate the conclusion of the management planning process on June 18 at 2 p.m. at the Kansas City Central Library. The Board will formally present the plan to the National Park Service during this meeting. The public is

welcome to attend.

The next step is to gain approval of the Management Plan by the National Park Service after which it will be sent to the Secretary of Interior for final signature. Freedom's Frontier will then begin to implement recommendations in the plan.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

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Freedom's Frontier National Heritage Area Management Plan Newspaper Clippings

An assortment of news clippings, print and web, alerting residents to meetings and comment opportunities follow.

National Geographic team to direct heritage area

By Mike Belt

mbelt@ljworld.com

*** **ONLINE:** See the 6News video report and more about the heritage area at www.ljworld.com

A National Geographic team will lead development of a management plan for a national heritage area that includes Lawrence and more than 40 eastern Kansas and western Missouri counties.

The plan will serve as a "road map" to connect Civil War histories in the Freedom's Frontier National Heritage Area created by Congress.

Deanell Reece Tacha, chairwoman of the heritage board, said the National Geographic Center for Sustainable Destinations will help develop the area's economic, cultural and educational potential.

"This heritage area is a unique and extraordinary opportunity to focus the attention of the nation and people of the region on the history-shaping events and stories that occurred here and ignited the flames of the Civil War," said Tacha, a federal appellate judge from Lawrence.

The National Geographic group was chosen from four applicants, including Gould Evans Associates in Lawrence, said Judy Billings, trustee treasurer who directs the Lawrence Convention and Visitors Bureau.

The center is a branch of National Geographic that helps develop tourism that sustains and enhances an area's geographical character, according to its Web site.

Billings said National Geographic likely will be paid \$300,000. The plan is to be completed by fall 2008, Billings said. Before federal funds can be allocated, plans must be approved by the National Park Service and the Secretary of the Interior.

— Staff writer Mike Belt can be reached at 832-7165.

'Freedom' area marches on

Another milestone has been met in the quest for a National Heritage Area in eastern Kansas and western Missouri.

Just like the history of this region, it hasn't been an easy road, but the efforts to develop the Freedom's Frontier National Heritage Area are continuing to move forward.

It was announced last week that a team connected with the National Geographic Center for Sustainable Destinations had been chosen to help develop a management plan for the heritage area. As approved by Congress, the area will span 40 counties, including Douglas County, in Kansas and Missouri and it tells the story of this area's search for freedom from pre-Civil War time to the present.

Judy Billings, director of the Lawrence Convention & Visitors Bureau, said she was delighted by the choice of the National Geographic team and eager to get to work on the management plan. She also noted that she was proud that both Kansas Gov. Kathleen Sebelius and Missouri Gov. Matt Blunt had agreed to serve as honorary co-chairs of the effort. Freedom's Frontier is geographically one of the largest heritage areas and one of the few that spans more than one state.

The support of the governors and local units of government will be important to the success of the Heritage Area. Both financial and administrative support will be needed to cover staffing and other costs of completing the management plan.

Freedom's Frontier Heritage Area is an exciting opportunity to interpret and share this area's significant history.

*JW Edwards
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Bistate group aims to promote history

Sharing stories of Kansas and Missouri counties, it seeks national designation.

By MELODEE HALL BLOBAUM
The Kansas City Star

A motivated history lover can find the sentences and paragraphs of Civil War history scattered about eastern Kansas and western Missouri in historical markers and museums, battlefields and cemeteries.

But partners in the Freedom's Frontier National Heritage Area that covers 29 counties in Kansas and 12 in Missouri want to weave those bits together into a compelling story of the area's pivotal role in the years before the Civil War.

"It's a great story," said John A. Dillingham, of Kansas City, vice chairman of the group's board of trustees.

"We have 41 counties that have their own little mini stories, and no one outside of the county hears about them, or cares to. But they'll all be woven into the fabric called Freedom's Frontier."

Last week the group announced that Kansas Gov. Kathleen Sebelius and Missouri Gov. Matt Blunt would be honorary co-chairmen of the board of trustees.

Planning for the national designation extends back at least to 2003, when a group of Kansans envisioned a Bleeding Kansas National Heritage Area. As enabling legislation for the designation made its way through Congress, western Missouri became part of the area, and the name was

ON THE WEB

Learn more about the Freedom's Frontier National Heritage Area online at www.freedomfrontier.org.

KC Star - 7/16/07

state) 435 worrying about getting to Arrowhead in time for the kickoff or KCI in time for the takeoff, not knowing or caring what cities, counties or states they have passed through to get to those points," he said.

The National Heritage Area designation opens the door to resources from the National Park Service and funding from Congress, said Judy Billings of Lawrence, treasurer of the board of trustees.

As much as \$10 million could be appropriated over 15 years, though Billings said that Freedom's Frontier leaders must take steps to qualify for the funding.

The first is developing a management plan that passes muster with the National Park Service, a task that Billings said must be completed by October 2009.

The Freedom's Frontier board of directors on June 26 chose the National Geographic Center for Sustainable Destinations to develop the plan.

With National Geographic and the two governors on board, the next step is fundraising. Billings estimated that \$300,000 would be needed for developing the management plan.

She hopes that the sesquicentennial observance of the

Don't let past slip away, history buffs implore

By Mike Hall
The Capital-Journal



Published Friday, July 20, 2007

Areas on both sides of the Kansas-Missouri border are rich in history — Civil War-related history and the settlement of the western half of the United States — and a new group is organizing enthusiastic history buffs to help promote the region's past.

"We are just one generation away from not knowing our own story," said Deanell Tacha, chairwoman of the Freedom's Frontier National Heritage Area board of trustees.

HOW TO HELP

Checks should be made out to "Freedom's Frontier National Heritage Area" and mailed to P.O. Box 586, Lawrence, Kan., 66044.

Questions about the project may be directed to that address or by calling (785) 865-4494.

Kansas

1. Allen
2. Anderson
3. Atchison
4. Bourbon
5. Chautauqua
6. Cherokee
7. Clay
8. Coffey
9. Crawford
10. Doniphan
11. Douglas
12. Franklin
13. Geary
14. Jackson
15. Jefferson
16. Johnson
17. Labette
18. Leavenworth
19. Linn

Tacha, whose "day job" is as chief judge of the Denver-based 10th U.S. Circuit Court Appeals, said everyone involved is a volunteer. They even pay their own expenses for travel and meals in promoting the project.

"We're operating on a shoestring, with volunteers," she said Thursday.

She and three trustees — Joan Wagnon and Jim Maag, both of Topeka, and Judy Billings, of Lawrence — met Thursday with The Topeka Capital-Journal's editorial board to explain the project.

A resident of Lawrence, Tacha speaks enthusiastically of her roots that go back to the early days of Kansas settlement by non-native Americans.

The heritage area is the newest of the nation's 37 national historic areas and was moved through Congress in record time, thanks to the efforts of Kansas and Missouri senators and representatives.

Tacha explained a heritage area is different from a national park in that no private land is taken over by the government. The heritage area is simply an organizational structure to publicize the history of the region in a coordinated way.

It likely will involve informational pamphlets, highway signs and advertising to make people from outside the area aware of the points of interest, and even to educate Kansans on the importance of the state in the national history.

- 20. Miami
- 21. Montgomery
- 22. Neosho
- 23. Osage
- 24. Pottawatomie
- 25. Riley
- 26. Shawnee
- 27. Wabaunsee
- 28. Wilson
- 29. Woodson
- 30. Wyandotte
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- 31. Barton
- 32. Bates
- 33. Buchanan
- 34. Cass
- 35. Clay
- 36. Jackson
- 37. Johnson
- 38. Lafayette
- 39. Platte
- 40. Ray
- 41. St. Clair
- 42. Vernon

Tacha said even a lot of Kansans aren't aware of the pro-slavery versus anti-slavery skirmishes in Kansas that were the beginnings of the Civil War. But the promotion of the area will go beyond the Civil War.

"It's about the struggles to move west," she said.

It is about the Indians who were already here and about the influence of various groups of people settling in Kansas, including blacks and Latinos.

"It's about how you deal with different populations in a frontier situation," Tacha said.



To begin the process of qualifying for \$10 million in federal funding, the first step was to hire an organization to develop a plan for developing and promoting the area. When proposals were solicited from organizations to create that plan, the trustees were excited to get a proposal from the National Geographic Center for Sustainable Destinations.

To pay for that contract, the group needs to raise \$300,000. The group has received a \$75,000 commitment from Gov. Kathleen Sebelius and is hoping for a similar contribution from the state of Missouri. But individual contributions in any amount are encouraged, and that is a big part of the road show that brought the four trustees to the editorial board.

"People say, 'Kansas doesn't have mountains, so why would we come?' " Wagon said. "This is our mountain."

Mike Hall can be reached at (785) 295-1209 or mike.hall@cjonline.com.

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You can rate each comment by clicking the  or  buttons. To report an inappropriate comment, click the .

Please note that comment post times are in Eastern time.

Reader Comments

There are no comments. Be the first to post one.

MEMORANCES



DESPITE ALL THE PROGRESS IN IRAQ, DEMOCRATS SUCH AS BARACK OBAMA REMAIN UNWAVERING IN THEIR COMMITMENT TO WITHDRAWAL.
Charles Krauthammer | B9

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THE STAR'S EDITORIAL

KC region has been designated as Freedom's Frontier National Heritage Area

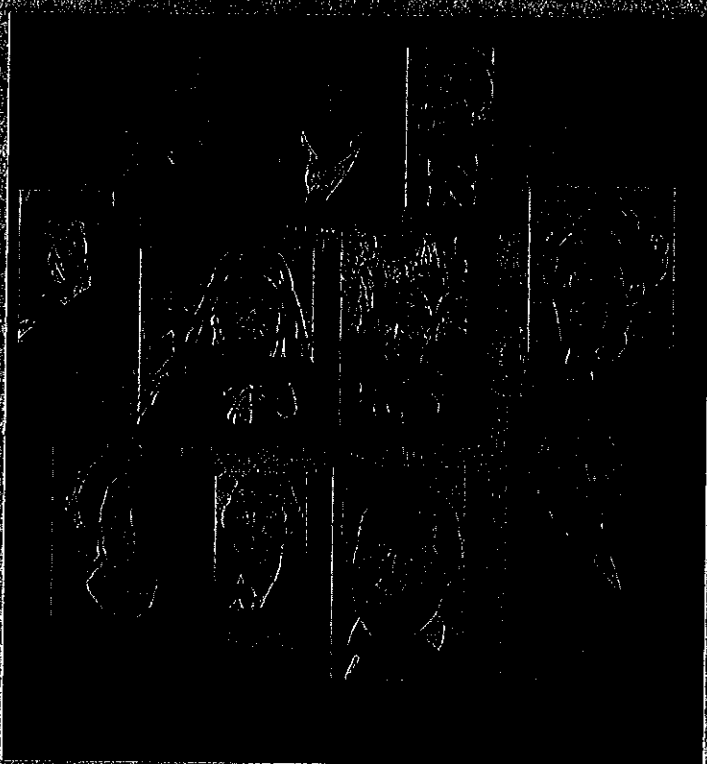
Opening a door to our past

Guess what portion of the country this statement was used to describe? This is the old territory into which the Civil War boiled.

Yes, that's the realm, Missouri and the territory that eventually became the state of Kansas.

The comment made decades ago in a district town newspaper points to the historic significance of this region in the development of the United States before and after the Civil War.

It's time for people to more thoroughly understand this story. As the goal of a dedicated group of people behind the region's designation as the Freedom's Frontier National Heritage Area.



sites on them may be developed to educate national purposes fromism and economic growth.

Significant and interesting pieces of the region's story will be explored, slavery, abolition, forced migrations of Native tribes, early immigration, the Santa Fe and Oregon trails, and in later years, the racial injustices faced in the Brown vs. Board of Education case.

Many present-day residents recognize famous names such as John Brown, George Natton, Jesse James and William Clark O'Fallon.

But much can be accomplished by this effort to link those stories — perhaps in maps and interactive exhibits

In October 2006, Congress designated 41 counties in Kansas and Missouri as a national heritage area. The distinction means federal money should eventually be available to help tell the story of eastern Kansas and western Missouri. The lands will remain in private ownership but historical

realize how local history helped shaped the nation. So far, this has been an all-volunteer effort. The public is invited to participate as further plans are developed. Go to freedomfrontier.org for more information.

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FHNHA meeting to be attended by residents

On Thursday, March 13, 10:00 AM, the FHNHA meeting will be held at the Humboldt State University Student Center, Room 110. The meeting is open to all Humboldt State University students, faculty, and staff. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM.

The FHNHA meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM.

Chamber of Commerce meeting

The Chamber of Commerce meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM. The meeting will be held in the afternoon from 10:00 AM to 12:00 PM.



NEWS

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Courtesy Photo

HUMBOLDT'S FFNHA participants, new Olathe Heritage Center. From left to right Eileen Robertson, Jan Coykendall, Anna Ford, Doris Baker.

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Humboldt representatives attend FFNHA meeting

On Thursday, March 13, Humboldt's representatives, Eileen Robertson, Jan Coykendall, Anna Ford, and Doris Baker, learned more about their roles in Freedom's Frontier National Heritage Area. They were impressed by the intelligent and sincere leadership of Judy Billings of Lawrence, a veteran FFNHA developer since 1998. She gave them a "confident feeling" about the importance of Humboldt's being in one of the 41 counties that make up FFNHA. They also liked the down-to-earth quality of Management Plan Team Facilitator Cheryl Hargrove

brated portrait of abolitionist John Brown has been recently acquired by the Nelson-Atkins Museum of Art in Kansas City, MO, it will go on display Tuesday, March 25, 2008. This work has "tremendous meaning" to all FFNHA communities. We were also reminded of the reenactment of the Burning of Dayton, MO, during the weekend of March 29-30. A vil-

lage replica has been built especially for the burning. Debbie Lake, Humboldt's Civil War Days 2009 Chairman and Eileen Robertson are planning to attend the Dayton event on Sunday, March 30. For program schedule, contact Eileen Robertson at ksadvocate@cox.net for Internet link.

Welcome to Humboldt!
We look forward to working

and the team is there to help us achieve National Park Service approval.

After participating in a visioning survey and breaking into groups to share their visions of what they expect the FFNHA to look like in 20 years, all present in Olathe were invited to a special Monday, March 31 meeting in Lawrence where they will learn survey results and work further on their community's mission as part of FFNHA.

A participant from Topeka announced that a rare and cele-

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Humboldt Union,
Kim Ralstin!*

*We wish
Kim Ralstin
success in their
endeavor!*

*Razing
Ideas*

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Congratulations!

*Humboldt Ashley Clinic
& Humboldt Pharmacy*

would like to welcome

Cliff & Kim Ralstin

as new owners of

The Humboldt Union.



Print Page

Eye on Bleeding Kansas

Johnson County has carved out a distinct image for itself. We are all about new – new restaurants, new hotels, new shopping malls, new houses, new, new, new. It is easy, in this environment, to overlook our rich and, at times, troubled history. It was here, more than 150 years ago, that the battle over slavery made our county a dangerous place in which to live. It was here that early settlers left civilization as they knew it for the long trek on trails to the West. It was here that hundreds of American Indian children were educated at the Shawnee Indian Mission, which stands today in Fairway.

All of these, and more, are important slices of our heritage, not only in Johnson County, but in the region and nation. How do we preserve our traditions, our links to the past?

We have saved some of the historic sites, but there is an effort under way to enhance them, to make them better known and to link them to other places of note, if appropriate. A relatively new organization, called the Freedom's Frontier National Heritage Area, has been created to help preserve and improve our region's historical treasures.

FFNHA was established by Congress in 2006. It covers 29 counties, including Johnson, in eastern Kansas and 12 in western Missouri.

The group is developing a plan that involves public comment. A meeting for area residents will be held from 9:30 a.m. to 3 p.m. Thursday, Aug. 14, at the Ritz Charles in Overland Park.

FFNHA is also conducting an electronic survey for the public. It is available at www.ffnha-hosting.com. The deadline for participating is Sunday. Though the FFNHA is not a national park, the National Park Service provides technical, planning and limited financial assistance to national heritage areas, which include the FFNHA. The FFNHA site is www.freedomsfrontier.org.

The struggle over slavery, and whether Kansas would enter the Union a free or slave state, broke out here at least five years before the Civil War hostilities began at Fort Sumter in South Carolina. That alone makes the mission of the FFNHA significant to our history and heritage.

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Daily Mail & Herald-Tribune

Nevada, Missouri ~ Monday, June 15, 2009

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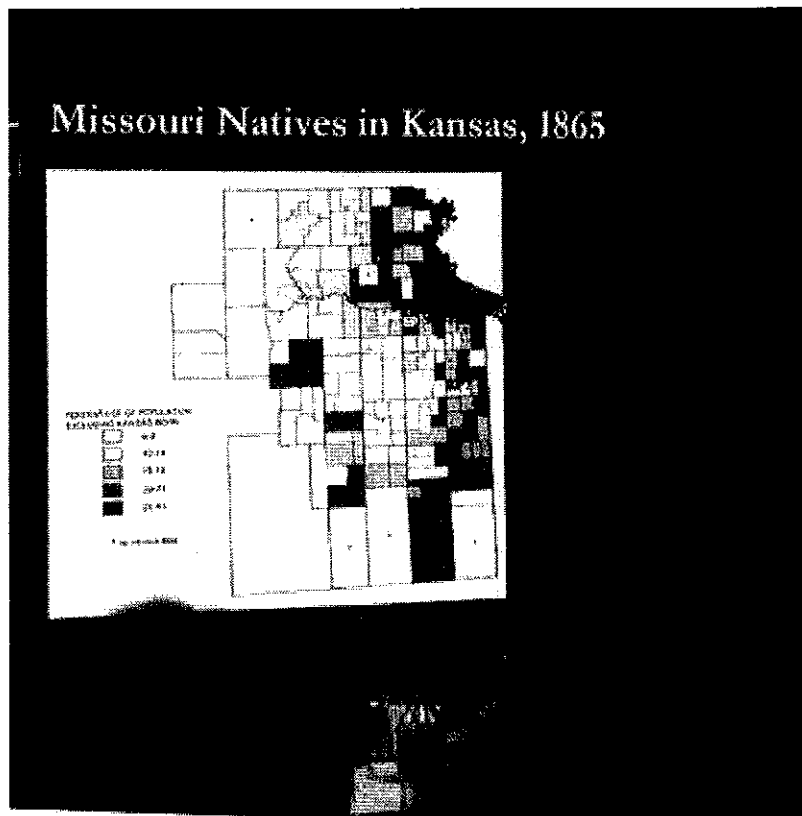
Heritage area focuses on 'Freedom's Frontier'

Saturday, September 20, 2008
By Ralph Pokorny - Nevada Daily Mail

The Missouri-Kansas border area has been at the center of the struggle for freedom since the first skirmish of the Civil War pitted anti-slavery leader John Brown and future Confederate Colonel Henry Clay Pate at the Battle of Black Jack, on June 2, 1856, nearly five years before Confederate troops lay siege to Fort Sumpter in Charleston, S.C., harbor to formally start the Civil War.

That struggle for freedom reaches into the 1950s via the infamous Brown vs. Board of Education case, and even influenced President Harry S. Truman's involvement in the founding of Israel.

These are some of the story threads that the Freedom's Frontier National Heritage Area want to weave into a complex tapestry that tells the story of the search for freedom and its part in the history of the Missouri-Kansas border area.



Christy Davis speaks to members of the Freedom's Frontier National Heritage Area Partnership Team Thursday about the geography of the proposed National Heritage Area, which will be made up of 41 counties in eastern Kansas and western Missouri, including Vernon County, Mo., and Bourbon County, Kan. -- Ralph Pokorny/Herald-Tribune

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According to Judy Billings, Freedom's Frontier National Heritage Area acting director, this began as a grassroots effort of a group of people who were concerned about the landscape and realized that the people of this area have an "important, nationally significant story to share about the struggles over freedom on the frontier, a struggle that shaped our nation's history, a struggle that remains relevant even today."

"Today we adopted a Statement of National Significance, which is a concise way of communicating why we are of national significance," Billings said Sept. 11, after an all-day meeting in Nevada of many of the partner organizations working to make this Heritage Area a reality.

The Statement of National Significance is one of the Department of the Interior requirements before a National Heritage Area can be finalized.

The group has already developed a mission statement and a vision statement.

"A 'national heritage area' is a place designated by the United States Congress where natural, cultural, historic and recreational resources combine to form a cohesive, nationally-distinctive landscape arising from patterns of human activity shaped by geography. These areas tell nationally important stories about our nation and are representative of the national experience through both the physical features that remain and the traditions that have evolved within them," according to <http://www.nps.gov/history/heritageareas...>

In 1984 the Illinois & Michigan Canal National Heritage Corridor was the first area to be established, with a total of 40 designated Heritage Areas today.

Each National Heritage Area is managed by a local entity in partnership with various stakeholders, which include individual citizens, local, state and Federal governments, as well as profit and nonprofit groups. These groups work together to preserve the distinct landscape and the local stories, so future generations will understand their relationship to the land.

(Advertisement)

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"We are eight months into a 12 month process of developing a management plan for the entire 41 county area," Billings said.

The management plan is a requirement from the National Parks Service that must be completed before we can ask for any Federal money, she said.

Each National Heritage Area has three years to develop its management plan, which must then be accepted by the Secretary of the Interior.

Billings said that the management plan's primary purpose is to demonstrate to the National Park Service why this is a nationally significant area. It also will provide

guidelines to help all of the partners move collectively forward in the process of telling their stories by showing how all of the various stories fit together into an overall coherent story.

"It's hard work. People have to think differently about how they tell their stories," Billings said.

Billings pointed out that the geology and geography of this area is a unique product of the soil, left behind by the retreating glaciers from the last ice age and the people who settled in this area.

During one of the presentations at the meeting, Christy Davis said that the groups need to find a way to tie all of the various areas of the Heritage Area together, and since there are no physical boundaries that encompass the entire area, she suggested that they consider looking at cultural watersheds, which correspond to river basins.

The Missouri-Kansas border is an arbitrary line that affected the Border War in the 1800s.

In the Nevada, Mo.-Fort Scott, Kan. region. Davis said that the Osage-Maries des Cygnes river basin is a defining area.

The early Euro-American settlers in this area, to distinguish them from the Native Americans, were subsistence farmers, who were looking for cheap land, with good soil and a mix of prairie and woods. When they arrived in this area the land along the Missouri and Kansas Rivers was already settled and they had to look elsewhere.

Davis said that by 1855 most of the settlers in eastern Kansas were from the South or the upper South, with the exception of the people who settled Osawatomie, Kan., who were from New England.

Davis also suggested that the Missouri, Kansas, and Neosho River basins provided distinct settlement areas that would help to tie the physical areas together.

Respond to this story

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Username:

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Your comments:

Please be respectful of others and try to stay on topic.

Area residents' input sought in survey for Freedom's Frontier national heritage area

Freedom's Frontier National Heritage Area, which includes Allen, Anderson, Atchison, Bourbon, Chautauqua, Cherokee, Clay, Coffey, Crawford, Douglas, Franklin, Geary, Jackson, Johnson, Labette, Leavenworth, Linn, Miami, Neosho, Pottawatomie, Riley, Shawnee, Wabamsee, Wilson, Woodson, Jefferson, Montgomery, Osage and

Wyandotte counties in Kansas, is encouraging all residents of the area to complete an electronic survey on the role of education and the priorities for developing regional stories.

The survey can be accessed online at www.finnahosting.com. Survey responses will help FFNHA establish priorities, address specific issues, and develop a proactive plan to accurately and appropriately tell the region's important stories. Residents have until Sunday, Aug. 17, to complete

the survey. The survey asks residents of the region to rank sets of ideas generated at the organization's July Partnership Team meeting to

Categories for the interpretation and education ideas are:

- Interpretive building blocks
- Interpretive Projects
- Orienting visitors
- Elementary/secondary school education
- Life-long learning Education

The public is welcome to attend monthly meetings. Documents, including the FFNHA's draft vision, mission, and statement of national significance, as well as meeting information, can be found at www.freedomsfrontier.org.

Public invited to heritage meeting

The Capital-Journal

Published Wednesday, January 07, 2009





LAWRENCE — The public is invited to the Freedom's Frontier National Heritage Area Partnership meeting Thursday in Lawrence. The meeting will be from 10 a.m. to 3 p.m. in the Lawrence Visitor Information Center, 402 N. 2nd.

The meeting will focus on gaining input from residents about FFNHAP visitors and their expectations. Attendees will be asked for their input about what makes a site, event and story a successful addition to the experience of Freedom's Frontier. This information will be incorporated into the Freedom's Frontier's management plan.

For additional information or to make a lunch reservation, contact Debbie White at the Lawrence Visitors Center at (785) 865-4499 or dwhite@freedomfrontier.org.

Reader comments are the sole responsibility of the person posting them. You agree not to post comments that are off topic, defamatory, obscene, abusive, threatening or an invasion of privacy. Click here for our full user agreement.

You can rate each comment by clicking the  or  buttons. To report an inappropriate comment, click the .

Please note that comment post times are in Eastern time.

Reader Comments

There are no comments. Be the first to post one.

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Kansas

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Regional leaders meet in Lawrence to iron out details of area Civil War heritage plan

January 8, 2009

The process of developing a management plan to promote Civil War era histories in eastern Kansas and Western Missouri is in its final months.

About 60 representatives from Kansas and Missouri counties in the Freedom's Frontier National Heritage Area met in Lawrence on Thursday to work on the plan. It must be finalized by spring and given to the National Park Service for approval.

"Our goal is to bring awareness to the stories and activities that were taking place leading up to the Civil War and what happened in the Kansas territory and in Missouri," said Judy Billings, president and chief executive of Destination Management inc., the heritage area's Lawrence-based management entity.

Three themes have been identified as focal points in the plan. The main theme is the pre-Civil War border war between pro-slavery forces supported by Missouri and abolitionists in Kansas.

The second focuses on why settlers came to Kansas and how they became involved in the border war. The third theme is about what's happened in the heritage area since then and how it affects the area today.

"We want to take the stories of the landscape and put them together and connect them so that a visitor will have a complete experience about the story," Billings said.

Those attending the day-long meeting at the Lawrence Visitor Information Center, 402 N. Second St., broke down into small groups to discuss criteria for participation in the heritage area. Discussions included use of the Freedom's Frontier logo and how to raise the quality of a tourist site to do a better job of telling its history, Billings said.

The plan is necessary to meet requirements established to become a full-fledged National Heritage Area as approved by Congress and President Bush in 2006.

Publicity about Freedom's Frontier is already paying off in attracting attention and tourists, Billings said.

The Kansas side of Freedom's Frontier is the topic of an article in the new Kansas Official Visitors Guide for 2009-2010. The Public Broadcasting Service also is working on a documentary about the border war.

Originally published at: <http://www2.ljworld.com/news/2009/jan/08/regional-leaders-meet-lawrence-iron-out-details-ar/>

LJWorld.com

New Douglas County commissioners take office

January 12, 2009

The face of Douglas County government changed Monday as two long-time commissioners gave way to their newly elected replacements.

"I think this commission accomplished quite a bit. We did what we had to do," said Jere McElhaney, who along with Bob Johnson served eight years before both decided in 2008 not to run for re-election.

"It's been a great experience," Johnson said.

McElhaney's 3rd District seat was taken over by Jim Flory and Nancy Thellman took Johnson's 2nd District spot. Both thanked their families and people who supported their campaigns after taking the oath of office from Douglas County Chief Judge Robert Fairchild.

"I'll spend every day in the office trying to earn their confidence," Flory said.

Thellman said she sought a "good and welcoming" government.

"I'm committing myself to doing a lot of listening in this room and learning," she said.

Flory and Thellman took their seats next to the lone incumbent, 1st District Commissioner Charles Jones, who is midway through his third term. The new commission's first order of business was to elect Jones board chairman and Thellman vice chairwoman.

Jones then said he wanted to divide some of the chairman's responsibilities among his counterparts so there would be more focus on certain issues.

Jones asked Flory to be the county's liaison to the Kansas Bioscience Authority and to work on the issue of cleaning up and redeveloping the former Farmland plant property. He asked Thellman to represent the county in economic development partnership meetings with the city of Lawrence and the Lawrence Chamber of Commerce. Jones said he would continue his efforts on transportation, Freedom's Frontier National Heritage Area and other matters.

"I think this distribution is very promising," Jones said.

Before stepping aside, Johnson and McElhaney said they thought the former commission worked well together, noting that they and Jones tried to reach compromises on a broad spectrum of issues and usually voted unanimously on those issues.

Other officeholders who were elected last fall and their deputies also were given the oath of office by Fairchild, including District Attorney Charles Branson, Sheriff Ken McGovern, Clerk Jamie Shew and Register of Deeds Kay Pesnell.

Originally published at: <http://www2.ljworld.com/news/2009/jan/12/new-douglas-county-commissioners-take-office/>

LJWorld.com

Historical focus

Dreams for telling this area's fascinating pre-Civil War story are coming into focus.

J-W Editorials

January 13, 2009

Freedom's Frontier National Heritage Area is starting to take shape.

It may have been difficult for some observers to grasp the concept of the area, which encompasses 41 counties in eastern Kansas and western Missouri. However, as a spring deadline with the National Park Service approaches, planners are settling on three themes for the area.

The main focus will be the pre-Civil War history, including the border clashes between pro-slavery forces in Missouri and abolitionists in Kansas. The area also will focus on settlers in the area, why they came here and how they were involved in the border wars. The area also will look at how our history affected this region after the Civil War and into the present.

Years of work and planning have gone into the National Heritage Area project. One of its most dedicated advocates has been Judy Billings, president of Destination Management, which oversees the Lawrence Convention and Visitors Bureau and manages local efforts for the heritage area. Billings and other local organizers correctly believe that Lawrence's history should be at the center of the heritage area's story and activities.

It's an exciting prospect for anyone interested in Lawrence history and tourism. Much work lies ahead, but it's great to see the possibilities of this regional project come into focus.

Originally published at: <http://www2.ljworld.com/news/2009/jan/13/historical-focus/>



Posted on Thu, Jan. 29, 2009

Kansas has stories to tell as it celebrates 148th birthday

A group will seek funding for a virtual museum to share the state's contributions to U.S. history.

BY BECCY TANNER
The Wichita Eagle

Struggles for freedom -- by American Indians, black Americans and women -- have dominated Kansas' history. As the state celebrates its 148th birthday today, a group is preparing to seek federal funding to document and share those struggles in a virtual museum.

"The stories of the Trail of Freedom, the Underground Railroad, the slave versus anti-slavery folks, set the course of action over who could own land, the status of native people, who could vote. Every group that came, came looking for freedom," said Judge Deanell Reece Tacha, chairman of the board of trustees for Freedom's Frontier National Heritage Area.

When Kansas was opened for settlement in 1854, a border war broke out, leaving the territory's future slave status in the hands of settlers. The seven years of violence and debates helped spark the Civil War three months after Kansas was admitted to the Union as a free state.

The heritage area, which encompasses 29 counties in eastern Kansas and 12 in western Missouri, plans to seek up to \$10 million over 15 years from the Department of the Interior.

"The designation will help us share our place in the history of our state and the subsequent contribution Kansas made to the nation," said Judy Billings, director of the Lawrence Convention and Visitors Bureau.

Rather than construct a building, organizers plan to increase signs at historic sites featured in the area and allow visitors to download stories onto their iPods and computers for self-guided tours of Kansas.

Visitors could learn about James Lane, a Kansas senator who helped set up the Underground Railroad leading slaves to freedom. And about the 1856 Battle of Black Jack, near Lawrence, which many historians believe was the first battle of the Civil War.

Beyond Bleeding Kansas and the Civil War, the heritage area could also tell stories of the Mexican War and the Mormon War -- and even Brown v. Board of Education, the landmark Supreme Court case that helped end segregation in schools.

The area highlights the wagon wheel ruts from the Santa Fe and Oregon trails; the story of the 1st Kansas Colored Infantry, the first group of black soldiers to go into the U.S. Army and the first to fight; and the story of Clarina Nichols, one of the nation's first suffragettes.

Although the heritage area does not include Wichita, it could affect all Kansans and perhaps serve as a model for other heritage areas, such as one in the Flint Hills, said Tacha, a judge for the 10th Circuit U.S. Court of Appeals.

"Wichita is one of the gateways," Tacha said. "This region has a rich history that the rest of the world doesn't know. Our whole goal is to tell powerful stories."

Reach Beccy Tanner at 316-268-6336 or btanner@wichitaeagle.com.

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make it to the Feb. 19 event is set from 5 to 7 p.m. Monday at the Boys & Girls Club, 2400 N. Opportunity Drive.

The deadline for applications to elementary and middle school magnets is March 10. The deadline for Northeast High School is Feb. 25.

Applications for the International Baccalaureate program at East High School are due today.

For more information, visit www.usd259.com.

— Lori Yount

Tiaht names steering panel for Senate bid

U.S. Rep. Todd Tiaht, R-Goddard, has formed a Senate campaign steering committee that includes notable Wichitans such as Jack Pelton, president of Cessna Aircraft Co., and Jay Allbaugh, vice president of Cox Communications.

Tiaht joins U.S. Rep. Jerry Moran, who has also announced that he expects to run to replace Sen. Sam Brownback, who is retiring from the Senate. Democratic Gov. Kathleen Sebelius also has been mentioned as a possible candidate.

The steering committee members are: Allbaugh, Bill Hanna, Steve Martens and Pelton of Wichita; state Rep. Kasha Kelly, Arkansas City; state Rep. Lance Kinzer, Olathe; Ron Baldwin, Overland Park; Gary Benton, Hays; Scott Crain, Meade; L.D. Davis, Great Bend; Lee Harris, Leawood; Mark Heitz, Al Maxwell, Doug Mays and Sharon Meissner, Topeka; Richard Henkle, Garden City; Liz (Zirger) Hochscheid, Overland Park; state Rep. Peggy Mast, Emporia; and Randy O'Boyle, Manhattan.

— Brent Wistrom

Girl with broken wrists in protective custody

A 2-year-old is in protective custody after her mother brought her to the hospital Tuesday with two broken wrists, police said.

The girl was brought to Via Christi Regional Medical Center-St. Joseph Campus shortly after 8 p.m. then transferred to the St. Francis Campus, Lt. Darrell Atteberry said.

The mother told doctors that the girl was on a bunk bed ladder when she fell and used her hands to try to break her fall, said Lt. T.K. Bridges of the Wichita-Sedgwick County Exploited and Missing Child Unit. The girl's injuries "are consistent with that," Bridges said, but the investigation remains open.

— Stan Finger

Woman arrested in

STATE'S 148TH BIRTHDAY



Mike Hutmacher/The Wichita Eagle

A sign marks the site of the Black Jack battlefield east of Baldwin City. The battle is considered by many historians to be the first of the U.S. Civil War. The area is now a park.

Kansas has stories to tell

■ A group will seek funding for a virtual museum to share the state's contributions to U.S. history.

BY BECCY TANNER
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Lawrence Convention and Visitors Bureau. Rather than construct a building, organizers plan to increase signs at historic sites featured in the area and allow visitors to download stories onto their iPods and computers for self-guided tours of Kansas.

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Please see **KANSAS DAY**, Page 8B

VISIT KANSAS.COM TO VIEW A GALLERY OF PHOTOS DEPICTING THE SUNFLOWER STATE AND SCENES FROM ACROSS KANSAS.



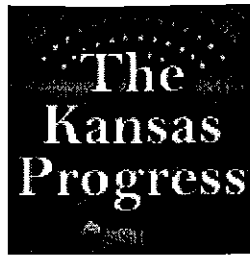
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Travis Heying/File photo



Travis Heying/File photo



KS 5

« Newsday to charge for website, online cable service
'Scareware' scammers abuse Google Trends to poison search results »

City of Olathe news

Olathe:

This Edition of E-News

- Downtown Redevelopment
- Developing Employees
- Job Seeking and Unemployment Benefit Help at the Library
- Renovations Underway at Historic Mahaffie Barn
- Olathe Residents Encouraged to Participate in National Historic Planning
- Olathe Reads Receives Grant

City Council Agenda

The Olathe City Council will meet Tuesday, February 17 at 7:00 p.m. in the Council Chamber at City Hall for a regular session meeting. Regular session meetings are broadcast live on Comcast channel 7, AT&T channel 99 and on the City's website. To see the complete agenda for this meeting, [click here](#) or visit the City's website at www.olatheks.org.

City Working on Prospects for Downtown Redevelopment

Released 2/17/09

Creating new development and employment in downtown Olathe remains an important goal for the City Council. Recently, the City initiated a process gauging private sector interest in downtown development by issuing a request for proposals (RFP) to area developers.

The RFP identified several downtown locations for potential private redevelopment with potential private/public partnerships. Each site is owned by the City and does not generate tax revenue.

Three proposals were received expressing interest in several downtown sites. The potential redevelopment sites include: the southwest corner of Santa Fe and Chestnut (parking lot),

Library staff will be available to assist customers who have recently become unemployed by assisting with filing unemployment claims online. Customers are asked to bring dates of last employment and the former employer's address. Those interested are asked to reserve a time (one hour) with staff by calling (913) 971-6888.

The main library will offer an open computer lab for customers interested in finding a job or updating resumes on February 17 from 10:00 a.m. to noon, March 6 from 1:00 p.m. to 3:00 p.m. and April 14 from 11:00 a.m. to 1:00 p.m. Staff will be available to provide assistance and answer questions. Customers need to bring employment and other pertinent information as well as a CD or flash drive to save resumes. Customers can register for the lab by calling (913) 971-6888.

Partnership Leads to Preservation of Historic Barn at Mahaffie Released 2/17/09

Work is underway on one of, if not the, oldest structure at the historic Mahaffie Stagecoach Stop and Farm site. Though it cannot be determined with certainty, the site's original barn is believed to be the farm's first structure built in 1858. It is one of three structures at the site listed on the National Register of Historic Places.

The barn was originally used to store hay and wheat. Currently, it not only stores crops but historic farm implements for the public to view. In addition, it houses woodworking demonstration and program space for school children and visitors.

Sometime during the early 20th Century, the barn's original support beams were removed to make room for a tractor and other equipment. As a result, several beams have deteriorated to the point of weakening, and preservation work is required. Based in the barn's historical significance, the restoration will carefully address structural issues while preserving the historical elements.

The project is being made possible through the continued partnership with the Johnson County Heritage Trust Fund and the Johnson County Board of County Commissioners, the fund's administrator.

The structural framework repair is anticipated to be completed in the next three weeks, and the complete restoration is expected to be finished in the next two months.

To learn more about the Mahaffie Stagecoach Stop and Farm, visit the City's website at www.olatheks.org or simply [click here](#).

Olathe Residents Encouraged to Participate in National Planning Released 2/17/09

Lawrence, Kan. - The public is encouraged to comment on the draft Executive Summary of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-

Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

The Executive Summary, the first of several sections in the plan, will be posted online at the www.ffa-hosting.com. The public will have 30 days to comment.

The Executive Summary will acquaint readers to Freedom's Frontier and give a brief overview of the management plan. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting or the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next two months, the remaining six sections of the plan will be posted online for public comment. These sections include:

- * Power of Place, exploring the natural history of the heritage area.
- * Power of Story, relaying why this story is significant and how Freedom's Frontier is committed to telling this story.
- * Power of Action, offering tools for citizens and groups to manage the heritage area.
- * Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- * Appendices, including acknowledgements and appendices about the planning process and background data.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

OLATHE PUBLIC LIBRARY AND MAYOR'S READING INITIATIVE RECEIVE ADDITIONAL SUPPORT FROM COMCAST FOUNDATION Released 2/17/09

OLATHE READS, a partnership formed by the City of Olathe, Olathe District Schools, and the Olathe Public Library to promote the value and importance of reading, has been awarded a \$10,000 literacy grant by the Comcast Foundation. The grant will be used to fund the continued expansion and promotion of the Olathe Public Library's Summer Reading Program for children; enhancement of the Library's Teen Summer Reading Program; and books for "I Read With Mayor Mike," Mayor Michael Copeland's reading initiative in Olathe's ten Title 1 elementary schools.

With Comcast Foundation grant funds allowing increased publicity, the Olathe Public Library continues to see growing numbers of children enrolled in its Summer Reading Program for elementary school students, designed to encourage reading during the summer. This is an important part of promoting reading in the Olathe community, as research shows there can be a significant drop in students' reading ability over the summer months. To encourage teens to read during the summer, the Library has also established the Teen

Public comment sought on Freedom's Frontier National Heritage Area

Saturday, February 14, 2009
Herald-Tribune

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Since February 2008, citizens have been working together to create the management plan for the area. Upon its completion, the entire management plan will be submitted to the National Park Service for approval in the spring of 2009.

Once the plan is approved, the heritage area will partner with the National Park Service for technical assistance and will qualify for federal funding.

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Friday, February 20, 2009

Olathe Residents Encouraged to Participate in National Planning

Posted Thursday, February 19, 2009 :: Staff infoZine

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Related link

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Heritage area touts Kansas

By Estuardo Garcia

February 25, 2009

Every state, every county and every city in this country has a story to tell that makes up a part of the history of the United States.

And for the members of the Freedom's Frontier National Heritage Area, nothing is more important than making the world aware of the importance Kansas and Missouri played in our nation's history.

"We've all been interpreting these stories and telling them in various ways, but we've been telling them individually," said Judy Billings, president of Destination Management, which is overseeing the management plan for the heritage area. "What we are hoping to do is to connect these stories. Eventually we will make the world aware of the importance of this area."

On Thursday, stake-holding members of the heritage area met at University of Saint Mary in Leavenworth to continue working on the project that has taken Billings and others more than 10 years to complete.

Billings, who is also the executive director of the Lawrence Convention and Visitors Bureau, said the 41-county area accomplished its first goal Oct. 12, 2006, when the group was given the federal designation of a heritage area. With the designation these parts of Kansas and Missouri became a part of the National Heritage Areas.

"We have literally put ourselves on a national map," Billings said. "That can only become more beneficial to us."

Since then, people from the heritage area have met on the second Thursday of the month somewhere inside the heritage area to finish the management plan required by the National Park Service.

The meeting in Leavenworth focused on stakeholders' roles in Freedom's Frontier. Discussion centered on identifying partners for future projects, and planning for future 2009 events, and posting of the management plan.

J.C. Tellefson, Leavenworth County commissioner, said he has been involved with the heritage area for several years.

He said he saw the heritage area as an economic opportunity for Leavenworth County and as an opportunity to retain the rich history of the area.

"We have to preserve history for two reasons: So we don't repeat the bad stuff and so we learn from it," he said.

The goal is to have the management plan submitted to the National Park Service for approval in May. From there the group hopes to have Secretary of the Interior Ken Salazar approve the plan, which will give the area access to \$10 million over 15 years of federal funding.

"That doesn't mean we'll get all of that money, but we will be authorized to ask for it," Billing said.

She also said that any federal dollars would have to be matched with privately raised money.

Billing said the project started to just recognize the history of Douglas County, but as she and other members did more work they realized they couldn't tell the complete history without including a wider area.

Members of the public interested in joining the organization or interested in commenting on the management plan can see the plan as it is being worked at www.freedomsfrontier.org.

Originally published at: <http://www2.tonganoxiemirror.com/news/2009/feb/25/heritage-area-touts-kansas/>

City of Lawrence The Flame



**March
2009**

"We Have
Tomorrow —
Bright Before Us,
Like A Flame."

Langston Hughes

City info available online at lawrenceks.org and on cable Channel 25. The FLAME is published by the City Manager's Office, 832-3400.

Lawrence in the Freedom's Frontier National Heritage Area

History, culture, and landscape within the **Freedom's Frontier National Heritage Area** combine to tell the stories that contribute to our national and individual freedoms.

A wide swath of eastern Kansas and western Missouri are a national heritage area highlighting the region's role leading up to the Civil War as well as its role in the ongoing national debate over the definition of freedom.

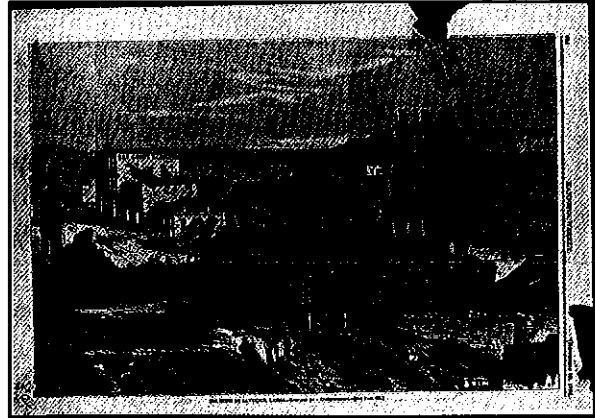
The Freedom's Frontier National Heritage Area includes Lawrence, 29 Kansas counties and 12 in Missouri, where the dispute over slavery played out in the months leading up to the Civil War.

The area was a hotbed of violence and political strife—known as Bleeding Kansas—following the Kansas-Nebraska Act of 1854, which allowed a popular vote to determine if Kansas would be added to the country as a free or slave state. Three months after Kansas was admitted as a free state in 1861, the Civil War began.

On June 2, 1856, in a prairie slough, militias from Kansas and Missouri fought the first skirmish in what Abraham Lincoln would call our "great war to determine whether any nation conceived in liberty and dedicated to the proposition that all men are created equal can long endure."

Led by anti-slavery zealot John Brown and future Confederate Colonel Henry Clay Pate, the Battle of Black Jack in southern Douglas County preceded the siege of Fort Sumter and the formal start of the Civil War by five years. During those years, the

events in our region focused the nation's attention on the great struggle between state and federal authority over slavery and the humanity of a nation. *Continued*



This is a Harpers Weekly depiction of Lawrence in the aftermath of Quantrill's Raid on August 21, 1863. Image provided by Library of Congress.

FAQ'S Frequently Asked Questions

How do I report a pothole?

Report a pothole for repair on the pothole reporting line: 832-3426 or fill out our online form at: www.lawrence-publiworks.org.

How do I report a street light that is out?

The city pays Western Energy to maintain street lights and make repairs. You can reach Western Energy at (303) 333-3163.

When does Monday yard waste collection start?

Curbside collection of leaves and grass begins Monday. Cars, cars or comparable bags should be set out by 6:00 a.m. Pickups will occur on Monday until 10:00 a.m.

Yard maintenance will not be collected on regular trash day. Yard waste set out on regular trash day on plastic bags will be collected.

Alternatives to curbside yard waste for curbside collection are mulch, straw and bark and composting. For information on yard waste management techniques, visit www.lawrence3rrecycles.org.

Freedom's Frontier

(continued)

In the coming months, draft of each section of a management plan will be posted online at www.lprd.org/heritage. The public is invited to review the drafts and make comments. Later this year, the completed plan will be forwarded to the Secretary of Interior for approval. The Heritage area can qualify for up to \$10 million in federal funds over 15 years, once a plan is approved.

Designated by the National Park Service, a National Heritage Area has distinctive landscape shaped by natural, cultural, historic and recreational resources, and is recognized by the U.S. Congress. A heritage area tells a nationally important story through its geography, its man-made structures, and the traditions that have evolved within the landscape. Citizens, local, state, and Federal governments, and nonprofit and private sector groups work to preserve the integrity of their distinct landscape and local stories so that future generations will understand their relationship to the land.

The Freedom's Frontier designation will help share our place in the history of our state, and highlight the contribution Kansas made to the nation. It will serve as a tool to promote economic development and tourism.

Judy Billings, Director, Lawrence Convention & Visitors Bureau

Woodchip/Mulch Sale

Held rain or shine

Sale hours:

- Thursday, April 2 8 am to 3 pm
- Friday, April 3 8 am to 3 pm
- Saturday, April 4 8 am to 4 pm

Location:

LPRD Forestry Division facility,
1420 E. 11th St.

Cost:

\$10 per pick up load.

How to use:

Woodchips, like mulch, are helpful when it comes to the

growth of newly planted trees, when used in gardens or used in flower beds. Spreading woodchips reduces the amount of water lost through evaporation, prevents excess run-off, restricts weed growth, and replaces valuable nutrients into the soil.

Rather than purchase mulch, Parks and Recreation recycles trees that are cut down throughout the city. The trees are processed through a chipper and used as mulch. The woodchip sale eliminates woodchips generated throughout the year.

For more info: 785-832-7979

Still time to enroll

Spring classes for youth and adults

Lawrence Parks and Recreation's spring classes begin in late March. Classes available on a first-come/first-serve basis and include: art, dance, fitness, computers and more.

For Kids

Beginning Ballet (ages 5 to 7):

An introduction to ballet emphasizing stretches, large muscle movement and basic barre technique.

When: 4:30-5:15 pm Wednesdays,
March 25 to May 13

Location: Community Building.

Cost: \$34

Dancing With the Stars (ages 7

to 11): Introduces the basics of partner dancing (partners not required).

When: 6 to 6:50 pm Wednesdays,
March 25-May 13

Location: South Park Rec Center

Cost: \$32.

For Adults

Zumba! The new wave of fitness (16 years and older). Aerobic exercise incorporating salsa, belly and West-African dance. Classes begin week of March 23 and run for 8 weeks. Cost is \$23.

Tennis: Saturday and weekday classes available for both youth and adults. Classes begin March 28 and run through May 2. Cost is \$34.

For other classes, consult the 2009 Winter/Spring Activities Guide, available at all LPRD facilities or online at www.lprd.org.



o u r m i s s i o n :

Committed to providing excellent city services that enhance the quality of life for the Lawrence community

Insert: 23

COMMENT PERIOD FOR HERITAGE PLAN

A step back into history

Go to www.ffnha-hosting.com for an enlightening exploration of the natural history of the place we call home. You will see how our area - eastern Kansas and western Missouri - was influenced by nature

millions of years ago. These act-of-God developments are elements in why and where and how we live today.

Some 100 million years ago, this region, Johnson County included, was covered by an immense inland sea. The water deposited organic matter that built sedimentary layers of rock and soil.

Our coal deposits and shale, limestone and sandstone are among the rocks shaped by the sea.

About 65 million years ago, the sea evaporated, leaving a broad expanse of flat sea floor. The Rocky Mountains were formed about the same time. As weather forecasters know too well, the mountains have a marked effect on Midwestern weather.

Glaciers, too, were significant. They pushed new materials to the area and carved out waterways and valleys. At their edges the glaciers left deep and rich soil suitable for farming.

People are drawn to water, as Kansas City's location shows. Settlers set up stakes in the 1800s at the confluence of the Missouri and Kansas rivers here. Railroads, too, tend to locate along rivers dug out by the glaciers.

The posting of this information has a purpose. It is part of a plan to develop Freedom's Frontier National Heritage Area, or FFNHA. Legislation that created the organization was signed into law by President George W. Bush in 2006. It covers 41 counties in the states of Missouri and Kansas, our county among them.

At the Web site mentioned above, residents are asked to comment on a draft of part of the FFNHA plan. The section is called the Power of Place. The response deadline is March 22.

A word about the sense of place in our lives. It is an awareness of and a strong feeling for our surroundings. This is acquired through knowing history and heritage, along with memories of a place and the notion that it is different from any other.

There are other categories in the plan that will be available for comment later. The FFNHA has established its core mission: To foster awareness of the struggles for freedom that occurred here during the Civil War period.

Johnson County, with its many historical sites, is an important player in the FFNHA. We should make our thoughts known on this important venture.

The history of this region is remarkable and, because of the geography and other factors, could have not occurred anywhere else.

Missouri and Kansas, our county among them.
At the web site mentioned above, residents are
asked to comment on a draft of part of the IENFA
plan. The section is called the Power of Place and
the sponsor deadline is March 22.
A word about the sense of place in ourselves. It is
a confession and a strong feeling for our surroundings.
This is accumulated through history and heritage
along with memories of a place and the notion that it is
different from any other.
There are other things in the plan that will
be available to comment on. The IENFA has
established a commission for awareness of
the state's history and culture and the commission
will have a report.
I hope you can help many of us to see the plan
in a positive light. We should make our
thoughts known to the sponsor.
The history of this region is remarkable and
because of the geography and other factors, could
be a model for the rest of the state.
There was no geographical barrier, only
a line on a map that divided abolitionist Kansas and
slave Missouri. It was a line that was never
fully in the counties adjacent to the Missouri line, in
the years leading up to the outbreak of the Civil War in
South Carolina.
So on to it, it is a line that has been
continuing since. The Power of Place is an excellent
source for the IENFA. It is a source that is of our
lives and place.
Comment on this editorial at www.missouri.com
publications.com

MISSOURI COUNTRY NOBNIHOJ

uring expansion

March 11, 2009 The Sun Newspapers 14

STATE: Charities see more need as recession deepens. 5B

LAWRENCE & STAFFE

LAWRENCE JOURNAL-WORLD • LJWorld.com/local • Sunday, April 5, 2009

BRIEFLY

Comments taken on heritage area plan

Another aspect of the management plan for Freedom's Frontier National Heritage Area has been drafted and public comments about it are sought.

The draft, "Power of Story," can be viewed online at fnha-hosting.com. The public has until April 20 to make comments.

The Power of Story will acquaint readers with the Freedom's Frontier and how partners in the heritage area are committed to telling their stories. Other sections of the management plan also are online.

The overall plan will guide the heritage area's activities for the next decade. Over the next month the remaining sections of the plan will be posted online for public comment.

The management plan will be submitted to the National Park Service for approval this spring. Once approved, the heritage area will partner with the park service for technical assistance and will qualify for federal funding.

KANSAS UNIVERSITY

European events

topic of lecture

Padraic Kenney, professor of history at Indiana University, is scheduled to give this year's

New county commissioner select

By George Diepenbrock

gdiepenbrock@ljworld.com

ONLINE: See interviews with Mike Gaughan at LJWorld.com

A group of Douglas County Democrats have selected Mike Gaughan, an aide to Gov. Kathleen Sebelius, to fill an open seat on the Douglas County Commission.

He defeated Lawrence City Commissioner Boog Hightberger during a secret-ballot vote among 20 Democratic precinct committee members Saturday morning. Gaughan will replace Commissioner Charles Jones, who announced his resignation last month to focus more on his expanding job responsibilities at Kansas University.

Gaughan said the commission faces challenges of crafting a budget during tough economic times.

"Finding the balance between the short-term pressure to kick-start the economy with this desperate need for a long-term vision for our community and finding that balance is what really motivates me to serve, and I'm excited about getting to work," he said after the vote at the Lawrence Public Library.

Gaughan, 31, a KU graduate and a Lawrence resident, was the state party's executive director from 2005 until late last year when he moved into his position as a special assistant to the governor, where he is a

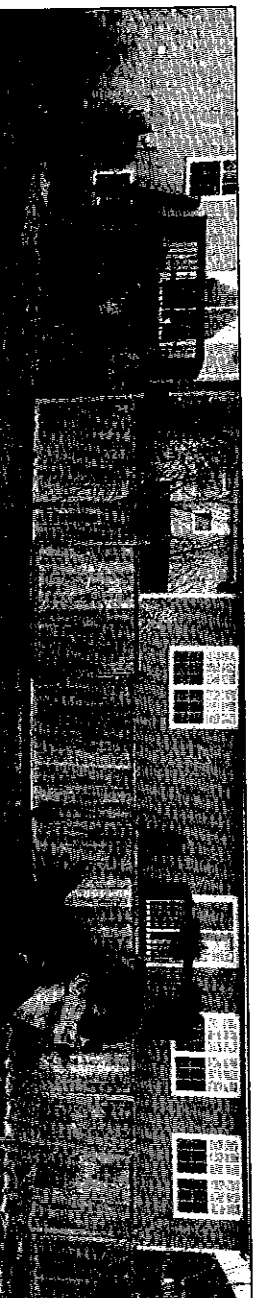
Please see NEW, page 4B



Philip Heying/Journal-World Photo

MIKE G. Sebelius, an aide to Gov. Kathleen Sebelius, was selected to fill an open seat on the Douglas County Commission Saturday morning. He defeated Lawrence City Commissioner Boog Hightberger during a secret-ballot vote among 20 Democratic precinct committee members Saturday morning. Gaughan will replace Commissioner Charles Jones, who announced his resignation last month to focus more on his expanding job responsibilities at Kansas University.

Hitching a ride to help others



CHAPMAN

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Login | Register

Daily Mail & Herald-Tribune

Nevada, Missouri ~ Tuesday, June 16, 2009

HOME NEWS SPORTS OPINION BLOGS RECORDS ARTS & LEISURE

Print Email link Respond to editor Post comment

Freedom's Frontier: Public comment sought on management plan draft

Tuesday, June 2, 2009
Nevada Daily Mail

The public is urged to comment on the final draft of Freedom's Frontier National Heritage Area Management Plan, available online, now through June 6.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

Vernon County is one the the 12 counties in Missouri, and "we are coming to the very end of putting together the management plan," essentially a set of written materials aimed at giving guidance on how communities and entities partnering with the National Heritage Area on how to become a partner, how to make their part of the story of our past more interesting and vital, and much more, said Terry Ramsey, a member of the group's steering committee and coordinator of the Bushwhacker Museum, Nevada.

(Advertisement)



Sections titled "Power of Action" and "Power of Partnership" are the latest additions to what has previously been reviewed. The entire plan, including these sections, are posted online at the www.ffnha-hosting.com.

The Power of Action offers "toolkits" for citizens and groups to assess and improve experiences offered in Freedom's Frontier. These toolkits cover heritage preservation,

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tourism and marketing, and storytelling. The Power of Partnership offers in-depth information and recommendations for the Freedom's Frontier coordinating entity and its partners to manage the heritage area. This section addresses heritage preservation, recreation, natural resource conservation, interpretation, education, tourism, marketing and economic development.

Over the course of 2008 and early 2009, area volunteers have worked with a consultant group to produce the management plan. Each section of the plan has been reviewed by committees and the organization's steering committee before posting for the public. As a whole, the Management Plan reveals insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

"It's quite an extensive plan, and we are seeking public comment...we really want to know what they think, and if they have any suggestions," Ramsey said.

The next step is to gain approval of the Management Plan by the National Park Service after which it will be sent to the Secretary of Interior for final signature. Freedom's Frontier will then begin to implement recommendations in the plan.

Respond to this story

Posting a comment requires free registration. If you already have an account on this site, enter your username and password below. Otherwise, [click here to register](#).

Username:

Password: ([Forgot your password?](#))

Your comments:

Please be respectful of others and try to stay on topic.

[Preview your comment >>](#)

From: Lawrence Visitor Information Center
Sent: Thursday, February 07, 2008 11:00 AM
To: Lawrence Visitor Information Center
Subject: FW: FFNHA Feb Meeting

Good morning,

The next meeting of the FFNHA Partners will be Thursday February 14, 2008, Harrisonville Community Center, 2400 Jefferson Parkway, 10am – 3pm.

The focus of this meeting will be the Management Plan Orientation. Please invite and/or bring new people from your region and be sure to invite elected officials from your area or region! This is an open/public meeting so we want to include any and all interested parties.

Attached is the agenda for this meeting, please print a copy and bring to the meeting.

Debbie White

dwhite@freedomfrontier.org

785.865.4499

From: Lawrence Visitor Information Center
Sent: Thursday, April 03, 2008 1:31 PM
To: Lawrence Visitor Information Center
Subject: FFNHA April Meeting

Good afternoon,

The April FFNHA Partners meeting will be held at Mid America Regional Council (MARC) on April 10, 2008 10am-1pm. MARC is located in downtown Kansas City, Missouri, 600 Broadway, free parking is available up the ramp on the top level, directions below. Attached is the meeting agenda.

Please **RSVP** Eliza Waterman ewaterman@marc.org by 5pm Monday April 7th. We will have a box lunch for \$10.00.

Directions:

MARC is easy to reach from I-35 from the southwest, I-70 from the West, I-29 and I-35 from the north. All would take you to the exits at Broadway and 5th or 6th Sts. where entry to our parking lot is on the north side of the building, then up the ramp to the top level. All parking is free.

If you need more specific directions go to <http://www.mapquest.com/> and enter the address for MARC, 600 Broadway, Kansas City, MO

Look forward to seeing everyone next Thursday and don't forget to **RSVP**.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Lawrence Visitor Information Center

Sent: Wednesday, April 30, 2008 5:46 PM

To: Lawrence Visitor Information Center

Subject: FFNHA May 2008 Partnership Meeting

Good day,

The next FFNHA Partners meeting will be Thursday May 8, 2008, 10am-3pm, First Christian Church, 303 North 7th, Fredonia, KS

Parking on 7th street and Jefferson street as well as small lot on west side of church. Enter church thru doors on south. Do not park where school busses are next to the church.

(see directions below)

You will be receiving an additional email Friday morning, May 2nd, that will contain the FFNHA National Significance and Theme Statement. So watch your emails!!!

Please **RSVP** if you are attending the meeting and also let us know if you would like lunch.

We will have a working lunch so please RSVP dwhite@freedomfrontier.org Cost of lunch is \$10.00 which will include buffet style sandwiches, potato salad, fruit salad, brownies and beverages. Reservations for the meeting and lunch must be in by **5pm Monday May 5th.**

Directions:

From the North or South – US169, US 75, US 59 to K-47 West, K-47 ends at US400 and becomes Washington street once you cross 400. Take Washington west past the Alco/G&W Foods mall about 10 blocks to 7th street. Turn right on 7th and go two blocks north to Jefferson. The Christian church is on the left with parking on both sides of the streets. Enter the church on the south side of building.

OR click on <http://maps.live.com/default.aspx?wip=2&v=2&rtp=~&FORM=MSNH> and enter your departure address and the address of the church in Fredonia.

See everyone in Fredonia on Thursday May 8th.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Lawrence Visitor Information Center

Sent: Thursday, June 05, 2008 2:46 PM

To: Lawrence Visitor Information Center

Subject: FFNHA June Meeting

Good afternoon,

The next meeting of Freedom's Frontier National Heritage Area is Thursday June 12, 2008 from 10am - 2pm at National Frontier Trails Museum, Independence, MO, 318 W. Pacific. Attached is the June agenda and the Partners Pledge, please print both and bring with you to the meeting.

Please make your reservation for the meeting and/or lunch by replying to this email or send to dwhite@freedomfrontier.org by 5pm Monday June 9th. Lunch is \$10.00 for a choice of ham and Swiss, turkey and Provolone, or roast beef and Cheddar, all on croissants. There will also be a choice of either pasta salad or potato salad, and a choice of either a lemon bar or brownie. Drinks will be coffee, iced tea and lemonade.

Directions:

Make your way to I-70 from your starting point.

From I-70, (east of Kansas City) north onto Noland Rd, 2.8 miles then left onto E. Ruby Ave, right onto S. Main St., left onto W Pacific Ave. to museum on your right.

Look forward to seeing you next Thursday.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Lawrence Visitor Information Center

Sent: Thursday, June 26, 2008 12:16 PM

To: Lawrence Visitor Information Center

Subject: FFNHA July Meeting

Good afternoon,

The next meeting of the Freedom's Frontier NHA Partners will be Thursday July 10th, Baldwin City, Baker University, Mabee Hall, Room 100, 6th & Fremont.

Meeting and lunch reservations must be received by 5pm Monday July 7th, dwhite@freedomfrontier.org

Lunch is \$10.00 box lunch.

Directions:

Travel from your location to Hwy 56 (in Baldwin City)

Turn south at the stoplight (6th Street)

Five blocks to Mabee Hall (west side of the street)

Parking lot on east side of 6th Street

Room 100 on the west, lower side of the building

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Lawrence Visitor Information Center

Sent: Thursday, July 31, 2008 2:34 PM

To: Debbie White

Subject: FFNHA August Meeting

Good afternoon,

The August Freedom's Frontier National Heritage Area Partners meeting Thursday August 14, 2008, 9:30am-10am Coffee and Conversation, the meeting begins 10am ending by 3pm. Attached is the August agenda, please print and bring with you to the meeting. You can also find the agenda on the website http://www.freedomfrontier.org/meetings/2008_minutes.php

Location: Ritz Charles Hotel, 9000 W 137th, Overland Park, KS – directions below.

Please reply and let us know if you will attend the meeting and if you'd like lunch. Lunch will be \$10.00. Send meeting and lunch reservation to dwhite@freedomfrontier.org. Deadline for lunch reservations is 12noon, Friday August 8th.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

Directions:

From the West:

Take I-435 South (this will turn into I-435 East)

Take US-69 South

Take the 135th Street Exit

Turn Right onto 135th Street

Turn Left onto Antioch

Turn Right onto 137th Street

Turn Right into the Ritz Charles

From the East:

Take I-435 South (this will turn into I-435 West)

Take US-69 South

Take the 135th Street Exit

Turn Right onto 135th Street

Turn Left onto Antioch

Turn Right onto 137th Street

Turn Right into the Ritz Charles

From Southern KS:

Take US-69 North

Take the 135th Street Exit

Turn Left onto 135th Street

Turn Left onto Antioch

Turn Right onto 137th Street

Turn Right into the Ritz Charles

From Southern MO:

Take US-71 North

Take MO HWY 150 West

Turn Left onto Antioch

Turn Right onto 137th Street

Turn Right into the Ritz Charles

From the North:

Take I-35 South

Merge onto US 69 South

Take the 135th Street Exit

Turn Right onto 135th Street

Turn Left onto Antioch

Turn Right onto 137th Street

Turn Right into the Ritz Charles

From: Lawrence Visitor Information Center
Sent: Thursday, September 04, 2008 9:15 AM
To: Lawrence Visitor Information Center
Subject: FFNHA September Meeting

Good morning,

The next meeting of the Freedom's Frontier National Heritage Area Partners will be Thursday September 11, 2008 in Nevada, MO at the Nevada TeleCenter, Bowman Building, 2015 N. West Street, from 10am – 3pm.

Please let us know if you plan to attend and if you would like lunch email dwhite@freedomfrontier.org by 12noon Monday September 8th. The cost of lunch will be \$10.00. This is a hard deadline for lunch reservations so please get them in early! Let us know if you are attending so we can have your name tag ready.

Attached are the August minutes and September Agenda, please print and bring with you to the meeting. Or you can find them on the website http://www.freedomfrontier.org/meetings/2008_minutes.php

Directions:

- West: Hwy 54 East, turn left onto Ash St, turn left onto Highland (west), turn right onto West St, the TeleCenter is the last building on the left, west side of the street.
- North or South: 71 Hwy, exit 71 (Highland exit), follow signs to Highland Rd, right onto Highland, right onto West St, the TeleCenter is the last building on the left, west side of the street.
- Park behind the building and enter the lower level on the west side of the building. We will be meeting on the lower level.
- For internet directions click <http://maps.live.com/default.aspx?wip=2&v=2&rtp=~&FORM=MSNH> then type in your starting point address and the location address, see above.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Lawrence Visitor Information Center
Sent: Monday, October 06, 2008 1:46 PM
To: Lawrence Visitor Information Center
Subject: FFNHA October Partners Meeting

Good afternoon,

The next partners meeting for Freedom's Frontier NHA will be Thursday Oct. 16th 10am – 3pm at the First Territorial Capitol on post at Fort Riley. Because this is an active military post you will need the following (unless you already have a military pass on your vehicle)

- Photo ID for everyone in the car (Drivers License)
- Vehicle registration
- Auto Insurance
- You will want to give yourself at least 30 minutes extra to go through the process for entering Fort Riley.

Please reply if you will attend and join us for lunch, you are welcome to bring your own lunch but there will not be time to leave to eat lunch and return.

Lunch will be \$10.00, subs, chips, cookie and a drink. Reply to dwhite@freedomfrontier.org by **5pm Friday October 10th.**

Directions:

I-70 - take exit 301 to the check point where you will present your ID information. Passing through the gate you are on Henry Drive and will cross the Kansas River and railroad tracks. Keep in the right lane and it will turn into Dickman Ave.. Follow Dickman Ave. until you come to a stop (with a filling station and store on your right and a locomotive on the left and across the road will be Irwin Army Hospital.) Take a right at this corner onto Huebner

Road and the First Territorial Capitol will be about a half mile north on the right side, across the rail road tracks. There is a parking lot there and if it is full you can park in the grass beside it. .

Through Manhattan on Highway 18 - follow it through Ogden to the check point. After clearing the check point continue about 3 miles and you will come to a construction area of large barracks on the right side. Near the end of this construction you will find the First Territorial Capitol on the left side of the road.

The October agenda and September minutes will

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Debbie White [mailto:dwhite@freedomfrontier.org]

Sent: Monday, November 10, 2008 3:28 PM

To: 'dwhite@freedomfrontier.org'

Subject: Freedom's Frontier Nov meeting

Good afternoon,

Please find attached the Freedom's Frontier NHA November agenda and the October minutes for the November 13, 2008 meeting, 10 am – 3pm. You will also find these documents on the website http://www.freedomfrontier.org/meetings/2008_minutes.php

Directions to the White Rose Pavilion, 107 Ming Street Warrensburg, MO:
From West Hwy 50 - Exit on Business 50, turn right onto Holden, right on Ming Street to the White Rose Pavilion, one block on your right.

From South Hwy 13 – Left onto South Street, right onto Holden Street, left onto Ming Street to the White Rose Pavilion, one block on your right.

From North Hwy 13 – Right onto Grover Street, left onto Holden Street, right onto Ming Street (this is a quick right) to the White Rose Pavilion, one block on your right.

Look forward to seeing you Thursday.

Debbie White

Freedom's Frontier National Heritage Area

785.865.4499

dwhite@freedomfrontier.org

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Freedom's Frontier NHA Meeting Notice

Reply: info@freedomfrontier.org



January 8, 2009 Partnership Meeting

10am - 3pm

Lawrence Visitor Information Center

402 North 2nd (North 2nd & Locust)

Lawrence, KS

Please click on the link to print your copy of the agenda for the January meeting.

[January 2009 Agenda](#)

The December minutes will be available for review after Monday 1/5/09.

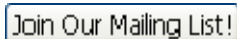
[December 2008 Minutes](#)

Lunch reservations deadline is 5pm Tuesday January 6th.

Please click [HERE](#) to let us know if you're attending and if you'd like to purchase lunch.

Lunch cost - \$10.00 includes Baked Potato Bar, garden salad, cheese cake and drink.

 Forward to a Friend

 Join Our Mailing List!

Directions:

From the East or West on I-70 - Exit 204 East Lawrence, left at light onto North 3rd, this will turn into North 2nd, one mile south, left onto Locust, left into parking lot of Visitor Center

From the East on K-10 - Right onto Massachusetts, through Downtown Lawrence, across the Kansas River bridge, right onto Locust (1st stoplight,) left into parking lot of Visitor Center

From the South on 59 Hwy - Follow 59 Hwy North to 6th Street, right onto 6th Street, as you approach Massachusetts make sure you are in the middle lane which will take you left across the Kansas River, right onto Locust (1st stoplight,) left into parking lot of Visitor Center

If you'd like exact directions from your location click [HERE](#) then enter your starting address and 402 North 2nd, Lawrence, KS 66044 as your destination.

Contact Information

info@freedomfrontier.org

Phone: 785.865.4499 or 785.856.5300

PO Box 526

Lawrence, KS 66044

www.freedomfrontier.org

[Forward email](#)

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This email was sent to dwhite@freedomfrontier.org by info@freedomfrontier.org.
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Email Marketing by



Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Freedom's Frontier NHA Meeting Notice

Reply: info@freedomfrontier.org



February 12, 2009 Partners Meeting Notice

10am - 3pm

University of St. Mary

Berchmans Hall

4100 South 4th

Leavenworth, KS

[February Agenda](#)

January 12, 2009 Minutes will be posted on the website after Monday Feb 9th.

Click [HERE](#)

Freedom's Frontier National Heritage Area Partner Meetings are open to the public if you are interested please join us!

Please respond to info@freedomfrontier.org by 5p.m. Monday February 9th if you will attend the meeting.

Lunch will be \$10.00. We will go through the cafeteria line. Choices include the hot meal of the day, the soup & salad bar, the pizza bar, the pasta bar or the "subway" sandwich bar or you can sample from all! We will be eating back in our own area.

Directions:

From the North - South on 92/73/7 (4th St.) 4.0 miles (past campus on your right)
Right on Muncie Rd, west .5 miles

Right on South Hughes Rd, north approximately .5 miles second right
Second right into the largest parking area by the field house

Berchmans Hall is at the southeast corner of the parking area, up a small hill. Fastest entry is the north door (which is not marked) and up a flight of stairs (elevator is available). Our conference area is at the top of the stairs

From the South - North on 73/7 (12.5 miles to Muncie Road)

Left on Muncie Road, west .5 miles

Right on South Hughes Rd, north approximately .5 miles

Second right into the largest parking area by the field house

Berchmans Hall is at the southeast corner of the parking area, up a small hill. Fastest entry is the north door (which is not marked) and up a flight of stairs (elevator is available). Our conference area is at the top of the stairs

There is only one address for St. Mary University, GPS will only direct to the campus. You may want to print this [Campus Map](#) to make it easier to navigate the area.

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Contact Information

info@visitlawrence.com

phone: 785.865.4499 or 785.856.5300

PO Box 526

Lawrence, KS 66044

www.freedomsfrontier.org

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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Meeting Notice 03.2009

Reply: info@freedomfrontier.org



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Partners Meeting • Thursday • March 12, 2009

10 am - 3 pm
Cass County Library
400 East Mechanic
Harrisonville, MO

[March Agenda](#) - please print and bring with you to the meeting.

February Minutes will be available Tuesday March 10th on the [Meetings](#) page of FFNHA website.

Please respond to info@freedomfrontier.org by 5pm Monday March 9th if you plan to attend the meeting.

Lunch is \$10.00, build your own sandwich, side, dessert and drink.

Directions:

Hwy 71 North or South
Exit Harrisonville, Wall St., MO 7 North, MO 2
Right onto W. Wall St.
Right onto South Commercial St.
Quick left onto West Mechanic St.
Left onto Wirt Lane (about 1/2 mile)
Right into Parking lot

For direction from your location click [HERE](#) use 400 E Mechanic, Harrisonville, MO as your destination.

Freedom's Frontier National Heritage Area
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Subject: Meeting Notice 04.2009

Reply: info@freedomfrontier.org



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Partners Meeting • Thursday • April 16, 2009

10 am - 3 pm
St. Peter's Lutheran Church
910 Amos Street
Humboldt, KS

April Agenda will be available Tuesday April 14 on the [Meetings](#) page of FFNHA website. Please print and bring with you to the meeting.

March Minutes will be available Tuesday April 14 on the [Meetings](#) page of FFNHA website.

Please respond to info@freedomfrontier.org by 5pm Monday April 13th if you plan to attend the meeting.

Lunch is \$10.00 - Choice of pulled pork or beef brisket with bun, potato salad, baked beans, cole slaw, tea, coffee, water, cold soft drinks in cans, variety of bakery cookies for dessert.

Directions:

Hwy 54 East or West
Turn south onto 169 Hwy
Then follow directions below

Hwy 169 North or South
Humboldt exit onto 224
1 1/2 miles (road T's)
Left onto 9th (Sign - Humboldt Business District)
Left onto Amos
Left into St. Peter's Lutheran Church parking lot
Fellowship Hall - entrance north side of church

For direction from your location click [HERE](#) use 910 Amos Street, Humboldt, KS as your destination.

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From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Meeting Notice 05.14.2009

Reply: info@freedomfrontier.org



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Partners Meeting • Thursday • May 14, 2009

10 am - 3 pm
Fort Osage
107 Osage St
Sibley, MO

May Agenda will be available Tuesday May 12 on the [Meetings](#) page of FFNHA website. Please print and bring with you to the meeting.

April Minutes will be available Tuesday May 12 on the [Meetings](#) page of FFNHA website.

Additional meeting information will be sent with May Agenda and April Minutes on Tuesday May 12. Questions before then please email info@freedomfrontier.org.

Please respond to info@freedomfrontier.org by 5pm Monday May 11th if you plan to attend the meeting.

Lunch is \$10.00

Directions:

I-70 (east of Kansas City towards Independence)
North Hwy 291 (I-470 turns into 291)
East onto Hwy 24
Left onto North Sibley in Buckner (Approx 3 1/2 miles to Sibley)
(Road name changes several times once in Sibley it is Santa Fe St.)
Right on Falconer St. (name changes to Osage St)

For direction from your location click [HERE](#) use 107 Osage St, Sibley, MO as your destination.

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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>
Subject: Agenda for June 18, 2009 Mgmt Plan Presentation
Reply: info@freedomfrontier.org



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Management Plan Presentation

Thursday June 18, 2009
2:00pm - 4:00pm
Kansas City Central Library
14 West 10th Street
Kansas City, MO

AGENDA

The agenda for the June 18th meeting is available. Please click [HERE](#) to print a copy of the agenda.

Join us on June 18th when we will

CELEBRATE

the completion and unveiling of the
Freedom's Frontier National Heritage Area's Management Plan.

Over the past year and a half FFNHA's Partners have dedicated themselves through hard work and determination to insure their Management Plan would be a useable and working document. Join us as we honor this hard work and officially accept our plan for the coming decade. The Consulting Team of Jeffery L. Bruce & Company will debut the Freedom's Frontier National Heritage Area's Management Plan and present the plan to the FFNHA Board of Trustees, Steering Committee and Partners.

Date: Thursday June 18, 2009

Place: Kansas City Central Library
Helzberg Auditorium, 5th Floor
14 West 10th Street
Kansas City, Missouri

Time: 2:00pm - 4:00pm (Note time change)

No reservations necessary, everyone is welcome!

BUILDING INFORMATION

Library entrance is across from the parking garage on Baltimore.
Elevators are just pass the Circulation Desk.
Helzberg Auditorium is on the 5th Floor.

PARKING GARAGE INFORMATION

Parking will be **free** if you follow these steps.
You will receive a parking ticket upon entering the garage.
Please bring the ticket with you into the meeting and we will stamp your ticket.
Hand your ticket to parking attendant upon exiting the garage.

DRIVING DIRECTIONS

From the West

I-70 East
Exit onto I-670 East
Exit Central - (Exit # 2R) (exit on your left)
Left onto Central (Central is a one-way street north)
Right onto 10th Street
Baltimore is 2 blocks east of Central
Left onto Baltimore (Baltimore is a one-way street north)
Left into the Parking Garage (see parking garage instructions below)

From the East

I-70 West

Exit onto I-670 West

Exit Truman Road (Exit is # 2S)

Right onto Broadway

Right onto 10th Street

Baltimore is 3 blocks east of Broadway

Left onto Baltimore (Baltimore is a one-way street north)

Left into the Parking Garage (see parking garage instructions below)

From the South

I-35 North

Exit # 2V (Ramp right for 14th Street toward Downtown)

Right onto 14th Street

Left onto Broadway

Right onto 10th Street

Baltimore is 3 blocks east of Broadway

Left onto Baltimore (Baltimore is a one-way street north)

Left into the Parking Garage (see parking garage instructions below)

From the North on I-29

I-29 South

Exit onto I-169 South

(I-169 becomes Broadway)

Left onto 10th Street

Baltimore is 3 blocks east of Broadway

Left onto Baltimore (Baltimore is a one-way street north)

Left into the Parking Garage (see parking garage instructions below)

From the North on I-35

I-35 South (Keep right on I-35 as you near Downtown KCMO)

Exit Main-Delaware Street (Exit is # 2D)

Left onto Delaware Street

Keep straight onto Main Street

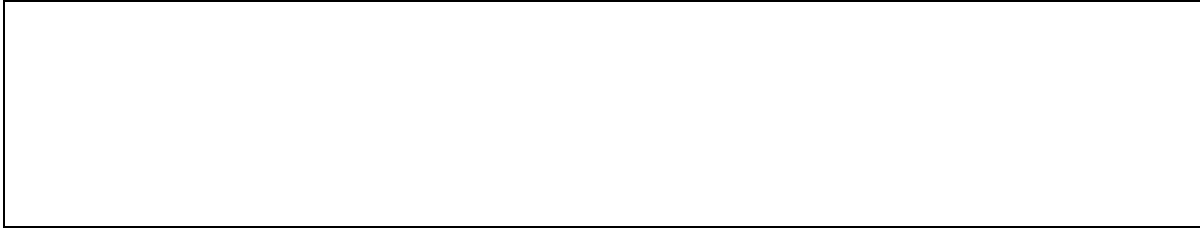
Right onto 10th Street

Baltimore is 3 blocks east of Broadway

Left onto Baltimore (Baltimore is a one-way street north)

Left into the Parking Garage (see parking garage instructions below)

To find exact directions from your location click [Directional Map](#), use your own departing address and 14 West 10th Street, Kansas City, MO 64105 as your destination address.



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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

Debbie White <info@freedomfrontier.org>

Subject: Draft Executive Summary FFNHA Mgmt Plan

Reply: info@freedomfrontier.org



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Management Plan Draft Executive Summary

You are encouraged to comment on the draft Executive Summary of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Executive Summary, the first of several sections in the plan, will be posted online at the <http://www.ffnha-hosting.com>. The public will have 30 days to comment.

The Executive Summary will acquaint readers to Freedom's Frontier and give a brief overview of the management plan. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next two months, the remaining six sections of the plan will be posted online for public comment. These sections include:

- Power of Place, exploring the natural history of the heritage area.
- Power of Story, relaying why this story is significant and how Freedom's Frontier is committed to telling this story.
- Power of Action, offering tools for citizens and groups to manage the heritage area.
- Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.

- Appendices, including acknowledgements and appendices about the planning process and background data.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

Please copy this News Release and send to your local media for publication.

NEWS RELEASE
FOR IMMEDIATE RELEASE

February 6, 2009

For more information, contact:

Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public Encouraged to Comment on Freedom's Frontier Draft Management Plan

Lawrence, Kan. - The public is encouraged to comment on the draft Executive Summary of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Executive Summary, the first of several sections in the plan, will be posted online at the www.ffnha-hosting.com The public will have 30 days to comment.

The Executive Summary will acquaint readers to Freedom's Frontier and give a brief overview of the management plan. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting or the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

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- * Power of Action, offering tools for citizens and groups to manage the heritage area.
- * Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.

* Appendices, including acknowledgements and appendices about the planning process and background data.

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Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

-###-

Freedom's Frontier National Heritage Area
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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Debbie White <info@freedomfrontier.org>

Subject: Draft Executive Summary FFNHA Mgmt Plan

Reply: info@freedomfrontier.org



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Management Plan Draft Power of Place

You are encouraged to comment on the draft Power of Place of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Power of Place, the second of several sections in the plan, is posted online at the <http://www.ffnha-hosting.com>. You will have 30 days to comment, until March 22nd.

The Power of Place will explore the natural history of the heritage area and get readers to think about why this place is special. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

The Power of Place joins the Executive Summary online March 8th. The Power of Story, Power of Action and Power of Partnership sections will be posted in the coming weeks.

The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

Please copy this News Release and send to your local media for publication

NEWS RELEASE
FOR IMMEDIATE RELEASE

February 20, 2009

For more information:
Judy Billings
785-856-5300, jbillings@freedomfrontier.org

Public Encouraged to Comments on Freedom's Frontier Draft Management Plan

Lawrence, Kan. - The public is encouraged to comment on the draft Power of Place section of the Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The Power of Place, the second of several sections in the plan, is posted online at the www.ffnha-hosting.com. The public will have 30 days to comment, until March 22, 2009.

The Power of Place will explore the natural history and geography of Freedom's Frontier.

Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next few weeks, the remaining five sections of the plan will be posted online for public comment. These sections include:

- * Power of Story, relaying why this story is significant and how Freedom's Frontier is committed to telling this story.
- * Power of Action, offering tools for citizens and groups to manage the heritage area.
- * Power of Partnership, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- * Appendices, including acknowledgements and appendices about the planning process and background data.

The Executive Summary section of the Management Plan is currently posted online for public review. The deadline for review of the Executive Summary is March 8. The management plan will be submitted to the National Park Service for approval in the spring of 2009. Once the plan is approved, the heritage area will partner with the Park Service for technical assistance and will qualify for federal funding. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

Freedom's Frontier National Heritage Area, consisting of 41 counties in western-Missouri and eastern-Kansas, is a grassroots effort to steward the cultural landscape and nationally significant stories about the struggle over freedom on the frontier.

-###-

Free Critique of Your Brochure

David Reynolds, FFNHA partner and Assistant Professor of Business/Marketing at the University of St. Mary, is offering a free critique of your brochures to any FFNHA partner. You will get a unique perspective on your promotional material, while David's students at St. Mary learn about marketing through brochures. Brochure should be standard-sized - fits into a brochure rack, vertical format. David's students will critique the brochures from many different perspectives including overall layout and design, message, copy, type font, color, pictures, etc. Turn around time is approximately two weeks.

Please include the following with your brochure:

- Primary target audience for the brochure
- Statement as to how and where you use the brochure
- Self-address and stamped return envelope

- Contact information -Name, address, phone, email

Send to:

David K. Reynolds
University of Saint Mary
4100 South Fourth Street
Leavenworth, Kansas, 66048.

Freedom's Frontier National Heritage Area
P.O.Box 526
Lawrence, KS 66044
785.865.4499 or 785.856.5300

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From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Agenda 4.16.09 & Mgmt Plan Segment

Reply: info@freedomfrontier.org



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Dear Freedom's Frontier Partners:

The documents for the April meeting are now available. Please print and bring it with you to the meeting.

You will notice on the agenda that we will have time to discuss the Power of Story section of the Management Plan. You will notice on the agenda that we will have time to discuss the Power of Story section of the Management Plan. You may want to review the Power of Story document to participate in this discussion. The Power of Story section also directly relates to the Storytelling Toolkit.

We will be reviewing the Storytelling Toolkit at the April meeting. There are also questions for you to consider as you review the toolkit. Please print these and bring them, along with

your comments, to the April meeting.

Please review, print and bring with you to the meeting the following documents:

[April Agenda](#)

[Power of Story](#)

[Storytelling Toolkit](#)

[Storytelling Toolkit Questions](#)

If you have any questions, please contact [Debbie White](#) or [Julie Lenger](#). Julie will be out of the office on Wednesday, April 15 and may not be able to respond to urgent questions.

FFNHA Partner Meeting
April 16, 2009
10 am - 3 pm
St Peter's Lutheran Church
910 Amos Street
Humboldt, KS

Directions:

Hwy 54 East or West
Turn south onto 169 Hwy
Then follow directions below

Hwy 169 North or South
Humboldt exit onto 224
1 1/2 miles (road T's)
Left onto 9th (Sign - Humboldt Business District)
Left onto Amos
Left into St. Peter's Lutheran Church parking lot
Fellowship Hall - entrance north side of church

For direction from your location click [HERE](#) use 910 Amos Street, Humboldt, KS as your destination.

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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: FFNHA Commitment Letters

Reply: info@freedomfrontier.org



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Letters of Commitment

We are seeking letters of commitment to be included in the Management Plan.

A Letter of Commitment is basically a written recognition of "how your organization's mission overlaps with Freedom's Frontier's mission and what you are doing or will do to further both of those missions in the future." [FFNHA Mission Statement](#)

Letters can be from all our Partners; Historical Societies, Museums, Individuals, Cities, Counties, State Governments, Chambers of Commerce, Convention & Visitor Bureaus, Humanities Councils, Places of Business, State Tourism Departments, Libraries, Re-enactors and any organization whose mission is similar to Freedom's Frontier NHA.

You can find several examples on the FFNHA website by clicking [Commitment Letters - Management Plan](#) (scroll to bottom of the page.)

You may fax to 785.856.5303 or 785.865.4488 or email to jlenger@freedomfrontier.org or info@freedomfrontier.org

Heritage Area Exhibition Opportunity: Voices from the Quilts

Voices from the Quilts exhibitions will take place in March 2010 and will showcase exhibits of historic, Civil War, Amish, Mennonite and contemporary quilts. Events will include demonstrations and vendors, guest speakers and symposia, children's exhibits, hands-on quilting centers, and quilt exhibits.

If you are interested in being a part of this exhibition, attend the first planning meeting on April 27, 2009 in Overland Park, Kansas. RSVP to Beth Carmichael at bcarmichael@stjomo.com or Cynthia McFarlin at fstourism@fortscott.com

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Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

From: Freedom's Frontier National Heritage Area <info@freedomfrontier.org>

Subject: Final Draft Management Plan

Reply: info@freedomfrontier.org



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Comment on Final Draft of Management Plan

The public is invited to comment on the final draft of Freedom's Frontier National Heritage Area (FFNHA) Management Plan. Sections entitled Power of Action and Power of Partnership are the latest additions to what has previously been reviewed. The entire plan, including these sections, are posted online at the www.fffha-hosting.com. The public will have until June 6 to comment.

The Power of Action offers "toolkits" for citizens and groups to assess and improve experiences offered in Freedom's Frontier. These toolkits cover heritage preservation, tourism and marketing, and storytelling. The Power of Partnership offers in-depth information and recommendations for the Freedom's Frontier coordinating entity and its partners to manage the heritage area. This section addresses heritage preservation, recreation, natural resource conservation, interpretation, education, tourism, marketing and economic development.

Over the course of 2008 and early 2009, area volunteers have worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the Management Plan reveals insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade. Additional information about Freedom's Frontier can be found online at www.freedomfrontier.org.

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July - August, 2008

Volume 1, Issue 1

FOUNDING DONORS

Greetings!

Welcome to the first E-Newsletter for Freedom's Frontier National Heritage Area (FFNHA). The E-News will be published bi-monthly beginning with the July-August issue.

With this E-News communication, we hope to keep partners up-to-date on the progress of the Management Plan process, Partnership meeting notices, Founding Donors, fund raising, and share interesting information about our area.

Features you will find include "Quick Links" which provides you access to additional information quickly; "Forward to a Friend" to encourage you to widen our circle; and a place to feature a partner site, special event, or new exhibit.

We hope you find FFNHA E-News informative! Please let us know other features that would be helpful for you so that we can include them in future issues.

Look for FFNHA E-news in your in-box bi-monthly. Remember that you can always access information by going to www.freedomsfrontier.org.

Best regards,
Judy Billings



City of Lawrence



In This Issue

[Partnership Meetings](#)

[National Association of Interpretation Workshop](#)

[Donor Recognition](#)

[Founding Donors](#)

[Charter Members](#)

[Management Plan Update](#)

[Featured Site, New Exhibit or Special Events](#)

[Steering Committee Members](#)

QUICK LINKS

Partnership Meeting
Board of Trustees
Management Plan

Events



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PARTNERSHIP MEETINGS

July 10, 2008 Baldwin City, KS
Baker University
Mabee Hall, Room 100
6th & Fremont
10am -2pm

[July Agenda](#) and [June Minutes](#), please print and bring to the meeting.

Please RSVP if you plan to attend the meeting and if you would like a box lunch, \$10.00, by 5pm Monday July 7th to dwhite@freedomfrontier.org

Directions:

Travel from your location to Hwy 56 (in Baldwin City)
Turn south at the stoplight (6th Street)
Five blocks to Mabee Hall (west side of the street)
Parking lot on east side of 6th Street
Room 100 on the west, lower side of the building

NATIONAL ASSOCIATION OF INTERPRETATION WORKSHOP

2008 NAI National Workshop
November 11-15, 2008, Portland, Oregon

The NAI 2008 National Workshop will reveal a bounty of natural and cultural riches. NAI 2008 will offer the chance to explore the Oregon Cascade Mountains, Willamette Valley, Columbia River Gorge, and Pacific Coast, as well as all the professional development and networking opportunities you find at every NAI Workshop. The workshop slogan, "Sustaining the Circle," refers not only to the role of interpretation in promoting a positive conservation ethic, but alludes to Enos Mills' charge to "increase the tribe" by widening the circle of interpreters. For registration and additional information go to [NAI Workshop](#).

Kansas Travel and Tourism has a Tourism Scholarship Program that could help defer expenses

to this conference. For more information, guidelines and application forms go to [KS Tourism Scholarship](#).

DONOR RECOGNITION



The creation of FFNHA presents an unprecedented opportunity for the 41-county area to share with the nation and the world the role played by this region in defining what "freedom" means to America. Developing and creating the organizational infrastructure to support the

mission is the first objective of the Freedom's Frontier Board of Trustees. This organization will support and nurture the hundreds of individual museums, attractions, historic sites and activities that together define Freedom's Frontier National Heritage Area.

The organizations and individuals who support our endeavors during the initial creation will be among the most important contributors to our success. We will recognize and thank them in numerous ways.

To become a Founding Donor or Charter Member contact Judy Billings jbillings@freedomfrontier.org

FOUNDING DONORS

All donors of \$10,000. or more will be considered Founding Donors of Freedom's Frontier National Heritage Area. Gifts that are received during the startup period (July 2007 through December 2008) will be recognized in publications, on the website, in correspondence and news releases and other appropriate places through 2010. As the heritage area grows and expands, there will be additional opportunities for recognition.

Recognition Level	Donations During the Initial Period
Freedom's Frontier Circle Douglas County Commission Kansas Department of Commerce, Travel & Tourism	\$50,000 or more
Oregon Trail Circle City of Lawrence, Kansas Mid America Regional Council (MARC) Lawrence Convention & Visitors Bureau	\$20,000 to \$49,999
Santa Fe Trail Circle Capitol Federal Foundation, Topeka Charles & Virginia Clark Fund of GKCCF	\$10,000 to \$19,999
Pony Express Circle Central National Bank, Junction City	\$ 5,000 to \$ 9,999

For more information about donating contact jbillings@freedomfrontier.org

CHARTER MEMBERS

Donors of less than \$ 5,000 will also be recognized. These gifts will have been received during our startup period and will be recognized as Charter Members in publications, on the website and other appropriate places through at least 2010.

Recognition Level	Donations During the Initial Period
-------------------	-------------------------------------

California Road Circle Bank of America, Topeka Andrea Glenn Fund, Topeka Maag Family Fund, Topeka Judy Billings, Lawrence Core First Bank & Trust, Topeka John A. Dillingham, Kansas City, MO Ed Rolfs, Junction City Charles Evan Huges Fund of the National Trust for Historic Preservation The Eldridge, Lawrence (in-kind)	\$ 1,000 to \$ 4,999
--	-----------------------------

Missouri River Steamboat Circle Joan S. and Stephen J. Tempero, Topeka William & Rosemary Williamson, Topeka Allen County Commission	\$ 500 to \$ 999
--	-------------------------

Friends of Freedom Southeast Kansas Tourism region John & Alicia Salisbury, Topeka Tim & Judy Keller, Lawrence Honorarium to Judge Deanell Reece Tacha Eileen Robertson, Humboldt St. Joseph's Church, Humboldt Humboldt Historical Society Humboldt Historic Preservation Alliance Humboldt's Civil War Days Humboldt Chamber of Commerce 1910 Club of Fredonia	under \$ 500
--	---------------------

For more information about donating contact jbillings@freedomfrontier.org

MANAGEMENT PLAN UPDATE

The Management Plan section of the FFNHA website includes the key components and information developed by FFNHA Partners as building blocks for decision-making and strategies that facilitate the region's administration, development, management and preservation of historic, cultural and natural assets over the next decade. The site provides all stakeholders an opportunity to participate and define the concepts and procedures for developing and adopting the general management plan.

We need your input. Click on [Management Plan](#) to go directly to the site. You will find "Hot Items" that include the Draft Vision and Mission Statements, Draft Statement of National

Significance, Data Analysis Report and Historic Preservation Best Practices. Some of the "Hot Items" are seeking comments from all stakeholders by the response date listed next to each. You can comment several different ways including on-line, U.S. mail, fax or email. Instructions are included on the site.

FEATURED SITE, NEW EXHIBIT OR SPECIAL EVENTS



Your will need to supply a caption for your photo.

This section of the new FFNHA E-Newsletter is an opportunity for partners to hi-light their site, exhibit or special event. Submissions should be no longer than 100 word description and must be accompanied by a photo. Photos must be in a JPG format.

The Steering Committee will review all submissions and select those to be published. Submit to info@freedomfrontier.org

STEERING COMMITTEE MEMBERS FOR THE MANAGEMENT PLAN PROCESS

Paul Bahnmaier	Lecompton, KS
Deb Barker	Ottawa, KS
Carol Bohl	Harrisonville, MO
Jody Craig	Kansas City, MO
Alexis Radil	Olathe, KS
Terry Ramsey	Nevada, MO
Eileen Robertson	Humboldt, KS
Lori Simms	Jefferson City, MO

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FOUNDING DONORS



City of Lawrence



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- [Board of Trustees](#)
- [Management Plan](#)
- [Events](#)
- [Donations](#)



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DONOR RECOGNITION



"The State of Missouri is pleased to match the State of Kansas' \$75,000 contribution in support of Freedom's Frontier NHA to ensure that this region is marketed to the world," stated Lori Simms, Missouri Division of Tourism.

The history and heritage found in the Freedom's Frontier National Heritage Area of western Missouri and eastern Kansas helped to shape a nation. The Missouri Tourism Commission and the Division of Tourism recognize that the stories coming from this region deserve to be preserved and shared.

The organizations and individuals who support our endeavors during the initial creation will be among the most important contributors to our success. We will recognize and thank them in numerous ways.

To become a Founding Donor or Charter Member, contact Judy Billings at jbillings@freedomfrontier.org. You can find our current list of Founding Donors and Charter Members [here](#).

MANAGEMENT PLAN UPDATE

The Management Team, Freedom's Frontier Partners and Steering Committee have completed an important component for the Management Plan. To read click on the hi-lighted link below.

- [Statement of National Significance and Freedom's Frontier Themes](#)

Your feedback is critical in shaping this plan. To learn more about where we are in the planning process, click [here](#).

Participating in the monthly Partnership Team meetings is a great way to learn more and to share your ideas! Be sure to check back to learn more about where we are in the planning process

PARTNERSHIP MEETINGS

October 16, 2008 • Territorial Capitol, Fort Riley, Junction City, KS • 10 a.m. - 2 p.m.

Notice for the October 16th meeting will be sent via email 1st part of October. Click [here](#) for the list of upcoming meetings.

And don't forget to fill out:

- [Partners Travel Contribution Worksheet](#)
- [Partners Pledge](#)

KANSAS TOURISM SCHOLARSHIPS AVAILABLE

**2008 NAI National Workshop • November 11-15, 2008
Portland, Oregon**

The NAI 2008 National Workshop will reveal a bounty of natural and cultural riches. The workshop will offer a chance to explore the Oregon Cascade Mountains, Willamette Valley, Columbia River Gorge, and Pacific Coast. The workshop slogan, "Sustaining the Circle," refers not only to the role of interpretation in promoting a positive conservation ethic, but alludes to Enos Mills' charge to "increase the tribe" by widening the circle of interpreters. For registration and additional information, please visit the website, [NAI Workshop](#).

Kansas Travel and Tourism offers a Tourism Scholarship Program that could help defer expenses to this conference. For more information, guidelines and application forms, please visit [KS Tourism Scholarship](#).

CUTTING EDGE STRATEGIES FOR MUSEUMS



October 3 - 4, 2008 • Independence, Missouri

Do you want to create powerful memories for your visitors? Do you want to engage children and adults in ways that will bring them back time after time? Do you want to be vital partners with teachers building experiences in and out of the classroom that teach curriculum standards?

Then spend two exciting days with staff from the Conner Prairie Living History Museum and the Virginia Association of Museums. They will reveal their IMLS granted programs on "creating great visitor experiences" and "how museums can meet teachers' needs." You will learn practical, hands-on strategies that you can

easily, effectively and immediately implement at your museum.

For more information and registration forms click [here](#).

KANSAS HUMANITIES GRANTS



KANSANS TELL THEIR STORIES GRANTS

This initiative offers Kansas communities the chance to preserve and promote their one-of-a-kind histories. These stories inspire curiosity about the past, and get us thinking about today's communities. Oral history projects, podcast recordings, public forums, museum exhibitions, and digital documentaries are all eligible for funding.

KHC is offering four categories of Kansans Tell Their Stories grants:

- **21st Century** - Up to \$15,000 to help communities examine what it means to be Kansan in the new millennium. Click here for guidelines and additional information.
- **Community Heritage** - Up to \$3,500 to encourage the study of local cultural resources reflecting the traditions of the community. Oral history and fact-finding research projects are eligible.
- **Digital Documentary Shorts** - Up to \$15,000 in support of 5-minute short films that tell a unique, local story about a Kansas community.
- **Podcasts** - Up to \$3,500 in support of up to 12, 10-minute podcasts highlighting community stories, history, and culture.

For additional information and guidelines click [here](#)

HOW TO BECOME A PRESERVE AMERICA COMMUNITY

Next Quarterly Deadlines: December 1, 2008 - Apply Now !

Community leaders are encouraged to apply for the Preserve America community designation, which recognizes a community's efforts to care for and share its cultural and natural heritage. The designation also makes the community eligible for special federal funding. Preserve America is a White House initiative conducted in cooperation with the Institute of Museum and

Library Services (IMLS) and other federal agencies. The last 2008 application period is December 1.

Additional information and application forms are available at www.preserveamerica.gov. Through participation in Preserve America, communities share knowledge about the nation's past, strengthen local identities and local pride, increase neighborhood participation in preserving the country's cultural and natural heritage assets and support economic vitality.

Once a community receives the Preserve America designation, it is eligible to apply for Preserve America grants, which may be used for research and documentation, education and interpretation, planning, marketing or training. These grants, which must be matched by the community, cannot be used for construction or repair projects. Last year, the government awarded nearly \$5 million in federal funding for Preserve America grants. In 2008, \$7.5 million was made available for the grants, which range from \$20,000 to \$150,000.

Other benefits of the designation include:

White House recognition, a certificate of recognition, and inclusion in national and regional press releases

- Official notification of designation to state tourism offices and visitors bureau's.
- A Preserve America Community road sign and authorization to use the Preserve America logo on signs, flags, banners and promotional materials.
- Listing in a Web-based Preserve America Community directories.
- Enhanced community visibility and pride.

The Preserve America program was established by the Bush Administration in 2003 and, so far, Honorary Chair and First Lady Laura Bush have awarded the designation to more than 600 communities nationwide. This month, the U.S. House of Representatives overwhelmingly voted to authorize the program permanently.

FEATURED SITE

**Historic Lecompton:
Birthplace of the American Civil War,
Where Slavery Began to Die**



Lecompton was the only official Territorial Capitol of the Kansas Territory from 1855 to 1861. The famous Lecompton Constitution was written inside Constitution Hall, a National Historic Landmark, in the fall of 1857. This document sparked a chain of events that divided the nation and climaxed into the American Civil War. It was debated in Congress and in the office of President Buchanan. The Lecompton Constitution played a significant role in the Lincoln-Douglas Debates.

The Territorial Capital Museum was planned to be the Kansas Capitol and was completed in 1882 as Lane University. President Eisenhower's parents met and married at Lane University in 1885. For more information on Historic Lecompton, click [here](#).

To have your site or event considered, please send your information to the [Steering Committee](#).

STEERING COMMITTEE MEMBERS FOR THE MANAGEMENT PLAN PROCESS

[Paul Bahnmaier](#), Lecompton, KS
[Deb Barker](#), Ottawa, KS
[Judy Billings](#), Lawrence, KS
[Carol Bohl](#), Harrisonville, MO
[Jody Craig](#), Kansas City, MO
[Alexis Radil](#), Olathe, KS
[Terry Ramsey](#), Nevada, MO
[Eileen Robertson](#), Humboldt, KS
[Lori Simms](#), Jefferson City, MO
[Debbie White](#), Lawrence, KS

FOUNDING DONORS



City of Lawrence



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DONOR RECOGNITION

Thank you to those who made donations in December,

- Mount Mitchell Heritage Prairie, Wabaunsee County, KS
- Ken and Mary Asher, Mound City, KS
- Jody Craig, Leawood, KS
- Connie & James Banwart, Fort Scott, KS
- Ross Marshall, Merriam, KS

Donation Levels:

Friends of Freedom	under \$500
Missouri River Steamboat Circle	\$500 - \$999
California Road Circle	\$1,000 - \$4,999
Pony Express Circle	\$5,000 - \$9,999
Santa Fe Trail Circle	\$10,000 - \$19,999
Oregon Trail Circle	\$20,000 - \$49,999
Freedom's Frontier Circle	\$50,000 or more

Donations of any amount are welcome. To donate please contact Judy Billings at jbillings@freedomfrontier.org or mail your donation to Freedom's Frontier NHA, P.O. Box 526, Lawrence, KS 66044. You can find our current list of Founding Donors and Charter Members [here](#).

MANAGEMENT PLAN - UPDATE

MARK YOUR CALENDARS!

Freedom's Frontier's Management Plan is nearing completion. Before we submit the plan to the National Park Service, we want to hear from you. In the coming months, you and your neighbors will have an opportunity to review the plan and make comments.



We want to hear your opinions and the opinions of others in your communities. Help us spread the word by telling people about the management plan and sharing press releases announcing the release of the plan.

The plan, press releases, along with the coordinating section will be posted in a downloadable pdf format online at [Management Plan](#).

The scheduled dates for posting (subject to change) are as follows:

February 6 Executive Summary

The Executive Summary will acquaint readers to Freedom's Frontier, Foundation Documents, Statement of National Significance, and will give a brief overview of the management plan.

February 20 Power of Story

The Power of Story will help to make sense of how the natural geography of the region shaped settlement, agriculture, movement, and conflict sites. This section will incorporate the "Cultural Watersheds" piece that is currently posted online.

February 20 Power of Place

The Power of Place will explore the natural history of Freedom's Frontier. This section will incorporate the "Power of Place" presentation that is currently posted online.

March 6 Power of Action and Power of Partnership

The Power of Action offers "toolkits" for citizens and groups to manage and improve Freedom's Frontier. The toolkits will cover citizen engagement, heritage preservation, tourism & marketing, and Storytelling.

The Power of Partnership offers in-depth information for Freedom's Frontier's coordinating entity and its partners to manage and improve Freedom's Frontier. This section will address heritage preservation, recreation and natural resource conservation, interpretation and education, tourism and marketing, and Economic Development.

March 13 Appendices

Appendices will include a glossary, acknowledgements and appendices about the planning process and the background data and information that form the recommendations in the plan.

IN THE NEWS

- The new 2009-2010 Official Kansas Visitors Guide, features a 10 page article on Freedom's Frontier National Heritage Area. It also lists events within the area along with a trip planning section. To obtain a copy go to [Kansas Guide](#) and complete the form. We will also have copies available at the Partnership meetings.
- Kansas has stories to tell as it celebrates 148th birthday. A group will seek funding for a virtual museum to share the state's contributions to U.S. history. To read the entire story click [HERE](#)

Send items for "IN THE NEWS" to info@freedomfrontier.org

WHAT DOES THE LOGO MEAN?



The Freedom's Frontier National Heritage Area logo was designed to represent the trails that have been blazed, both literally and figuratively, throughout the region and how the past intersects with the present. The star in the logo is a six-point star, representing the North Star, which has served as a guiding light from the time of the Underground Railroad's existence in the region. The blue in the graphic represents the boundless sky and the brown represents the abundant earth and prairie.

LINK TO FFNHA's WEBSITE

We would like everyone with a website to link to Freedom's Frontier NHA site. You will need to check with your IT person for the best way to accomplish.

Basically you'll want to imbed the address into a logo or picture and it will link. Or the no frills method would just have the web address.

Until the logo criteria has been finalized you could link the way the Lawrence CVB does to FFNHA on their home page. Click [HERE](#) to see the example.

Example

Freedom's Frontier National Heritage Area

Lawrence is pleased to be a partner of the Freedom's Frontier National Heritage Area. For more information visit www.freedomsfrontier.org

MISSOURI DIGITIZATION CONFERENCE 2009

Registration now for "**Catching Up and Catching On!**" the Missouri Digitization Conference 2009.

Scheduled for March 10th and 11th at the Hilton Garden Inn in Independence, this conference will provide attendees with an opportunity to learn about developments in digitization, find out about connecting with millennia's, and understand how to incorporate user-centered design into projects. A preliminary agenda is available [HERE](#).

A pre-conference event, "Building Regional Partnerships for Missouri Civil War Digitization Projects", will be held on the morning of March 10th. The Springfield-Greene County Library District and its consortia partners will discuss how they organized and planned for their successful digitization project, "Communities in Conflict: the Civil War in the Ozarks." Their presentation will be followed by an open forum.

There is no registration fee to attend. The conference is fully funded by an LSTA grant from the Institute of Museum and Library Services through the Missouri State Library. Missouri Library Network Corporation (MLNC) is the conference-coordinating agency.

Details and a link to the registration form are available at [REGISTRATION](#). Registration deadline is February 10, 2009. We hope to see you there!

PROFESSIONAL DEVELOPMENT OPPORTUNITIES

The following are several educational opportunities you may want to take advantage of.

- **Online Museum Classes** - Providing collection care, preservation and conservation treatment services to collectors and collecting institutions. New classes begin each month, for more information click [Online Museum Classes](#)
- **American Association for State and Local History (AASLH)** - Oct 31-Nov 21, 2009 Indianapolis, Indiana MARK Seminar for Historical Administration, the longest-running and best professional development seminar in the country for history professionals. To register and more information click [AASLH](#)
- **Oklahoma Museum Association** - Has several good seminars that are open to the people outside OK. For a listing of events click [OMA Seminars and Events](#)

GEO-CACHING

Geocaching (pronounced geo-cashing) is a worldwide game of hiding and seeking treasure. A geocacher can place a geocache in the world, pinpoint its location using GPS technology and then share the geocache's existence and location online. Anyone with a GPS unit can then try to locate the geocache.



There are various types of caches. The traditional cache is simply a cache hidden in a particular location. The person who hides the cache, the keeper, posts the GPS coordinates online. The cacher, the one looking for the cache, could then punch in the coordinates on his GPS unit and find the cache.

After finding the cache, the cacher would sign the log book and could either leave an item or swap an item from the box with another of equal or greater value.

A multicache is a cache that covers multiple locations. For instance, when following the coordinates given on the geocaching website, the cacher might find himself at a specific tombstone in the cemetery that contains information needed to find the next location. Something like the birth and death dates or the name could be encoded GPS coordinates to the next cache, which could lead you to another cache, until you finally get to the end of the multicache.

You can find more information at the following sites:

- [Garmin - geocaching](#)
- [Geocaching - The Official Global GPS Cache Hunt Site](#)

If you do not yet have a GPS check out an alternative called

- [Letterboxing](#)

Museum Services - Better Museum Visits

Our focus is on people rather than things. This section is about better "visits" rather than better "exhibits" or better "collections management," because if cultivating the visitor's intelligence is not the center of the museum's mission, then exhibits or collections won't avert the failure of the institution.

You can find additional information at [Museum Services](#).



The Kansas Humanities Council announces a new Abraham Lincoln Speakers Bureau series to commemorate the Lincoln Bicentennial. Nine program topics offer fresh perspectives on Lincoln's life, presidency, and legacy.

The Abraham Lincoln Speakers Bureau includes the following programs:



- John Brown's Raid and the Election of Abraham Lincoln
- Strong-minded Women, Lincoln and the Civil War
- The Great Emancipator?
- Lincoln's Likeness in History and Memory
- Lincoln, American Indians, and the Civil War
- Lincoln the Lawyer
- Lincoln and His Place in History
- Lincoln in Kansas
- Lincoln the Storyteller

The programs are presented by the Kansas Humanities Council. A non-profit organization, the Kansas Humanities Council conducts and supports community-based programs, serves as a financial resource through an active grant-making program, and encourages Kansans to participate in their communities. For a complete list of programs, booking information, and fees, contact [Kansas Humanities](#).

Grant opportunities:

- Missouri Partners can be found at [MO Humanities](#)
- Kansas Partners [Kansas Humanities](#)

PARTNERS MONTHLY INVESTMENT UPDATE

Partners and attendees of Freedom's Frontier NHA were recently asked to compute their travel expenses to the monthly Partners meeting and turn them into [Julie Lenger](#). The [form](#) is available on the website or at Partners meeting. Results:

	<u>Attendees</u>	<u>Total Investment</u>
Nov-08	46	\$ 6,144.21
Dec-08	49	\$ 5,849.81
Aug/Oct-08		\$ 34,185.00
Total 2008		\$ 46,179.02
Jan-09	53	\$ 4,878.75

VISITOR READINESS

The Visitor Readiness form is now back on the website. If you have not had the opportunity to complete the form please go to [Visitor Readiness](#) and if you have questions contact info@freedomfrontier.org.

FEATURED SITE

Burnt District Monument

Following the Civil War and the removal of civilians from Jackson, Cass, Bates and part of Vernon Counties in Missouri as a result of Order No. 11 in 1863, those who returned to the "Burnt District" found a desolate landscape; only chimneys marked once flourishing farms and homesteads. This monument of hand-cut native limestone commemorates the suffering which almost every family in western Missouri endured in the war years of 1861 to 1865 and the courage they displayed.



Four interpretive panels and a memorial brick plaza, stand on the lawn of the Cass County Justice Center in Harrisonville, Missouri. US Highway 71 & MO Hwy 2.

The monument was recently featured in an article in [American Roads](#), a national travel magazine. Travel journalist Kathleen Walls of Florida visited Harrisonville in September with a tour of travel writers who were exploring the Civil War history of the area. Following is an excerpt of her article: "The Burnt District Monument is a brand new memorial to those trying times. I felt privileged to be among the first group of journalists to visit it."

For more information contact [Cass County Historical Society](#).

To have your site or event considered, please send your information to [Steering Committee](#).

STEERING COMMITTEE MEMBERS FOR THE MANAGEMENT PLAN PROCESS

[Paul Bahnmaier](#), **Lecompton, KS**

[Deb Barker](#), **Ottawa, KS**

[Judy Billings](#), **Lawrence, KS**

[Carol Bohl](#), **Harrisonville, MO**

[Jody Craig](#), **Kansas City, MO**

[Janae Fuller](#), **Lexington, MO**

[Alexis Radil](#), **Olathe, KS**

[Terry Ramsey](#), **Nevada, MO**

[Eileen Robertson](#), **Humboldt, KS**

[Debbie White](#), **Lawrence, KS**

We would like to thank Lori Simms, Missouri Tourism, for her dedication and service to Freedom's Frontier as a member of the Steering Committee. Lori has recently accepted a new position with State of Missouri in Jefferson City.

We welcome Janae Fuller, Battle of Lexington and Anderson House in Lexington, Missouri, as the newest member of the FFNHA Steering Committee.

Email Marketing by





April, 2009

Volume 2, Issue 5

FOUNDING DONORS



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- FEATURED SITE - MAHAFFIE
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QUICK LINKS

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APRIL MEETING

April 16, 2009 (note change of date - NOT the 2nd Thursday of the month)
St. Peter's Lutheran Church
910 Amos St.
Humboldt, KS

We are nearing completion of the Management Plan (MP). Meeting participants continue to work on the MP, please plan to attend the Humboldt meeting so that

your voice will be heard too. This will be Freedom's Frontier's road map for the next 20 years.

All meetings are open to the public and anyone with an interest is welcome to attend. Please forward this eNewsletter to everyone you know with an interest. Click on the "Forward to a Friend."

Let us know if you are able to attend by emailing info@freedomfrontier.org by 5pm Monday April 13th. Additional meeting notice will be sent a week prior to the meeting date, with directions, agenda, and minutes.

For more information about Freedom's Frontier NHA Partner upcoming meetings click [HERE](#).

And don't forget the May 14, 2009 meeting at Fort Osage in Sibley, MO.

DONOR RECOGNITION

Thank you to those who made donations in March 2009,

- Breidenthal Foundation, KC, KS
- Missouri Kansas Border War Network, yearly donation
- Janith English, in memory of Evelyn Zane Chapin, Wyandot Nation of KS
- Wakefield Museum, speaker honorarium, Clay Co. KS

Donation Levels:

Friends of Freedom	under \$500
Missouri River Steamboat Circle	\$500 - \$999
California Road Circle	\$1,000 - \$4,999
Pony Express Circle	\$5,000 - \$9,999
Santa Fe Trail Circle	\$10,000 - \$19,999
Oregon Trail Circle	\$20,000 - \$49,999
Freedom's Frontier Circle	\$50,000 or more

Donations of any amount are welcome. To donate please contact Judy Billings at jbillings@freedomfrontier.org or mail your donation to Freedom's Frontier NHA, P.O. Box 526, Lawrence, KS 66044. You can find our current list of Founding Donors and Charter Members [here](#).

MANAGEMENT PLAN - UPDATE

**Public Encouraged to Comment on Freedom's Frontier
Draft Management Plan**

The public is invited to comment on the draft **Power of Story** of Freedom's Frontier National Heritage Area (FFNHA) Management Plan. The [Power of Story](#) is posted online for review and comments. The public will have 30 days to comment, deadline is April 22, 2009.

The [Power of Story](#) will acquaint readers with the nationally significant story of Freedom's Frontier and how partners in Freedom's Frontier are committed to telling their stories. Over the course of 2008 and early 2009, area volunteers worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting or the public. As a whole, the Management Plan will reveal insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade.

Over the next month, the remaining sections of the plan will be posted online for public comment. These sections include:

- **Power of Action**, offering tools for citizens and groups to manage the heritage area.
- **Power of Partnership**, offering recommendations for Freedom's Frontier's coordinating entity and its partners to shape the heritage area.
- **Appendices**, including acknowledgements and appendices about the planning process and background data.

The [Executive Summary](#) and the [Power of Place](#) are online, available for download and public review. Deadline for review and comments is April 22, 2009.

Instructions on how to comment can be found by clicking [HERE](#).

FREE BROCHURE CRITIQUE

St. Mary University, Asst. Professor of Marketing, David Reynolds offers Freedom's Frontier Partners a chance to have your brochures critiqued. David has 28 years professional marketing experience as well as a Masters Degree in Marketing, an MBA and has been a partner in FFNHA for a number of years.

The Strategic Marketing class is the highest level marketing class and is only open to senior marketing students. The current class of ten students will review brochures to determine whether the material/information is strategically correct; is the message strategically executed; does the material strategically reflect what the organization is trying to promote/sell; is the layout and design graphically/creatively effective?

As a FFNHA Partner you will receive a written critique of your brochure. This is

a great opportunity to partner with St. Mary University.
If you would like to have your brochure critiqued or would like to help the students further their education please send your information to:

David Reynolds
Assistant Professor of Marketing
St. Mary University
Leavenworth, KS 66048

Please include:

- Brochure
- Describe the primary target for your brochure
- Statement as to how and where you use the brochure to promote your site
- Self-addressed and stamped envelope

Deadline to mail your brochure is

April 17, 2009

IN THE NEWS

Check out the latest articles and news coverage within Freedom's Frontier National Heritage Area.

- AAA Journeys "[A Long Road to Freedom](#)"
- NBC's report "Making a Difference" [Joe Works of Humboldt, KS](#) is highlighted in this report.
- What is Imagine KC? Imagine KC is a public input project that asks citizens to evaluate and provide feedback on a vision for a sustainable future for the Kansas City region. There are many ways to participate ... check out the [Imagine KC](#) website.

Send news articles or video clips for "IN THE NEWS" to info@freedomfrontier.org, must be sent electronically with a link to the article or video.

CIVIL WAR PRESERVATION TRUST PARK DAY 2009

Park Day is an annual event sponsored by the Civil War Preservation Trust (CWPT) and the History Channel. It is an excellent opportunity to bring Civil War enthusiasts together in an effort to help keep our nation's Civil War sites

and parks in top shape.

Saturday April 4, 2009

Volunteer via email, at one of the five sites within FFNHA, just click on the sites name.

[Battle of Lexington State Historic Site](#) - Lexington, MO

[Black Jack Battlefield and Nature Park](#) - Baldwin City, KS

[Fort Blair](#) - Baxter Springs, KS

[Lone Jack Civil War Battlefield, Cemetery & Museum](#) - Lone Jack, MO

[Territorial Capital Museum](#) - Lecompton, KS

PARTNER PLEDGES AND COMMEMORATIVE COINS

Have you signed a Freedom's Frontier Partner Pledge and received your commemorative FFNHA coin? If not go to [Partner Pledge](#) on the website, print, sign and mail to: Freedom's Frontier NHA, Atten. Partner Pledge, P.O.Box 526, Lawrence, KS 66044



Make sure to attend the meeting after you send in your signed pledge, and you will be presented with the commemorative coin.

To date 117 people have signed their pledge, click [Signed Pledges](#) to see who has as of the March 12, 2009 Partners meeting.

PARTNER'S DIRECTORY

A partner's directory will be created, for those that want to participate. When completed it will be available as a PDF on the website, that you will be able to print.

To be included please send the following information to Scott Vieira at VieiraS@jocolibrary.org

Name
Site Name
Organization
Position
Address
City, State Zip
Phone
Email
Website
Committee
Description of organization (20 words or less)

If you have questions please contact [Scott](#) or info@freedomfrontier.org

HISTORY UNDER SIEGE

The Civil War Preservation Trust (CWPT) recently issued its annual History Under Siege report of the 10 most endangered battlefields and 15 most at risk sites. These represent 25 battlefields CWPT and historians believe have significant military importance and need the most immediate preservation attention. The Lone Jack Battlefield, within the boundary of Freedom's Frontier National Heritage Area, is included in the 15 most at risk sites - the only site in Missouri. The 3-1/2 acre battlefield site of the museum and cemetery is publicly owned by Jackson County and operated by the Lone Jack Historical Society. It is surrounded on three sides by residential and commercial property and on the fourth side by commercially zoned property for sale. While Section 6 in the enabling legislation addresses private property protection, Freedom's Frontier will explore ways to raise the level of importance of this site and assist the public ownership in bringing a successful conclusion to the issue.

The complete press release can be found at [Lone Jack Battlefield](#). Read [Section 6](#) of the enabling legislation, which covers property rights within Freedom's Frontier.

PARTNERS MONTHLY INVESTMENT UPDATE

Partners and attendees of Freedom's Frontier NHA were recently asked to compute their travel expenses to the monthly Partners meeting and turn them into [Julie Lenger](#). The [form](#) is available on the website or at Partners meeting. Results:

	Attendees	Total Investment
Aug/Oct-08		\$ 34,185.00
Nov-08	46	\$ 6,144.21
Dec-08	49	\$ 5,849.81
Total 2008		\$ 46,179.02
Jan-09	53	\$ 4,878.75
Feb-09	41	\$ 6,561.47
Mar-09	36	\$ 4,701.37
Total 2009		\$ 16,141.59

ARCHAEOLOGICAL FIELD SCHOOL

**Burnt District Archaeological Field School
June 8-28, 2009**

**General Order #11 and
the Archaeology of the Burned District**



The University of Missouri-Kansas City Geosciences Department and the Bates County History Museum are co-sponsoring an archaeological field school. The field school will be offered through the University of Missouri-Kansas City, but is open to all current university students in good academic standing.

This field school will focus on one of the most traumatic events in American history. In the run up to the Civil War, the Missouri-Kansas border was the scene of merciless partisan fighting between pro-Union and secessionist groups,

culminating in William Quantrill's infamous raid on Lawrence, Kansas in which nearly 200 men and boys were singled out for death. Following Quantrill's raid, the Union Army issued General Order 11. Order 11 of 1863 resulted in the complete depopulation of Bates County and the total destruction of all towns, farms, live stock, and crops. Order 11 created an extraordinary archaeological time capsule in Bates County.

The field school will research the effects of this order, particularly the ability of the county's people to recover economically and socially after the war. Although this program focuses on Civil War-era archaeological sites, students will receive training in research techniques employed by archaeologists around the world.

This field school is valuable to students planning advanced work in archaeology, students seeking employment in contract (CRM) archaeology or who merely want to experience field research in archaeology.

For more information or to request an application packet, please contact [Ann Raab](#) or visit the Bates County [Archaeology website](#).

FEATURED SITE

Mahaffie Stagecoach Stop and Farm

Mahaffie Stagecoach Stop and Farm Historic Site is located at 1200 Kansas City Road, Olathe, KS. James 'Beatty' Mahaffie and Lucinda Mahaffie moved to Olathe with their five children in 1858 from Indiana. After starting their farm next to the Santa Fe Trail, Mahaffie raised a successful crop of wheat in 1859. He sold the extra crop, becoming the first successful farmer in Johnson County, KS. Their location on the trail provided a great stopping point on a stagecoach route originating from Westport, MO. In the early 1860s, Barlow and Sanderson Stagecoach lines began contracting with the Mahaffie family to provide meals and livery service to the passengers. As stagecoach traffic increased the Mahaffie's built a fine two story limestone farmhouse with their kitchen and dining room in the cellar, which still stands today.



Beatty and Lucinda Mahaffie lived through the Border War and Civil War era in Kansas. Their farm was never visited by Quantrill and their fine house that stands today was finished right after the Civil War came to an end. However, the Mahaffie family was affected by the activities. When William Quantrill raided Olathe on September 6, 1862, his band destroyed printing presses and killed six men. Although no buildings were burned, the raid had a chilling effect on the

town. The morning after the raid, Beatty Mahaffie and his neighbor Jonathan Millikan were riding on horseback assessing the damage. Mr. Millikan picked up a small flag left behind by Quantrill's raiders and the flag is now part of the collection at the Kansas State Historical Society.



Mahaffie Stagecoach Stop and Farm Historic Site have activities and programs year round. The Heritage Center at Mahaffie has exhibits about the Mahaffie family, the Oregon, California and Santa Fe Trails, and Johnson County in the 1860s. Visitors can view a video about the Mahaffie family, and learn about how Olathe experienced the Border War and Civil War eras. To learn more about the Border War, a new video, Border War Voices, speaks about the various viewpoints of the Border War is also on display. When a visitor views this video, they can touch a screen and a character from various viewpoints presents their feelings about slavery. The viewpoints of pro-slavery, abolitionist, and farmer are all presented. The interview segments are based on the documentary 'Bad Blood' which was produced by KCPT and Wide Awake Films. The visitor makes their choice based on the viewpoints. This video is possible through a grant from the Kansas Humanities Council.

Mahaffie Stagecoach Stop and Farm Historic Site is located at 1200 Kansas City Road, Olathe, KS. For more information click [HERE](#) or call 913.971.5111.

To have your site or event considered, please send your information to [Steering Committee](#).

STEERING COMMITTEE MEMBERS FOR THE MANAGEMENT PLAN PROCESS

[Paul Bahnmaier](#), **Lecompton, KS**

[Deb Barker](#), **Ottawa, KS**

[Judy Billings](#), **Lawrence, KS**

[Carol Bohl](#), **Harrisonville, MO**

[Jody Craig](#), **Kansas City, MO**

[Janae Fuller](#), **Lexington, MO**

[Alexis Radil](#), **Olathe, KS**

[Terry Ramsey](#), **Nevada, MO**

[Eileen Robertson](#), **Humboldt, KS**

[Debbie White](#), **Lawrence, KS**

We would like to thank Lori Simms, Missouri Tourism, for her dedication and service to Freedom's Frontier as a member of the Steering Committee. Lori has recently accepted a new position with State of Missouri in Jefferson City.

We welcome Janae Fuller, Battle of Lexington and Anderson House in Lexington, Missouri, as the newest member of the FFNHA Steering Committee.

Email Marketing by



June, 2009

Volume 2, Issue 6

FOUNDING DONORS

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Join Our Mailing List!



JUNE CELEBRATION

Join us on June 18th when we will

CELEBRATE

the completion and unveiling of the
Freedom's Frontier National Heritage Area's Management Plan.

Over the past year and a half FFNHA's Partners have dedicated themselves through hard work and determination to insure their Management Plan would be a useable and working document. Join us as we honor this hard work and officially accept our plan for the coming decade. The Consulting Team of Jeffery L. Bruce & Company will debut the Freedom's Frontier National Heritage Area's Management Plan and present the plan to the FFNHA Board of Trustees, Steering Committee and Partners.

Date: Thursday June 18, 2009

Place: Kansas City Central Library
Helzberg Auditorium
14 West 10th Street
Kansas City, Missouri

Time: 2:00pm - 4:00pm (*Note time change*)

If you would like to purchase a copy of the Management Plan, please email Julie Lenger at jlenger@freedomfrontier.org. Deadline to place an order is Monday, June 8th.

Details, including directions and parking, will be sent prior to the June 18th Celebration.

NOTE: The change of date and time.

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COMMENT ON FINAL DRAFT OF MANAGEMENT PLAN

The public is invited to comment on the final draft of Freedom's Frontier National Heritage Area (FFNHA) Management Plan. Sections entitled Power of Action and Power of Partnership are the latest additions to what has previously been reviewed. The entire plan, including these sections, are posted online at the www.fffha-hosting.com. The public will have until June 6 to comment.

The Power of Action offers "toolkits" for citizens and groups to assess and improve experiences offered in Freedom's Frontier. These toolkits cover heritage preservation, tourism and marketing, and storytelling. The Power of Partnership offers in-depth information and recommendations for the Freedom's Frontier coordinating entity and its partners to manage the heritage area. This section addresses heritage preservation, recreation, natural resource conservation, interpretation, education, tourism, marketing and economic development.

Over the course of 2008 and early 2009, area volunteers have worked with a consultant group to produce the Management Plan. Each section of the plan has been reviewed by committees and the organization's Steering Committee before posting for the public. As a whole, the Management Plan reveals insights and information gleaned during the planning process and will guide the heritage area's activities for the next decade. Additional information about Freedom's Frontier can be found online at www.freedomsfrontier.org.

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LETTERS OF COMMITMENT

Freedom's Frontier NHA is seeking letters of commitment to be included in the Management Plan.

A Letter of Commitment is basically a written recognition of "how your organization's mission overlaps with Freedom's Frontier's mission and what you are doing or will do to further both of those missions in the future." FFNHA Mission Statement

Letters can be from all our Partners; Historical Societies, Museums, Individuals, Cities, Counties, State Governments, Chambers of Commerce, Convention & Visitor Bureaus, Humanities Councils, Places of Business, State Tourism Departments, Libraries, Re-enactors and any organization whose mission is similar to Freedom's Frontier NHA.

You can find several examples on the FFNHA website by clicking [Commitment Letters - Management Plan](#)

You may fax to 785.856.5303 or 785.865.4488 or email to jlenger@freedomfrontier.org or info@freedomfrontier.org

**Letters MUST be received before
Monday June 8, 2009.**

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PARTNER'S DIRECTORY

The new Freedom's Frontier NHA Partners directory is now available. Each listing has a short description, of the site or organization, that will be useful when trying to make connections, either with people or stories. There are currently 13 partners listed. We will update the directory and make it available to partners as additions are received.

When the directory is posted on the website it will be password protected so only partners will have access to the information. Until then you can receive a copy via email by contacting Scott Vieira, email below.

If you would like to be included please send the following information to Scott Vieira at VieiraS@jocolibrary.org

Name
Site Name
Organization
Position
Address
City, State Zip
Phone
Email
Website
Committee
Description of organization (20 words or less)

If you have questions or would like to receive a copy please contact [Scott](#) or info@freedomfrontier.org

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NATIONAL ARCHIVES - KANSAS CITY, MO

The National Archives in Kansas City has recently relocated to the Union Station complex at 400 West Pershing Road. The archives serve Missouri, Kansas, Iowa and Nebraska. Below are two exhibits that are of interest to Freedom's Frontier Partners.

The Kansas-Nebraska Act

22 May - December 31

Exhibit focuses on the Kansas-Nebraska Act of 1854. The original Act will be on loan from Washington, D.C. This exhibit emphasizes the Act's impact on the region, its role in the "Bleeding Kansas" conflict, and how it affected national sentiment over the question of slavery.

It's Big (75th Anniversary of the National Archives)

22 May - January 23, 2010

Exhibit features big documents, big ideas, big personalities and big events from the Central Plains Region. Documents, maps, artifacts and photographs from the archive holdings tell stories of human and historical interest.



[The National Archives at Kansas City](#)

400 West Pershing Road, Kansas City, MO
816-268-8000

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KANSAS HISTORY DAY PROGRAM

There were two entries competing for the Bleeding Kansas award at this year's State History Day program. A Junior Group Exhibit was entered by Roy Guerreo, Nick Link, Jaron Rusch, and John Glave from Rolla Junior High in southwest Kansas. Their teacher is Mary Courtney. The winning project for the Bleeding Kansas Award for the State History Day this year went to a Senior Group Performance: "Cyclone in Calico: The Nation in

Her Wake." The participants were Theresa Schafer, Elizabeth Wallace, David Cox, and Marcus Page from Ft Scott Christian Heights, Fort Scott. Their teacher is Maria Bahr.

There were 131 students competing in the junior division and 97 seniors representing the seven districts across the state. The categories they competed in were historical papers, exhibits, performances, documentaries, and websites.

Thank you to Bill Wagnon for judging the KS History Day competition on behalf of Freedom's Frontier NHA.

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DONOR RECOGNITION

Donation Levels:

Friends of Freedom	under \$500
Missouri River Steamboat Circle	\$500 - \$999
California Road Circle	\$1,000 - \$4,999
Pony Express Circle	\$5,000 - \$9,999
Santa Fe Trail Circle	\$10,000 - \$19,999
Oregon Trail Circle	\$20,000 - \$49,999
Freedom's Frontier Circle	\$50,000 or more

Donations of any amount are welcome. To donate please contact Judy Billings at jbillings@freedomfrontier.org or mail your donation to Freedom's Frontier NHA, P.O. Box 526, Lawrence, KS 66044. You can find our current list of Founding Donors and Charter Members [here](#).

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SAMPLER FESTIVAL 2010/2011

Leavenworth, KS will host the 2010-2011 Kansas Sampler Festival. The festival will be held on May 1 & 2, 2010.



In 2010 and 2011 Freedom's Frontier NHA will host a performance tent at the Kansas Sampler Festival. Inside, the large tent, we will offer festival goers portrayals of the struggles and triumphs that both the Kansans and Missourians endured. During non-performance times there will be an area with children's period games and activities. This is a great opportunity to share all sides of the pre-Civil War and Civil War, Shaping the Frontier and the Enduring

Struggle for Freedom stories, the three themes of FFNHA.

We are looking for individuals or groups that would be interested in participating/performing, educating, or demonstrating a craft or skill. A sample of some of the types of performance and activities might include:

- Historic story telling
- Era music
- 1st person portrayal
- Children's games
- Children's clothing, for dress-up
- Period demonstrations

Lecompton Players, Carol Bohl's group of re-enactors and Aunt Polly are a few of the people that have already shown an interest in performing. If you are interested or know someone that would like to participate or want more information please contact Debbie at dwhite@freedomfrontier.org.

If you would like to help with the planning of this event contact Debbie at the above email.

"The Kansas Sampler Festival is like a living brochure of Kansas! In 2009, 140 communities provided a sample of what there is to see, do, hear, taste, buy, and learn in Kansas! The festival was designed to bring communities and attractions from all over the state together to make it easy for the public to discover trip possibilities. In other words, the primary purpose of the festival is to provide the public a sample of what there is to see and do in Kansas." Marci Penner

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MUSEUM SURVIVAL GUIDE

The American Association of Museums has created a survival guide to help weather the 2009 economic forecasts. In it you will find:

- Seeing the Big Picture
- Fundraising
- Practical Tips & Ideas
- Management Advice & Strategy
- Downsizing & Retrenchment

To view their website and the survival guide click [American Association of Museums 2009 Survival Guide](#)

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EARN A CERTIFICATE IN PUBLIC HISTORY

Interested in writing historical fiction, working in a museum, making historical films, or in other ways presenting history to a public audience? You can now earn a certificate in public history at Cottey College.



To complete the certificate, you earn 21 credits of both history classes and hands-on application courses. Want to be a Chautauqua performer? Combine your study of history with acting and costume design. Want to publish articles? Combine your study of history with photography and writing classes.

The possibilities are endless! You craft the certificate to meet your goals.

Angela Philips, Michelle Green, and Emily Sullivan on an archeological dig while interning at the Vernon County Historical Society.

For more information contact:

Dr. Angela Firkus

Cottey College

1000 West Austin Boulevard

Nevada, MO 64772

afirkus@cottey.edu

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PARTNER OPPORTUNITIES

- **FFNHA Events calendar** - Post your events on the FFNHA website calendar, click [Submit](#) to enter your events on Freedom's Frontier website.
- **AASLH (American Association for State & Local History) - Collections Camp: Military History** Three-day workshop will focus on the care, conservation, and exhibition of military artifacts in museum collections, specifically from the 20th-century. National World War I Museum, Kansas City, MO

- **National Park Service - Rivers, Trails, and Conservation Assistance Program (RTCA)** - RTCA staff provide technical assistance to communities so they can conserve rivers, preserve open space, and develop trails and greenways. For more information click [RTCA](#).

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PARTNERS MONTHLY INVESTMENT UPDATE

Partners and attendees of Freedom's Frontier NHA were recently asked to compute their travel expenses to the monthly Partners meeting and turn them into [Julie Lenger](#). The [form](#) is available on the website or at Partners meeting.

	<u>Attendees</u>	<u>Total Investment</u>
Aug/Oct-08		\$ 34,185.00
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Dec-08	49	\$ 5,849.81
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Mar-09	36	\$ 4,701.37
Apr-09	49	\$ 6,557.18
May-09	47	\$ 6,378.93
Total 2009		\$ 29,077.70
Grand Total		\$ 75,256.72

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STEERING COMMITTEE MEMBERS FOR THE MANAGEMENT PLAN PROCESS

[Paul Bahnmaier](#), **Lecompton, KS**
[Deb Barker](#), **Ottawa, KS**
[Judy Billings](#), **Lawrence, KS**
[Carol Bohl](#), **Harrisonville, MO**
[Jody Craig](#), **Kansas City, MO**
[Janae Fuller](#), **Lexington, MO**
[Alexis Radil](#), **Olathe, KS**
[Terry Ramsey](#), **Nevada, MO**
[Eileen Robertson](#), **Humboldt, KS**
[Debbie White](#), **Lawrence, KS**

We would like to thank Lori Simms, Missouri Tourism, for her dedication and service to Freedom's Frontier as a member of the Steering Committee. Lori has recently accepted a new position with State of Missouri in Jefferson City.

We welcome Janae Fuller, Battle of Lexington and Anderson House in Lexington, Missouri, as the newest member of the FFNHA Steering Committee.

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This email was sent to dwhite@freedomfrontier.org by info@freedomfrontier.org.
[Update Profile/Email Address](#) | Instant removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).

Freedom's Frontier NHA | P.O. Box 526 | Lawrence | KS | 66044

Email Marketing by



Freedom's Frontier National Heritage Area shares information with its Facebook fans via <http://www.facebook.com/home.php#/pages/Freedoms-Frontier-National-Heritage-Area/30813874506>.

The screenshot shows a Microsoft Internet Explorer browser window displaying the Facebook page for Freedom's Frontier National Heritage Area. The browser's address bar shows the URL: <http://www.facebook.com/home.php#/pages/Freedoms-Frontier-National-Heritage-Area/30813874506>. The Facebook page header includes the name "Freedom's Frontier National Heritage Area" and navigation tabs for Wall, Info, Photos, Notes, Discussions, and Boxes. The main content area features a "What's on your mind?" text box with a "Share" button. Below this, there are two posts from the page. The first post, dated June 11 at 8:53am, announces that the Board of Trustees approved the Management Plan. The second post, dated June 11 at 4:03pm, is a reminder about becoming a Founding Donor or Charter Member. On the left side, there is a "Fans" section showing 6 of 80 fans, with profile pictures of Tami Goldman, Chris Lenger, and Olivia Simmons. On the right side, there are advertisements for "Hawthorne on TNT Tonight" and "Wedding Day: TNT Tonight". The Windows taskbar at the bottom shows several open applications, including "TOC for Ap...", "For 2009 M...", "Inbox - Mic...", "Pandora Ra...", "Facebook | ...", and "Adobe Acro...", along with the system clock showing 3:00 PM.

The Freedom's Frontier Speakers Bureau has given approximately 30 presentations to area residents, reaching approximately 900 residents. The following PowerPoint presentation was posted online in November 2008 to assist partners in giving these presentations.



Freedom's Frontier National Heritage Area



- What is a National Heritage Area?
- What is Freedom's Frontier National Heritage Area?
- What does it mean to be a National Heritage Area?
- Where are we today?
- What is in our future?
- How can you become involved?

Freedom's
Frontier
NATIONAL HERITAGE AREA



What is a National Heritage Area?

- Nationally distinctive landscape
- Recognized by Congress
- Tells a nationally important story

RIVERS OF STEEL



HERITAGE AREA

OHIO & ERIE
CANALWAY



TENNESSEE
CIVIL WAR
NATIONAL HERITAGE AREA



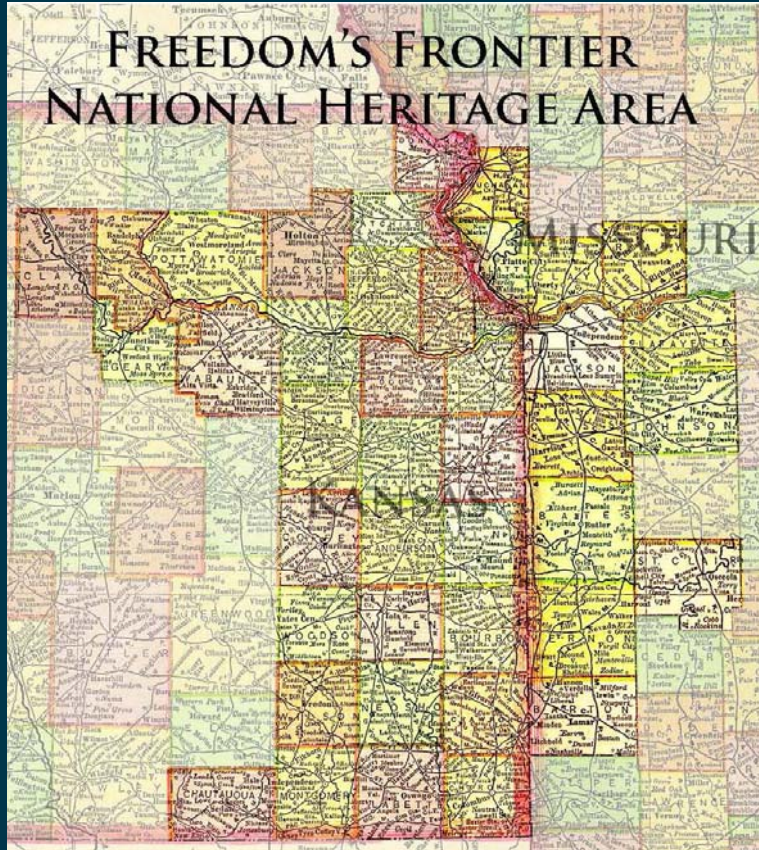
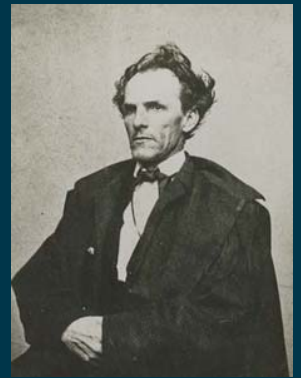


Background

The National Park Service provides technical assistance as well as financial assistance for a limited number of years following designation.



What is FFNHA?



Our Story

Shaping the Frontier

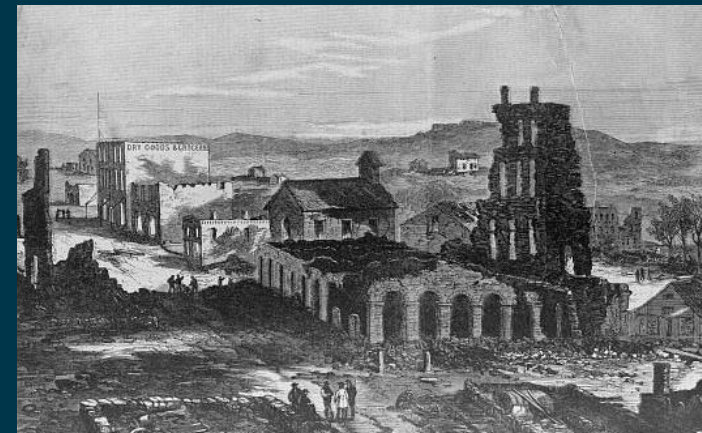
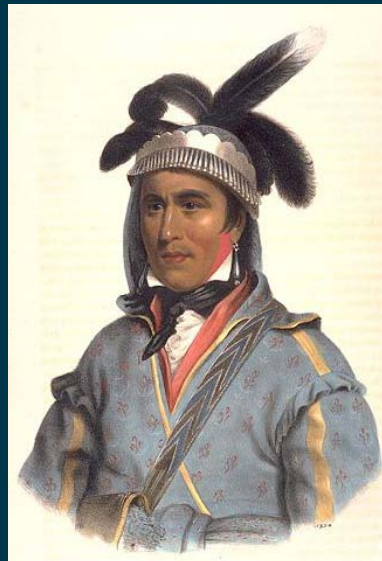
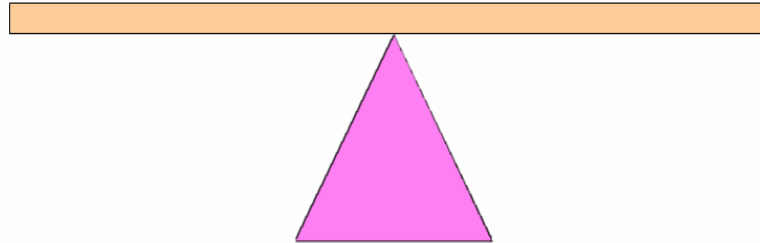
Setting the stage for the Missouri-Kansas Border War and testing the freedom of choice: slavery, settlement and displacement.

Missouri-Kansas Border War

Redefining freedom of choice

Enduring Struggles for Freedom

The ongoing quest for equality, freedom of belief and freedom of choice



Our stories
continue to
evolve...not only
about the past,



but also about
who we have
become as a
result of historic
events in our area.

SAVE
Brown
vs.
Board of
Education
BUILD
THE NEW
CIVIL RIGHTS
MOVEMENT





Our Area

FFNHA is made up of 41 counties in Western Missouri and Eastern Kansas.





Our Goals

1. Build awareness of our story.
2. Enhance, sustain and preserve our sense of place.
3. Inspire tolerance and respect for multiple perspectives.
4. Empower residents to share our story.



What does it mean to be a National Heritage Area?

Recognition

Bridging Boundaries

Sharing Resources

Involving Stakeholders

Creating a Better Place to Live

Fostering a Stronger “Sense of Place”

Encouraging a Stronger “Pride of Place”



Where Are We Today?

- Grassroots organization
- Monthly Meetings
- Fundraising
- Planning Process





What's In Our Future?



FFNHA is meant to be an umbrella organization, under which all can feel comfortable, tell their stories and work together.

How do we reach this goal?



How Can You Become Involved?

- Attend monthly meetings
- Share your opinion
- Join the mailing list
- Spread the word
- Contribute financially
- Research your stories to connect to FFNHA
- Schedule a Freedom's Frontier volunteer representative to provide a guest presentation within your community.



www.freedomfrontier.org

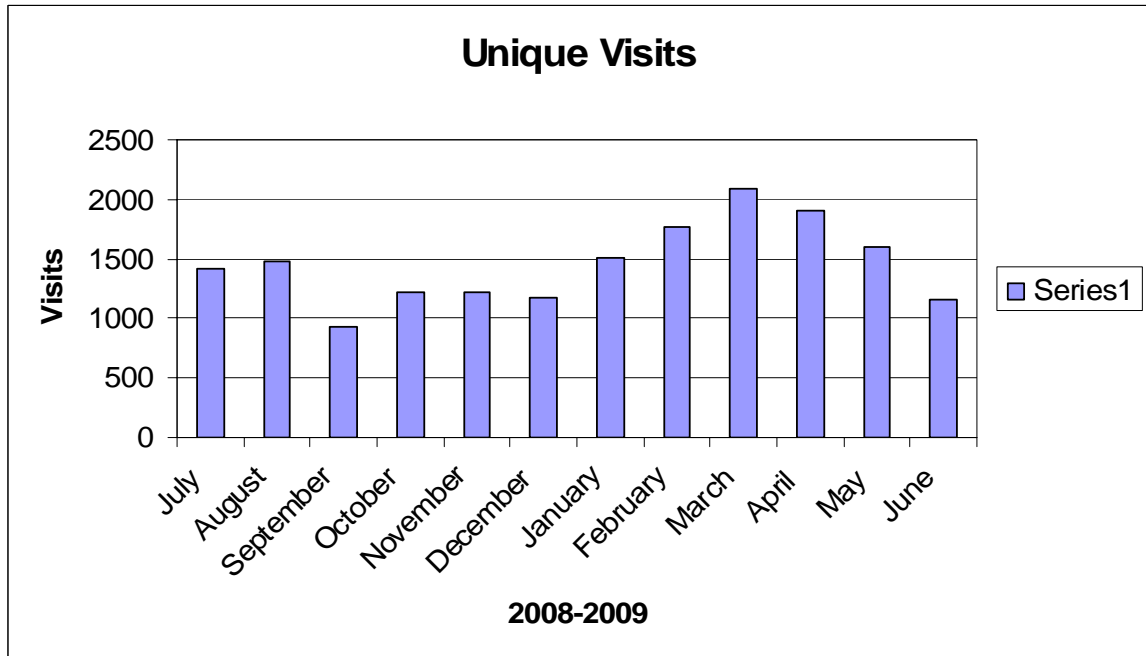
P.O.Box 526

Lawrence, KS 66044

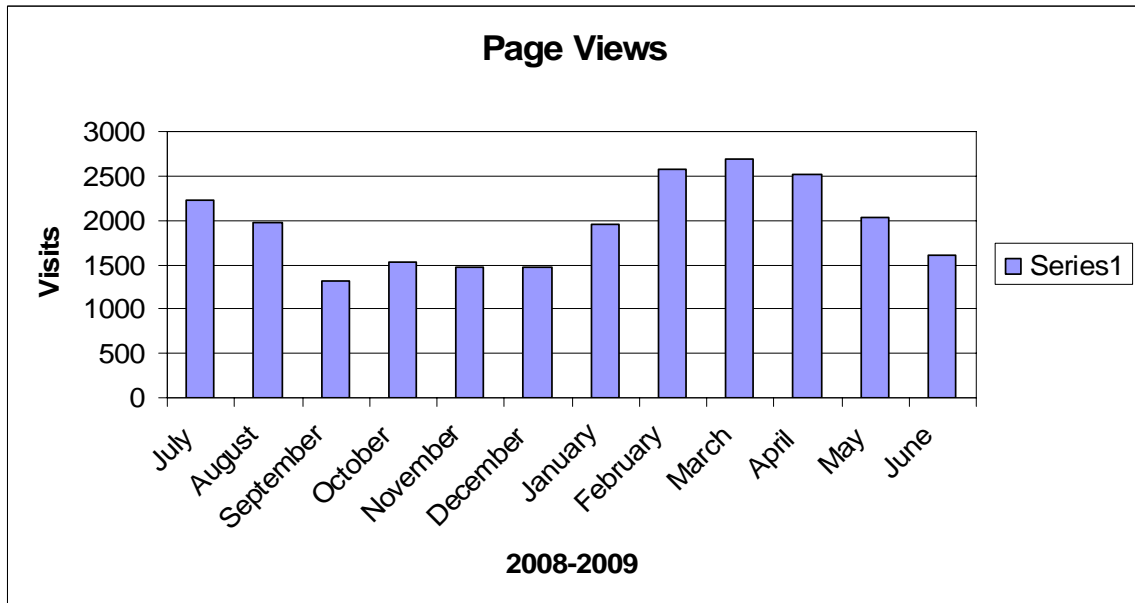
(785) 856-5300

info@freedomfrontier.org

Web statistics for ffnha-hosting.com



A visitor is counted as a unique visit when requesting at least one page.
June reporting is from June 1 - June 16.



Only fully loaded pages count as a page view.
June reporting is from June 1 - June 16.

Summary Report: Visioning Process

Results and Initial Analysis to Date

DRAFT
APRIL 2008

Questions or opinions about this document? Please send your comments to FFNHA so they may be recorded as part of the review process. These responses will be used this fall as reference for when the planning team works with FFNHA to compile all of the components into a general management plan. At that time, the statements will be reviewed to determine their appropriateness and modified to reflect any new discovery or consensus of opinions.

Send comments via e-mail – info@freedomfrontier.org

Overview

The FFNHA Visioning process consisted of four meetings to garner public input on Vision, Mission, Values, Goals, and Objectives. For reference, each of these terms is defined in the Management Planning Process Glossary. The terms served as the basis for creating the Freedom’s Frontier National Heritage Area (FFNHA) Foundation Statement.

Three of the meetings took place in public locations during the winter and early spring of 2008. One forum was conducted via an Internet-based survey. Meetings One and Two involved the use of nominal group technique in which small groups of 10-25 participants worked with a facilitator to generate ideas based on pre-determined assignments.

TABLE 1: Visioning Meeting Formats and Locations

Meeting 1	Olathe KS	3/13/08	Vision and Mission Definition
Meeting 2	Lawrence KS	3/31/08	Values, Goals, and Objectives
Meeting 3	Lawrence KS	4/1/08	Voting on Proposed Mission and Vision
Meeting 4	Web Survey	3/18-3/28	Questions to validate findings from first Three Meetings

Meeting 1: Vision and Mission Definition, Olathe KS 3/13/08

After an overall introduction defining the meaning of “Vision” and “Mission,” the large group of 104 stakeholders from around the FFNHA region broke into four small groups, each with a facilitator. With its focus on developing descriptors from which to craft a Vision and Mission statement for FFNHA, small group facilitators in Meeting One read the following assignment statements.

For the morning session on Vision, the assignment given was as follows:

“How would you like the FFNHA region to function, live, embrace history and ecology, express its history and draw people in 2028?”

The Vision small group session encouraged participants to consider the entire 41-county region and the image they would see in 20 years. The mission session was

more pragmatic, asking the group to comment on how the Vision can be achieved and the role the FFNHA management entity might play in building that Vision.

In the Vision session, participants were shown a flip chart that included eight descriptor phrases that reflect findings from earlier public input and content from the FFNHA feasibility study. These phrases served as models of what descriptors could be and the range of topics to explore – from tourism to regional economy and local pride.

Participants were then asked to write down on an index card the “three favorite places in their county” and three leading adjectives that they would like to include in the Vision. Participants then each shared what they wrote. Facilitators used this technique to encourage less vocal people to share their thoughts at the outset. An open discussion followed to record phrases and descriptors to consider. Participation in all four small groups was broad and active and the comments reflected the index card exercise.

After 30 minutes of conversation, the facilitator then asked each member to “vote” for the recorded descriptors written on the flipchart based on the group dialogue. Each participant had eight adhesive dots, and voted for their favorites using one dot per phrase.

The results of this nominal group discussion and voting are shown in Table 2. In order to interpret the raw results, the planning team created a content analysis of the descriptors, clustering them into categories as shown in the table. Similar descriptors from the different small groups were clustered and given a subtotal.