DLN: 93493195004395

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

5,816,842,431

25,723,105,228

6,006,332,328

29,221,141,228

OMB No 1545-0047

Open to Public Inspectio<u>n</u>

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

, 2013, and ending 08-31-2014 A For the 2013 calendar year, or tax year beginning 09-01-2013 C Name of organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD D Employer identification number B Check if applicable Address change JUNIOR UNIVERSITY 94-1156365 Name change STANFORD UNIVERSITY Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Terminated (650)725-1732 City or town, state or province, country, and ZIP or foreign postal code PALO ALTO, CA 94304 Amended return Application pending **G** Gross receipts \$ 30,106,358,334 Name and address of principal officer **H(a)** Is this a group return for John Hennessy Yes 🔽 No subordinates? Building 10 Stanford, CA 94305 ┌ Yes ┌ No **H(b)** Are all subordinates included? Tax-exempt status **▽** 501(c)(3) **□** 501(c) ( ) **◄** (insert no ) ☐ 4947(a)(1) or ☐ 527 If "No," attach a list (see instructions) Website: ► WWW STANFORD EDU H(c) Group exemption number ▶ K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1885 M State of legal domicile CA Part I Summary 1 Briefly describe the organization's mission or most significant activities STANFORD UNIVERSITY IS ONE OF A SELECT GROUP OF AMERICAN UNIVERSITIES THAT HAVE ACHIEVED EMINENCE IN BOTH UNDERGRADUATE AND GRADUATE EDUCATION, AND RESEARCH - CONT'D SCH O Activities & Governance 2 Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . 35 4 25 f 4 Number of independent voting members of the governing body (Part VI, line 1b) f .5 Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 34,698 Total number of volunteers (estimate if necessary) . . . 6 11,000 13,793,521 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . **b** Net unrelated business taxable income from Form 990-T, line 34 . -62,561,524 **Current Year** 1,821,722,630 1,719,795,101 Contributions and grants (Part VIII, line 1h) . 2,042,740,583 Program service revenue (Part VIII, line 2g) . 2,201,349,358 1,069,740,558 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 1,579,276,073 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 104,233,612 114,675,185 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 4,936,509,854 5,717,023,246 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . 390,384,372 413,338,102 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 2,498,157,422 2,659,609,408 Expenses 5-10) 645,950 763,836 16a Professional fundraising fees (Part IX, column (A), line 11e) . . b Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright$  82,049,632 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 1,567,849,260 1,411,601,424 4,300,789,168 4,641,560,606 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 1,075,462,640 19 Revenue less expenses Subtract line 18 from line 12  $\,$  . 635,720,686 (Assets or de Balances **Beginning of Current End of Year** Year 31,539,947,659 35,227,473,556 20 Total assets (Part X, line 16) .

#### Net assets or fund balances Subtract line 21 from line 20 Signature Block

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of prepar preparer has any knowledge

Total liabilities (Part X, line 26) . . . . . .

Sign
Here

Signature of officer

SUZANNE CALANDRA SR ASSOCIATE VP FOR FINANCE

Type or print name and title

# **Paid** Preparer Use Only

21

22

Print/Type preparer's name Preparer's signature ROBERT W FRIZ Firm's address ► 2 COMMERCE SQ17002001 MARKET ST PHILADELPHIA, PA 19103

May the IRS discuss this return with the preparer shown above? (see instruction

Form	990 (2013)	Page <b>2</b>
Par	Statement of Program Service Accomplishments Check If Schedule O contains a response or note to any line in this Part III	F
1	Briefly describe the organization's mission	
	FORD UNIVERSITY IS ONE OF A SELECT GROUP OF AMERICAN UNIVERSITIES THAT HAVE ACHIEVED EMINENCE IN RGRADUATE AND GRADUATE EDUCATION, AND RESEARCH - CONT'D SCH O	вотн
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	lo
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	<b>Vo</b>
	If "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code ) (Expenses \$ 1,492,359,889 including grants of \$ 34,980,642 ) (Revenue \$ 719,761,507 )	
	INSTRUCTION AND DEPARTMENTAL RESEARCH - SEE SCH O	
	(Code ) (Expenses \$ 1,075,576,597 including grants of \$ 21,843,993 ) (Revenue \$ 230,055,514 )	
	ORGANIZED RESEARCH - REVENUE AMOUNT REPORTED ON LINE 4B DOES NOT INCLUDE \$1,036,090,761 IN FEDERAL RESEARCH SUPPORT CONT'D SCH	)
4c	(Code ) (Expenses \$ 896,358,713 including grants of \$ 1,254,656 ) (Revenue \$ 848,817,699 ) UNIVERSITY AUXILIARY ACTIVITIES - SEE SCH O	
	Other program services (Describe in Schedule O )	
	(Expenses \$ 644,217,432 including grants of \$ 355,258,811 ) (Revenue \$ 402,714,638 )	
4e	Total program service expenses ► 4,108,512,631	
	Form <b>990</b>	(2013)

Part IV	Checklist of	Required	Schedules

			V	N <sub>a</sub>
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V		Yes	]. N
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   28,560		165	
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
٠	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	by this return			
ט	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
la	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
1a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		١
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
_		5c		_
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
ч	If "Yes," indicate the number of Forms 8282 filed during the year	<del></del>	165	
•	in res, indicate the number of forms of 202 med during the year 1.1.1.			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		l l
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		l l
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	   7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h	Yes	
В	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		١
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		١
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	134		_
-	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
Ь			1	1
	This which the organization is need to issue qualified health plans			
c	Enter the amount of reserves on hand	14a	 	   <sub>N</sub>

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI	Check if Schedule O	contains a response of	or note to any	line in this F	art V I													.[▽
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<u> </u>	ection A. Governing Body and Management										
					Yes	No					
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year	1a	35								
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O										
b	Enter the number of voting members included in line 1a, above, who are independent	1b	25								
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2	Yes						
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con			3		No					
4	Did the organization make any significant changes to its governing documents since filed?	the p	rior Form 990 was	4		No					
5	Did the organization become aware during the year of a significant diversion of the or	rganız	ation's assets? .	5		No					
6	Did the organization have members or stockholders?			6		No					
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a		No					
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		members, stockholders,	7b		No					
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons ui	ndertaken during the								
а	The governing body?			8a	Yes						
b											
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No					
Se	ection B. Policies (This Section B requests information about policies not a	requi	ired by the Internal R	eveni	ue Cod	e.)					
						l					
					Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	No No					
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10a 10b	Yes						
b	If "Yes," did the organization have written policies and procedures governing the act	on's e	xempt purposes?	10b	Yes						
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it	on's e s gov	xempt purposes? erning body before filing 	10b							
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov · ·	xempt purposes? erning body before filing	10b							
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990 to all members of its form?	on's e s gov · · Form 9 · ly inte	xempt purposes? erning body before filing	10b	Yes						
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's ess gov  form 9  ly inte  the p	xempt purposes? erning body before filing	10b 11a 12a	Yes						
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	on's eas gov  form 9  ly inte  the p	xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes						
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's eas gov	xempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes						
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	on's ess gov form S ly inte the p	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes						
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Ford the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revi	on's ess gov  form 9  ly inte  the p  lew ar  e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes						
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's ess gov  form 9  ly inte  the p  lew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes						
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	on's ess gov  form 9  ly inte  the p  lew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes						
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization	on's es gov  form 9  ly inte  the p  lew ar  e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes						
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organication of the organization o	on's ess gov  form S  ly inte  the p  lew ar  e deli  crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No					
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	on's ess gov  form 9  ly inte  the p  lew ar  e deli  crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No					
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organication in joint venture arrangements under applicable federal tax law, and take	on's ess gov  form 9  ly inte  the p  lew ar  e deli  crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No					
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	on's ess gov  form 9  ly inte  the p  lew ar  e deli  crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No					

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►CHRISTOPHER CANELLOS 3145 PORTER DRIVE Palo Alto, CA 94304 (650)725-1732

Form 990	(2013)	
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Р	а	a	e	7

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

◆ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B)	Dag	tion	(C)		hacl:		(D)	(E)	<b>(F)</b> Estimated
ivarrie and little	Average hours per week (list any hours	more t	:han o on is	one l both	box, an d	heck unless officer stee)	i	Reportable compensation from the organization (W- 2/1099-MISC)	Reportable compensation from related organizations	amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		(W- 2/1099- MISC)	organization and related organizations
-										
	1	I		_	_	<u> </u>		I		Form <b>990</b> (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Tıtle	(B) A verage hours per week (list any hours	more t	tion ( han d n is l	one I both	box, an c r/trus	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	C	(F) Estima mount o compens	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		ganızatı relatı organıza	ed
											+		
											-		
1b	Sub-Total			<u> </u>				<b> </b>					
c	Total from continuation sheet	s to Part VII, S	ection A	١.				Þ					
d	Total (add lines 1b and 1c) .				•			•	18,581,949		0		5,639,071
2	Total number of individuals (in \$100,000 of reportable compe							e) w	ho received more th	nan			
												Yes	No
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>						emplo	yee,	, or highest compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ												
5	Did any person listed on line 1	a receive or acc	rue cor	npen	• satı	• on fr	om an	• / unr	related organization	or individual for	4	Yes	
	services rendered to the organ										5		No
Se	ction B. Independent Co	ntractors											
1	Complete this table for your five compensation from the organization											ax vear	
	compensation from the organiz	(A)		<u> </u>	101		. u. c.iiu	., y e	.a. chang with or Wi	(B)	,,, <u>3</u> (	.ax year	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
THE WHITING-TURNER CONTRACTING CO, PO BOX 17596 BALTIMORE MD 212971596	CONSTRUCTION	253,778,029
DEVCON CONSTRUCTION INC, 690 GIBRALTAR DR MILPITAS CA 95035	CONSTRUCTION	87,913,728
VANCE BROWN INC, 3197 PARK BOULEVARD PALO ALTO CA 94306	CONSTRUCTION	75,006,070
LEVEL 10 CONSTRUCTION LP, 1050 ENTERPRISE WAY 250 SUNNYVALE CA 94089	CONSTRUCTION	22,529,416
HATHAWAY DINWIDDIE CONSTRUCTION CO, 565 LAURELWOOD RD SANTA CLARA CA 950542419	CONSTRUCTION	22,276,387

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►820

Part V	/##1
Giffs, Grants nilar Amounts	1a b c d
Contributions, Gifts, Grants and Other Similar Amounts	e f g h
Program Service Revenue	2a b c d e f
	3 4 5 6a b c d
Other Revenue	c d 8a b c 9a
	ь с 10а ь
	С
	11a b c d e

VIII	Statement of	o <b>f Revenue</b> ule O contains a respo	nco or noto to any lu	no in this Bart VIII			৮
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns 1a					
b	Membership du	ies <b>1b</b>					
С	Fundraising ev	ents <b>1c</b>	1,264,337				
d	Related organiz	zations 1d					
е	Government grant	s (contributions) <b>1e</b>	1,036,090,761				
f	All other contribute	ons, gifts, grants, and <b>1f</b> ot included above	784,367,532				
g	Noncash contributi 1a-1f \$	ons included in lines	245,018,382	į	į		
h	Total. Add line:	s 1a-1f		1,821,722,630			
1			Business Code				
2a	STUDENT INCOME		900099	782,538,051	782,538,051		
ь	NONGOVERNMENT	RESEARCH	900099	230,055,514	230,055,514		
c	PATIENT CARE		900099	697,504,797	697,504,797		
d	SPECIAL PROGRAM	1S	900099	490,234,483	490,234,483		
e	DRIVING RANGE		713910	642,461		642,461	
f	All other progra	am service revenue		374,052		374,052	
	Total. Add lines	c 2a 2f		2 201 240 259			
3		come (including dividen		2,201,349,358			
	and other sımıl	aramounts)	•	297,273,970		8,811,276	, ,
4		stment of tax-exempt bond	` ` . F	102,837			102,837
5	Royalties .			8,483,958			8,483,958
62	Gross rents	(ı) Real 144,742,099	(II) Personal				
b	Less rental	41,117,682					
c	expenses Rental income	103,624,417	0				
	or (loss)			103,624,417			103,624,417
d	Net rental inco	me or (loss)  (i) Securities	(II) O ther	103,024,417			103,024,417
7a	Gross amount from sales of assets other	25,625,153,848	2,487,988				
b	than inventory Less cost or other basis and	24,342,810,460	2,932,110				
С	sales expenses Gaın or (loss)	1,282,343,388	-444,122				
d	Net gain or (los	ss)		1,281,899,266		3,965,732	1,277,933,534
8a	events (not inc \$ 1,264 of contributions See Part IV, lin	s reported on line 1c) ne 18 a	137,722				
b		penses <b>b</b> (loss) from fundraising	628,639 events <b>.</b>	-490,917			-490,917
9a	Gross income f	from gaming activities					
Ь	Less direct ex	apenses b					
1		(loss) from gaming acti	vities	0			
10a	Gross sales of returns and allo						
		a	4,903,924				
b		oods sold <b>b</b>	1,846,197	3,057,727			3,057,727
c	Miscellaneou	(loss) from sales of inv s Revenue	entory	3,031,121			3,031,121
11a			222233 2342				
ь			+				
С			+				
d	All other reven	ue					
e	Total. Add lines	s 11a-11d	🕨	0			
12	Total revenue.	See Instructions .					
1			· 1	5.717.023.246	2,200,332,845	13,793,521	1,681,174,250

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

3666	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al	l other organizat	ions must compl	ete column (A )	
	Check if Schedule O contains a response or note to any line in this	Part IX	<u></u>	<u> </u>	<u> </u>
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations				
	in the United States See Part IV, line 21	20,085,970	20,085,970		
2	Grants and other assistance to individuals in the				
	United States See Part IV, line 22	382,738,678	382,738,678		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the United States See Part IV, lines 15 and 16	10,513,454	10 512 454		
4	Benefits paid to or for members	10,313,434	10,513,454		
-		U			
5	Compensation of current officers, directors, trustees, and key employees	11,887,400	4,160,590	6,775,818	950,992
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	589,017	376,971		212,046
7	Other salaries and wages	2,133,284,126	1,958,311,594	127,263,432	47,709,100
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	129,471,136	108,967,174	16,914,329	3,589,633
9	Other employee benefits	264,920,140	222,965,519	34,609,616	7,345,005
10	Payroll taxes	119,457,589	100,539,443	15,606,142	3,312,004
11	Fees for services (non-employees)	225,101,002	200,000,110	10,000,111	2,022,001
 a	Management	2,721,168	2,412,299	308,869	
b	Legal	11,223,044	1,652,748	· · · · · ·	46,587
c	Accounting	2,256,704	167,859	2,088,393	452
d	Lobbying	59,007	6,072	52,905	30
e	Professional fundraising services See Part IV, line 17	763,836	-,	,	763,836
f	Investment management fees	26,867,551		26,867,551	
g	Other (If line 11g amount exceeds 10% of line 25,	20,007,001		25,551,7551	
9	column (A) amount, list line 11g expenses on Schedule O)	206,554,184	168,591,563	34,904,989	3,057,632
12	Advertising and promotion	5,520,735	5,340,742	104,726	75,267
13	Office expenses	248,210,879	228,065,230	15,374,104	4,771,545
14	Information technology	21,287,944	11,349,086	9,489,240	449,618
15	Royalties	15,242,687	9,747,921	5,492,744	2,022
16	Occupancy	194,143,873	175,441,414		1,962,751
17	Travel	72,998,109	67,675,271	3,435,430	1,887,408
18	Payments of travel or entertainment expenses for any federal,		21,212,212	2,122,122	
	state, or local public officials	7,094		7,094	
19	Conferences, conventions, and meetings	11,877,366	10,689,951	1,015,815	171,600
20	Interest	74,859,807	73,678,184	976,148	205,475
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	310,958,429	275,691,574	34,116,828	1,150,027
23	Insurance	18,462,011	4,199,881	14,247,297	14,833
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	EQUIPMENT RENT & MAINTENANCE	9,334,390	8,358,763	843,829	131,798
b	PRINTING & PUBLICATION	10,883,950	8,412,795	1,463,227	1,007,928
c	SLAC NON-SALARY EXPENSE	153,190,413	153,132,605	57,703	105
d	RESEARCH SUBAWARDS	66,004,302	65,999,575	4,573	154
e	All other expenses	105,185,613	29,239,705	72,714,124	3,231,784
25	Total functional expenses. Add lines 1 through 24e	4,641,560,606	4,108,512,631	<b> </b>	82,049,632
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				rm <b>990</b> (2013)

Part X Balance Sheet

re	rt A	Check if Schedule O contains a response or note to any li	ne ın th	ıs Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			167,491	1	197,773
	2	Savings and temporary cash investments			784,275,739	2	630,016,595
	3	Pledges and grants receivable, net			644,811,377	3	711,795,169
	4	Accounts receivable, net			440,131,767	4	540,899,348
	5	Loans and other receivables from current and former offic key employees, and highest compensated employees Co Schedule L	mplete	Part II of	4,560,843	5	10,146,687
Assets	6	Loans and other receivables from other disqualified perso section 4958(f)(1)), persons described in section 4958(c employers and sponsoring organizations of section 501(c employees' beneficiary organizations (see instructions) C Schedule L	:)(3 <sup>`</sup> )(B) )(9) vol	, and contributing untary			
88	l _				527 222 222	-	570 404 454
⋖	7	Notes and loans receivable, net			527,206,208		578,481,451
	8	Inventories for sale or use			6,051,425		5,613,335
	9	Prepaid expenses and deferred charges			56,171,680	9	62,255,758
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	8,154,354,561			
	Ь	Less accumulated depreciation	10b	3,595,441,527	4,207,926,735	10c	4,558,913,034
	11	Investments—publicly traded securities			5,545,012,603	11	7,118,193,718
	12	Investments—other securities See Part IV, line 11 .			19,323,631,791	12	21,010,960,688
	13	Investments—program-related See Part IV, line 11 .			0	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			0	15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34)			31,539,947,659	16	35,227,473,556
	17	Accounts payable and accrued expenses			1,602,081,261	17	1,443,948,910
	18	Grants payable			0		0
	19	Deferred revenue			584,067,049	19	616,574,642
	20	Tax-exempt bond liabilities			1,466,079,607	20	1,501,429,376
Ø.	21	Escrow or custodial account liability Complete Part IV of	fSchedu	ıle D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, of key employees, highest compensated employees, and dis					
ge		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third p	parties		1,632,353,400	23	1,763,206,815
	24	Unsecured notes and loans payable to unrelated third par	ties .		0	24	0
	25	Other liabilities (including federal income tax, payables to and other liabilities not included on lines 17-24) Comple	te Part :	X of Schedule			
		D			532,261,114		681,172,585
	26	Total liabilities. Add lines 17 through 25			5,816,842,431	26	6,006,332,328
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check her lines 27 through 29, and lines 33 and 34.	e ► ▽	and complete			
Ö D	27	Unrestricted net assets			13,485,416,232	27	15,467,693,876
_ Ba	28	Temporarily restricted net assets			6,612,755,241	28	7,844,163,298
덛	29	Permanently restricted net assets			5,624,933,755	29	5,909,284,054
풀		Organizations that do not follow SFAS 117 (ASC 958), ch	eck here	e.⊫⊢ 厂and			
2		complete lines 30 through 34.					
Ş	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment f	und .			31	
	32	Retained earnings, endowment, accumulated income, or o				32	
Net	33	Total net assets or fund balances			25,723,105,228	33	29,221,141,228
	34	Total liabilities and net assets/fund balances			31,539,947,659	34	35,227,473,556

Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u>···</u>	•		▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		5,717,0	023,246
2	Total expenses (must equal Part IX, column (A), line 25)	2		4,641,5	560,606
3	Revenue less expenses Subtract line 2 from line 1	3		1,075,4	162,640
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	5,723,1	105,228
5	Net unrealized gains (losses) on investments	5		2,389,4	102,583
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		33,1	170,777
	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	2	9,221,1	141,228
Par	** XII Financial Statements and Reporting				. ᅜ
	Check if Schedule O contains a response or note to any line in this Part XII	<u> </u>	• •		
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis			1	1
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis			1	1
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	1		11:	11:
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers, pendent Cor	Directo ntracto	ors, rs	Tru	ste	es, k	<b>(ey</b>	Employees, Higl	nest	
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th persoi and a	ion ( nan o n is b	ne b oth	ox, u an o	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2/1099-M13C)	2/1099-M13C)	organization and related organizations
JOHN HENNESSY	50 0					_				
PRESIDENT/TRUSTEE		Х		Х				805,963	0	331,213
FRED W ALVAREZ	2 0	×								
TRUSTEE Robert M Bass	2 0									
Trustee, appointed 10/01/2013	20	x								
William R Brody	2 0									
Trustee, until 05/31/2014		Х								
BROOK H BYERS	2 0	×								
TRUSTEE  James E Canales	2 0									
Trustee	20	x								
ROANN COSTIN	2 0									
TRUSTEE		Х								
James G Coulter	2 0	×								
Trustee										
DEBORAH A DECOTIS	2 0	х								
TRUSTEE Steven A Denning	2 0									
Trustee		X								
Bruce W Dunlevie	2 0	×								
Trustee										
Armando Garza	2 0	x								
Trustee John A Gunn	2 0									
Trustee	2 0	X								
GAIL B HARRIS	2 0	×								
TRUSTEE										
Christine U Hazy	2 0	x								
Trustee Ronald B Johnson	2 0									
Trustee	2 0	X								
LATONIA G KARR	2 0	V								
TRUSTEE		Х								
Frank D Lee	2 0	x								
Trustee BERNARD LIAUTAUD	2 0									
TRUSTEE		X								
Susan R McCaw	2 0									
Trustee		X								
LLOYD M METZ	2 0	×								
TRUSTEE Hamıd R Moghadam	2 0					<u> </u>				
Trustee	20	х								
Paul A Ormond	2 0									
Trustee		Х								
Ruth M Porat	2 0	×								
Trustee										
LAURENE POWELL JOBS	2 0	x								
TRUSTEE	J	<u> </u>	<u> </u>		1	1		1		<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (F) (A) (B) (C) (E) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation organization (Worganizations (Wany hours and a director/trustee) from the for related 2/1099-MISC) 2/1099-MISC) organization and Former Office. Highest compensated employee Individual trustee or director organizations related Institutional below organizations employee dotted line) l Trustee JEFFREY S RAIKES 2 0 Χ TRUSTEE MINDY B ROGERS 2 0 Χ Trustee, appointed 12/01/2013 Victoria B Rogers 2 0 Χ Kavıtark Ram Shrıram 2 0 Х Trustee RONALD P SPOGLI 2 0 Χ TRUSTEE SRINIJA SRINIVASAN 2.0 Χ Trustee, appointed 4/01/2014 Isaac Stein 2 0 Χ Trustee Thomas F Steyer 2 0 Χ Trustee **GENE SYKES** 2 0 Χ TRUSTEE, appointed 02/01/2014 Vaughn C Williams 20 Χ Trustee 2.0 Jerry Yang 2 0 Х Trustee JOHN ETCHEMENDY 50 0 Χ 610,604 0 359,127 PROVOST RANDALL LIVINGSTON 50 0 Χ 553,511 0 197,000 VP BUS AFFAIRS/CFO MARTIN SHELL 50 0 Х 661,415 0 150,642 VP DEVELOPMENT DEBRA ZUMWALT 50 0 Χ 575,158 0 185,240 VP GENERAL COUNSEL ROBERT C REIDY 50.0 Х 1,366,832 0 1,483,978 VP LAND, BUILDINGS & REAL EST DAVID DEMAREST 50 0 Х 345,910 0 105,968 VP PUBLIC AFFAIRS HOWARD WOLF 50 0 Χ 381,493 0 199,117 PRES OF STANFORD ALUM ASSOC WILLIAM MADIA 38 0 Х 469,145 0 28,712 VP SLAC NAL DAVID JONES 50 0 Χ 339,892 48,477 VP HUMAN RESOURCES JOHN POWERS 50 0 Х 2,292,110 790,351 PRESIDENT, STANFORD MGNT CO LLOYD B MINOR 50 0 Х 1,727,637 375,607 DEAN, SCHOOL OF MEDICINE 4 0 RICHARD SALLER 50.0 Х 545,440 36,413 DEAN, SCHOOL OF HUM & SCIENCES GARY STEINBERG 50 0 1,289,496 46,915 Χ CHAIR, NEUROSURGERY

50 0

2 0

Х

1,031,725

0

54,929

THOMAS KRUMMEL

CHAIR, SURGERY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

2 0

PROF & FORMER DEAN, SCH OF MED

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion ( nan o n is b	ne bo	ox, u an of	nless ficer	;	( <b>D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations	
DAVID SHAW COACH	50 0					х		1,720,219		504,216	•
FRANK HANLEY CHIEF, PED CARDIOTHORACIC	50 0					х		1,891,602	0	46,932	•
JOHNNY DAWKINS COACH	50 0					х		1,278,444		513,499	•
PHILIP A PIZZO	50 0						х	695,353	0	180,735	•

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OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name	of the	e organi	zatio	n			
HE BO	ARD O	TRŪSTE	ES OF	THE	LELAND	<b>STANFO</b>	RD
UNIOR	UNIVE	RSITY					

Employer identification number

94-1156365

	rt I			blic Charity Sta						<u>ıstructı</u>	ons.		
Γhe	organı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one bo	ox)				
1	Γ	A chur	ch, convent	on of churches, or a	ssociation of	churches d	escribed in <b>s</b>	ection 170(b	o)(1)(A)(i).				
2	굣	A scho	ol described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedı	ule E)						
3	Γ	A hosp	ıtal or a coo	perative hospital se	rvice organiz	ation descri	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).				
4	Γ	A medi	cal researc	n organization operat	ted ın conjun	ction with a	hospital des	cribed in <b>sec</b>	tion 170(b)(	1)(A)(i	ii). En	ter the	
	_			ty, and state									_
5	ı	_	•	erated for the benefi	_	or universi	ty owned or o	perated by a	a government	tal unit d	descri	bed in	
	_			A)(iv). (Complete P									
6	<u> </u>			local government or									
7	ı	_		at normally receives		•	support from	a governme	ental unit or fi	rom the	gener	al public	
8	г			on 170(b)(1)(A)(vi). described in <b>sectior</b>			nnlete Part II	. )					
9	<u>'</u>			at normally receives					uitions mem	hershin	fees :	and ares	· S
-	'	_		ities related to its e	• •		• •		•	•		_	
				oss investment inco									
		•		janization after June				•					
10	Г	•		ganized and operated	•			•	•				
11	, _			ganized and operated						o carry	out th	e purpos	ses of
	•	_		ly supported organiz					•				
		-		bes the type of supp									
	_	,	Type I	, ,,					Type III - No				
е	ļ			ox, I certify that the on managers and otl									
			1411 10u1luati 1 509(a)(2)	on managers and on	ner than one	or more pub	nicly support	eu organizat	lons describ	eu III Se	C LIOII :	509(a)(.	1 ) 01
f				received a written de	etermination	from the IR	S that it is a	Type I, Type	e II, or Type	III sup	porting	g organi	zation,
			this box					_					Г
g			August 17, 2 ng persons?	2006, has the organi	zation accep	oted any gift	or contributi	on from any	of the				
				rectly or indirectly o	ontrols, eith	er alone or t	toaether with	persons des	scribed in (ii)	1		Yes	No
				governing body of th	•		-	F		ſ	11g(i		
				er of a person descri						ŀ	11g(ii		
		• •	•	lled entity of a perso	. ,		above?			-	11g(ii		
h				ng information about						L			
				J	• •	J	,						
(	i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is t	the	(v) Did you	ı notıfy	(vi) Is	the		(vii) An	nount of
	suppor			organization	organızatı		the organi		organizat			mone	•
0	rganiza	ation		(described on	col (i) list		ın col (i) d	•	col (i) org			sup	port
				lines 1-9 above or IRC section	your gove docume	_	suppor	τ/	in the U	5 /			
				(see	docume	110.							
				instructions))	Yes	No	Yes	No	Yes	No			
					162	No	1 65	No	168	No	-+		
								-		-	-+		
Tat-	.1										-+		
Tota	II												

Schedule A (Form 990 or 990-EZ) 2013 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (d) 2012 (c) 2011 **(e)** 2013 (f) Total beginning in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 1,448,832,299 1,573,066,590 1,964,094,849 1,719,795,101 1,821,722,630 8,527,511,469 not include any "unusual grants ") 2 Tax revenues levied for the organization's benefit and either 0 paid to or expended on its behalf 3 The value of services or facilities furnished by a 0 governmental unit to the organization without charge 1,448,832,299 1,573,066,590 1,964,094,849 1,719,795,101 1,821,722,630 8,527,511,469 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included 79,449,771 on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 8,448,061,698 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total beainnina in) 🕨 8 9 10 11 12 13 14 15 16a b 17a

	beginning in/ r							
,	A mounts from line 4	1,448,832,299	1,573,066,590	1,964,094,849	1,719,795,101	1,821	,722,630	8,527,511,469
<b>B</b>	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	225,252,060	294,682,535	423,308,665	428,521,264	450	,602,864	1,822,367,388
)	Net income from unrelated business activities, whether or not the business is regularly carried on							0
)	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	5,149,157	5,097,022	5,217,464	6,341,565	5	,041,646	26,846,854
L	<b>Total support</b> (Add lines 7 through 10)							10,376,725,711
2	Gross receipts from related acti	vities, etc (see in	structions)		•	12		9,513,585,207
}	First five years. If the Form 990	_	,		,	٠,,	, ,	·
_	this box and stop here ection C. Computation of F			<u> </u>			<u> </u>	<u> </u>
<u> </u>	Public support percentage for 20			o 11 column (f)				01.11.10
	• • • • •	, ,	• •	ie II, column (i <i>))</i>		14		81 414 %
,	Public support percentage for 20	•	·			15		0 %
7a	33 1/3% support test—2013. If the and stop here. The organization 33 1/3% support test—2012. If the box and stop here. The organization 10%-facts-and-circumstances to 15 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization in Part IV how the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization Private foundation. If the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organization 10% or more, and if the orga	qualifies as a publithe organization distribution qualifies as a est—2013. If the onlication meets the meets the "facts-aest—2012. If the organization meets the mization meets the	icly supported org d not check a box publicly supporte rganization did no "facts-and-circur ind-circumstance rganization did no the "facts-and-circur	ganization on line 13 or 16; d organization t check a box on mstances" test, c s" test The organ t check a box on cumstances" test mstances" test T	a, and line 15 is 3 line 13, 16a, or 16 heck this box and nization qualifies a line 13, 16a, 16b, t, check this box a he organization qu	3 1/3% or 5b, and lin stop here as a public or 17a, a and stop hualifies as	more, cl e 14 . Explai ly supp nd line nere. a publi	heck this n oorted
_					Sche	dule A (F	orm 990	or 990-EZ) 2013

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Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	( <b>f)</b> Total
_	in) ►		<b> </b> ` '	, ,	<u> </u>	. ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
7	organization's benefit and either						
	paid to or expended on its						
	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)				1		
	ndar year (or fiscal year beginning	I				I	
Care	in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> 2013	<b>(f)</b> Total
	1017 E-						
9	A mounts from line 6						
9 10a	,						
	A mounts from line 6						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes)						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after						
10a b	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included						
10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
10a b	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12)						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for	or the organization	on's first, second	, third, fourth, or f	fifth tax year as a	1 501(c)(3) organ	
10a  b  c 11  12  13 14	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fe check this box and stop here		·	, thırd, fourth, or f	fifth tax year as a	1 501(c)(3) organ	nization, ▶
10a  b  c 11  12  13 14  Se	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the check this box and stop here	ic Support Pe	ercentage		fifth tax year as a		
10a  b  c 11  12  13 14	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Puble Public support percentage for 2013	ic Support Pe (line 8, column (	ercentage f) divided by line		fifth tax year as a	15	
10a  b  c 11  12  13 14  Se	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the check this box and stop here	ic Support Pe (line 8, column (	ercentage f) divided by line		fifth tax year as a		
10a  b  c 11  12  13 14  See 15 16	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Puble Public support percentage for 2013	ic Support Pe (line 8, column ( 2 Schedule A, Pa	ercentage f) divided by line art III, line 15	13, column (f))	fifth tax year as a	15	
10a  b  c 11  12  13 14  See 15 16	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is to check this box and stop here ection C. Computation of Pub Public support percentage from 201	ic Support Pe (line 8, column ( 2 Schedule A, Pa estment Inco	ercentage f) divided by line art III, line 15 me Percenta	13, column (f))		15	
10a  b  c 11  12  13 14  Se 15 16  Se 17	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Public support percentage for 2013 Public support percentage from 201  ction D. Computation of Inventional section of Invention of Inventi	ic Support Pe (line 8, column ( 2 Schedule A, Pa estment Inco 2013 (line 10c, co	ercentage f) divided by line art III, line 15 me Percentage blumn (f) divided	13, column (f))  ge by line 13, colum		15 16	
10a b c 11 12 13 14 See 15 16 See 17 18	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the sale of the sale of the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the sale of the sale of the sale of capital assets (Explain in Part IV) Public support percentage for 2013 Public support percentage from 201	ic Support Per (line 8, column (2 Schedule A, Parestment Inco 2013 (line 10 c, con 2012 Schedule A	ercentage f) divided by line art III, line 15 me Percentag blumn (f) divided A, Part III, line 1	13, column (f))  ge by line 13, colum 7	n (f))	15 16 17 18	<b>▶</b>

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493195004395

## OMB No 1545-0047

## **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

	, ,, ,	nat have NOT filed Form 5768 (electi s'' to Form 990, Part IV, Line 5 (P			·
N a THE	Section 501(c)(4), (5), or (6) orga me of the organization E BOARD OF TRUSTEES OF THE LELAND VIOR UNIVERSITY	·			tification number
		ganization is exempt unde	r section 501(	94-1156365 c) or is a section <b>527</b>	organization.
1		ganızatıon's dırect and ındırect polı	-		
2	Political expenditures	gamzation's affect and marreet poil	cical campaign act	Lividies in Fair IV	¢
3	Volunteer hours			•	<b>7</b>
Par	t I-B Complete if the or	ganization is exempt unde	r section 501(	c)(3).	
1		e tax incurred by the organization u			\$
2	·	e tax incurred by organization mana			\$
3	·	ection 4955 tax, did it file Form 47	_		☐ Yes ☐ No
4a	Was a correction made?	·	·		☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par		ganization is exempt unde	r section 501(	c), except section 50:	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for s	section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to	other organization:	s for section 527 ▶-	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter her	e and on Form 112	20-POL, line 17b ►	\$
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number ( For each organization listed, enter t ns received that were promptly and political action committee (PAC) I	he amount paid fro directly delivered	om the filing organization's f to a separate political orga	unds Also enter the nızatıon, such as a
	(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Sch	nedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
Pä	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar	(a) Filing organization's totals	( <b>b</b> ) Affiliated group totals			
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ЮТ				
Eor e	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	( a	1)	(b)		
activ		Yes	No	A	moun	it
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
a	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
<b>C</b>	Media advertisements?	Yes				2,80
d	Mailings to members, legislators, or the public?	Yes				0,12
e	Publications, or published or broadcast statements?	Yes			2	21,67
f	Grants to other organizations for lobbying purposes?	.,	No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				2,831
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes				6,465
i	Other activities?	Yes				1,35
j \-	Total Add lines 1c through 1i	ı	N.o.		/2	25,25
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  If "Yes," enter the amount of any tax incurred under section 4912		No			
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
C C	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	ı				
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	:01(c)	\( <b>5</b> \ 6	\	ctio	
	501(c)(6).	,OI(C	,,,,,	,, 30	CLIO	
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		<u> </u>	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2		<u> </u>
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a	Current year	2a				
b	Carryover from last year	2b				
c	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
P	art IV Supplemental Information					
Pro	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	p list),	Part II	-A , lı	ne 2,	and
Рα	rt II-B, line 1 Also, complete this part for any additional information					

ART II-B - LOBBYING ACTIVITY KPLANATION	AN INSUBSTANTIAL PORTION OF STANFORD UNIVERSITY'S TOTAL ACTIVITIES INVOLVED LEGISLATIVE AND REGULATORY MATTERS OF DIRECT CONCERN TO HIGHER EDUCATION OF OF COMPELLING IMPORTANCE TO STANFORD IN PARTICULAR INSTITUTIONAL EFFORTS TO INFLUENCE LEGISLATION AND REGULATION ARE DIRECTED BY THE OFFICE OF GOVERNMENT AND COMMUNITY RELATIONS DURING FISCAL YEAR 2013-2014, THE OFFICE CONSISTED OF SIX PROFESSIONAL STAFF MEMBERS, ONE INTERN, ONE TEMPORARY
	STUDENT, AND TWO SUPPORT PERSONS THE UNIVERSITY DOES NOT HAVE A LOBBYING OFFICE IN EITHER WASHINGTON, DC OR SACRAMENTO, CA DURING THIS PERIOD, THE UNIVERSITY HIRED AN OUTSIDE REGISTERED LOBBYIST IN SACRAMENTO FOR PART-TIME WORK ON STATE ISSUES ACTIVITIES OF GOVERNMENT & COMMUNITY RELATIONS STAFF INCLUDE CONTACTS BY LETTERS, PHONE CALLS AND MEETINGS WITH LEGISLATORS, MEMBERS OF THEIR STAFFS, OR OTHER GOVERNMENT OFFICIALS, AND MEETINGS WITH LOCAL CITIZENS REGARDING STANFORD ISSUES WITH LOCAL GOVERNMENT IN FISCAL YEAR 2013-2014, LEGISLATIVE, EXECUTIVE AND LOCAL REGULATORY ISSUES HANDLED BY THE UNIVERSITY INCLUDED THE FOLLOWING LOCAL ISSUES ZONING AND LAND USES RELATED TO PROPERTY OWNED BY THE UNIVERSITY AND CONTIGUOUS TO THE UNIVERSITY'S ACADEMIC CAMPUS STATE ISSUES CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQ A) REFORM, STUDENT ATHLETE BILL OF RIGHTS, GENETIC INFORMATION PRIVACY ACT, STUDENT SAFETY, SEXUAL ASSAULT, PERSONAL INFORMATION SECURITY, LIENS, LABORERS AND EMPLOYEES, POSTSECONDARY EDUCATION, ANIMAL RESEARCH FEDERAL ISSUES STUDENT AID AND EDUCATION AND RESEARCH POLICY ISSUES, TAXAATION, REIMBURSEMENT OF FEDERAL RESEARCH COSTS, FUNDING LEVELS OF RESEARCH (E G NIH, DOE, NASA, DOD, NSF, NEH), FUNDING FOR STANFORD LINEAR ACCELERATOR CENTER, MEDICARE FUNDING FOR TEACHING HOSPITALS, RESEARCH POLICY, INTELLECTUAL PROPERTY, AND IMMIGRATION POLICY THE TOTAL BUDGET EXPENDED BY THE OFFICE OF GOVERNMENT AND COMMUNITY RELATIONS WAS \$1,402,218 THE ESTIMATED TOTAL EXPENSES FOR LOBBYING ARE AS FOLLOWS SALARIES AND BENEFITS \$491,907 GENERAL OFFICE OVERNEAD \$147,608 PAID CONSULTANT, COALITION DUES \$59,006 DUES TO MEMBER ORGANIZATIONS \$9,044 TRAVEL \$17,691

201104410 3 (1 01111 3 3 0 01 3 3 0 12 ) 2 0 1 3		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

DLN: 93493195004395

OMB No 1545-0047

**SCHEDULE D** (Form 990)

**Supplemental Financial Statements** 

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public

	me of the organization		Empl	oyer identification number	er	
	BOARD OF TRUSTEES OF THE LELAND STANFORD  IOR UNIVERSITY		94-1	156365		
Pa	organizations Maintaining Donor Acorganization answered "Yes" to Form 99				te if the	
	organization answered Tes to Form 55	(a) Donor advised funds	(	<b>b)</b> Funds and other accou	ınts	
1	Total number at end of year	46			32	
2	Aggregate contributions to (during year)	45,244,166		10,	300,091	
3	Aggregate grants from (during year)	29,878,102		24,631,3		
4	Aggregate value at end of year	345,480,292		88,	539,700	
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the	<del>-</del>	radvis	sed <b>v Yes</b>	┌ No	
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit?			purpose <b>v</b> Yes	□ No	
Pa	rt II Conservation Easements. Complete	if the organization answered "Yes" to	Form	<u> </u>	,	
1	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreation Protection of natural habitat  Preservation of open space  Complete lines 2a through 2d if the organization held	rganization (check all that apply) on or education) Preservation of an h Preservation of a co	nistorio	cally important land area historic structure		
	easement on the last day of the tax year	_				
	T. b. L	-	_	Held at the End of the	Year	
а	Total number of conservation easements	-	2a			
b	Total acreage restricted by conservation easements  Number of conservation easements on a certified his	<u> </u>	2b			
C		` '	2c			
d	Number of conservation easements included in (c) a historic structure listed in the National Register	L	2d			
3	Number of conservation easements modified, transfe	rred, released, extinguished, or terminated	by the	e organization during		
	the tax year ▶					
4	Number of states where property subject to conserva	ation easement is located ►	_			
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ing of	violations, and <b>Yes</b>	┌ No	
6	Staff and volunteer hours devoted to monitoring, insp	ecting, and enforcing conservation easem	ents di	uring the year		
7	A mount of expenses incurred in monitoring, inspecting.	ng, and enforcing conservation easements	durıng	the year		
8	Does each conservation easement reported on line 2 and section 170(h)(4)(B)(II)?	(d) above satisfy the requirements of sect	ion 17	0(h)(4)(B)(ı)	┌ No	
9	In Part XIII, describe how the organization reports c balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the organization's financial s				
Par	Complete if the organization answered '		r Oth	er Similar Assets.		
1a	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar asservice, provide, in Part XIII, the text of the footnote	sets held for public exhibition, education, o	r resea	arch in furtherance of pub		
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar asservice, provide the following amounts relating to the	sets held for public exhibition, education, o			lıc	
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$		
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		financ			
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Co	llections of Ar	t, His	toric	al Trea	asures, or O	the	<u>r Similar As</u>	sets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	heck ar	y of the	following that a	are a	significant use	ofits	
а	Public exhibition		d	<b>▽</b> 1	oan or	exchange progi	rams			
b	Scholarly research		e		Other					
С	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and expla	ain ho	w they	further t	he organizatior	ı's ex	empt purpose	ın	
5	During the year, did the organization solicit							nılar	<b>-</b>	<u>-</u>
Dat	assets to be sold to raise funds rather than t IV Escrow and Custodial Arrang							as" to Form (	Yes	✓ No
FC	Part IV, line 9, or reported an air						u i	es (0101111 s	, ,	
1a	Is the organization an agent, trustee, custon included on Form 990, Part X?	dian or other interm	edıary	for co	ntributio	ns or other ass	ets	not	┌ Yes	☐ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	e follov	wing tal	ole	_				
						-		An	nount	
С	Beginning balance					-	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on F	orm 990, Part X, Iır	ne 21?	)					│ Yes	□ No
_ь	If "Yes," explain the arrangement in Part XI									
Pa	rt V Endowment Funds. Complete	if the organizatio		Swered Prior yea		to Form 990, c)Two years back		t IV, line 10. Three years back	(e)Four ye	are back
1a	Beginning of year balance	18,688,868,000		7,035,80	<del></del>	16,502,606,000		13,851,115,000		.9,094,000
b	Contributions	659,618,000		588,43	3,000	403,858,000		673,440,000	51	7,078,000
c	Net investment earnings, gains, and losses	3,082,735,000	1	1,985,29	3.000	1,000,446,000		2,763,132,000	1.56	59,588,000
d	Grants or scholarships	222,843,748		208,92	<del></del>	196,918,322		182,421,410		3,694,898
e	Other expenditures for facilities and programs	762,371,252		711,749	9,772	674,187,678		602,659,590	65	50,950,102
f	Administrative expenses									
g	End of year balance	21,446,006,000	18	3,688,868	3,000	17,035,804,000		16,502,606,000	13,85	51,115,000
2	Provide the estimated percentage of the cur	**	ice (lir	ne 1g, c	olumn (	a)) held as				
а	Board designated or quasi-endowment 🕨	43 857 %								
b	Permanent endowment ► 30 656 %									
c	Temporarily restricted endowment > 25 The percentages in lines 2a, 2b, and 2c sho	487 % uld equal 100%								
3 <b>a</b>	Are there endowment funds not in the posse	ssion of the organiz	zation	that ar	e held a	nd administere	d for	the		<del></del>
	organization by  (i) unrelated organizations							3a(	Yes	No No
	(ii) related organizations									140
b	If "Yes" to 3a(II), are the related organization			Schedu	le R?		٠.	31		
4	Describe in Part XIII the intended uses of t	he organızatıon's er	ndowm	ent fun	ds					<u> </u>
Par	t VI Land, Buildings, and Equipme		the o	rganız	atıon a	inswered 'Yes	' to	Form 990, Pa	art IV, lıı	ne
	11a. See Form 990, Part X, line  Description of property	10.		) b	st or other	r (b)Cost or oth basis (other)		(c) Accumulated depreciation	( <b>d</b> ) Boo	ok value
12	Land			(inve	stment)	98,528,7	738		0	8,528,738
	Buildings		•			5,553,939,2	-	2,135,182,255	+	8,756,951
	Leasehold improvements					3,333,733,	-55	_,	, ,,,,	-,. 55,751
	Equipment					1,531,679,	133	1,246,883,790	28	4,795,343
	Other					970,207,4	-	213,375,482		6,832,002
Tota	I. Add lines 1a through 1e (Column (d) must o	equal Form 990, Part	X, colu	ımn (B)	, line 10	(c).)		🕨	4,55	8,913,034
								Schedule [	) (Form 9	90) 2013

Part VII Investments—Other Securities. Co	mplete if the organization	answered 'Yes' to For	m 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)	(b)Book value	(c) Method of va	
(1)Financial derivatives			
(2)Closely-held equity interests Other			
See Additional Data Table			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>P</b> 21,010,960,688		
Part VIII Investments—Program Related. C	·		orm 990, Part IV, line 11c.
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of va	luation
		Cost or end-of-year	
			_
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	Þ		
Part IX Other Assets. Complete if the organization (a) Desc		, Part IV, line 11d See F	Form 990, Part X, line 15 <b>(b)</b> Book value
(.,,			
Tabel (Calumen (b) south agual Forms 000 Port V and (B) lines	15)		
<b>Part X</b> Other Liabilities. Complete if the org		...... ► o Form 990, Part IV, l	ıne 11e or 11f. See
Form 990, Part X, line 25.  (a) Description of liability	(b) Book value		
Federal income taxes	(b) Book value		
LIABILITIES - SECURITY AGREEMENTS	191,010,895		
US GOVERNMENT REFUNDABLE LOAN FUNDS	53,998,864		
INC BENEFICIARY SHARE-SPLIT INT	436,162,826		
_			
	+		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	681,172,585		- L- L L L L

Schedule D (Form 990) 2013  Part XI Reconciliation of R	evenue per Audited Financial Statements With Revenue p	er R	Page 4 eturn Complete if
	vered 'Yes' to Form 990, Part IV, line 12a.	1	7,789,876,000
2 A mounts included on line 1 bu	t not on Form 990, Part VIII, line 12		, , ,
	ments		
	<b>2c 2d</b> -221,706,832		
e Add lines 2a through 2d .		2e	2,167,695,751
<ul><li>3 Subtract line 2e from line 1.</li><li>4 A mounts included on Form 99</li></ul>		3	5,622,180,249
a Investment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a 97,317,833		
		4c	94,842,997
	d 4c. (This must equal Form 990, Part I, line 12)	5 s per	5,717,023,246 <b>Return.</b> Complete
ıf the organization an	swered 'Yes' to Form 990, Part IV, line 12a.	1	4,291,840,000
	t not on Form 990, Part IX, line 25		
	acilities		
<ul><li>c Other losses</li><li>d Other (Describe in Part XIII )</li></ul>			
e Add lines 2a through 2d		2e	2,474,836
	O, Part IX, line 25, but not on line 1:	3	4,289,365,164
*	uded on Form 990, Part VIII, line 7b 4a 97,317,833		
<ul><li>o Other (Describe in Part XIII)</li><li>Add lines 4a and 4b</li></ul>		4c	352,195,442
Total expenses Add lines 3 ar  Part XIII Supplemental Inf	nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	4,641,560,606
Provide the descriptions required for	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, lines 2d and 4b, and Part XII, lines 2d and 4b.		de anv additional
ınformatıon		<b>F</b> . • • •	
Return Reference SCHEDULE D, PART I, COLUMN (B)	Explanation  COLUMN (B) REPRESENTS FUNDS CREATED TO MAKE GRANTS ONL		
	UNIVERSITY SCHEDULE D, PART I, LINE 2 INCLUDED IN AGGREGA FUNDS ARE NEW GIFTS AS WELL AS TRANSFERS FROM OTHER ACCUUNIVERSITY SCHEDULE D, PART III, LINE 1A WORKS OF ART AND	ТИИС	S WITHIN THE
	WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND PRESERVED AND PROTECTED FOR EDUCATIONAL, RESEARCH AND	ARTIF	ACTS, WHICH ARE
	PURPOSES, ARE NOT CAPITALIZED PURCHASES OF SUCH COLLECT OPERATING EXPENSES IN THE PERIOD IN WHICH THEY ARE ACQU	TION	
SCHEDULE D, PART III, LINE 4	THE CANTOR ARTS CENTER AT STANFORD UNIVERSITY IS A MUSE INTELLECTUAL EXPLORATION AND THE PURSUIT OF KNOWLEDGE,	FOST	TERING A SENSE OF
	DISCOVERY THROUGH DIRECT EXPERIENCES WITH WORKS OF ART PRESERVES, AND STUDIES ART FROM ALL CULTURES AND PERIOD: UNIVERSITY AND THE PUBLIC THROUGH EXHIBITIONS AND PROG	S, SEF	RVING THE
	UNDERSTANDING AND ENJOYMENT OF ART SCHEDULE D, PART V, "CONTRIBUTIONS" (LINE 1B) INCLUDE CERTAIN INVESTMENT INC	LINE	S 1B & 1E
	GIFTS TO ENDOWMENT, MATURED LIVING TRUSTS DIRECTED TO E CERTAIN OTHER FUNDS TRANSFERRED INTO THE ENDOWMENT IN	NDO	WMENT, AND
	EXPENDITURES FOR FACILITIES AND PROGRAMS" (LINE 1E) ARE FANNUALLY FROM ENDOWMENT PRINCIPAL TO SUPPORT SUCH FAC	ILITI	ES AND PROGRAMS
	PLEASE SEE FURTHER DISCUSSION BELOW IN "INTENDED USES OF FUNDS" SCHEDULE D, PART V, LINE 2 BOARD DESIGNATED OR QUARE UNIVERSITY RESOURCES DESIGNATED BY THE BOARD AS END	ASI E	NDOWMENT FUNDS
	INVESTED FOR LONG-TERM APPRECIATION AND CURRENT INCOM HOWEVER, REMAIN AVAILABLE AND MAY BE SPENT AT THE BOARD	E TH	ESE ASSETS, SCRETION THE
	UNIVERSITY CLASSIFIES AS PERMANENT ENDOWMENT A) THE ORI	ONS:	TO THE PERMANENT
	ENDOWMENT MADE IN ACCORDANCE WITH THE DIRECTION OF TH GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED T REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT F	ОТН	E FUND THE
	CLASSIFIED IN PERMANENT ENDOWMENT IS CLASSIFIED AS TEMPENDOWMENT UNTIL THOSE AMOUNTS ARE AUTHORIZED FOR EXPE	ORAF ENDIT	RILY RESTRICTED TURE IN THE
	ABSENCE OF DONOR STIPULATIONS OR LAW TO THE CONTRARY, IN ON PERMANENTLY RESTRICTED ENDOWMENT FUNDS FIRST REDUC	EREL	_ATED
	APPRECIATION ON TEMPORARILY RESTRICTED NET ASSETS AND NET ASSETS, AS NEEDED, UNTIL SUCH TIME AS THE FAIR VALUE OF EXCEEDS HISTORIC VALUE SCHEDULE D, PART V, LINE 3A(II) AND	FTH	E FUND EQUALS OR
	THE ENDOWMENT BALANCE ON LINE 1G ARE THE ASSETS OF SHR I RELATED ORGANIZATION		
SCHEDULE D, PART V, LINE 4	INTENDED USES OF THE ENDOWMENT FUNDS IN 1885, LELAND AN STANFORD SAID OF THEIR FOUNDING GRANT "IT SHALL CONSTIT	UTET	HE FOUNDATION
	AND ENDOWMENT FOR THE UNIVERSITY HEREIN PROVIDED, AND UTHE PRINCIPAL THEREOF SHALL FOREVER REMAIN INTACT, AND TAND PROFITS THEREOF SHALL BE DEVOTED TO THE FOUNDATION	HAT:	THE RENTS, ISSUES,
	THE UNIVERSITY HEREBY FOUNDED AND ENDOWED, AND THE USE MENTIONED "TODAY, STANFORD'S ENDOWMENT CONSISTS OF THE	SAND	O PURPOSES HEREIN
	INDIVIDUAL FUNDS, MANY OF WHICH ARE RESTRICTED TO PARTIC SCHOLARSHIP FUNDS FOR UNDERGRADUATES, FELLOWSHIP FUND	S TO	SUPPORT GRADUATE
	STUDENTS, RESEARCH FUNDS DIRECTED TO MANY DIFFERENT ARE FUNDS, FUNDS TO SUPPORT PROFESSORS, FUNDS TO SUPPORT LE PROVIDE BUILDING AND GROUND MAINTENANCE, FUNDS TO SUPP	CTÚR	ES, FUNDS TO
	MUSEUM, FUNDS TO SUPPORT THE ACQUISITION OF LIBRARY MATINVESTED IN PERPETUITY FOR LONG TERM GROWTH AND THE PAY	ΓERIA ΌUΤ	LS) THE FUNDS ARE IS USED FOR THE
	PURPOSE SET FORTH IN THE GIFT DOCUMENT SOME ENDOWMENT PURPOSE RESTRICTIONS AND THE PAYOUT FROM THESE FUNDS IS	SUSE	D TO SUPPORT THE
	GENERAL OPERATIONS AND INFRASTRUCTURE OF THE UNIVERSITY OTHER PARTS OF THE UNIVERSITY ENDOWMENT PAYOUT IS A RECONTINUING SUPPORT AND IS CRUCIAL TO THE FUNDING OF THE	LIABL	E SOURCE OF
	COMMITMENTS THAT THE UNIVERSITY MUST MAKE THE ENDOWM LESS DEPENDENT ON OTHER MORE VARIABLE SOURCES OF INCOM	ENT N	MAKES STANFORD HE ENDOWMENT
	PAYOUT COVERS APPROXIMATELY 23% OF STANFORD'S TOTAL EXCURRENTLY DIRECTING CONSIDERABLE RESEARCH AND EDUCATION OF STANFORD AND ADDRESS OF STANFORD ADDRESS OF STANFORD AND ADDRESS OF STANFORD ADDRESS	ONE	FFORTS TO WARD
	ADDRESSING THE CHALLENGES CRUCIAL TO THE WORLD IN PART SOLUTIONS TO SOME OF THE MOST CHALLENGING PROBLEMS IN INTERNATIONAL PEACE AND SECURITY AND THE ENVIRONMENT A	нима	N HEALTH,
	STANFORD CONTINUES TO BE ONE OF FEW PRIVATE INSTITUTION ADMIT THE VERY BEST APPLICANTS, REGARDLESS OF THEIR FAMI	IS TH LIES'	AT ENROLL AND INCOME AND
	PROVIDE SUFFICIENT FINANCIAL AID FOR ALL ADMITTED STUDEN UNIVERSITY-COMPUTED NEED, AND WHO MEET STATED FINANCIA	ALAN	D ELIGIBLE
	REQUIREMENTS, TO ATTEND THE UNIVERSITY ENDOWMENT SUPP GREATLY TO THE SUCCESS OF THESE EFFORTS IN PART AS A RES SUPPORT OF STUDENT AID, STANFORD IS ABLE TO WAIVE THE TO	ULT O	FENDOWMENT
	FOR MANY OF ITS DESERVING STUDENTS STANFORD RECENTLY E BY INCREASING THE INCOME THRESHOLDS AT WHICH PARENTS A	XPAN RE NO	DED FINANCIAL AID OT EXPECTED TO
	CONTRIBUTE TOWARD EDUCATIONAL COSTS STANFORD WILL EX CONTRIBUTION TOWARD TUITION FROM PARENTS WITH ANNUAL	INCO	MES BELOW
	\$125,000 - PREVIOUSLY \$100,000 - AND TYPICAL ASSETS AND THE PARENTAL CONTRIBUTION TOWARD TUITION, ROOM OR BOARD FOR ANNUAL INCOMES BELOW \$65,000 - PREVIOUSLY \$60,000 - AND T	OR PA	RENTS WITH
	EXPANSION OF THE FINANCIAL AID PROGRAM IS A DEMONSTRAT COMMITMENT TO ACCESS FOR OUTSTANDING STUDENTS FROM A	ION C LL BA	) F STANFORD'S CKGROUNDS -
	INCLUDING NOT ONLY THOSE FROM THE LOWEST SOCIOECONOM MIDDLE- AND UPPER-MIDDLE-CLASS FAMILIES WHO NEED OUR AS	SSIST	ANCE AS WELL FOR
	THE YEAR ENDED AUGUST 31, 2014, ENDOWMENT PAYOUT SUPPO FOLLOWING BROAD FUNCTIONS OF THE UNIVERSITY INSTRUCTIONS 288,700,970 STUDENT FINANCIAL AID \$222,843,748 LIBRARIES	1A N C	ND RESEARCH
SCHEDULE D, PART X, LINE 2	ASC 740 LIABILITY - IN ACCORDANCE WITH THE GUIDANCE ON A UNCERTAINTY IN INCOME TAXES, MANAGEMENT REGULARLY EVA	ссоц	JNTING FOR
	POSITIONS AND DOES NOT BELIEVE THE UNIVERSITY HAS ANY UPOSITIONS THAT REQUIRE DISCLOSURE OR ADJUSTMENT TO THE	NCER	TAIN TAX
SCHEDULE D, PART XI, LINE 2D	STATEMENTS FINANCIAL AID \$(248,847,732) CHANGE IN POST RETIREMENT BE		
	11,952,000 PAYMENTS TO LIVING TRUST BENEFICIARIES (39,182, TRANSFERS 69,017,915 CHANGE IN VALUE OF SWAP AGREEMENTS INTEREST RECLASS (3,454,877) GIFT TO HOSPITAL RECLASS (2,57	(8,61	16,644) SWAP
SCHEDULE D, PART XI, LINE 4B	\$(221,706,832)  EXPENSES OF SPECIAL EVENTS FROM 990, PART VIII, LINE 8B \$ (6		
SCHEDULE D, PART XII LINE 2D	SOLD FROM 990 PART VIII, LINE 10B (1,846,197)\$(2,4') EXPENSES OF SPECIAL EVENTS FROM 990, PART VIII, LINE 8B \$ 62	74,83	6)
	SOLD FROM 990 PART VIII, LINE 10B 1,846,197 \$ 2,474 XIII LINE 4B FINANCIAL AID \$ 248,847,732 SWAP INTEREST RECL HOSPITAL RECLASS 2,575,000 \$ 254,877,609	1,836	SCHEDULE D, PART

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Schedule D, Part VII - Investm	ents Other Securities	
(a) December of accombined an extreme	(h)Poole volue	1

(a) Description of security or cateory (including name of security)	( <b>b)</b> Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(3)Other	1.602.241.426	
(A) CASH & CASH EQUIVALENTS	1,693,241,436	F
(B) COLLATERAL FOR SECURITIES LOAN	163,448,846	F
(C) DERIVATIVES	14,921,763	F
(D) FIXED INCOME	1,436,007,902	F
(E) REAL ESTATE	5,926,194,429	F
(F) NATURAL RESOURCES	2,010,161,094	F
(G) PRIVATE EQUITIES	6,057,504,362	F
(H) ABSOLUTE RETURNS	5,304,604,584	F
(I) ASSETS HELD BY OTHER TRUSTEES	185,101,786	F
(J) OTHER INVESTMENTS	217,638,271	F
(K) ASSETS LIMITED TO USE-TRUSTEES	300,566,393	F
(L) HOSPITAL FUNDS IN MERGED POOL	-2,298,430,178	F

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493195004395

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

**SCHEDULE E** 

(Form 990 or 990-EZ)

# **Schools**

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD			
		156365	_	
Pa	rtI		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its character governing instrument, or in a resolution of its governing body?	arter, bylaws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in a brochures, catalogues, and other written communications with the public dealing with student admission programs, and scholarships?		Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast net the period of solicitation for students, or during the registration period if it has no solicitation program, that makes the policy known to all parts of the general community it serves? If "Yes," please describe please explain If you need more space use Part II	nedia during , in a way	103	No
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondinated basis?	scriminatory <b>4b</b>	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public d with student admissions, programs, and scholarships?	dealing 4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
5 a	Does the organization discriminate by race in any way with respect to  Students' rights or privileges?	5a		No
b	Admissions policies?			No
c	Employment of faculty or administrative staff?	<u>5c</u>		No
d	Scholarships or other financial assistance?			No
	Educational policies?			No
	Use of facilities?	5f		No
g	Athletic programs?	<u>5g</u>		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>5h</u>		No
				]
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b	+	No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 th	rough 4 05		

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, LINE 3	STANFORD MEETS THE CRITERIA OF SECTION 4 03 2(B) OF REV PROC 75-50 THROUGH ADMISSION AND FINANCIAL AID OFFICES OUTREACH PROGRAMS WHICH PUBLICIZE STANFORD UNIVERSITY'S ACADEMIC OPPORTUNITIES AT SECONDARY AND POST-SECONDARY SCHOOLS THROUGHOUT THE UNITED STATES
SCHEDULE E, LINE 6A	STANFORD UNIVERSITY RECEIVED RESEARCH AND INSTRUCTIONAL GRANTS AND CONTRACTS, FELLOWSHIP AND STUDENT AID AWARDS, LIBRARY GRANTS, AND CONSTRUCTION AND CONTRACTS FROM VARIOUS FEDERAL AGENCIES

Schedule E (Form 990 or 990-EZ) 2013

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493195004395

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

	e of the organization BOARD OF TRUSTEES OF THE L		2.00		Employer iden	ification number
	OR UNIVERSITY	ELAND STANF	JKD		94-1156365	
Pa	rt I General Information "Yes" to Form 990, Par			ne United States. C	omplete if the organiz	zation answered
1	For grantmakers. Does the o	_			_	nd
	other assistance, the grantee	= :	=			
	to award the grants or assista	ance?				✓ Yes No
2	<b>For grantmakers.</b> Describe in assistance outside the United		ganızatıon's pı	rocedures for monitori	ng the use of its gran	ts and other
3	Activites per Region (The follow	ing Part I, line 3	table can be du	uplicated if additional sp	ace is needed )	
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	) See Add'l Data		-			
( 2	)					
( 3	)					
(4)	)					
( 5	)					
3a	Sub-total	12	301			25,031,688
ŧ	Total from continuation sheets to Part I		161			12,371,990,287
•	Totals (add lines 3a and 3b)	12	462			12,397,021,975

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes"	10 101111 330,
Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.	

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data								
( 2)								
(3)								
(4)								
(5)								
( 6)								
(7)								
(8)								
(9)								
( 10)								
(11)								
( 12)								
( 13)								
( 14)								
( 15)								
( 16)								

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country,	recognized a
	tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.	

36

3 Enter total number of other organizations or entities . . . . . . . . . . . . .

14

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

							ı
(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data							
( 2)							
(3)							
(4)							
(5)							
( 6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
( 13)							
( 14)							
( 15)							
(16)							
( 17)							
( 18)							
	l			l		Schad	 ule F (Form 990) 2013

# Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	[ত	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	∀	Yes	Г	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	<b>∀</b>	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	<b>V</b>	Yes	Г	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	<b>ল</b>	Yes	Γ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	[~	Yes	Г	No

Schedule F (Form 990) 2013

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
East Asia and the Pacific	2	34	Program Services	STUDY ABROAD	4,142,837
Europe (Including Iceland and Greenland)	6	206	Program Services	STUDY ABROAD	7,781,613
Russia and the newly independent States		1	Program Services	STUDY ABROAD	86,952

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
South America	1	20	Program Services	STUDY ABROAD	1,564,383				
Sub-Saharan Africa	1	16	Program Services	STUDY ABROAD	879,161				
East Asia and the Pacific	1	10	Program Services	INTERDISCIPLINARY CENT	1,128,703				

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean			Program Services	EDUCATION	21,562			
East Asia and the Pacific		3	Program Services	EDUCATION	529,925			
Europe (Including Iceland and Greenland)		1	Program Services	EDUCATION	959,832			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Middle East and North Africa		1	Program Services	EDUCATION	205,992			
North America			Program Services	EDUCATION	796,675			
Russia and the newly independent States		1	Program Services	EDUCATION	96,167			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
South America			Program Services	EDUCATION	490,228		
South Asia			Program Services	EDUCATION	867,117		
Sub-Saharan Africa	1	8	Program Services	EDUCATION	2,810,673		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean			Program Services	EDUCATION TRAVEL	824,675			
East Asia and the Pacific			Program Services	EDUCATION TRAVEL	1,845,193			
Europe (Including Iceland and Greenland)			Program Services	EDUCATION TRAVEL	4,170,553			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
Middle East and North Africa			Program Services	EDUCATION TRAVEL STU	467,249		
North America			Program Services	EDUCATION TRAVEL STU	138,909		
Russia and the newly independent States			Program Services	EDUCATION TRAVEL STU	1,097,751		

Form 990 Schedule F	<u>Part I - Activit</u>	<u>ies Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America			Program Services	EDUCATION TRAVEL STU	1,204,632
South Asia			Program Services	EDUCATION TRAVEL STU	735,058
Sub-Saharan Africa			Program Services	EDUCATION TRAVEL STU	473,970

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Central America and the Caribbean		1	Program Services	RESEARCH	76,671		
East Asia and the Pacific		13	Program Services	RESEARCH	2,237,140		
Europe (Including Iceland and Greenland)		25	Program Services	RESEARCH	2,983,370		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Middle East and North Africa		4	Program Services	RESEARCH	103,360			
North America		7	Program Services	RESEARCH	377,753			
Russia and the newly independent States			Program Services	RESEARCH	90,582			

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ties Outside T</u>	he United States	_	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America		1	Program Services	RESEARCH	264,411
South Asia		4	Program Services	RESEARCH	846,833
Sub-Saharan Africa		10	Program Services	RESEARCH	997,819

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
East Asia and the Pacific			Program Services	RESEARCH SUB- AWARD CON	293,481			
Europe (Including Iceland and Greenland)			Program Services	RESEARCH SUB- AWARD CON	1,441,213			
Middle East and North Africa			Program Services	RESEARCH SUB- AWARD CON	56,424			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
North America			Program Services	RESEARCH SUB-AWARD	147,075		
Sub-Saharan Africa			Program Services	RESEARCH SUB-AWARD	239,357		
Central America and the Caribbean			Program Services	CONFERENCES	1,837		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
East Asia and the Pacific			Program Services	CONFERENCES	100,485			
Europe (Including Iceland and Greenland)		2	Program Services	CONFERENCES	106,480			
Middle East and North Africa			Program Services	CONFERENCES	6,160			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	_			
North America			Program Services	CONFERENCES	18,462			
South America			Program Services	CONFERENCES	3,952			
Sub-Saharan Africa			Program Services	CONFERENCES	12,106			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific			Program Services	FOREIGN TRAVEL ATHLE	1,365		
Europe (Including Iceland and Greenland)			Program Services	FOREIGN TRAVEL ATHLE	5,587		
North America			Program Services	FOREIGN TRAVEL ATHLE	16,580		

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ies Outside Tl</u>	ne United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the newly independent States			Program Services	FOREIGN TRAVEL ATHLE	1,374
South Asia			Program Services	FOREIGN TRAVEL ATHLE	55,227
East Asia and the Pacific			Program Services	FOREIGN TRAVEL ACADE	56,071

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Europe (Including Iceland and Greenland)			Program Services	FOREIGN TRAVEL ACADE	228,104			
Middle East and North Africa			Program Services	FOREIGN TRAVEL ACADE	62,379			
North America			Program Services	FOREIGN TRAVEL ACADE	86,278			

Form 990 Schedule F I	<u> Part I - Activit</u>	ies Outside T	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the newly independent States			Program Services	FOREIGN TRAVEL ACADE	6,580
South America			Program Services	FOREIGN TRAVEL ACADE	15,488
South Asia			Program Services	FOREIGN TRAVEL ACADE	44,908

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Sub-Saharan Africa			Program Services	FOREIGN TRAVEL ACADE	13,849			
East Asia and the Pacific			Program Services	FOREIGN TRAVEL ADMIN	60,372			
Europe (Including Iceland and Greenland)			Program Services	FOREIGN TRAVEL ADMIN	352,631			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Middle East and North Africa			Program Services	FOREIGN TRAVEL ADMIN	31,359			
North America			Program Services	FOREIGN TRAVEL ADMIN	793,631			
Russia and the newly independent States			Program Services	FOREIGN TRAVEL ADMIN	7,765			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
South America			Program Services	FOREIGN TRAVEL ADMIN	3,962			
South Asia			Program Services	FOREIGN TRAVEL ADMIN	67,485			
Sub-Saharan Africa			· · · <b>3</b> · · · · · · · · · · · · · · · · · · ·	FOREIGN TRAVEL ADMIN	40,063			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean				FOREIGN TRAVEL CLINI	7,006			
East Asia and the Pacific			3	FOREIGN TRAVEL CLINI	371			
Europe (Including Iceland and Greenland)			· · · · <b>3</b> · · · · · · · · · · · · · · · · · · ·	FOREIGN TRAVEL CLINI	79,452			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Middle East and North Africa			Program Services	FOREIGN TRAVEL CLINI	6,028			
North America			Program Services	FOREIGN TRAVEL CLINI	64,117			
Russia and the newly independent States			1	FOREIGN TRAVEL CLINI	3,005			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
South America			Program Services	FOREIGN TRAVEL CLINI	40,075			
South Asia			Program Services	FOREIGN TRAVEL CLINI	12,027			
Central America and the Caribbean			"	FOREIGN TRAVEL EDUCA	46,907			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific				FOREIGN TRAVEL EDUCA	1,437,696		
Europe (Including Iceland and Greenland)				FOREIGN TRAVEL EDUCA	4,075,619		
Middle East and North Africa				FOREIGN TRAVEL EDUCA	252,645		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
North America			Program Services	FOREIGN TRAVEL EDUCA	640,817		
Russia and the newly independent States			Program Services	FOREIGN TRAVEL EDUCA	47,026		
South America			Program Services	FOREIGN TRAVEL EDUCA	371,276		

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
South Asia			· · · · <b>3</b> · · · · · · · · · · · · · · · · · · ·	FOREIGN TRAVEL EDUCA	186,971			
Sub-Saharan Africa			1	FOREIGN TRAVEL EDUCA	61,666			
East Asia and the Pacific			· · · <b>3</b> · · · · · · · · · · · · · · · · · · ·	FOREIGN TRAVEL EXTER	94,505			

Form 990 Schedule F	Part I - Activit	<u>ies Outside T</u>	he United States	_	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Program Services	FOREIGN TRAVEL EXTER	94,425
Middle East and North Africa			Program Services	FOREIGN TRAVEL EXTER	1,966
North America			Program Services	FOREIGN TRAVEL EXTER	54,151

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ies Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the newly independent States			Program Services	FOREIGN TRAVEL EXTER	323
South America			Program Services	FOREIGN TRAVEL EXTER	2,898
South Asia			Program Services	FOREIGN TRAVEL EXTER	87,226

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Sub-Saharan Africa				FOREIGN TRAVEL EXTER	11,243		
East Asia and the Pacific			Program Services	FOREIGN TRAVEL LIBRA	324,692		
Europe (Including Iceland and Greenland)			Program Services	FOREIGN TRAVEL LIBRA	969,689		

Form 990 Schedule F P	art I - Activit	<u>ies Outside Tl</u>	ne United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa			1 3	FOREIGN TRAVEL LIBRA	29,848
North America			1 -	FOREIGN TRAVEL LIBRA	160,561
Russia and the newly independent States			1 -	FOREIGN TRAVEL LIBRA	12,210

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
South America			Program Services	FOREIGN TRAVEL LIBRA	655		
South Asia			Program Services	FOREIGN TRAVEL LIBRA	1,217,407		
Central America and the Caribbean		1	Program Services	FOREIGN TRAVEL RESEA	4,412		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific		11		FOREIGN TRAVEL RESEA	736,636		
Europe (Including Iceland and Greenland)		46	3	FOREIGN TRAVEL RESEA	2,554,338		
Middle East and North Africa		4		FOREIGN TRAVEL RESEA	188,009		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
North America		24	Program Services	FOREIGN TRAVEL RESEA	345,826		
Russia and the newly independent States			Program Services	FOREIGN TRAVEL RESEA	64,904		
South America		3	Program Services	FOREIGN TRAVEL RESEA	63,802		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
South Asia		3	· · · <b>3</b> · · · · · · · · · · · · · · · · · · ·	FOREIGN TRAVEL RESEA	127,739		
Sub-Saharan Africa		1	1	FOREIGN TRAVEL RESEA	51,771		
East Asia and the Pacific			Grantmaking		258,066		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific			Grantmakıng		62,254		
Europe (Including Iceland and Greenland)			Grantmakıng		138,258		
Europe (Including Iceland and Greenland)			Grantmakıng		14,700		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
North America			Grantmakıng		7,200		
South America			Grantmakıng		6,600		
Sub-Saharan Africa			Grantmakıng		4,200		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean			Grantmakıng		1,500			
East Asia and the Pacific			Grantmakıng		39,750			
Europe (Including Iceland and Greenland)			Grantmakıng		129,600			

Form 990 Schedule F	Part I - Activit	ies Outside T	ne United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
North America			Grantmakıng		2,969
Russia and the newly independent States			Grantmakıng		15,000
South America			Grantmaking		9,000

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
South Asia			Grantmakıng		28,470		
Sub-Saharan Africa			Grantmakıng		31,600		
Central America and the Caribbean			Grantmakıng		12,600		

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific			Grantmakıng		28,100		
Europe (Including Iceland and Greenland)			Grantmakıng		30,000		
Middle East and North Africa			Grantmakıng		6,000		

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
North America			Grantmakıng		5,750			
South America			Grantmakıng		31,950			
South Asia			Grantmaking		12,500			

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
Sub-Saharan Africa			Grantmakıng		81,313		
East Asia and the Pacific			Grantmakıng		35,000		
South Asia			Grantmaking		17,500		

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ies Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Sub-Saharan Africa			Grantmakıng		17,500
Central America and the Caribbean			Grantmakıng		27,585
East Asia and the Pacific			Grantmaking		17,900

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Central America and the Caribbean			Grantmakıng		16,622			
East Asia and the Pacific			Grantmakıng		268,477			
Europe (Including Iceland and Greenland)			Grantmaking		261,209			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
Middle East and North Africa			Grantmakıng		23,130			
North America			Grantmakıng		81,176			
Russia and the newly independent States			Grantmakıng		50,543			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
South America			Grantmakıng		35,050			
South Asia			Grantmakıng		65,804			
Sub-Saharan Africa			Grantmakıng		114,723			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
East Asia and the Pacific			Grantmakıng		1,556,100			
Europe (Including Iceland and Greenland)			Grantmaking		4,019,195			
Middle East and North Africa			Grantmakıng		462,802			

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ties Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
North America			Grantmakıng		1,392,805
South America			Grantmakıng		24,903
South Asia			Grantmakıng		712,718

Form 990 Schedule F	<u>Part I - Activit</u>	<u>ies Outside T</u>	he United States			
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region	
Sub-Saharan Africa			Grantmakıng		355,332	
Central America and the Caribbean			Investments		8,995,017,433	
East Asia and the Pacific			Investments		1,041,500,936	

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region					
Europe (Including Iceland and Greenland)			Investments		1,402,428,239					
Middle East and North Africa			Investments		23,989,971					
North America			Investments		385,949,896					

Form 990 Schedule F	<u>Part I - Activit</u>	<u>ies Outside Th</u>	ne United States	_	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the Newly Independent States			Investments		40,473,126
South America			Investments		72,859,567
South Asia			Investments		72,120,665

Form 990 Schedule F I	Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region					
Sub-Saharan Africa			Investments		283,885,353					
East Asia and the Pacific			Fundraising		203,115					
Europe (Including Iceland and Greenland)		1	Fundraising		268,086					

Form 990 Schedule F	<u>Part I - Activit</u>	<u>ies Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
North America			Fundraising		40,310
Russia and the newly independent States			Fundraising		620
South America			Fundraising		234

Form 990 Schedule F	Part I - Activit	<u>ies Outside Tl</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia			Fundraising		8,917
Central America and the Caribbean			Investments		3,376,197
North America			Investments		2,824,531

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
Sub-Saharan Africa			Investments		1,353,546				

, Form 990 Schedu	le F Part II	- Grants or Entition	ies Outside The Un	ited States	_	_	_	
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	RESEARCH SUB	737,883	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	10,005	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	7,190	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	85,462	CHECK/WIRE	1		

Form 990 Scheau	ile F Part II	- Grants or Entiti	es Outside The Un	ited States		_	_	_
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	RESEARCH SUB	102,000	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	46,492	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	68,497	CHECK/WIRE			
		East Asia and the Pacific	RESEARCH SUB	15,000	CHECK/WIRE			

Form 990 Scheau	orm 990 Schedule F Part II - Grants or Entities Outside The United States										
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)			
		East Asia and the Pacific	RESEARCH SUB	347,532	CHECK/WIRE						
		East Asia and the Pacific	RESEARCH SUB	22,299	CHECK/WIRE						
		East Asia and the Pacific	RESEARCH SUB	113,740	CHECK/WIRE						
		Europe (Including Iceland and Greenland)	RESEARCH SUB	55,920	CHECK/WIRE						

Form 990 Schedu	le F Part II	- Grants or Entition	es Outside The Un	ited States				_
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	RESEARCH SUB	308,815	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	34,352	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	23,152	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	294,411	CHECK/WIRE			

, Form 990 Schedv	ile F Part II	- Grants or Entiti	ies Outside The Un	ited States	_	_		
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Europe (Including Iceland and Greenland)	RESEARCH SUB	103,958	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	292,477	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	2,202,227	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	45,468	CHECK/WIRE			

Form 990 Schedu	le F Part II	- Grants or Entiti	es Outside The Un	lited States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	RESEARCH SUB	131,840	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	43,156	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	103,764	CHECK/WIRE			
		Europe (Including Iceland and Greenland)	RESEARCH SUB	230,902	CHECK/WIRE			

Form 990 Schedu	ile F Part II	- Grants or Entitie	as Outside The Ur	ited States				, , , , , , , , , , , , , , , , , , ,
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	RESEARCH SUB	148,750	CHECK/WIRE			
		Middle East and North Africa	RESEARCH SUB	21,500	CHECK/WIRE			
		Middle East and North Africa	RESEARCH SUB	24,526	CHECK/WIRE			
		Middle East and North Africa	RESEARCH SUB	66,465	CHECK/WIRE			

/h\	1							
(a) Name of some same same same same same same same sa	o) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Mıddle East and North Africa	RESEARCH SUB	21,583	CHECK/WIRE			
		Mıddle East and North Africa	RESEARCH SUB	111,371	CHECK/WIRE			
		Mıddle East and North Africa	RESEARCH SUB	217,357	CHECK/WIRE			
		North America	RESEARCH SUB	104,428	CHECK/WIRE			

Form 990 Schedı	ıle F Part II	- Grants or Entiti-	es Outside The Un	ited States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		North America	RESEARCH SUB	7,765	CHECK/WIRE			
		North America	RESEARCH SUB	276,304	CHECK/WIRE			
		North America	RESEARCH SUB	188,260	CHECK/WIRE			
		North America	RESEARCH SUB	127,001	CHECK/WIRE			

	Grants of Endice	es Outside The Uni	iteu States		_	_	
) IRS code section and EIN(if pplicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	North America	RESEARCH SUB	254,319	CHECK/WIRE			
L	North America	RESEARCH SUB	207,732	CHECK/WIRE			
L	North America	RESEARCH SUB	226,995	CHECK/WIRE			
ć	South America	RESEARCH SUB	24,903	CHECK/WIRE			1
se and	ection I EIN (if licable)  N	(c) Region (l EIN(if licable)  North America  North America	North America RESEARCH SUB  North America RESEARCH SUB  North America RESEARCH SUB  Research SUB	(c) Region (d) Purpose of grant (e) Amount of cash grant (licable)  North America RESEARCH SUB 254,319  North America RESEARCH SUB 207,732  North America RESEARCH SUB 226,995	Rection (c) Region (d) Purpose of grant (e) Amount of cash disbursement (single)  North America RESEARCH SUB 254,319 CHECK/WIRE  North America RESEARCH SUB 207,732 CHECK/WIRE  North America RESEARCH SUB 226,995 CHECK/WIRE	(c) Region (d) Purpose of grant (e) Amount of cash disbursement (g) Amount of cash disbursement (ash disbursement)  North America RESEARCH SUB (254,319 CHECK/WIRE  North America RESEARCH SUB 207,732 CHECK/WIRE  North America RESEARCH SUB 226,995 CHECK/WIRE	(c) Region (d) Purpose of grant (e) Amount of cash disbursement (f) Manner of cash assistance (h) Description of non-cash assistance (n) Description of cash disbursement (n) Description of non-cash assistance (n) Description of cash disbursement (n) Description of non-cash assistance (n) Description of non-cash assistance (n) Description of cash disbursement (n) Description of non-cash assistance (n) Desc

Form 990 Schedi	le F Part II	- Grants or Entiti-	es Outside The Un	ited States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		South Asia	RESEARCH SUB	629,152	CHECK/WIRE			
		South Asia	RESEARCH SUB	7,500	CHECK/WIRE			
		South Asia	RESEARCH SUB	70,266	CHECK/WIRE			
		South Asia	RESEARCH SUB	5,800	CHECK/WIRE			

Form 990 Schedı	ıle F Part II	- Grants or Entitie	es Outside The Un	ited States				
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Sub-Saharan Afrıca	RESEARCH SUB	217,280	CHECK/WIRE			
		Sub-Saharan Afrıca	RESEARCH SUB	34,749	CHECK/WIRE			
		Sub-Saharan Afrıca	RESEARCH SUB	33,723	CHECK/WIRE			
		Sub-Saharan Africa	RESEARCH SUB	46,630	CHECK/WIRE			

, Form 990 Scheav	He F Part II	- Grants or Entitle	is outside the on	ited States		_	_	_
(a) Name of organization	(b) IRS code section and EIN(if applicable)		(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Sub-Saharan Africa	RESEARCH SUB	22,950	CHECK/WIRE			
		Sub-Saharan Africa	RESEARCH GRANT	29,597	CHECK			
	-	·	•		·			,

Form 990 Schedi	ule F P	art III - G	Grants and	d Assistance	to Individuals C	outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
STIPEND	Europe (Including Iceland and Greenland)	79	138,258	CHECK/EFT			
STUDENT FEE SCHOLARSHIP	Europe (Including Iceland and Greenland)	34	14,700	CHECK/EFT			
STUDENT FEE SCHOLARSHIP	North America	10	7,200	CHECK/EFT			
STUDENT FEE SCHOLARSHIP	South America	17	6,600	CHECK/EFT			
STUDENT FEE SCHOLARSHIP	Sub-Saharan Africa	9	4,200	CHECK/EFT			
STUDENT AID	East Asia and the Pacific	27	258,066	EFT			
FELLO WSHIP	East Asia and the Pacific	8	62,254	EFT			
RESEARCH GRANTS - UNDERGRADUATE	Central America and the Caribbean	1	1,500	EFT			
RESEARCH GRANTS - UNDERGRADUATE	East Asia and the Pacific	9	39,750	EFT			
RESEARCH GRANTS - UNDERGRADUATE	Europe (Including Iceland and Greenland)	25	129,600	EFT			

orm 990 Schedule F Part III -	<b>Grants and Assistance to Individuals Outside </b>	Γhe U S

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(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
RESEARCH GRANTS - UNDERGRADUATE	North America	2	2,970	EFT			
RESEARCH GRANTS - UNDERGRADUATE	Russia and the Newly Independent States	4	15,000	EFT			
RESEARCH GRANTS - UNDERGRADUATE	South America	6	9,000	EFT			
RESEARCH GRANTS - UNDERGRADUATE	South Asia	6	28,470	EFT			
RESEARCH GRANTS - UNDERGRADUATE	Sub-Saharan Africa	8	31,600	EFT			
SERVICE LEARNING FELLO WSHIPS	Central America and the Caribbean	2	12,600	EFT			
SERVICE LEARNING FELLO WSHIPS	East Asia and the Pacific	4	28,100	EFT			
SERVICE LEARNING FELLO WSHIPS	Europe (Including Iceland and Greenland)	5	30,000	EFT			
SERVICE LEARNING FELLO WSHIPS	Middle East and North Africa	1	6,000	EFT			
SERVICE LEARNING FELLO WSHIPS	North America	1	5,750	EFT			

orm 990 Schedule F Part III - Grants and Assistance to Indivi	duals Outside The U S
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TOTAL PRO CONCUMENT TO	ii t zzz	u /10010tu1100	to minutianale of	110140 1110 0 0			
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
SERVICE LEARNING FELLO WSHIPS	South America	5	31,950	EFT			
SERVICE LEARNING FELLO WSHIPS	South Asia	2	12,500	EFT			
SERVICE LEARNING FELLO WSHIPS	Sub-Saharan Africa	13	81,313	EFT			
INTERNATIONAL SERVICE FELLOWSHIP	East Asia and the Pacific	2	35,000	EFT			
INTERNATIONAL SERVICE FELLO WSHIP	South Asia	1	17,500	EFT			
INTERNATIONAL SERVICE FELLO WSHIP	Sub-Saharan Africa	1	17,500	EFT			
IMPACT ABROAD TRAVEL STIPEND	Central America and the Caribbean	13	27,585	EFT			
IMPACT ABROAD TRAVEL STIPEND	East Asia and the Pacific	7	17,900	EFT			
RESEARCH GRANTS/FELLOWSHIPS	Central America and the Caribbean	5	16,622	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	East Asia and the Pacific	82	264,613	CHECK/EFT			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outs	ide The U S
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(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
RESEARCH GRANTS/FELLOWSHIPS	Europe (Including Iceland and Greenland)	102	260,209	CHECK/EFT			
CDANTC/EELLOW/CUIDC	Mıddle East and North Africa	9	23,130	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	North America	42	81,176	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	Russia and the Newly Independent States	24	50,543	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	South America	11	30,050	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	South Asia	22	65,804	CHECK/EFT			
RESEARCH GRANTS/FELLOWSHIPS	Sub-Saharan Afrıca	31	85,126	CHECK/EFT			

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DLN: 93493195004395

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding **Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization **Employer identification number** THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities Check all that apply ✓ Mail solicitations e 🔽 Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations ✓ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to individual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes No STDNT PHONE 1 RUFFALOCODY PO BOX 3018 APPFAL Νo 1,206,885 593,700 613,185 CEDAR RAPIDS, IA 52406 THE STELTER COMPANY BROCHURES 10435 NEW YORK AVENUE Νo 38,584 DES MOINES, IA 50322 3 MRS JAYNE SHERRY FVFNT MORDELL MANAGEMENT **40 PALMER LANE** Νo 986,453 35,750 950,703 PORTOLA VALLEY, CA 94028 SOLICITATN& GRIZZARD 229 PEACHTREE STREET DEVELOPMENT NE SUITE 1400 Νo 37,400 27,872 9,528 ATLANTA, CA 30303 JOSH BIRKHOLZ PROGRAM & 7251 OHMS LANE TRAINING Nο 47,930 MINNEAPOLIS, MN 55439 TANGIBLE STRATEGIES MAIL CAMPAIGN 6818 CUTTING BLVD Νo 300,000 20,000 280,000 EL CERRITO, CA 94530 10 2,530,738 763,836 1,853,416 Total. . . . . . . . . . . . . . . . . . . List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from

registration or licensing	

Sche	dule	G (Form 990 or 990-EZ) 2013				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contribut			
			(a) Event #1  UNDER ONE LUNCH (event type)	(b) Event #2  RODIN MOONLIGHT (event type)	(c) O ther events  8 (total number)	(d) Total events (add col (a) through col (c))
ξ	1	Gross receipts	999,853	161,065	241,141	1,402,059
Revenue	2	Less Contributions	962,358	147,044	154,935	1,264,337
~ 	3	Gross income (line 1 minus line 2)	37,495			
	4	Cash prizes				
မှာ	5	Noncash prizes				
Expenses	6	Rent/facility costs	1,635	5	7,108	8,743
ă ă	7	Food and beverages .	49,597	50,786		100,383
Dreat -	8	Entertainment				
à	9	Other direct expenses .	117,535	177,998	223,980	519,513
	10	Direct expense summary Add lir	nes 4 through 9 ın column	n(d)		(628,639)
	11	Net income summary Subtract li				-490,917
Par	t II	I Gaming. Complete if the o	rganization answered	"Yes" to Form 990, Pa	irt IV, line 19, or repo	
Revenue		\$15,000 on Form 990-EZ, li	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1	Gross revenue				
န္	2	Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteerlabor	┌ Yes %		☐ Yes % No	
	7	Direct expense summary Add line	s 2 through 5 in column (	d)		
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)		
9 a b	Is		gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming 'Yes," explain	licenses revoked, susper	nded or terminated during		

				11
Does	s the organization operate gaming a	ctivities with nonmembers?	Y · · · · · · · · · · · · · · · · · · ·	
12	Is the organization a grantor, bene	eficiary or trustee of a trust	or a member of a partnership or other entity	
	formed to administer charitable ga	ımıng?		厂 No
13	Indicate the percentage of gaming	j activity operated in		
а	The organization's facility			%
b	An outside facility			%
14	Enter the name and address of the	e person who prepares the o	organization's gaming/special events books and records	
	Name 🟲			
	Address 🏲			
15a	Does the organization have a cont	ract with a third party from	whom the organization receives gaming	
	<del>-</del>			⊏ No.
ь			e organization 🟲 \$ and the	NO
	amount of gaming revenue retaine			
С	If "Yes," enter name and address	· · · · · · · · · · · · · · · · · · ·		
•	ir res, enter name and address	or the third party		
	Name 🟲			
	Address 🟲			
16	Gaming manager information			
	Name 🕨			
	Gaming manager compensation	\$	·	
	Description of services provided	Je		
	☐ Director/officer	<b>F</b> Employee	☐ Independent contractor	
17	Mandatory distributions	Lilipioyee	r independent contractor	
- <i>'</i>	•	state law to make charital	ole distributions from the gaming proceeds to	
				⊏ м
b			stributed to other exempt organizations or spent	) NO
	in the organization's own exempt a	·		
Pai			lanations required by Part I, line 2b, columns (iii) and (v),	and
		o, 15b, 15c, 16, and 17t	o, as applicable. Also complete this part to provide any	
	Return Reference		Explanation	
SCH	IEDULE G, PART I		IN ADDITION TO FEES REPORTED IN COLUMN (V), THE CON:	

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DLN: 93493195004395

Open to Public

OMB No 1545-0047

## Schedule I **Grants and Other Assistance to Organizations,** (Form 990) Governments and Individuals in the United States

Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

		Employer identification	on number
		94-1156365	
nds in the United States			✓ Yes   N
			es" to
grant (e) A mount of n cash assistance	on- <b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
-	nds in the United States an \$5,000. Part II can be dup  mount of cash grant  (e) Amount of n cash	mount of cash grant  (e) Amount of non- cash assistance  (b) Amount of non- cash (c) Amount of non- ca	mount of cash grant  (e) A mount of non- cash assistance  (b) A mount of non- cash assistance  (b) A mount of non- cash assistance (b) A mount of non- cash assistance (b) A mount of non- cash assistance (b) A mount of non- cash assistance

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FINANCIAL AID TO STUDENTS	13526	382,738,678			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Part I, Line 2

Return Reference

## Explanation

IN PART AS A RESULT OF ENDOWMENT SUPPORT OF STUDENT AID, STANFORD IS ABLE TO WAIVE THE TOTAL COST OF TUITION FOR MANY OF ITS DESERVING STUDENTS. STANFORD RECENTLY EXPANDED FINANCIAL AID BY INCREASING THE INCOME THRESHOLDS AT WHICH PARENTS ARE NOT EXPECTED TO CONTRIBUTE TOWARD EDUCATIONAL COSTS STANFORD WILL EXPECT NO PARENTAL CONTRIBUTION TOWARD TUITION FROM PARENTS WITH ANNUAL INCOMES BELOW \$125,000 - PREVIOUSLY \$100,000 - AND TYPICAL ASSETS AND THERE WILL BE ZERO PARENTAL CONTRIBUTION TOWARD TUITION, ROOM OR BOARD FOR PARENTS WITH ANNUAL INCOMES BELOW \$65,000 - PREVIOUSLY \$60,000 - AND TYPICAL ASSETS THIS EXPANSION OF THE FINANCIAL AID PROGRAM IS A DEMONSTRATION OF STANFORD'S COMMITMENT TO ACCESS FOR OUTSTANDING STUDENTS FROM ALL BACKGROUNDS - INCLUDING NOT ONLY THOSE FROM THE LOWEST SOCIOECONOMIC STATUS, BUT ALSO MIDDLE- AND UPPER-MIDDLE-CLASS FAMILIES WHO NEED OUR ASSISTANCE AS WELL GRANTS AND ALLOCATIONS REFLECT NON-COMPENSATORY SUPPORT PROVIDED TO STUDENTS IN VARIOUS FORMS STANFORD IS COMMITTED TO A NEED-BLIND ADMISSIONS POLICY, ADMITTING QUALIFIED UNDERGRADUATES WITHOUT REGARD TO THEIR ABILITY TO PAY AND PROVIDING A COMPREHENSIVE FINANCIAL AID PROGRAM FOR ALL ADMITTED UNDERGRADUATES WHO HAVE NEED AS DETERMINED BY THE UNIVERSITY AND WHO MEET OTHER REQUISITE CONDITIONS FOR IFINANCIAL AID MORE THAN 82% OF UNDERGRADUATES RECEIVED SOME FORM OF FINANCIAL ASSISTANCE DURING THE TAX YEAR AS WELL AS 87% OF ALL GRADUATE STUDENTS FROM STANFORD AND OTHER SOURCES THE TOTAL FINANCIAL AID INCLUDES \$248,847,732 IN MERIT AND NEED-BASED SCHOLARSHIPS AND FELLOWSHIPS AN ADDITIONAL \$135,841,085 REFLECTS AMOUNTS PAID FOR ADDITIONAL FINANCIAL SUPPORT TO STUDENTS, INCLUDING PAYMENTS FOR HEALTH INSURANCE, LIVING EXPENSES, AND SUPPORT OF POSTDOCTORAL FELLOWS THESE AMOUNTS INCLUDE \$1,950,139 IN GRANTS TO INDIVIDUALS OUTSIDE THE UNITED STATES GRANT RECOMMENDATIONS FROM DONOR ADVISED FUNDS, AS LISTED IN PART II, ARE REVIEWED AND APPROVED BY SENIOR OFFICIALS IN THE OFFICE OF DEVELOPMENT SUB-GRANTS STANFORD OCCASIONALLY RECEIVES GRANT SUPPORT THAT IS DISBURSED TO OTHER INDIVIDUALS OR ENTITIES PER THE TERMS OF THE AWARD IN MOST CASES, PRIOR TO THE GRANT TO STANFORD, THE UNIVERSITY WILL PROVIDE THE GRANTING ENTITY WITH A LIST OF SUCH CONTEMPLATED RECIPIENTS GENERALLY, AS WORK ON THE GRANT PROGRESSES, CHANGES TO THESE RECIPIENTS MUST BE APPROVED BY THE GRANTING AGENCY DUE TO THESE REVIEW REQUIREMENTS OF THE GRANTING AGENCY, STANFORD DOES NOT REPORT SUCH PAYMENTS ON FORM 990, SCHEDULE I

## **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS 9400 WEST HIGGINS ROAD ROSEMONT,IL 60018	36-2110592	501(C)(3)	5,500				GENERAL SUPPORT

Form 990,Schedule I, Pai	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SOUTHERN POVERTY LAW CENTER 400 WASHINGTON AVE MONTGOMERY,AL 36104	63-0598743	501(C)(3)	6,000				GENERAL SUPPORT		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
AMERICAN RED CROSS P O BOX 4002018 DES MOINES,IA 50340	53-0196605	501(C)(3)	7,000				GENERAL SUPPORT	

Form 990,Schedule I, Pa	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
YOSEMITE CONSERVANCY 101 MONTGOMERY ST SF,CA 94104	94-3058041	501(C)(3)	8,500				GENERAL SUPPORT		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CAL POLY ENGINEERING C/O CA POLYTECHNIC ST UNIV SAN LOUIS OBISPO,CA 934070444	20-4927897	501(C)(3)	10,000				SUPPORT EDUCATION	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
DENISON UNIVERSITY PO BOX 716 GRANVILLE, OH 430230716	31-4379459	501(C)(3)	10,000				SCHOLARSHIP			

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
JOHNS HOPKINS CHILDREN'S CENTER 750 E PRATT BALTIMORE,MD 21202	52-0595110	501(C)(3)	10,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNHCR-THE UN REFUGEE AGENCY P O BOX 97114 WASHINGTON,DC 20077	52-1662800	501(C)(3)	10,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN UNITED FOR SEPARATION OF CHURCH&STATE 1301 K STREET NW WASHINGTON,DC 20005	53-0184647	501(C)(3)	10,000				GENERAL SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CHABAD AT STANFORD 1289 COLLEGE AVENUE PALO ALTO,CA 94306	73-1655874	501(C)(3)	10,000				RELIGIOUS			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
HEAD ROYCE SCHOOL 4315 LINCOLN AVE OAKLAND,CA 94602	94-1518656	501(C)(3)	10,000				SUPPORT EDUCATION				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
SECOND HARVEST FOOD BANK 4001 NORTH 1ST STREET SAN JOSE,CA 95134	94-2614101	501(C)(3)	10,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
1990 INSTITUTE P O BOX 383 SAN FRANCISCO,CA 941040383	94-3112912	501(C)(3)	10,000				SUPPORT EDUCATION				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
COMMUNITY LEGAL SERVICES OF EAST PALO ALTO 1861 BAY ROAD EAST PALO ALTO,CA 94303	22-3866910	501(C)(3)	10,000				GENERAL SUPPORT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
THE NATIONAL ACADEMY OF ENGINEERING 500 FIFTH STREET WASHINGTON, DC 20001	23-7284092	501(C)(3)	20,000				SUPPORT EDUCATION				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
YMCA SILICON VALLEY 80 SARATOGA AVE SANTA CLARA,CA 95051	94-1156318	501(C)(3)	20,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
THE KEYS SCHOOL 2890 MIDDLEFIELD RD PALO ALTO,CA 94306	94-2240127	501(C)(3)	20,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
SANTA BARBARA CENTER FOR THE PEFORMING ARTS 1330 STATE STREET SANTA BARBARA, CA 93101	95-3847102	501(C)(3)	20,000				GENERAL SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ALAMEDA SCHOOL 2732 N E FREMONT ST PORTLAND,OR 97212	93-6000830	501(C)(3)	21,363				GENERAL SUPPORT			

Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CORNELL UNIVERSITY 130 E SENECA ST ITHACA,NY 14850	15-0532082	501(C)(3)	25,000				SUPPORT EDUCATION			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
LUMMI ISLAND HERITAGE TRUST PO BOX 158 LUMMI ISLAND,WA 98262	91-1785342	501(C)(3)	25,000				GENERAL SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
OAKLAND CHILDREN'S FAIRYLAND 699 BELLEVUE AVENUE OAKLAND,CA 94610	94-3209054	501(C)(3)	25,000				GENERAL SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
MOSAIC PROJECT 580 GRAND AVENUE OAKLAND,CA 946103567	94-3367263	501(C)(3)	25,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNION COLLEGE 807 UNION STREET SCHENECTADY,NY 12308	14-1338580	501(C)(3)	30,000				SUPPORT PROGRAM		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GRINNELL COLLEGE 733 BROAD ST GRINNELL,IA 501122227	42-0680387	501(C)(3)	62,500				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
TAOS SPORTS ASSOCIATES INC P O BOX 3011 TAOS,NM 87571	85-0241076	501(C)(3)	80,000				PRO GRAM DEVELO PMENT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
FIELD INSTITUTE OF TAOS P O BOX 486 ARROYO SECO,NM 87514	85-0442587	501(C)(3)	85,000				PRO GRAM DEVELO PMENT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SILICON VALLEY COMMUNITY FOUNDATION 2440W EL CAMINO MONTAIN VIEW,CA 94040		501(C)(3)	100,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
UC SANTA BARBARA- INSTITUTE FOR ENERGY EFFICIENCY UC FOUNDATION SANTA BARBARA, CA 931061130	23-7314834	501(C)(3)	100,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PHILANTHROPIC VENTURES FOUNDATION 1222 PRESER PARKWAY OAKLAND,CA 946121201	94-3136771	501(C)(3)	157,000				FELLO WSHIPS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
INTERNATIONAL RESCUE COMMITTEE 122 EAST 42ND ST NEW YORK, NY 10168	13-5660870	501(C)(3)	400,000				GENERAL SUPPORT					

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
TIPPING POINT COMMUNITY 220 MONTGOMERY ST SAN FRANCISCO,CA 94104	20-2121739	501(C)(3)	925,000				OPERATION SUPPORT					

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States													
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance						
STANFORD SCHOOLS CORPORATION 475 POPE ST MENLO PARK,CA 94025	20-2699147	501(C)(3)	1,303,207				GENERAL SUPPORT						

Form 990,Schedule 1, Pa	form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States													
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance							
SAN FRANCISCO MUSEUM OF MODERN ART 151 THIRD STREET SAN FRANCISCO,CA 94103	94-1156300	501(C)(3)	1,000,000				CAPITAL CAMPAIGN							

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
SCHWAB CHARITABLE FUND 211 MAIN STREET SAN FRANCISCO,CA 94105	31-1640316	501(C)(3)	1,260,000				GENERAL SUPPORT					

Form 990,Schedule I, Pa	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance						
STANFORD HEALTH CARE 300 PASTEUR DRIVE STANFORD,CA 94305	94-6174066	501(C)(3)	1,305,000				GENERAL SUPPORT						

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States													
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance						
THE SEQUOIA HOSPITAL FOUNDATION 170 ALMDA DELASPULGAS REDWOOD CITY,CA 94062		501(C)(3)	1,875,000				GENERAL SUPPORT						

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
LUCILE PACKARD CHILDREN'S HOSPITAL 725 WELCH ROAD PALO ALTO,CA 94304	77-0003859	501(C)(3)	11,000,000				HOSPITAL EXPANSION					

Form 990,Schedule I, Pai	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance						
STANFORD HABITAT CONSERVATION BOARD 3145 PORTER DRIVE PALO ALTO,CA 94304	46-1882243	501(C)(3)	15,000				SUPPORT						

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### DLN: 93493195004395

### OMB No 1545-0047

Open to Public

### **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

**Employer identification number** 

94-1156365

Pai	rt I Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization provid 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to rein directors, trustees, officers, including the CEO/Executi			2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that used by a related organization to establish compensati	appl	y Do not check any boxes for methods			
	Compensation committee	Γ	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Par or a related organization	rt VII	I, Section A, line 1a with respect to the filing organization			
a	Receive a severance payment or change-of-control pay	ymen	nt?	4a		Νo
b	Participate in, or receive payment from, a supplementa	l non	equalified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-base	ed co	mpensation arrangement?	<b>4</b> c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provi	de th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	comp	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, lin compensation contingent on the revenues of	ne 1 a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, lin compensation contingent on the net earnings of	ne 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, lin payments not described in lines 5 and 6? If "Yes," des			7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid	dora	accured pursuant to a contract that was			
	subject to the initial contract exception described in Re					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the resection 53 4958-6(c)?	ebutt	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference Explanation

PART I, LINE 1A

ISTED ON FORM 990, PART VII, LINE 1A, TO USE THE MOST ECONOMICAL MODE OF TRANSPORTATION AVAILABLE CONSISTENT WITH. THE AUTHORIZED BUSINESS PURPOSE OF THE TRAVEL FIRST CLASS TRAVEL IS AUTHORIZED IN SOME INSTANCES, SUCH AS ON INTERNATIONAL FLIGHTS OVER A CERTAIN LENGTH, IF NO BUSINESS CLASS SERVICE IS AVAILABLE ON THE FLIGHT FIRST CLASS TRAVEL IS ALSO AUTHORIZED IN CASE OF A MEDICAL NEED OR OTHER EXIGENCY APPROVED BY THE PROVOST IN ADDITION, THE PRESIDENT HAS PERMISSION TO FLY FIRST CLASS ON CERTAIN DOMESTIC FLIGHTS DEPENDING ON LENGTH OCCASIONALLY, THE UNIVERSITY MAY PURCHASE CHARTERED AIRCRAFT SERVICES WHEN DEEMED APPROPRIATE FOR THE CONDUCT OF UNIVERSITY BUSINESS AND PURSUANT TO UNIVERSITY POLICY RELATED TO CHARTER TRAVEL IN COMPLIANCE WITH THE UNIVERSITY'S TRAVEL POLICY DESCRIBED ABOVE, SIX PERSONS LISTED ON PART VII USED FIRST CLASS TRAVEL SERVICES AND SIX PERSONS USED CHARTER TRAVEL DURING CALENDAR YEAR 2013 SUCH TRAVEL WAS FOR BUSINESS PURPOSES AND NOT INCLUDED IN TAXABLE INCOME TO THE INDIVIDUALS PRESIDENT AND PROVOST HOUSING AS A CONDITION OF HIS EMPLOYMENT AS PRESIDENT OF THE UNIVERSITY, PRESIDENT HENNESSY, IS REQUIRED TO LIVE IN THE PRESIDENT'S HOME ON THE CAMPUS OF THE UNIVERSITY THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS, ALUMNI, DONORS AND THEIR FAMILIES AS PART OF A PROGRAM OF APPROPRIATE AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING SERVICE FOR THE PUBLIC AND PRIVATE AREAS THE UNIVERSITY HAS INCLUDED AS NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE AREAS OF THIS RESIDENCE RESERVED FOR THE PERSONAL USE OF THE EMPLOYEE, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND UTILITIES AS A CONDITION OF HIS EMPLOYMENT AS PROVOST OF THE UNIVERSITY, PROVOST ETCHEMENDY IS REQUIRED TO LIVE ON THE CAMPUS OF THE UNIVERSITY THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS, ALUMNI, DONORS AND THEIR FAMILIES AS PART OF A PROGRAM OF APPROPRIATE AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING SERVICE FOR THE PUBLIC AND PRIVATE AREAS THE UNIVERSITY HAS INCLUDED AS NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE AREAS OF THIS RESIDENCE RESERVED FOR THE PERSONAL USE OF THE EMPLOYEE, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND UTILITIES THE FOLLOWING INDIVIDUALS RECEIVED TAXABLE HOUSING BENEFITS  $\,$  LLOYD B  $\,$  MINOR, WILLIAM MADIA, MARTIN SHELL, RICHARD SALLER, DAVID SHAW, AND JOHNNY DAWKINS THESE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II, COLUMN (B)(III) PART I, LINE 4A SEVERANCE PLAN CERTAIN LISTED PERSONS PARTICIPATE IN A SEVERANCE PLAN THAT PROVIDES FOR PAYMENT OF SALARY BASED ON THE INDIVIDUAL'S YEARS OF SERVICE, FOR A PERIOD RANGING FROM OF 3 TO 12 MONTHS SEVERANCE IS PAID FOR POSITION ELIMINATION OR OTHER INVOLUNTARY TERMINATION, BASED ON PLAN GUIDELINES EXCEPT WHEN THE PRESIDENT OR THE VICE PRESIDENT OF UNIVERSITY HUMAN RESOURCES OR HIS/HER DESIGNEE DETERMINES THE TERMINATION IS FOR MISCONDUCT INDIVIDUALS WHO VOLUNTARILY RESIGN ARE NOT ENTITLED TO SEVERANCE PAY NO SEVERANCE PAYMENTS TO LISTED PERSONS WERE MADE DURING CALENDAR YEAR 2013 PART I, LINE 4B DEFERRED COMPENSATION PLAN PROVISIONS CERTAIN OFFICERS AND OTHERS LISTED IN SCHEDULE J, PART II PARTICIPATE IN A DEFERRED COMPENSATION PLAN ANNUALLY, AMOUNTS ARE CREDITED TO THE PLAN BASED ON PERFORMANCE AND CERTAIN OTHER FACTORS THESE AMOUNTS APPEAR IN SCHEDULE J, PART II, COLUMN (C) PLAN BALANCES ARE SUBJECT TO FORFEITURE AND/OR PAYMENT ONLY IF CERTAIN CONDITIONS ARE MET CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F) SUCH AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN (C) IN THE YEAR OF DEFERRAL AND REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE THE FOLLOWING INDIVIDUALS RECEIVED PAYMENT FROM THEIR DEFERRED COMPENSATION ACCOUNT DURING CALENDAR YEAR 2013 JOHN POWERS - \$708,172, ROBERT C REIDY - \$704,438 SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) THE UNIVERSITY HAS PROVIDED THE PRESIDENT WITH TWO SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS (SERPS) DURING HIS TERM OF SERVICE AS AN OFFICER TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS ONE SERP WAS EARNED GRADUALLY (PRIOR SERP) AND ANOTHER SERP IS TO BE EARNED GRADUALLY (CURRENT SERP) OVER SPECIFIED PERIODS DURING HIS TERM OF SERVICE AS AN OFFICER UNDER THE CURRENT SERP, IF THE PRESIDENT REMAINS IN HIS POSITION THROUGH AUGUST 31, 2018, HE IS ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 12% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY (2 0 PERCENTAGE POINTS OF WHICH WAS EARNED IN FY 2014), OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE IS AN OFFICER THE SERP BENEFIT IS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET FOR THE YEAR ENDED AUGUST 31, 2014, THE VALUE OF THE ANNUAL ACCRUAL OF THIS BENEFIT WAS \$148,428 AND IS INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION THE PRIOR SERP WAS EARNED OVER THE 12 YEARS ENDING AUGUST 31, 2012 HAVING SERVED IN HIS POSITION THROUGH AUGUST 31, 2012, THE PRESIDENT IS ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 35 5% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY DURING THE 12 YEAR PERIOD, OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE IS AN OFFICER THERE WERE NO ACCRUALS TO THIS SERP AFTER AUGUST 31, 2012 THIS SERP BENEFIT REMAINS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET THE UNIVERSITY ALSO PROVIDES THE PROVOST WITH A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS THE SERP IS EARNED GRADUALLY THROUGH HIS TERM OF SERVICE AS PROVOST IF THE PROVOST REMAINS IN HIS POSITION THROUGH AUGUST 31, 2015, HE WILL BE ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 42% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY (3 0 PERCENTAGE POINTS OF WHICH WAS EARNED IN FY 2014), OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE IS AN OFFICER THE SERP BENEFIT IS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET FOR THE YEAR ENDED AUGUST 31, 2014, THE VALUE OF THE ANNUAL ACCRUAL OF THIS BENEFIT WAS \$256,015 AND IS INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION

FIRST-CLASS OR CHARTER TRAVEL STANFORD UNIVERSITY TRAVEL POLICY GENERALLY REQUIRES ALL EMPLOYEES, INCLUDING PERSONS

VARIABLE COMPENSATION OF SCHOOL OF MEDICINE FACULTY

TOTAL COMPENSATION FOR FACULTY IN THE SCHOOL OF MEDICINE IS MADE UP OF THE FOLLOWING INTEGRAL COMPONENTS  $\,$  SALARY  $\,$ AND BENEFITS, ADMINISTRATIVE SUPPLEMENTS, AND BONUSES AWARDED UNDER DEPARTMENTAL PLANS BASE SALARY IS BASED ON ACADEMIC RANK (E.G., PROFESSOR, ASSISTANT PROFESSOR). A VARIABLE COMPONENT OF SALARY IS DETERMINED BY THE CONTRIBUTION OF THE INDIVIDUAL TO THE DEPARTMENT/DIVISION AND THE CLINICAL SPECIALTY OF THE FACULTY MEMBER OTHER SALARY SUPPLEMENTS ARE OCCASIONALLY USED TO PROVIDE FOR COMPENSATION GIVEN UP BY A FACULTY MEMBER WHEN ASSUMING A POSITION AT STANFORD ADMINISTRATIVE SUPPLEMENTS ARE PAID TO FACULTY WHO TAKE ON DUTIES WHICH ARE OUTSIDE THEIR USUAL FACULTY RESPONSIBILITIES AND OUTSIDE NORMAL COMMITTEE WORK INCENTIVE BONUSES ARE CONSIDERED A FUNDAMENTAL COMPONENT OF TOTAL COMPENSATION THEY ARE PAID OUT BY THE DEPARTMENTS BASED ON THE DEPARTMENTS' INCENTIVE BONUS PLAN MEASURING THE FACULTY'S EFFORTS IN ADMINISTRATIVE LEADERSHIP, CLINICAL, RESEARCH, AND/OR TEACHING AREAS AS DEFINED BY THE PLAN IN ADDITION, THE DEAN HAS A BONUS PLAN FOR CLINICAL CHAIRS BASED ON ACHIEVEMENT OF LEADERSHIP GOALS SOME DEPARTMENTS HAVE "ON-CALL" AND "COVERAGE" BONUSES TO PROVIDE COMPENSATION FOR A FACULTY MEMBER'S PROVIDING OFF-HOURS COVERAGE VARIABLE COMPENSATION OF INVESTMENT PROFESSIONALS A PORTION OF THE COMPENSATION PAID TO EACH LISTED INVESTMENT PROFESSIONAL IS BASED ON A COMBINATION OF THREE FACTORS THREE YEAR ANNUALIZED PERFORMANCE VERSUS THE RELEVANT POLICY portfolio BENCHMARK RETURN FOR THAT PERIOD, THREE YEAR MERGED POOL ANNUALIZED PERFORMANCE VERSUS THE PERFORMANCE OF THE NINETEEN LARGEST COLLEGE AND UNIVERSITY ENDOWMENT INVESTMENT POOLS IN THE UNITED STATES, AND INDIVIDUAL PERFORMANCE VARIABLE COMPENSATION OF ATHLETICS PROFESSIONALS LISTED ATHLETICS PROFESSIONALS ARE ELIGIBLE TO RECEIVE BONUSES AND INCENTIVE COMPENSATION BASED ON THE ACADEMIC PERFORMANCE OF THE STUDENT-ATHLETES, ATHLETIC PERFORMANCE, ATTENDANCE AT ATHLETIC EVENTS, AND/OR LEADERSHIP, AS PROVIDED IN THE PROFESSIONALS' COMPENSATION AGREEMENTS VARIABLE COMPENSATION OF OFFICERS AND OTHERS OFFICERS AND OTHERS ARE ELIGIBLE TO RECEIVE BONUSES AND INCENTIVE COMPENSATION BASED ON PERFORMANCE CURRENT YEAR BONUS AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN B(II) CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F) SUCH AMOUNTS ARE REPORTED IN SCHEDULE J, PART II, COLUMN (C) IN THE YEAR OF DEFERRAL AND REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE

PART II, COLUMN (B) (III)

OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)(III) INCLUDES HOUSING ASSISTANCE AND OTHER MISCELLANEOUS COMPENSATION THIS DOES NOT INCLUDE VARIOUS ITEMS OF "LISTED PROPERTY" (E.G., COMPUTERS AND PERIPHERALS) THAT STANFORD HAS PROVIDED TO THE ABOVE LISTED EMPLOYEES PRINCIPALLY FOR THEIR BUSINESS USE AND NOT AS COMPENSATION Part II, Columns (C) AND (D) LISTED PERSONS ACCRUE FUTURE BENEFITS THAT ARE AVAILABLE TO ALL STANFORD EMPLOYEES, SUCH AS POST-RETIREMENT MEDICAL INSURANCE AND TUITION BENEFITS, AND LISTED PERSONS WHO ARE ALSO FACULTY ACCRUE FUTURE FACULTY BENEFITS SUCH AS SABBATICAL AND TENURE BUYOUT PROVISIONS THESE BENEFITS ARE SUBJECT TO CERTAIN ELIGIBILITY REQUIREMENTS SUCH AS AGE, YEARS OF SERVICE, AND EMPLOYEE CLASSIFICATION FOR SOME BENEFIT PLANS, THE UNIVERSITY RESERVES THE RIGHT TO CHANGE ELIGIBILITY REQUIREMENTS AND/OR THE NATURE AND EXTENT OF THE BENEFIT BEING PROMISED THE VALUE OF THESE BENEFITS IS REPORTED FOR EACH LISTED PERSON IN THE YEAR, IF ANY, SUCH BENEFITS ARE RECEIVED PART II, COLUMN (F) AMOUNTS APPEARING IN COLUMN (F) ARE DEFERRED COMPENSATION PAYMENTS REPORTED IN COLUMN (C) IN PRIOR YEARS AND THAT ARE REPORTED (A SECOND TIME) IN COLUMN (B)(III) IN THE CURRENT YEAR

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

(A) Name		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	( <b>D</b> ) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
JOHN HENNESSY PRESIDENT/TRUSTEE	(1)	805,963 0	0	0	173,928 0	157,285 0	1,137,176 0	C
JOHN ETCHEMENDY PROVOST	(I) (II)	610,124 0	0	480 0	281,515 0	77,612 0	969,731 0	C
RANDALL LIVINGSTON VP BUS AFFAIRS/CFO	(1)	0	0	752 0	105,500 0	91,500 0	750,511 0	C
MARTIN SHELL VP DEVELOPMENT	(I) (II)	559,703 0	49,000 0	52,712 0	96,500 0	54,142 0	812,057 0	
DEBRA ZUMWALT VP GENERAL COUNSEL	(I) (II)		0	0	168,000 0	17,240 0	760,398 0	
ROBERT C REIDY VP LAND, BUILDINGS & REAL EST	(I) (II)	0	270,000 0	704,438 0	1,425,500 0	58,478 0	2,850,810 0	600,000 C
DAVID DEMAREST VP PUBLIC AFFAIRS	(I) (II)	335,157 0	5,500 0	5,253 0	84,050 0	21,918 0	451,878 0	
HOWARD WOLF PRES OF STANFORD ALUM ASSOC	(I)	329,999 0	51,000 0	494 0	167,800 0	31,317 0	580,610 0	0
WILLIAM MADIA VP SLAC NAL	(I) (II)		72,400 0	36,199 0	25,048 0	3,664 0	497,857 0	0
DAVID JONES VP HUMAN RESOURCES	(I) (II)		27,000 0	0	25,500 0	22,977 0	388,369 0	
JOHN POWERS PRESIDENT, STANFORD MGNT CO	(I) (II)	828,704	752,632	710,774	765,381 0	24,970 0	3,082,461	625,460 0
LLOYD B MINOR DEAN, SCHOOL OF MEDICINE	(I) (II)	1,300,912	250,000	176,725	302,550 0	73,057 0	2,103,244 0	(
RICHARD SALLER DEAN, SCHOOL OF HUM & SCIENCES	(ı) (ıı)		0	40,723	25,500 0	10,913 0	581,853 0	(
GARY STEINBERG CHAIR, NEUROSURGERY	(I)	621,877	667,119	500	25,159 0	21,756 0	1,336,411 0	C
THOMAS KRUMMEL CHAIR, SURGERY	(I) (II)	551,504 0	479,721 0	500 0	25,500 0	29,429 0	1,086,654 0	(
DAVID SHAW COACH	(I) (II)	1,561,185	100,000	59,034	475,500 0	28,716 0	2,224,435 0	(
FRANK HANLEY CHIEF, PED CARDIOTHORACIC	(ı) (ıı)	566,602 0	1,325,000	0	25,500 0	21,432 0	1,938,534 0	(
JOHNNY DAWKINS COACH	(I) (II)	869,746	55,000	353,698	472,950 0	40,549 0	1,791,943 0	(
PHILIP A PIZZO PROF & FORMER DEAN, SCH OF MED	(I) (II)		0	76,032 0	174,250 0	6,485 0	876,088 0	C

DLN: 93493195004395

OMB No 1545-0047

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

94-1156365

Employer identification number

Part I B	ond	Issues
----------	-----	--------

- 2	Bond Issues														
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue	price	<b>(f)</b> De	scription	of purpose	( <b>g</b> ) De	feased	beha	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP	52-1705592	13018AAA8	06-27-2013	300,0	00,000	SEE SCH	EE SCHEDULE O			×		×		X
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY S	52-1705592	130175P89	06-24-2004	181,1	96,530	SEE SCH	EDULE C	)		Х		Х		Х
c	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T- 1&3	52-1705592	130178JD9	09-06-2007	153,2	77,097	SEE SCH	EDULE C	)		x		х		Х
D	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5	52-1705592	130178TQ9	08-04-2009	59,1	47,724	SEE SCH	EDULE C	)		Х		Х		Х
Pa	rt II Proceeds			•			•			•					
		Α		В			С			D					
1						0	9	,790,000			0			0	
_2	A mount of bonds legally defeas	ed					0		0			0			0
_3	Total proceeds of issue				30	0,218,0	10	182,	,429,497	1	56,107	7,342		59,	148,032
4	Gross proceeds in reserve fund	ls					0		0			0			0
5	Capitalized interest from proce	eds				1,851,6	559	1,	,198,734		595	5,440			0
6	Proceeds in refunding escrows						0 0		0			0	0		0
7	Issuance costs from proceeds						0 992,205		992,205	661		1,216			1,644
8	Credit enhancement from proce	eeds					0 0		,		0			0	
9	Working capital expenditures fr	om proceeds					0 0		0	)		0			0
10	Capital expenditures from proc	eeds			4	9,142,752 147,790,592		,790,592	64,35		64,355,560				0
11	Other spent proceeds					218,0	10	32,447,966		90,49		5,126		59,	146,388
12	Other unspent proceeds						0		0			0			0
13	Year of substantial completion				20:	L O		2006		2 (	009			2003	
					Yes	No	Y	es	No	Yes	N	0	Yes		No
14	Were the bonds issued as part	of a current refundır	ng issue?		Х		>	<b>(</b>		Х					Х
15	15 Were the bonds issued as part of an advance refunding issue?					Х			X		×		Х		
16	Has the final allocation of proceeds been made?					Х	>	(		Х			Х		
17					Х		>	<		Х			Х		
Da	THILL Drivate Rusiness He														

### Part IIII Private Business Use

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?	Х		Х		X			

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

FCL	Filvate Busiliess Ose (Continued)										
			A	l	В	(	С	I	כ		
		Yes	No	Yes	No	Yes	No	Yes	No		
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		х		х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?										
с	Are there any research agreements that may result in private business use of bond-financed property?	Х		Х		Х					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х		Х		Х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %		0 %				
6	Total of lines 4 and 5		0 %	0 %		·0		%			
7	Does the bond issue meet the private security or payment test?		Х		Х		Х				
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		0 %		0 %		0 %				
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		×		Х		×				
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		X		Х					

Part IV Arbitrage

		Α	_	В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х		×		×
2	If "No" to line 1, did the following apply?			-					
а	Rebate not due yet?		Х		Х		х		Х
b	Exception to rebate?	Х		Х		Х		Х	
С	No rebate due?		Х	Х		Х			Х
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed		•						
3	Is the bond issue a variable rate issue?	Х		Х			х		Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х		Х		X
b	Name of provider	0		0		0			
С	Term of hedge						_		
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
		•	•	•	•		Sc	hedule K (Forr	n 990) 2013

Sche	dule K (Form 990) 2013								Page <b>3</b>
Pai	t IV Arbitrage (Continued)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х		X		Х
b	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х		x		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		x	

Part V Procedures To Undertake Corrective Action

	A		Б		L C		ט	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	x		х		х		х	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

**Return Reference Explanation** 

TAX-EXEMPT BONDS FOR MORE THAN 30 YEARS, STANFORD AND THE MANY COMMUNITIES AND CONSTITUENCIES IT SERVES HAVE BENEFITED FROM TAX-EXEMPT BORROWING THROUGH THE CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY THE UNIVERSITY USES GENEROUS DONOR GIFTS, UNIVERSITY RESERVES AND TAXABLE DEBT, IN ADDITION TO PROCEEDS FROM TAX EXEMPT BORROWING, TO FUND THE CONSTRUCTION OF ACADEMIC BUILDINGS, RESEARCH SUPPORT FACILITIES, RESIDENCES AND OTHER CAMPUS HOUSING, ROADS AND INFRASTRUCTURE THESE FACILITIES HAVE, IN TURN, ENABLED THE UNIVERSITY TO ATTRACT OUTSTANDING FACULTY AND STUDENTS AND TO MORE EFFECTIVELY PERFORM INTERDISCIPLINARY RESEARCH DESIGNED TO ADDRESS FUNDAMENTAL WORLD PROBLEMS THE NEW FACILITIES PROVIDE THE STANFORD COMMUNITY WITH THE MOST ADVANCED TECHNOLOGY AND ENVIRONMENT FOR TEACHING, LEARNING AND RESEARCH THE FUNDING ALSO HAS PLAYED A KEY ROLE IN ENABLING STANFORD TO MEET SEISMIC AND OTHER FEDERAL AND STATE BUILDING REQUIREMENTS THE FOLLOWING ARE EXAMPLES OF BUILDINGS FUNDED IN PART THROUGH TAX-EXEMPT DEBT I THE YANG YAMAZAKI ENVIRONMENTAL AND ENERGY BUILDING IS THE HUB OF STANFORD'S ENVIRONMENTAL SUSTAINABILITY TEACHING AND RESEARCH IT IS A MODEL FOR SUSTAINABILITY BUILDING STANDARDS, USING 56 PERCENT LESS ENERGY AND 90 PERCENT LESS POTABLE WATER THAN A TRADITIONALLY CONSTRUCTED BUILDING OF ITS SIZE IT HAS BEEN RECOGNIZED WITH LEED PLATINUM CERTIFICATION  $\,$  II THE LI KA SHING CENTER FOR LEARNING AND KNOWLEDGE BRINGS TOGETHER CUTTING-EDGE MEDICINE. MODERN EDUCATION AND ADVANCED TECHNOLOGY TO TRAIN THE PHYSICIANS OF TOMORROW MEDICAL STUDENTS PRACTICE LIFE-SAVING SKILLS IN REALISTIC SIMULATIONS AND LEARN TO APPLY RESEARCH TO BEDSIDE TREATMENTS THE CENTER IS A GATHERING PLACE FOR MEDICAL EXPERTS TO SHARE RESEARCH AND HEALTH CARE INSIGHTS AND TO BRING THEIR COMBINED EXPERTISE TO BEAR ON THE WORLD'S GREATEST HEALTH CHALLENGES III THE JAMES AND ANNA MARIE SPILKER ENGINEERING AND APPLIED SCIENCES BUILDING FOSTERS COLLABORATIVE DEVELOPMENT IN THE BURGEONING FIELD OF NANOTECHNOLOGY SCIENTISTS AT THE CENTER ARE STUDYING HOW TO CREATE MATERIALS AND DEVICES NO BIGGER THAN ONE-BILLIONTH OF A METER, WITH DIRECT AND ECONOMICALLY VIABLE APPLICATIONS TO MEDICINE, ENERGY AND COMMUNICATIONS IV THE HUANG ENGINEERING CENTER HOUSES THE SCHOOL OF ENGINEERING, WHOSE TIES TO THE HIGH-TECHNOLOGY INDUSTRY CONTINUE TO FUEL THE GROWTH AND ECONOMY OF SILICON VALLEY AND NORTHERN CALIFORNIA THE SCHOOL OF ENGINEERING IS WORLD RENOWNED FOR PUSHING THE FRONTIERS OF MODERN SCIENCE AND ENGINEERING, ESPECIALLY IN THE FIELDS OF COMPUTER SCIENCE, BIOENGINEERING AND ENVIRONMENTAL SUSTAINABILITY 🔻 THE LORRY I LOKEY STEM CELL RESEARCH BUILDING OPENED IN 2010 AND IS THE LARGEST DEDICATED STEM CELL RESEARCH BUILDING IN THE COUNTRY THE BUILDING HOUSES THE STANFORD STEM CELL BIOLOGY AND REGENERATIVE MEDICINE INSTITUTE, WHICH INTEGRATES RESEARCHERS FROM CANCER, NEUROSCIENCE, CARDIOVASCULAR MEDICINE, TRANSPLANTATION, IMMUNOLOGY, BIOENGINEERING AND DEVELOPMENTAL BIOLOGY ALL ARE FOCUSED ON MAKING DISCOVERIES IN STEM CELL RESEARCH AND QUICKLY TRANSLATING THEM INTO PRECLINICAL APPLICATIONS, INNOVATIVE THERAPIES AND TREATMENTS VI THE MUNGER GRADUATE RESIDENCE IS A FIVE-BUILDING HOUSING COMPLEX FOR 600 STANFORD LAW AND OTHER GRADUATE STUDENTS IT IS A SIGNIFICANT INVESTMENT BY STANFORD IN MITIGATING TRAFFIC AND OTHER ENVIRONMENTAL CONCERNS AS IT GREATLY REDUCES THE NUMBER OF PEOPLE DRIVING TO CAMPUS DAILY VII THE WILLIAM H NEUKOM BUILDING, WHICH HOUSES THE CLINICS OF THE STANFORD LAW SCHOOL, OPENED IN 2011 AND WAS BUILT TO SATISFY THE EQUIVALENT OF A LEED GOLD CERTIFICATION FOR SUSTAINABILITY THE BUILDING USES 30 PERCENT LESS ENERGY THAN REQUIRED BY CODE THE BUILDING HOUSES THE MILLS LEGAL CLINIC, WHICH INCLUDES 12 CLINICS THAT TEACH THROUGH EXPERIENTIAL EDUCATION LAW STUDENTS LEARN THE PRACTICE OF LAW BY REPRESENTING, FOR INSTANCE, LOW-INCOME OR INDIGENT PEOPLE IN CIVIL AND CRIMINAL LITIGATIONS, AND BY PROVIDING LEGAL COUNSEL ON ENVIRONMENTAL ISSUES, HUMAN RIGHTS, NONPROFIT CORPORATE GOVERNANCE, EDUCATION, AND RELIGIOUS FREEDOM FORM 990, SCHEDULE K, PART I, COLUMN C CUSIP NUMBER CEFA TAX EXEMPT COMMERCIAL PAPER ("TECP") DATED 5/22/08 WAS ASSIGNED A UNIQUE BLOCK OF 900 CUSIP NUMBERS UPON ISSUANCE A NEW CUSIP NUMBER IS ASSIGNED TO EACH TRANCHE OF TECP THAT IS ISSUED THE CUSIP NUMBER LISTED IS THE FIRST CUSIP NUMBER IN THE SERIES AND WAS ASSIGNED AT THE ORIGINAL ISSUANCE DATE, 5/22/08 FORM 990, SCHEDULE K, PART I, COLUMN F DESCRIPTION OF PURPOSE FOR TAX-EXEMPT BONDS A CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES REFUND PRIOR COMMERCIAL PAPER NOTES ISSUED 5/2/2008 AND 3/24/2008 THAT WERE PART OF THE SAME PROGRAM COSTS OF ISSUANCE B CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY S - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES REFUND CEFA SERIES L-8 ISSUED 10/30/2000, REFUND CEFA SERIES L-9 ISSUED 10/31/2001, REFUND CEFA TAX EXEMPT COMMERCIAL PAPER REVENUE NOTES ISSUED 3/18/03 CONVERSION OF SERIES S BONDS ON MAY 15, 2013 FROM VARIABLE RATE TO FIXED RATE AND CANCELLATION OF \$9,790,000 AGGREGATE PRINCIPAL AMOUNT OF THE BONDS COSTS OF ISSUANCE C CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-1 AND T-3 - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPROVEMENTS, UTILITIES AND

SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE D CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5 - REFUND \$59,180,000 OF CEFA SERIES P REVENUE BONDS - ISSUED MARCH 30, 1999 E CALIFORNIA EDUCATIONAL FACILITES AUTHORITY U-1 - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPROVEMENTS, UTILITIES, AND SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE F CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-2 - REFUND TAXABLE COMMERCIAL PAPER NOTES ISSUED

IMPROVEMENTS, UTILITIES AND SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE H CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-4 - ADVANCE REFUND CEFA SERIES P BONDS ISSUED ON 3/30/1999 COSTS OF ISSUANCE I CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-5 - REFUND TAXABLE COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES T-4 ISSUED ON MAY 15, 2008 J CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-6 - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPROVEMENTS, UTILITIES AND SYSTEMS REFUND TAX EXEMPT COMMERCIAL PAPER NOTES FORM 990. SCHEDULE K. PART II COMMERCIAL PAPER DEBT FOR CEFA CP PART II. LINE 3 IS THE MAXIMUM AMOUNT OF COMMERCIAL PAPER THAT IS AUTHORIZED UNDER THAT ISSUE AT AUGUST 31, 2014. COMMERCIAL PAPER DEBT OUTSTANDING WAS \$49,142,752 ADDITIONAL AMOUNTS SPENT REPRESENT INVESTMENT EARNINGS FORM 990, SCHEDULE K, PART II, LINE 3 TOTAL PROCEEDS THE DIFFERENCE BETWEEN LINE 3 AND SCHEDULE K, PART I, COLUMN (E) AMOUNTS REPRESENTS INVESTMENT EARNINGS FORM 990, SCHEDULE K, PART III REFINANCING CEFA SERIES T-5, U-2, U-4 & U-5 PROCEEDS WERE USED TO REFINANCE DEBT ISSUED PRIOR TO JANUARY 1, 2003 ACCORDINGLY, PART III IS NOT COMPLETED FOR THESE ISSUES FORM 990, SCHEDULE K, PART III, LINES 4-5 PRIVATE BUSINESS USE STANFORD UNIVERSITY FINANCES ITS FACILITIES WITH A COMBINATION OF TAX-EXEMPT DEBT, TAXABLE DEBT, GIFTS AND OTHER UNIVERSITY FUNDS OCCASIONALLY, SOME OF THESE FACILITIES WILL HOUSE ACTIVITIES THAT MAY CONSTITUTE "PRIVATE BUSINESS USE", AS DEFINED IN IRC SECTION 141 FOR INSTANCE, STANFORD MAY RENT A SMALL PORTION OF A FACILITY TO A FOR-PROFIT OPERATOR OF CAFETERIAS (PRIMARILY FOR THE CONVENIENCE OF FACULTY, STAFF, STUDENTS AND THEIR GUESTS) IN OTHER SITUATIONS, STANFORD MAY RECEIVE A GENEROUS CORPORATE GIFT TO FUND A PORTION OF A BUILDING AND MAY CHOOSE TO ACKNOWLEDGE SUCH GENEROSITY BY NAMING A CLASSROOM, LIBRARY OR AUDITORIUM IN HONOR OF

ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES Q ISSUED ON 5/3/2001 COSTS OF ISSUANCE G CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-3 - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND

THE CORPORATE DONOR IN SUCH CASES, STANFORD ELECTS THE "UNDIVIDED PORTION ALLOCATION METHOD" DESCRIBED IN

ACCORDINGLY, THE AMOUNTS REPORTED ON PART III, LINES 4 AND 5, FOR THE

OF THE FACILITY FUNDED BY TAXABLE DEBT, GIFTS OR OTHER UNIVERSITY FUNDS ACCORDINGLY, STANFORD REPORTS 0% AS THE PERCENTAGE OF FINANCED PROPERTY USED IN PRIVATE BUSINESS USE (PART III, QUESTION 4) IN ADDITION TO THE CONSTRUCTION COST OF BUILDINGS, TAX-EXEMPT DEBT ALSO FUNDED A SIGNIFICANT PORTION OF THE UNIVERSITY'S INFRASTRUCTURE, INCLUDING ROADS AND UNDERGROUND UTILITIES THE PORTION OF THE FUNDING OF THESE IMPROVEMENTS BY SOURCES OTHER THAN TAX-EXEMPT DEBT AS A PERCENTAGE OF TOTAL FUNDING WAS WELL IN EXCESS OF THE MEASURED AMOUNT OF PRIVATE BUSINESS USE TO TOTAL USE

PROPOSED TREASURY REGULATION SECTION 1 141-D(6), AND THUS ALLOCATES SUCH "PRIVATE BUSINESS USE" FIRST TO THAT PORTION

SCHEDULE K

DLN: 93493195004395

OMB No 1545-0047

Schedule K (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

> ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** Employer identification number

/b) 0 =

Internal Revenue Service Name of the organization

Department of the Treasury

THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

94-1156365

|--|

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued (e) Issue price (f) Description of purpose (g) Defeased by		(f) Description of purpose		se (g) Defeased		(h) On behalf of issuer		Pool ncing
							Yes	No	Yes	No	Yes	No
A	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-1	52-1705592	130178VU7	05-06-2010	251,631,228	SEE SCHEDULE O		X		X		Х
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-2	52-1705592	130178M86	04-17-2012	99,193,766	SEE SCHEDULE O		Х		Х		Х
С	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-3	52-1705592	130178X76	05-15-2013	351,795,122	SEE SCHEDULE O		Х		Х		Х
D	CALIFORNIA EDUCATIONAL FACILITIES SERIES U-4	52-1705592	130178X84	05-15-2013	52,773,978	SEE SCHEDULE O		Х		Х		Х

#### Proceeds Part II

			4		В		С		D		
1	A mount of bonds retired		0		0		0		0		
2	A mount of bonds legally defeased		0		0		0		0		
3	Total proceeds of issue	2	51,878,327		99,194,474	3	51,884,550		52,773,988		
4	Gross proceeds in reserve funds		0		0		0		0		
5	Capitalized interest from proceeds		1,309,386	309,386 0		5,327,382			0		
6	Proceeds in refunding escrows		0		0		0		0		
7	Issuance costs from proceeds		1,631,228	572,646 1,249,348		1,249,348		191,291			
8	Credit enhancement from proceeds		0	0		0		0		0	
9	Working capital expenditures from proceeds		0		0		0		0		
10	Capital expenditures from proceeds	1	12,490,614		0	3	39,484,863	34,863			
11	O ther spent proceeds	1	36,447,099		98,621,828		5,825,277		52,582,697		
12	O ther unspent proceeds		0		0		0		0		0
13	Year of substantial completion	20	12	20	03	20	13	200			
		Yes	No	Yes	No	Yes	No	Yes	No		
14	Were the bonds issued as part of a current refunding issue?	X		Х		Х			X		
15	Were the bonds issued as part of an advance refunding issue?		Х		Х		Х	Х			
16	Has the final allocation of proceeds been made?	Х		Х		Х		Х			
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	х		Х		Х		Х			

### Part IIII Private Business Use

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
_	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х				×		
_	Are there any lease arrangements that may result in private business use of bond-financed property?	Х				X			

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

كلنكا	1111 Titute business use (continued)										
ĺ	,		Α	F	В	•	С	ļ ļ	D		
	<b>'</b>	Yes	No	Yes	No	Yes	No	Yes	No		
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х				х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?										
С	Are there any research agreements that may result in private business use of bond-financed property?	Х				Х					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х				Х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %							
6	Total of lines 4 and 5		0 %			0 %					
7	Does the bond issue meet the private security or payment test?		Х				Х				
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х				х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		0 %				0 %				
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х				х				
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	×				Х					

Part IV Arbitrage

		Α		В		С		D		
		Yes	No	Yes	No	Yes	No	Yes	No	
1	Has the Issuer filed Form 8038-T?		Χ		×		×		X	
2	If "No" to line 1, did the following apply?				•		•	•		
а	Rebate not due yet?	Х		Х		Х		Х		
ь	Exception to rebate?	Х		Х			Х	Х		
С	No rebate due?		Х		Х		Х		Х	
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х		×		×		Х	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х		х		Х	
b	Name of provider	0		0	0					
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									
		Schedule K (Form 990) 2013								

Par	t IV Arbitrage (Continued)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		×		×		Х
b	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		×		x		Х
7	Has the organization established written procedures to monitor	x		X		X		x	

# the requirements of section 148? Part V Procedures To Undertake Corrective Action

Has the organization	on established written procedures to ensure
that violations of fe	deral tax requirements are timely identified
and corrected throu	igh the voluntary closing agreement program if
self-remediation is	not available under applicable regulations?

Α		В		С		D		
Yes	Yes No Yes No		Yes	No	Yes	No		
V		V		V		.,		
Х		Х		X		X		

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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DLN: 93493195004395 OMB No 1545-0047

2013

Schedule K (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

**Inspection** Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

	E BOARD OF TRUSTEES OF THE	LELAND STANFOR	RD.										ition nun	ibei	
	NIORUNIVERSITY									94	-11563	65			
P	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue	price	(f)	<b>f)</b> Description	on of purpose	(g) De	(g) Defeased		On alf of suer		Pool
										Yes	No	Yes	No	Yes	No
A	CALIFORNIA EDUCATIONAL FACILITIES SERIES U-5	52-1705592	1301783X2	05-14-2014	150,4	50,962	SEE	SEE SCHEDULE O			х		×		x
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-6	52-1705592	1301783W4	05-14-2014	350,002,728 SEE SCHEDULE O			х		×		х			
Pa	Proceeds										•				
						4		Е	3		С			D	
1	A mount of bonds retired				0		0								
	A mount of bonds legally defeas			0		0									
3	Total proceeds of issue	150,451,763			350,065,369										
4	Gross proceeds in reserve fund			0		0									
5	<u> </u>	Capitalized interest from proceeds					0		87,808						
6	Proceeds in refunding escrows						0		0						
7	Issuance costs from proceeds				2,211 0										
8	Credit enhancement from proce				0 0										
9	Working capital expenditures fr	·			0 0			<u>'</u>							
10	Capital expenditures from proc	eeds				0 46,3			16,384,554						
11	O ther spent proceeds				1	50,449,5	552								
12	Other unspent proceeds						0	30	00,521,720						
13	Year of substantial completion					14		20	14						
					Yes	No		Yes	No	Yes	<u> </u>	lo	Yes		No
14	Were the bonds issued as part				Х			X							
15	Were the bonds issued as part	of an advance refun	ding issue?			Х			Х						
16	6 Has the final allocation of proceeds been made?				Х				Х						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				×			X							
Pa	Private Business Us					<u> </u>									
						A		B		<b>V</b> -	C			D	
1	Was the organization a partner	in a partnership or	a member of an II	C. which owned	Yes	No		Yes	No	Yes	<del>                                     </del>	lo	Yes		No
_	property financed by tax exem		aember or an EE	e,en omica					X						l.

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Х

Part III Private Business Use (Continued)

ECL	Private Business Use (Continued)								
			A		В		С	Г	)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use of bond-financed property?				х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?			Х					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?			Х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government				0 %				
6	Total of lines 4 and 5				0 %				
7	Does the bond issue meet the private security or payment test?				Х				
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?				х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of				0 %				
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?				×				
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?			Х					

Part IV Arbitrage

	Arbitrago	А		В		С		D			
		Yes	No	Yes	No	Yes	No	Yes	No		
1	Has the issuer filed Form 8038-T?		Х		Х						
2	If "No" to line 1, did the following apply?				-		•				
a	Rebate not due yet?	Х		Х							
b	Exception to rebate?	Х			Х						
С	No rebate due?		Х		Х						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•							
3	Is the bond issue a variable rate issue?		Х		Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х						
b	Name of provider	0		0							
С	Term of hedge										
d	Was the hedge superintegrated?										
e	Was the hedge terminated?										
	Schedule K (Form 990) 2013										

Return Reference

	· · · · · · · · · · · · · · · · · · ·	А	A B		С	С			
		Yes	No	Yes	No	Yes No		Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		x				
b	Name of provider	0		0					
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		x				_
7	Has the organization established written procedures to monitor the requirements of section 148?	X		×					

### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if
self-remediation is not available under applicable regulations?

	D		C		В	A			
No No	Yes	No	Yes	No	No Yes No		Yes		
					l x		l x		
		No	163	140	Х	NO.	X		

### Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

1 AND T-3 HAD A REBATE CALCULATION PERFORMED ON JULY 21, 2010

BOND ISSUE ARE ISSUE BIC% CEFA CP 0 0000% CEFA SERIES S 0 5476% CEFA SERIES T-1 0 4314% CEFA SERIES T-5 0 0028% CEFA
BOND ISSUANCE COSTS (BIC) AS
A PERCENTAGE OF THE TOTAL
PROCEEDS BY

BOND ISSUE ARE ISSUE BIC% CEFA CP 0 0000% CEFA SERIES U-3 0 3551% CEFA SERIES U-4 0 3625% CEFA SERIES U-5 0 0015% CEFA
SERIES U-6 0 0000% FORM 990, SCHEDULE K, PART IV FORM 8038-T DURING THE PERIODS SINCE THESE BONDS WERE ISSUED, THE
INTEREST COST ON THE BONDS HAS EXCEEDED THE INVESTMENT RETURN ON ANY UNSPENT PROCEEDS ACCORDINGLY, NO FORM 8038-T
HAS BEEN ISSUED FORM 990, SCHEDULE K, PART IV, LINE 2(C) REBATE CALCULATIONS B CALIFORNIA EDUCATIONAL FACILITIES
AUTHORITY S HAD A REBATE CALCULATION PERFORMED ON DECEMBER 3, 2007 C CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-

**Explanation** 

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493195004395

OMB No 1545-0047

Open to Public

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the org THE BOARD OF TR JUNIOR UNIVERSIT	USTEES OF TH	E LELAND STA	NFOR	D								tificatio	n numbe	r
Part I Exce	ess Benef					) and section			organı	zatıor				
						), Part IV, line	2 :							
<b>1</b> (a) Name	e of disquali	fied person	(		ship between n and organiz			(c) Desc	ription	of tra	nsactioi	n	(d) Corr	
			+	persor	Tana organiz	acion							Yes	No
			-											
			+				┝							
							$\vdash$							
2 Enter the a	mount of ta	x incurred b	y org	ganızatıon n	nanagers or c	disqualified pe	rso	ns during t	he yeaı	r unde	rsectio	n		
4958 .			•						• •		<b>F</b> \$			
<b>3</b> Enterthe a	imount of ta	x, ıf any, on	lıne	2, above, re	eimbursed by	the organizat	ıon				<b>F</b> \$			
Part III Lo	ans to an	d/or Fro	m T	ntereste	d Persons.									
						• 90-EZ, Part V	/ , lı	ine 38a, or	Form 9	90.Pa	art IV. I	ıne 26,	or if the	
	•	_				ine 5, 6, or 22		,		,	,	,		
(a) Name of	(b)	(c)		(d) Loan		(e)Orıgınal	(	<b>f)</b> Balance	<b>(g)</b> In		(h)		(i)Wr	tten
ınterested	Relations					principal		due	defaul	t?	Approv	ved	agreen	nent?
person	with organizati	on loa	n	organizatio	on ?	amount					by board			
	organizati										or			
						1					commi	ttee?		
				То	From				Yes	No	Yes	No	Yes	No
See Additional														
Data Table							╁			-	<del> </del>	-	_	
						<u> </u>	-				<del> </del>	-	_	
							-				1		_	
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 Γotal			\$			<u> </u>	<u> </u>	10 146 60	,		1		7	
	nts or As	eistance		nefitting	Interested	d Persons.		10, 146, 687	<u> </u>					
						Form 990, P	art	t IV. line 2	27.					
(a) Name of in	•			ıp between	1	nt of assistanc		<b>(d)</b> Type		istand	e <b>(e</b>	) Purpo	se of ass	istance
perso		interested	pers	on and the							`			
		org	anıza	ition										
								•						
					1			<b>-</b>						
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					1									
					1									

(a) Name of Interested perso	on (b) Relationship between intereste person and the organization	(c) A mount of	(d) Description of transaction	(e) Sharing of organization's revenues? Yes No
See Additional Data Table				TES NO
Part V Supplemental Info	ormation mation for responses to quest	tions on Schedule L (see ins	tructions)	
Return Reference PART II - LOANS TO AND/OR			N INTERESTED PERSON IS MAI	
ROM INTERESTED PERSONS	G) ALL LOANS HAVE BE EACH LOAN ISSUED, TH BORROWER (COLUMN I) INTEREST WHICH APPROFACILITATE HOUSING F LEASEHOLDS ON CERTA	EN APPROVED BY THE BO ERE EXISTS A WRITTEN A MORTGAGE TERMS GOVI OXIMATE MARKET RATES OR EMPLOYEES, THE UNI IN HOUSES ON OR NEAR	NE OF THE LOANS IS IN DEFAU ARD OF TRUSTEES (COLUMN H GREEMENT BETWEEN STANFO ERN THE CALCULATION AND P PURSUANT TO PROGRAMS IN VERSITY HOLDS MORTGAGES CAMPUS OWNED AND OCCUPI TIME TO TIME, COULD INCLUE	I) AND FOR RD AND THE AYMENT OF TENDED TO AND ED BY
ART III - GRANTS OR	AND KEY EMPLOYEES OF THESE DISCLOSURES DO	F THE UNIVERSITY O NOT INCLUDE TRANSA	CTIONS IN WHICH A TRUSTEE,	OFFICER, OR
SSISTANCE BENEFITING NTERESTED PERSONS	FINANCIAL AID, WORK/S THE UNIVERSITY, AS SU	STUDY ASSISTANCE, AND ICH AMOUNTS WOULD BE	AND/OR BOARD COSTS OR RE /OR RESEARCH GRANTS FOR A IN ACCORDANCE WITH FINAN	STUDENT AT
ART IV - BUSINESS RANSACTIONS INVOLVING	AS DESCRIBED IN FURT		O, SCHEDULE O, THE UNIVERSI REQUIRES, AMONG OTHER THI	
NTERESTED PERSONS	AN IMMEDIATE FAMILY	MEMBER) HAS A MATERIA	N ANY DECISION IN WHICH HE AL FINANCIAL INTEREST EACH CONFLICT OF INTEREST POLIC	TRUSTEE IS
	IN WHICH THE TRUSTEE	HAS A MATERIAL FINAN	IVERSITY DOES BUSINESS WITCH CIAL INTEREST SIMILARLY, FO UAL DISCLOSURE OF SIGNIFIC	RSENIOR
	FINANCIAL INTERESTS ENTITIES DOING BUSIN	IN, OR EMPLOYMENT OR ( ESS WITH THE UNIVERSI	CONSULTING RELATIONSHIPS TY THESE ANNUAL DISCLOSU ATE FAMILY MEMBERS WHEN :	WITH, RES COVER
	RELATIONSHIP EXISTS, CONFLICT, INCLUDING	MEASURES ARE TAKEN T REQUIRING THAT SUCH T	O MITIGATE ANY ACTUAL OR F RANSACTIONS BE CONDUCTE ATION, BASED ON TERMS THA	PERCEIVED DAT ARM'S
	AND REASONABLE TO A OF DIRECTORS OF STAN	ND FOR THE BENEFIT OF NFORD MANAGEMENT COI	THE UNIVERSITY MEMBERS OF MPANY ("SMC") ARE ALSO COV	F THE BOARD ERED UNDER
	FROM ENTERING INTO A OF HIS OR HER IMMEDIA	AN INVESTMENT TRANSA ATE FAMILY HAS A MATER	CY, WHICH GENERALLY PROHIE CTION IN WHICH A DIRECTOR RIAL DIRECT OR INDIRECT FIN	OR A MEMBE ANCIAL
	UNINCORPORATED DIV DIRECTORS" THAT IS D	ISION OF THE UNIVERSIT ELEGATED AUTHORITY B	ERSITY'S BOARD OF TRUSTEES TY SMC IS GOVERNED BY A "BO Y, AND IS SUBJECT TO THE DIF	OARD OF RECTION ANI
	TO PROVIDE INVESTME AND CERTAIN OTHER U	NT MANAGEMENT SERVIONIVERSITY INVESTMENT	STEES THE PRIMARY PURPOSE CES FOR THE UNIVERSITY'S EN ASSETS AS OF AUGUST 31,20	IDO WMENT )14 THERE
	UNIVERSITY MEMBERS	OF THE BOARD OF DIREC	DRS, OF WHICH 4 WERE TRUSTE TORS OF SMC ARE SUBJECT TO UST CERTIFY COMPLIANCE WI	SMC'S
	ABOVE, AND WITHIN A N	WELL-DIVERSIFIED PORT	POLICIES AND PROVISIONS O FOLIO OF OVER 600 INDIVIDU REGIONS OF THE WORLD AND N	AL
	FROM TIME TO TIME INV	VEST ASSETS IN CERTAIN	TS OF THIS NATURE, THE UNIV N PARTNERSHIPS IN WHICH A T SUCH INVESTMENTS ARE MA	TRUSTEE HAS
	COMPELLING HISTORIC YEAR ENDED AUGUST 3	AL PERFORMANCE AND T 1, 2014, TRANSACTIONS	RACK RECORDS OF THE MANA WITH THE FOLLOWING INTERE EQUIRED BY THE IRS (A) NAM	GERS IN THI STED
	INTERESTED PERSON I PERSON AND THE ORGA	BM CORPORATION (B) RE NIZATION WILLIAM BRO	LATIONSHIP BETWEEN THE IN DY, TRUSTEE, IS A DIRECTOR \$804,081 (D) DESCRIPTION OF	TERESTED OF IBM
	TRANSACTION PURCHAREVENUES? NO (A) NAM	ASES OF GOODS & SERVIO E OF THE INTERESTED PE	CES (E) SHARING OF ORGANIZA ERSON GOOGLE (B) RELATION	ATION'S SHIP
	AND TRUSTEE AND KAV AMOUNT OF TRANSACT	ITARK RAM SHRIRAM, TRU ION \$1,627,785 (D) DESC	GANIZATION JOHN HENNESS JSTEE ARE DIRECTORS OF GOO CRIPTION OF TRANSACTION F	OGLE (C) PURCHASES
	PURCHASES OF GOODS UNIVERSITY MISSION C	AND SERVICES DESCRIB F SHARING AND DISSEM	ZATION'S REVENUES? NO IN A ED ABOVE, AND CONSISTENT ' INATING KNOWLEDGE, STANFO	WITH THE ORD
	SUBJECT OF LITIGATIO BOOKS OWNED BY STAN	N TO DATE, GOOGLE HAS IFORD AT NO COST TO ST	H PROJECT, WHICH IS CURREN S SCANNED APPROXIMATELY 3 ANFORD PRESIDENT HENNES	MILLION SY AND
	DECISIONS INVOLVING	THE GOOGLE BOOK SEA	N ANY OF THE NEGOTIATIONS RCH PROJECT (A) NAME OF TH RELATIONSHIP BETWEEN THE	E INTERESTED
	DIRECTOR OF CISCO SY	STEMS, INC (C) AMOUNT	SSY, PRESIDENT AND TRUSTEE * OF TRANSACTION \$6,732,11 F GOODS & SERVICES (E) SHAF	0 (D)
	FROM CISCO AND GOOD	GLE IN THE NORMAL COU	TY PURCHASES GOODS AND S RSE OF BUSINESS AND ALL PU I STANFORD PROCUREMENT PO	RCHASES AR
	PROCEDURES PRESIDERESPECT TO THESE CON	NT HENNESSY DOES NOT MPANIES (A) NAME OF TH	PARTICIPATE IN ANY DECISION FACI THE INTERESTED PERSON PACI THE INTERESTED PERSON AND	ONS WITH FIC
	ORGANIZATION BROOF DIRECTORS OF PACIFIC	KBYERS,TRUSTEE AND RA BIOSCIENCES,INC (C)	ANDALL LIVINGSTON, OFFICEF AMOUNT OF TRANSACTION \$: F GOODS & SERVICES (E) SHAR	R ARE 395,897 (D)
	ORGANIZATION'S REVE WHOLESALE, INC (B) RE	NUES? NO (A) NAME OF T LATIONSHIP BETWEEN T	HE INTERESTED PERSON COS HE INTERESTED PERSON AND DIRECTOR OF COSTCO WHOLE	TCO THE
	CORPORATION (C) AMO TRANSACTION PURCH	UNT OF TRANSACTION S ASES OF GOODS & SERVIO	\$382,278 (D) DESCRIPTION OF CES (E) SHARING OF ORGANIZA ERSON THOMSON REUTERS CO	ATION'S
	(B) RELATIONSHIP BETV DENNING, TRUSTEE, IS	VEEN THE INTERESTED PE A DIRECTOR OF THOMSO	ERSON AND THE ORGANIZATION N REUTERS CORPORATION (C)	ON STEVEN AMOUNT OF
	SERVICES (E) SHARING PERSON ALTAMONT CA	OF ORGANIZATION'S REV PITAL PARTNERS (B) REL	RANSACTION PURCHASES OF /ENUES? NO (A) NAME OF THE ATIONSHIP BETWEEN THE INT	INTERESTED
	MANAGING DIRECTOR C \$55,907,993 THE ABOV	OF ALTAMONT CAPITAL P E AMOUNT IS THE TOTAL	RS, TRUSTEE, IS A FAMILY MEM ARTNERS (C) AMOUNT OF TRAI AMOUNT INVESTED BY STANF	NSACTION FORD IN
	0 20% OF STANFORD'S DESCRIPTION OF TRANS	TOTALINVESTMENTS AS SACTION INVESTMENTS	E END OF THE TAX YEAR AND F OF THE END OF THE TAX YEAR (E) SHARING OF ORGANIZATION	(D)
	RELATIONSHIP BETWEE TRUSTEE, WAS THE CFO	N THE INTERESTED PERS OF MORGAN STANLEY (C	ERSON MORGAN STANLEY (B) ON AND THE ORGANIZATION C) AMOUNT OF TRANSACTION	\$227,671 (
	REVENUES? NO (A) NAM	E OF THE INTERESTED PE	ERVICES (E) SHARING OF ORGA ERSON OAK HILL CAPITAL PAI ON AND THE ORGANIZATION	RTNERS (B)
	(C) AMOUNT OF TRANSA	ACTION \$73,373,352 THE	VESTOR IN OAK HILL CAPITAL E ABOVE AMOUNT IS THE TOTA ARTNERS FUNDS AS OF THE EI	ALAMOUNT
	OF THE TAX YEAR (D) D	ESCRIPTION OF TRANSA	D'S TOTAL INVESTMENTS AS O CTION INVESTMENTS (E) SHA HE INTERESTED PERSON KLEI	RINGOF
	CAUFIELD AND BYERS (I ORGANIZATION BROOK	B) RELATIONSHIP BETWE K BYERS, TRUSTEE, IS THE	EN THE INTERESTED PERSON A E CO-FOUNDER OF AND PARTN DUNT OF TRANSACTION \$83,5	AND THE ER IN
	ABOVE AMOUNT IS THE CAUFIELD AND BYERS F	TOTAL AMOUNT INVEST UNDS AS OF THE END OF	ED BY STANFORD IN KLEINER F THE TAX YEAR AND REPRESEN ND OF THE TAX YEAR (D) DESC	PERKINS TS 0 30% OF
	TRANSACTION INVEST OF THE INTERESTED PE	MENTS (E) SHARING OF C RSON GENERAL ATLANT	RGANIZATION'S REVÈNUES? I IC PARTNERS (B) RELATIONSH:	NO (A) NAME IP BETWEEN
	CHAIRMAN OF GENERAL ABOVE AMOUNT IS THE	ATLANTIC (C) AMOUNT TOTAL AMOUNT INVEST	ON STEVEN DENNING, TRUST OF TRANSACTION \$136,100,0 ED BY STANFORD IN GENERAL	65 THE ATLANTIC
	STANFORD'S TOTALINV TRANSACTION INVEST	/ESTMENTS AS OF THE EN MENTS (E) SHARING OF C	AR AND REPRESENTS 0 48% O ND OF THE TAX YEAR (D) DESC PRGANIZATION'S REVENUES? I	RIPTION OF NO (A) NAME
	RELATIONSHIP BETWEE	N THE INTERESTED PERS	ENT MANAGEMENT COMPANY ON AND THE ORGANIZATION ) AMOUNT OF TRANSACTION	DÉBORAH
	THE ABOVE AMOUNT IS PIMCO FUNDS AS OF TH	THE SUM OF THE TOTAL E END OF THE TAX YEAR	AMOUNT INVESTED BY STANF AND INVESTMENT MANAGEME (D) DESCRIPTION OF TRANSA	ORD IN NT FEES PAI
	INVESTMENTS, INVESTI	MENT MANAGEMENT (E) S DEMPLOYEES HAVE A FAN	HARING OF ORGANIZATION'S 11LY RELATIONSHIP WITH A LI EMPLOYEES HAD BEEN EMPLO	REVENUES? STED
	STANFORD PRIOR TO A	PPOINTMENT OF THE LIST	EMPLOYEES HAD BEEN EMPLO TED PERSON TO THE POSITION PERSON RESPONSIBLE FOR TH	N OF OFFICE

Software ID: **Software Version:** 

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	or fro	oan to om the ization?	(e)O riginal principal amount	<b>(f)</b> Balance due		) In Iult?	Appro by boa	oved ard or	(i)Wr agreer	
		_	То	From			Yes	No	Yes	No	Yes	No
(1)PHILIP PIZZO	FORMER KEY EMPLOYEE	HOUSING		Х	1,211,800	1,146,955		Νo	Yes		Yes	
(2)PHILIP PIZZO	FORMER KEY EMPLOYEE	HOUSING		Х	1,500,000	1,500,000		Νo	Yes		Yes	
(3) RICHARD SALLER	KEY EMPLOYEE	HOUSING		Х	25,000	25,000		Νo	Yes		Yes	
(4) RICHARD SALLER	KEY EMPLOYEE	HOUSING		Х	300,000	90,000		Νo	Yes		Yes	
(5) RICHARD SALLER	KEY EMPLOYEE	HOUSING		Х	300,000	250,000		Νo	Yes		Yes	
(6) MARTIN SHELL	OFFICER	HOUSING		Х	1,000,000	900,000		Νo	Yes		Yes	
(7) LLOYD MINOR	KEY EMPLOYEE	HOUSING		Х	719,466	719,466		Νo	Yes		Yes	
(8) LLOYD MINOR	KEY EMPLOYEE	HOUSING		Х	780, 534	780,534		Νo	Yes		Yes	
(9) LLOYD MINOR	KEY EMPLOYEE	HOUSING		Х	1,150,000	1,150,000		Νo	Yes		Yes	
(10) LLOYD MINOR	KEY EMPLOYEE	HOUSING		Х	700,000	700,000		Νo	Yes		Yes	
(11) LLOYD MINOR	KEY EMPLOYEE	HOUSING		Х	1,695,000	1,684,732		Νo	Yes		Yes	
(12) DAVID SHAW	HIGHEST COMPENSATED	HOUSING		Х	700,000	700,000		Νo	Yes		Yes	
(13) THO MAS KRUMMEL	HIGHEST COMPENSATED	HOUSING		Х	500,000	500,000		Νo	Yes		Yes	

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization			Yes	No
(1) IBM Corporation	SEE PART V	804,081	PURCHASES OF GOODS & SERVICES		No
(2) GOOGLE	SEE PART V	1,627,785	PURCHASES OF GOODS & SERVICES		No
(3) CISCO SYSTEMS INC	SEE PART V	6,732,110	PURCHASES OF GOODS & SERVICES		No
(4) PACIFIC BIOSCIENCES INC	SEE PART V	395,897	PURCHASES OF GOODS & SERVICES		No
(5) COSTCO WHOLESALE INC	SEE PART V	382,278	PURCHASES OF GOODS & SERVICES		No
(6) THOMSON REUTERS CORPORATION	SEE PART V	403,178	PURCHASES OF GOODS & SERVICES		No
(7) ALTAMONT CAPITAL PARTNERS	SEE PART V	55,907,993	INVESTMENTS		No
(8) MORGAN STANLEY	SEE PART V	227,671	BROKERAGE SERVICES		No
(9)OAK HILL CAPITAL PARTNERS	SEE PART V	73,373,352	INVESTMENTS		No
(10) KLEINER PERKINS CAUFIELD AND BYERS	SEE PART V	83,509,768	INVESTMENTS		No
(11) GENERAL ATLANTIC PARTNERS	SEE PART V	136,100,065	INVESTMENTS		No
(12) PACIFIC INVESTMENT MANAGEMENT CO	SEE PART V	40,410,981	INVESTMENTS, INVEST MANAGEMENT		No
(13) JEANNE MARIE DAVILA	SEE PART V	181,546	COMPENSATION		No
(14) THOMAS BYERS	SEE PART V	393,275	COMPENSATION		No
(15) BETH MCLELLAN	SEE PART V	83,923	COMPENSATION		No

DLN: 93493195004395

OMB No 1545-0047

**SCHEDULE M** (Form 990)

### **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

Inspection **Employer identification number** 

THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365 Part I Types of Property (a) (b) (c) (d) Check Number of contributions Noncash contribution Method of determining or items contributed amounts reported on noncash contribution amounts ıf applicable Form 990, Part VIII, line 1 g Art-Works of art . . . Χ N/A 2 Art—Historical treasures Art—Fractional interests Books and publications 5 Clothing and household goods . . . . . Χ 58,130 RESALE VALUE Cars and other vehicles Boats and planes . . . . 8 Intellectual property . . . Χ 2,251 234,862,030 FAIR MARKET VALUE Securities—Publicly traded . Х 3,019,661 FAIR VALUE 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, Χ 33 5,234,813 FAIR VALUE or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . **14** Qualified conservation contribution—Other . . . 15 Real estate—Residential . Χ 3 198,332 APPRAISAL Χ 576,870 APPRAISAL 16 Real estate—Commercial . . 17 Real estate—Other . . . 18 Collectibles . . . . Χ 229 N/A **19** Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy . . . . . 22 Historical artifacts . . . . 23 Scientific specimens . 24 Archeological artifacts . . . **25** Other ▶ ( Χ 6 O N/A HORSES) Х 5 200,253 FAIR MARKET VALUE **26** Other ▶ ( MUSICAL INSTRUMENTS ) Χ 2 134,100 FAIR MARKET VALUE **27** Other ▶ ( COMPUTERS) 28 Other ► ( Х 10 734,193 FAIR MARKET VALUE OTHER EQUIPMENT ) 29 Number of Forms 8283 received by the organization during the tax year for contributions 53 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used 30a Νo **b** If "Yes," describe the arrangement in Part II 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Yes 32a b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

describe in Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

number of items rec	zerveu, or a combination of both. Also complete this part for any additional information.
Return Reference	Explanation
·	IN COLUMN B, STANFORD IS REPORTING THE NUMBER OF ITEMS CONTRIBUTED IN THE CASE OF SECURITIES, STANFORD IS REPORTING THE NUMBER OF CONTRIBUTIONS LINE 32A, USE OF THIRD-PARTY - STANFORD MAY, FROM TIME TO TIME, ENGAGE THIRD PARTIES (E.G., REAL ESTATE BROKERS) TO SELL CERTAIN NON-CASH CONTRIBUTIONS LINE 33, NON-CASH CONTRIBUTIONS - WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, ARTIFACTS, AND THE LIKE, WHICH ARE PRESERVED AND PROTECTED FOR EDUCATIONAL, RESEARCH AND PUBLIC EXHIBITION PURPOSES, ARE NOT CAPITALIZED DONATIONS OF SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493195004395

OMB No 1545-0047

2013

Open to Public
Inspection

### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY Employer identification number

94-1156365

Return Reference	Explanation
FORM 990, PAGE 1, LINE K	FORM OF ORGANIZATION THE LELAND STANFORD JUNIOR UNIVERSITY WAS FOUNDED BY SENATOR AND MRS LELAND STANFORD ON NOVEMBER 11, 1885, IN MEMORY OF THEIR ONLY CHILD, LELAND, JR THE FOUNDING WAS ACCOMPLISHED BY A GRANT OF ENDOWMENT, KNOWN AS THE FOUNDING GRANT, WHICH CONVEYED IN TRUST TO A BOARD OF TRUSTEES CERTAIN PROPERTIES, DIRECTED THAT A UNIVERSITY BE ESTABLISHED AND OUTLINED THE OBJECTIVES AND GOVERNMENT OF THE UNIVERSITY SUBSEQUENT LEGISLATION IN THE STATE OF CALIFORNIA GRANTED THE UNIVERSITY CORPORATE POWERS EFFECTIVE 1901 ACCORDINGLY, STANFORD HAS ELECTED TO BE TREATED AS A CORPORATION FOR THE PURPOSES OF THE ADMINISTRATION OF FEDERAL AND STATE INCOME TAX LAW FORM 990, PART I, LINE 6 VOLUNTEERS THERE ARE THOUSANDS OF ALUMNI AND FRIENDS OF STANFORD UNIVERSITY WHO VOLUNTEERED THEIR SERVICES TO STANFORD OVER THE COURSE OF THE YEAR EXAMPLES OF THE WIDE SPECTRUM OF VOLUNTEER SERVICES INCLUDE SERVING AS A MEMBER OF THE BOARD OF TRUSTEES OF THE UNIVERSITY, SERVING ON A FUNDRAISING COMMITTEE, AND SERVING ON AN ADVISORY BOARD OF AN INSTITUTE WHILE STANFORD DOES NOT FORMALLY TRACK THE TOTAL NUMBER OF VOLUNTEERS, IT ESTIMATES THAT APPROXIMATELY 11,000 ALUMNI VOLUNTEERED DURING THE TAX YEAR FORM 990, Parts I and III, Line 1 Organization's Mission - CONTINUED FROM PART I, LINE 1 & PART III, LINE 1 STANFORD IS INTERNATIONALLY RECOGNIZED FOR THE QUALITY OF ITS TEACHING AND RESEARCH, ITS DISTINGUISHED FACULTY, AND ITS OUTSTANDING STUDENT BODY IN THE YEARS SINCE ITS FOUNDING IN 1885, STANFORD HAS GROWN TO OVER 2,100 FACULTY MEMBERS AND AN ENROLLMENT OF APPROXIMATELY 7,000 UNDERGRADUATE AND 9,100 GRADUATE STUDENTS THE OBJECTIVE AND PURPOSES OF STANFORD UNIVERSITY, JANE AND LELAND STANFORD WROTE IN THEIR FOUNDING GRANT IN 1885, ARE "TO QUALIFY ITS STUDENTS FOR PERSONAL SUCCESS, AND DIRECT USEFULNESS IN LIFE. TO PROMOTE THE PUBLIC WELFARE BY EXERCISING AN INFLUENCE IN BEHALF OF HUMANITY AND CIVILIZATION, TEACHING THE BLESSINGS OF LIBERTY REGULATED BY LAW, AND INCULCATING LOVE AND REVERBUCE FOR THE GREAT PRINCIPLES OF GOVERNMENT A

Return Reference	Explanation
FORM 990, PART III, LINE 4A	STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED FROM PAGE 3 (EXPENSES \$1,492,359,889 INCLUDING GRANTS OF \$34,980,642, REVENUE \$719,761,507) INSTRUCTION AND DEPARTMENTAL RESEARCH INCLUDES THE SALARIES, FRINGE BENEFITS AND SUPPLIES NECESSARY TO TEACH 16,136 STUDENTS, INCLUDING 7,018 UNDERGRADUATE AND 9,118 GRADUATE AND PROFESSIONAL SCHOOL STUDENTS STANFORD'S 2,118-PERSON FACULTY INCLUDES 21 NOBEL PRIZE WINNERS AND FIVE PULITZER PRIZE WINNERS STANFORD HAS SEVEN SCHOOLS BUSINESS, EARTH, ENERGY & ENVIRONMENTAL SCIENCES (F/K/A EARTH SCIENCES), EDUCATION, ENGINEERING, HUMANITIES AND SCIENCES, LAW, AND MEDICINE UNDERGRADUATES CHOOSE AMONG 60 MAJORS AND ARE ENCOURAGED TO LEARN CRITICAL THINKING SKILLS THROUGH RESEARCH STANFORD STRIVES FOR CLOSE INTERACTION WITH FACULTY TO PREPARE STUDENTS TO BE TOMORROW'S LEADERS

Return Reference	Explanation
FORM 990, PART III, LINE 4B	(EXPENSES \$1,075,576,597 INCLUDING GRANTS OF \$21,843,993, REVENUE "NON PUBLIC" ONLY \$230,055,514, AMOUNT EXCLUDES FEDERAL RESEARCH SUPPORT) ORGANIZED RESEARCH RESEARCH IS INTEGRAL TO THE EDUCATIONAL MISSION OF STANFORD AND INVOLVES FACULTY, GRADUATE STUDENTS, AND UNDERGRADUATES WHO SEEK NEW KNOWLEDGE IN SERVICE TO HUMANITY STANFORD FACULTY MEMBERS HAVE CONTRIBUTED TO ADVANCEMENTS IN HIGH TECHNOLOGY, INCLUDING THE CREATION OF DIGITAL SUBSCRIBER LINES, IDENTITY-BASED ENCRYPTION, GLOBAL POSITIONING SYSTEMS AND THE REDUCED INSTRUCTION SET COMPUTER, AMONG OTHER DISCOVERIES, DISEASE IDENTIFICATION AND MANAGEMENT, INCLUDING PROGRAMS USED BY MORE THAN 500 ORGANIZATIONS WORLDWIDE CONCERNED WITH CHRONIC HEALTH PROBLEMS SUCH AS ARTHRITIS AND HIV/AIDS, AND GENOME SEQUENCING, INCLUDING DISCOVERIES THAT CREATED THE FIELD OF GENETIC ENGINEERING TODAY'S STANFORD FACULTY MEMBERS ARE LEADERS IN NEUROSCIENCE, ENERGY, STEM CELL RESEARCH, NANOTECHNOLOGY, BIOENGINEERING, COMPUTING TECHNOLOGY, REFORM OF OUR NATION'S SCHOOLS AND ENVIRONMENTAL SUSTAINABILITY THROUGH BOTH BASIC AND APPLIED RESEARCH, STANFORD IS COMMITTED TO PROVIDING NEW KNOWLEDGE THAT FUELS OUR NATIONAL ECONOMY AND TO TRAINING GRADUATE STUDENTS WHO WILL BECOME TOMORROW'S TEACHERS AND RESEARCHERS ENTREPRENEURIAL STANFORD FACULTY MEMBERS ARE KNOWN FOR THEIR ABILITY TO CROSS INTERDISCIPLINARY BOUNDARIES TO CREATE TEAMS OF RESEARCHERS ABLE TO PROVIDE NEW INSIGHTS TO COMPLEX, WORLDWIDE PROBLEMS

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Return Reference	Explanation
FORM 990, PART III, LINE 4C	(EXPENSES \$896,358,713 INCLUDING GRANTS OF \$1,254,656, REVENUE \$848,817,699) UNIVERSITY AUXILIARY ACTIVITIES INCLUDES AMONG OTHERS PATIENT CARE, RESIDENTIAL & DINING ENTERPRISES (R&DE), AND INTER-COLLEGIATE ATHLETIC PROGRAMS STANFORD SCHOOL OF MEDICINE FACULTY MEMBERS ARE HEALTH-CARE PRACTITIONERS AS WELL AS TEACHERS, COMBINING EXPERTISE HONED BY RESEARCH WITH THE MOST ADVANCED TECHNOLOGY TO TREAT PATIENTS AT STANFORD HEALTH CARE AND THE LUCILE PACKARD CHILDREN'S HOSPITAL STANFORD FACULTY PROVIDE APPROXIMATELY 84 PERCENT OF THE PATIENT CARE AT STANFORD HEALTH CARE AND 96 PERCENT OF THE PEDIATRIC CARE AT LUCILE PACKARD CHILDREN'S HOSPITAL RESIDENTIAL & DINING ENTERPRISES (R&DE) IS THE STEWARD FOR A \$1.7 BILLION ASSET PORTFOLIO COMPRISING ONE-THIRD OF STANFORD'S PHY SICAL PLANT (OVER 1/3 OF CAMPUS) AND GENERATES REVENUES PRIMARILY THROUGH STUDENT ROOM AND BOARD, CONFERENCE FEES, AND OTHER ENTERPRISES R&DE HOUSES 6,503 UNDERGRADUATE STUDENTS (96% OF TOTAL UNDERGRADUATE STUDENTS ELIGIBLE FOR HOUSING, EXCLUDING OVERSEAS) AND 5,477 GRADUATE STUDENTS (62% OF TOTAL GRADUATE STUDENTS ELIGIBLE FOR HOUSING) AND SERVES OVER 6.50 MEALS ANNUALLY TO STUDENTS (4,053 UNDERGRADUATE MEAL PLANS AND 4,250 GRADUATE STUDENTS PURCHASING VOLUNTARY MEALS) R&DE COMPLEMENTS STANFORD'S PREMIER ACADEMIC PROGRAMS WITH A ROBUST RESIDENTIAL LIVING AND LEARNING ENVIRONMENT THE UNIVERSITY AND R&DE HAVE BEEN INVESTING IN THE RESIDENTIAL EDUCATION PROGRAM TO FOSTER AN ENVIRONMENT OF INTELLECTUAL, EDUCATIONAL, AND COMMUNITY-BUILDING ACTIVITIES IN STUDENT RESIDENCES

Return Reference	Explanation
FORM 990, PART III, LINE 4D	OTHER PROGRAM SERVICES (EXPENSES \$644,217,432 INCLUDING GRANTS OF \$355,258,811, REVENUE \$402,714,638)  ACADEMIC SUPPORT AND PUBLIC SERVICE \$352,633,506 STUDENT FINANCIAL AID \$248,847,732 SLAC CONSTRUCTION AND OTHER \$42,736,194

Return Reference	Explanation
FORM 990 PART IV, LINES 12A AND 12B	HOW THE FINANCIAL STATEMENTS WERE AUDITED STANFORD'S CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED AUGUST 31, 2014 AND AUGUST 31, 2013 WERE AUDITED BY THE ACCOUNTING FIRM OF PRICEWATERHOUSECOOPERS ("PWC") AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, THE UNIVERSITY'S FINANCIAL STATEMENTS ARE PREPARED ON A CONSOLIDATED BASIS AND INCLUDE THE UNIVERSITY ACCOUNTS AND THOSE OF STANFORD HEALTH CARE AND THE LUCILE SALTER PACKARD CHILDREN'S HOSPITAL AT STANFORD ("THE HOSPITALS") THE FINANCIAL STATEMENTS DISCLOSE SEPARATELY THE ACCOUNTS OF THE UNIVERSITY FROM THOSE OF THE HOSPITALS UNDER SEPARATE COVER, THE HOSPITALS PROVIDE AUDITED FINANCIAL STATEMENTS OF THEIR OWN ACCOUNTS PWC UTILIZES SEPARATE AUDIT TEAMS TO CONDUCT THE AUDIT ENGAGEMENTS OF STANFORD AND THE HOSPITALS EACH AUDIT IS CONDUCTED BY QUALIFIED PROFESSIONAL ACCOUNTANTS WITH AUDIT PLANS DESIGNED FROM THE SEPARATE ACCOUNTS FOR THE RESPECTIVE ENTITIES, IN ACCORDANCE WITH GENERALLY ACCEPTED AUDITING STANDARDS

Return Reference	Explanation
FORM 990, PART V, LINE 4B	STANFORD HAS AN INTEREST IN OR SIGNATURE AUTHORITY OVER BANK OR INVESTMENT ACCOUNTS IN THE FOLLOWING COUNTRIES AUSTRALIA, AUSTRIA, BELGIUM, BERMUDA, BRAZIL, BRITISH VIRGIN ISLANDS, CANADA, CAYMAN ISLANDS, CHANNEL ISLANDS, CHILE, CHINA, CZECH REPUBLIC, DENMARK, FINLAND, FRANCE, GERMANY, GHANA, GIBRALTAR, GREECE, HONG KONG, HUNGARY, INDIA, INDONESIA, IRELAND, ISLE OF MAN, ISRAEL, ITALY, JAPAN, LIECHTENSTEIN, LUXEMBOURG, MALAYSIA, MARSHALL ISLANDS, MAURITIUS, MEXICO, NETHERLANDS, NEW ZEALAND, NORWAY, PHILIPPINES, PORTUGAL, SINGAPORE, SOUTH AFRICA, SOUTH KOREA, SPAIN, SWEDEN, SWITZERLAND, TAIWAN, THAILAND, TURKEY, UNITED KINGDOM

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	BUSINESS RELATIONSHIPS THE FOLLOWING INDIVIDUALS LISTED ON PART VII HAVE A BUSINESS RELATIONSHIP WITH EACH OTHER - JOHN HENNESSY AND KAVITARK RAM SHRIRAM ARE BOTH DIRECTORS OF GOOGLE - BROOK H BY ERS AND RANDALL LIVINGSTON ARE BOTH DIRECTORS OF PACIFIC BIOSCIENCES, INC - BROOK H BY ERS IS A DIRECTOR OF ENJOY, WHERE RONALD B JOHNSON SERVES AS CHIEF EXECUTIVE OFFICER - ISAAC STEIN IS A DIRECTOR OF IRVINE FOUNDATION, WHERE JAMES E CANALES SERVED AS CHIEF EXECUTIVE OFFICER IN THE TAX YEAR FORM 990, PART VI, SECTION A, LINE 4 CHANGES IN THE BY LAWS THE UNIVERSITY'S BY LAWS WERE AMENDED IN FY 13 TO INCREASE THE MAXIMUM NUMBER OF TRUSTEES FROM 35 TO 38 AND TO INCREASE THE MAXIMUM NUMBER OF TRUSTEES ELECTED PURSUANT TO THE BOARD'S GENERAL ELECTION PROCEDURE FROM 26 TO 29

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 11A & B	REVIEW OF THE FORM 990 THE FORM 990 IS PREPARED BY THE UNIVERSITY'S TAX DEPARTMENT IN CONSULTATION WITH THE OFFICE OF GENERAL COUNSEL, PAYROLL AND OTHER UNIVERSITY DEPARTMENTS THE RETURN IS REVIEWED BY EXTERNAL ACCOUNTANTS, OUTSIDE COUNSEL, AND SENIOR MANAGEMENT THE RETURN IS THEN DISTRIBUTED TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD FOR THEIR REVIEW IN ADVANCE OF THE COMMITTEE MEETING THE COMMITTEE IS OFFERED AN OPPORTUNITY TO ASK QUESTIONS OF THE TAX DIRECTOR AND THE CONTROLLER BOTH AT THE MEETING AND ANYTIME THEREAFTER SUBSEQUENT TO THE MEETING, A COMPLETE COPY OF THE FORM 990 IS DISTRIBUTED TO THE FULL BOARD OF TRUSTEES PRIOR TO FILING WITH THE IRS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST MEMBERS OF THE UNIVERSITY'S BOARD OF TRUSTEES ("TRUSTEES"), OFFICERS AND FACULTY MAY, FROM TIME TO TIME, BE ASSOCIATED, EITHER DIRECTLY OR INDIRECTLY, WITH ENTITIES DOING BUSINESS WITH THE UNIVERSITY. THE UNIVERSITY HAS CONFLICT OF INTEREST POLICIES THAT ARE STRICTLY, ENFORCED TO ENSURE THAT ALL TRANSACTIONS WITH THESE PARTIES ARE ARMS LENGTH, AND THERE IS NO FAVORABLE TREATMENT AS A RESULT OF THESE RELATIONSHIPS CONFLICTS OF INTEREST ARE REGULARLY MONITORED, AND APPLICABLE POLICY IS CONSISTENTLY ENFORCED UNIVERSITY -WIDE COMPLIANCE INITIATIVES INCLUDE TRAINING AND DOCUMENTATION, REQUIRED ANNUAL DISCLOSURE AND FOLLOW-UP, MANAGEMENT CONTROLS, ENTERPRISE RISK MANAGEMENT, REGULAR INTERNAL AND EXTERNAL AUDITS, WHISTLE BLOWER PROVISIONS, SUPERVISION, AND REVIEW PERCEIVED VOLATIONS WOULD BE INVESTIGATED AND ADDRESSED AS APPROPRIATE THROUGH VARIOUS SANCTIONS, INCLUDING FINANCIAL PENALTIES AND TERMINATION, DEPENDING UPON THE NATURE AND DEGREE OF THE CONFLICT FOR OFFICERS, THE UNIVERSITY REQUIRES ANNUAL DISCLOSURE OF SIGNIFICANT FINANCIAL INTERESTS IN EMPLOY MENT OR CONSULTING RELATIONSHIPS WITH ENTITIES DOING BUSINESS WITH THE UNIVERSITY. THESE ANNUAL DISCLOSURES COVER BOTH OFFICERS AND THEIR IMMEDIATE FAMILY. WHEN SUCH ASSOCIATIONS EXIST, MEASURES ARE TAKEN TO APPROPRIATELY MANAGE, IN THE BEST INTERESTS OF THE UNIVERSITY, ANY ACTUAL OR PERCEIVED CONFLICT FACULTY MUST COMPLY WITH THE FACULTY CONFLICT OF INTERESTS IN OUTSIDE ENTITIES THAT ARE SPONSORS OF THEIR TEACHING OR RESEARCH OR OTHER TRANSACTIONS WITH THE UNIVERSITY IN WHICH THEY ARE INVOLVED ALL PERSONAL FINANCIAL INTERESTS RELATED TO STANFORD ACTIVITIES MUST BE REPORTED, REGARDLESS OF DOLLAR AMOUNT. FOR TRUSTEES, THE UNIVERSITY HAS A WRITTEN CONFLICT OF INTEREST FOLICY, WHICH REQUIRES AMONG OTHER THINGS, THAT NO MEMBER OF THE BOARD OF TRUSTEES IS PERMITTED TO PARTICIPATE IN ANY DECISION RELATING TO AN ENTITY IN WHICH HE OR SHE (OR AN IMMEDIATE FAMILY MEMBER) HAS A MATERIAL FINANCIAL INTEREST THE CONFLICT OF INTEREST POLICY ALSO PRECLUDES THE

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Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION DETERMINATION THE ANNUAL PROCESS FOR DETERMINING COMPENSATION OF BOTH THE TOP MANAGEMENT OFFICIAL (PRESIDENT OF THE UNIVERSITY) AND OF OTHER OFFICERS/KEY EMPLOYEES INCLUDES REVIEW AND APPROVAL BY INDEPENDENT PERSONS, USE OF COMPARABILITY DATA AND CONTEMPORANEOUS DOCUMENTATION OF THE DELIBERATION AND DECISION IN THE CASE OF THE UNIVERSITY'S PRESIDENT, THE VICE PRESIDENT OF HUMAN RESOURCES, AT A PRELIMINARY MEETING WITH A SUBCOMMITTEE OF THE COMMITTEE ON COMPENSATION, PRESENTS AN ANALYSIS OF CURRENT RELEVANT MARKET DATA OBTAINED FROM AN INDEPENDENT HUMAN RESOURCE CONSULTING FIRM THE SAME MATERIALS ARE SENT TO THE FULL COMMITTEE. AT THE MEETING OF THE FULL COMMITTEE AND IN THE ABSENCE OF THE PRESIDENT, DISCUSSION OCCURS PRIOR TO A VOTE MINUTES OF BOTH MEETINGS ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT OF HUMAN RESOURCES IN THE CASE OF OTHER OFFICERS/KEY EMPLOYEES, PER GUIDELINES IN THE COMMITTEE'S EXECUTIVE COMPENSATION POLICY AND PROCEDURES DOCUMENT, EACH YEAR THE VICE PRESIDENT OF HUMAN RESOURCES PROVIDES CURRENT RELEVANT MARKET DATA AND THE HISTORICAL PAY INFORMATION RELATING TO THESE PERSONS TO THE PRESIDENT OR TO THE PROVOST BASED ON THE REPORTING STRUCTURE. THE PRESIDENT AND PROVOST PROPOSE CHANGES IN COMPENSATION BASED ON EACH INDIVIDUAL'S PERFORMANCE AND ON THE MARKET DATA. THE COMMITTEE ON COMPENSATION REVIEWS THE RECOMMENDATIONS AND, FOLLOWING DISCUSSION, APPROVES THE RECOMMENDATIONS AS SUBMITTED OR WITH MODIFICATIONS MINUTES OF THE MEETING ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT OF HUMAN RESOURCES.

Return Reference	Explanation
SECTION C, LINE 19	STANFORD UNIVERSITY MAKES ITS FOUNDING GRANT, FACULTY AND STAFF CONFLICT OF INTEREST POLICIES, AND FINANCIAL STATEMENTS AVAILABLE TO THE GENERAL PUBLIC ON STANFORD'S WEBSITE, AND UPON REQUEST TO THE OFFICE OF UNIVERSITY COMMUNICATIONS

Return Reference	Explanation
FORM 990, PART VII, SECTION A, COLUMN B	HOURS FOR RELATED ORGANIZATIONS IN CONNECTION WITH THEIR POSITIONS AT STANFORD, CERTAIN LISTED INDIVIDUALS MAY, FROM TIME TO TIME, PARTICIPATE IN ACTIVITIES OF A RELATED ORGANIZATION WHERE THE LISTED INDIVIDUALS ARE TRUSTEES, DIRECTORS, OFFICERS, OR EMPLOYEES OF THE RELATED ORGANIZATION, THE TIME DEVOTED TO THE RELATED ORGANIZATION BY SUCH INDIVIDUALS IS GENERALLY REPORTED AS RELATED ORGANIZATION HOURS IN PART VII, SECTION A, LINE 1A, COLUMN (B), BELOW THE DOTTED LINE IN ALL OTHER CASES, THE HOURS IN CONNECTION WITH SUCH PARTICIPATION ARE INCLUDED IN THE HOURS REPORTED FOR THE INDIVIDUALS' POSITIONS AT STANFORD UNIVERSITY IN PART VII, SECTION A, LINE 1A, COLUMN (B), ABOVE THE DOTTED LINE

Return Reference	Explanation
FORM 990, PART VII, SECTION B	INDEPENDENT CONTRACTORS IN THE PRESENTATION OF THE DATA APPEARING IN FORM 990, PART VII, SECTION B, STANFORD REPORTS DIRECT CASH COMPENSATION PAID TO PROFESSIONAL INDEPENDENT CONTRACTORS COMMISSIONS, DISCOUNTS, AND MANAGEMENT FEES EMBEDDED IN AND/OR DEDUCTED FROM INVESTMENT RETURNS AND AMOUNTS PROVIDED TO VENTURE CAPITAL, PRIVATE EQUITY, AND HEDGE FUND GENERAL PARTNERS DUE TO THEIR "CARRIED INTEREST" IN PARTNERSHIPS IN WHICH STANFORD PARTICIPATES ARE NOT CONSIDERED IN THIS REPORTING

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS OR FUND BALANCES CHANGE IN POST RETIREMENT BENEFIT OBLIGATION \$ 11,952,000 PAY MENTS TO LIVING TRUST BENEFICIARIES (39,182,494) NET HOSPITAL TRANSFERS 69,017,915 CHANGE IN VALUE OF SWAP AGREEMENTS (8,616,644)

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493195004395

2013

**Employer identification number** 

94-1156365

Open to Public Inspection

Schedule R (Form 990) 2013

### SCHEDULE R (Form 990)

THE BOARD OF TRUSTEES OF THE LELAND STANFORD

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Department of the Treasury
Internal Revenue Service

Name of the organization

JUNIOR UNIVERSITY

Part I Identification of Disregarded Entities Com	plete if the organization	answered "Yes" or	n Form 990, Pa	art IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	Di	(f) rect controlling entity		
See Additional Data Table								
Part II  Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during  (a)  Name, address, and EIN of related organization	nizations Complete If g the tax year.  (b)  Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	(e)	status	(f) Direct controlling entity		<b>g)</b> n 512(b
		or foleigh country)		(ii section 301)	(0)(3))	entity	en	tity?
							Yes	No
See Additional Data Table			+					Т
			1					1
			+					
			+					
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(a)		(b)	(c)	(d)	(e)	(f)	(g)	(h	1)	(i)	l (i	)	(k)
Name, address, and related organizat		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income(related unrelated, excluded from tax under sections 512- 514)	Share of total income	Share of	Disprop	ortionate	e Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or   iging	Percenta owners
					314)			Yes	No		Yes	No	
ditional Data Table													
Identification of Relate line 34 because it had one								were	d "Yes	s" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(a) (b) ne, address, and EIN of Primary activity			(d) Direct controll entity	Type of en (C corp, corp, or trust)		total Share e of	(g) Share of end- of-year assets		<b>(h)</b> Percentage ownership		(i) Section 512 (b)(13) controlled entity?	
		country)			01 (1.05)						Yes		No
ditional Data Table													
													<u> </u>

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				[	Yes	No	
1 During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations l	sted in Parts II-IV?					
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes		
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b	Yes		
<b>c</b> Gift, grant, or capital contribution from related organization(s)				1c	Yes		
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		No	
e Loans or loan guarantees by related organization(s)				1e		No	
f Dividends from related organization(s)				1f		No	
g Sale of assets to related organization(s)				1g		No	
h Purchase of assets from related organization(s)				1h		No	
i Exchange of assets with related organization(s)				1i		No	
j Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes		
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes		
Performance of services or membership or fundraising solicitations for related organization(s)							
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes		
• Sharing of paid employees with related organization(s)				10		No	
Sharing of para employees with related organization(3)							
<b>p</b> Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No	
<b>q</b> Reimbursement paid by related organization(s) for expenses				1q	Yes		
r Other transfer of cash or property to related organization(s)				1r	Yes		
s Other transfer of cash or property from related organization(s)				<b>1</b> s	Yes		
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	e this line, including c	overed relationships	and transaction thresholds				
(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining am	ount ir	nvolved		
iee Additional Data Table							
		†					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	org	(e) all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations'		(i) Code V7UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
									_		1	1	
			I		1				_	1			

#### Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

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Return Reference	Explanation									
	CHARITABLE LEAD ANNUITY TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (4) CHARITABLE REMAINDER TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (5) OTHER TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (6) POOLED INVESTMENT FUNDS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART V, LINE 2 AMOUNTS REPORTED FOR STANFORD UNIVERSITY BOOK STORE WERE DETERMINED USING STANFORD UNIVERSITY BOOK STORE'S BOOKS, WHICH WERE PREPARED ON A FISCAL YEAR ENDING JUNE 2014									

Schedule R (Form 990) 2013

# Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Schedule R, Part I - Identification of Disregarded Entities											
<b>(a)</b> Name, address, and EIN (ıf applıcable) of dısregarded entity	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct Controlling Entity						
(1) STANFORD UNIVERSITY OTL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	TECHNOLOGY	CA	3,858	62,283	STANFORD						
(1) SU ACQUISITION LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	402,948	2,000,000	STANFORD						
(2) SAA SIERRA PROGRAMS LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	ALUM RELATION	CA	6,093,562		STANFORD						
(3) ANTS AT WORK LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	research	NM	0		STANFORD						
(4) SHR HOTEL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 41-2277925	REAL ESTATE	CA	48,448,834	131,613,971							
(5) SPECIALTY EVENTS LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 27-3665473	GEN BUS OPS	CA	0		STANFORD						
(6) ROCKY HILL PROPERTY LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 45-4672921	REAL ESTATE	CA	51,826	6,172,307	STANFORD						
(7) STANFORD UNIVERSITY GLOBAL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	EDUCATION	CA	2,629,259	1,256,856	STANFORD						
(8) CARDINAL NEWBURY GP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENT	DE	7,841	-68,301	STANFORD						
(9) CARDINAL NEWBURY LP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENT	DE	737,061	-6,419,388	STANFORD						
(10) FAIRFIELD NORTH SEA ENERGY LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENT	DE	0	29,084,940	STANFORD						
(11) SAND HILL INVESTMENTS GP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 41-2262027	INVESTMENT	DE	0	0	STANFORD						
(12) SMC DE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENT	DE	319,252	2,836,448	STANFORD						
(13) ALTIRA TECHNOLOGY FUND IV DIRECT INVEST C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENT	DE	-3,548	2,756,904	STANFORD						
(14) SNOWCREEK VII LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 95-4890334	REAL ESTATE	CA	3,239,729	6,207,154	STANFORD						
(15) GRE PROPERTIES LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	25,736	STANFORD						
(16) GRE PROPERTIES II LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	28,736	STANFORD						
(17) JPS NO 1 LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	3,860,123	STANFORD						
(18) JPS NO 2 LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	1	STANFORD						
(19) GREGORY STREET ACQUISITION LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	со	0	4,914	STANFORD						

Form 990. Schedule R. Part I - Identification of Disregarded Entities

Form 990, Schedule R, Part I - Identification of Disregarded Entities								
<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct Controlling Entity			
(21) HP OUTLAWS LLC 3160 PORTER DRIVE SUITE 200 PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	0	STANFORD			
(1) 200 GREGORY STREET LLC 3160 PORTER DRIVE SUITE 200 PALO ALTO, CA 94304 94-1156365	REAL ESTATE	СО	0	0	STANFORD			
(2) CYPRESS MARINA HEIGHTS LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 95-4887979	INVESTMENTS	CA	1,300	36,849,906	CYPRESS MARI			
(3) CYPRESS MARINA PARTNERS LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	CA	1,300	41,023,190	STANFORD			
(4) RED ALPINE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	0	STANFORD			
(5) RED ALVARADO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	124,113	10,769,474	STANFORD			
(6) RED ARBORETUM LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	11,416,935	STANFORD			
(7) RED ARDENWOOD LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	21,236,152	STANFORD			
(8) RED BART LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	16,408,800	STANFORD			
(9) RED BROADWAY LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	404	2,318,792	STANFORD			
(10) RED CAMINO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	-115,586	7,504,860	STANFORD			
(11) RED DECOTO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	32,796	2,522,669	STANFORD			
(12) RED MARINA LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	15,557	5,896,274	STANFORD			
(13) RED MARINER LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	31,991,000	STANFORD			
(14) RED POPLAR LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	45,477,596	STANFORD			
(15) RED QUARRY LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	3,157,747	STANFORD			
(16) RED RECIPE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	17,224,960	STANFORD			
(17) RED SANDHILL LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	8,692,855	STANFORD			
(18) RED SKYLINE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	19,650,224	STANFORD			
(19) RED VELD LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	12,833,334	STANFORD			

# Form 990, Schedule R, Part I - Identification of Disregarded Entities

<b>(a)</b> Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary Activity	<b>(c)</b> Legal Domicile (State or Foreign Country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct Controlling Entity
(41) SAND HILL INVESTMENTS LP C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 37-1557441	INVESTMENTS	DE	15,157,755	134,690,843	SAND HILL GP

Form 990, Schedule R, Part II - Identification of Re			1 40	1		1
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?  Yes No
(1) STANFORD HEALTH CARE	HEALTHCARE	CA	501(C)(3)	3	STANFORD	Yes
300 PASTEUR DRIVE MC 5555 STANFORD, CA 94305 94-6174066 (1) LUCILE SALTER PACKARD CHILDRENS HOSPITAL	HEALTHCARE	CA	501(C)(3)	3	STANFORD	Yes
725 WELCH ROAD MC 5553 PALO ALTO, CA 94304 77-0003859	MEALITICARE	CA	301(C)(3)	3	STANFORD	1 65
(2) THE FREIDENRICH SUPPORT FOUNDATION	SUPPORT	CA	501(C)(3)	11, TYPE I	STANFORD	Yes
3145 PORTER DRIVE PALO ALTO, CA 94304 30-0519583						
(3) SHR HOLDINGS INC	REAL ESTATE	CA	501(C)(25)	N/A	STANFORD	Yes
3145 PORTER DRIVE PALO ALTO, CA 94304 94-3187167 (4) SU EMP BEN TRUST POST RETEMPYNT BEN	BENEFITS	CA	501(C)(9)	N/A	STANFORD	Yes
3145 PORTER DRIVE	BLINEFITS		301(0)(3)	IN/A	STANFORD	res
PALO ALTO, CA 94304 94-3246199 (5) UNIVERSITY HEALTHCARE ALLIANCE	HEALTHCARE	CA	501(C)(3)	3	SHC	Yes
855 OAK GROVE AVE SUITE 100 MENLO PARK, CA 94205 94-3192446						
(6) THE DUDLEY E CHAMBERS FOUNDATION	SUPPORT	NY	501(C)(3)	11,TYPE III	STANFORD	Yes
JP MORGAN CHASE PO BOX 3038 MILWAUKEE, WI 53201 38-6841793						
(7) STANFORD UNIVERSITY BOOK STORE	SUPPORT	CA	501(C)(3)	11, TYPE I	STANFORD	Yes
BLDG 60 MAIN QUAD NO 105 STANFORD, CA 94305 94-0894150						
(8) PACKARD CHILDREN'S HEALTH ALLIANCE	HEALTHCARE	CA	501(C)(3)	3	LPCH	Yes
725 WELCH ROAD MC5551 PALO ALTO, CA 94304 32-0359189 (9) STANFORD HABITAT CONSERVATION BOARD	CONSERVATION	CA	501(C)(3)	7	STANFORD	Yes
3160 PORTER DR STE 200 PALO ALTO, CA 94304	CONSERVATION	CA	301(C)(3)	,	STANFORD	res
46-1882243 (10) STANFORD FACULTY CLUB	FAC INTERACT	CA	501(C)(7)	N/A	STANFORD	Yes
PO BOX 7229 STANFORD, CA 94309 94-1187089						
(11) THE HONG KONGSU CHARITABLE TRUST	SUPPORT	нк	501(C)(3)		STANFORD	Yes
1401 CAROLINE CENTER 28 PING ROAD, CAUSEWAY HK 98-6078093						
(12) THE STANFORD TRUST	SUPPORT	UK	501(C)(3)		STANFORD	Yes
65 HIGH STREET OXFORD,OX1 46L UK						
(13) STANFORD PROGRAMME (CAPE TOWN) NPC	EDUCATION	SF	501(C)(3)		STANFORD	Yes
WAVERLY BUSINESS PARK BUILDING 11 CAPE TOWN SF						
(14) STANFORD FEDERAL CREDIT UNION	CREDIT UNION	CA	501(C)(1)	N/A	STANFORD	Yes
1860 EMBARCADERO RD PALO ALTO, CA 94303 94-1492212						
(15) UNIVERSITY HEALTHCARE ADVANTAGE	HEALTHCARE	CA	501(c)(3)	11, type 1	SHC	Yes
3220 BLUME DR STE 260 RICHMOND, CA 948065741 46-4071746						
(16) STANFORD SCHOOLS CORPORATION	EDUCATIONAL	CA	501(C)(3)	2	STANFORD	Yes
475 POPE STREET MENLO PARK, CA 94025 20-2699147						
(17) PACIFIC 12 CONFERENCE	EDUCATIONAL	CA	501(C)(3)	11,TYPE 1	NA	No
1350 TREAT BOULEVARD WALNUT CREEK, CA 94597 94-1459048						

Form 990, Schedule	R, Part III - Iden	I	on of Relate		ons Taxable as	a Partnership	I		1	/:	i <b>x</b>	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Direct Controlling Entity	(e) Predominant Income (related, unrelated, excluded from tax under sections	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	(h) Dispropri	ns?	(i) Code V-UBI amount In Box 20 of K-1 (Form 1065)	M ana Part	eral r aging ner?	(k) Percentage ownership
ATWATER 12 LP	INVESTMENTS	DE	STANFORD	512-514) EXCLUDED	633,625	21,313,726		<b>No</b>	0	Yes	<b>No</b> No	70 000 %
2100 ROSS AVE STE 1600 DALLAS, TX 75201 75-2944481												
AVENUE ASIA CAPITAL PARTNERS LP	FOREIGN INV	DE	STANFORD	EXCLUDED	-3,570,904	171,285		No	0		No	79 270 %
399 Park Ave 6th Fl NEW YORK, NY 10022 01-0553224												
	INVESTMENTS	DE	STANFORD	UNRELATED	106,160	125,559		No	106,301		Νo	99 000 %
7950 JONES BRANCH DR STE 220 MCLEAN, VA 22107 54-2029560												
LINCOLN COMMERCE PARK II LTD	RE DEVELOPMEN	DE	STANFORD	EXCLUDED	1,766	0		No	0		Νo	0 %
PO BOX 1920 DALLAS, TX 75221 20-4681486												
PALO ALTO LP	FOREIGN INV	JE	STANFORD	EXCLUDED	644,414	77,700,596		No	0		Νo	99 790 %
OGIER HOUSE THE ESPLANADE ST HELIER XC JE4 9WG JE												
	INVESTMENTS	DE	STANFORD	EXCLUDED	281,033	-21,752,430		No			Νo	75 410 %
1111 BRICKELL AVE STE 2910 MIAMI, FL 33131 20-0973616												
	INVESTMENTS	TX	STANFORD	EXCLUDED	-10,880,852	42,093,070		No	0		Νo	97 420 %
2000 MCKINNEY AVE STE 2125 DALLAS, TX 75201 26-0341626												
SAROFIM MULTIFAMILY PARTNERS LP	RE DEVELOPMEN	DE	STANFORD	UNRELATED	11,846,213	67,146,659		No	-494,879		No	63 750 %
8115 PRESTON RD STE 400 DALLAS, TX 75225 20-1929002												
SKY HARBOR ASSOCIATES LP	INVESTMENTS	DE	STANFORD	EXCLUDED	-566,902	25,353		No	0		Νo	100 000 %
PO BOX 1920 DALLAS, TX 75221 20-5803431												
STERLING STAMOS REAL ASSETS FUND (A) LP	INVESTMENTS	DE	STANFORD	UNRELATED	1,153,704	22,996,564		No	-141,731		Νo	62 690 %
450 PARK AVE 23RD FL NEW YORK, NY 10022 20-3949682												
	INVESTMENTS	DE	STANFORD	EXCLUDED	-332,120	4,233,495		No	0		Νo	97 310 %
C/O SPAULDING SLYE INV 1 PO S BOSTON, MA 02109 04-3446765												
	INVESTMENTS	DE	STANFORD	EXCLUDED	-706,497	922,549		No	0		Νo	99 000 %
PO BOX 1068 STAFFORD, TX 774971068 72-1604614												
PO BOX 1068 STAFFORD, TX 774971068	INVESTMENTS	DE	STANFORD	EXCLUDED	893,731	1,528,018		No	0		No	99 000 %
20-8727391 BROWN BARK III LP	INVESTMENTS	DE	STANFORD	EXCLUDED	1,030,913	479,391		No	0		No	66 000 %
PO BOX 1068 STAFFORD, TX 774971068 26-1780743												
FORTRESS IW COINVESTMENT (FUND B) LP	INVESTMENTS	CJ	STANFORD	EXCLUDED	-7,403,735	1,011,550		No	0		No	71 640 %
1345 AVE OF THE AMERICAS 23RD FL NEW YORK, NY 10105 98-0509639												

Form 990, Schedule F	, Part III - Ident		n of Related	l I	ons Taxable as	a Partnership	ı		1	1 -	. 1	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections	<b>(f)</b> Share of total Income		(h) Dispro allocat	prtionate	(i) Code V-UBI amount In Box 20 of K-1 (Form 1065)	Gen		<b>(k)</b> Percentage ownership
JER REAL ESTATE	INVESTMENTS	UK	JER	512-514) EXCLUDED	-333,408	0	Yes	No No	0	Yes	<b>No</b> No	0 %
PARTNERS EUROPE II LP	INVESTMENTS		ALBERTA LP	EXCLUDED	-333,406			INO	0		NO	0 %
CLARGES HOUSE 6-12 CLARGES ST LONDON,EN W1J8AD UK												
STANFORD PET-CT LLC	MED DIAGNOST	CA	SHC	RELATED	5,308,374	9,724,890			0			50 000 %
300 PASTEUR DRIVE M/C 5555 STANFORD, CA 94305 61-1423414												
CEE EQUITY HOLDINGS	INVESTMENTS	JE	STANFORD	EXCLUDED	178	25,598,088		No	0		No	100 000 %
Elizabeth House 9 Castle St St Helier,, Je JE4 2QP JE												
LSF V DHB HOLDINGS LP	INVESTMENTS	DE	STANFORD	EXCLUDED	2,614,811	5,641,684		No	0		No	61 880 %
2711 N Haskell Ave Ste 1700 DALLAS, TX 75204 27-2858604	DE DEVELORMEN	C.A.	CTANEODD	HANDEL ATER	722.514	16.122.056		N.s.	722.514		Nic	00.070.0
SIC SNOWCREEK VIII LLC	RE DEVELOPMEN	CA	STANFORD	UNRELATED	-723,514	16,122,056		No	-723,514		No	99 870 %
635 KNIGHT WAY STANFORD, CA 94305 27-5431605	LIQUETING COMPA	25	5110			0						
SUMIT HOLDING INTERNATIONAL LLC	HOLDING COMPA	DE	SHC		0	·		No	0		No	
1400 PAGE MILL ROAD MC5713 PALO ALTO, CA 94304 26-3934706												
ARCOLA VENTURE LLC	RE DEVELOPMEN	DE	STANFORD	EXCLUDED	91	20,991,603		No	0		No	91 430 %
C/O STANFORD MGMT CO 635 KNIGHT W STANFORD, CA 943057297 37-1689632												
BLACKSTONE REP VII TE 7-NQ LP	INVESTMENTS	DE	STANFORD	UNRELATED	241,084	52,051,069		No	554,139		No	51 210 %
C/O THE BLACKSTONE GROUP 345 PARK NEW YORK, NY 10154 90-0878802												
OUTLAWS CASINO LTD	HOLDING COMPA		HP OUTLAWS		0	0			0	Yes		80 000 %
3160 PORTER DR PALO ALTO, CA 94304 84-1457498			LLC									
STANFORD EMANUEL RAD ONCOLOGY CENTER	RADIOLOGY	СА	SHC		0	0			0			
20-8885091 ARCOLA RESIDENTIAL VENTURE LLC	real estate	I	ARCOLA RESIDENT		167,911	31,419,967		No	0		No	91 950 %
635 Knight Way stanford, CA 943057297 90-0818278												
RESERVOIR RESOURCE PARTNERS TE LP	investments	NY	STANFORD	EXCLUDED	0	2,136,399		No	0		No	99 980 %
650 Madison Ave 26th Floor new york, NY 10022 46-2286221												
STANFORD-STARTX FUND LLC	INVESTMENTS	DE	STANFORD	EXCLUDED	108,565	14,166,561		No	0	Yes		66 670 %
3145 PORTER DRIVE PALO ALTO, CA 94304 46-4297719												

Form 990, Schedule R, Part IV	- Identification	of Related Or	rganizations Ta	xable as a C	1 -	ıst	1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(13) cor entit	n 512(b) ontrolled city?
MARINER VOYAGER INTERNATIONAL LTD C/O STUARTS CORP SVCS PO BOX 2510 GEORGE TOWN CJ	INVESTMENTS	Cl	STANFORD	C CORP	0	8,545,532	67 270 %	<b>Yes</b> Yes	No
STANFORD SGGS EUROPE INC UGLAND HOUSE S CHURCH ST PO BOX 309GT, GEORGE TOWN CJ	INVESTMENTS	Cl	STANFORD	C CORP	17,991,247	33,774,748	100 000 %	Yes	
13-1684331	INVESTMENTS	Cl	STANFORD	C CORP	26,106,917	141,544,645	94 580 %	Yes	
	INVESTMENTS	MP	STANFORD	C CORP	34,301,060	76,727,361	100 000 %	Yes	
GAVEA INVESTMENT FUND II-C LP PO BOX 896GT HARBOUR CENTRE GEORGE TOWN, cayman Islands CJ 98-0537952	INVESTMENTS	Cl	STANFORD	C CORP	-5,436,018	24,021,668	53 190 %	Yes	
	INVESTMENTS	CA	STANFORD	C CORP	-333,408	0	100 000 %	Yes	
LS ALBERTA III LP c/o JE ROBERT COS 1650 TYSON BLVD MCLEAN, VA 22102 98-0493425	INVESTMENTS	CA	STANFORD	C CORP	683,870	9,177,836	100 000 %	Yes	
MARBLETON PROPERTY FUND (ALBERTA) LP c/o JE ROBERT COMPANIES 1650 TYS MCLEAN, VA 22102 98-0531893	INVESTMENTS	CA	STANFORD	C CORP	-3,520	0	100 000 %	Yes	
	CHARITABLE TR	CA	STANFORD	TRUST				•	
,	CHARITABLE TR	CA	STANFORD	TRUST					
` '	CHARITABLE TR	CA	STANFORD	TRUST					
` '	CHARITABLE TR	CA	STANFORD	TRUST				•	
ALPINE CHALET INC PO BOX 9988 SOUTH LAKE TAHOE, CA 96158 94-1556099	SKI LODGE		SAA SUERRA PROG	C CORP	281,237	468,998	100 000 %	Yes	
STANFORD (BEIJING) CNSLTNG CO LTD (WFOE) 5275TH FLBLDG CACADEMY SOUTH RD HAIDAN DISTRICT, BEIJING CH	EDUCATION	СН	SU GLOBAL LLC	C CORP	562,750	180,920	100 000 %	Yes	
	RISK MGMT CON	I .	SUMIT HLDG INT	C CORP	0	0	0 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (e) (f) (h) (g) (b) Name, address, and EIN of related Type of entity Share of total (i) Legal Domicile Direct Controlling Share of Percentage Primary activity organization (C corp, S ıncome Section 512(b) (State or Entity end-of-year ownership (13) controlled corp, Foreign assets or trust) entity? Country) Yes No luha PROFESSIONAL EXCHANGE INSURANCE ΗI C CORP 0 0 0 % Yes ASSURANCE COMPANY 201 MERCHANT STREET SUITE 2400 HONOLULU, HI 96813 90-0897686 ARCOLA RES DEVELOPMENT CORP INVESTMENT DE ISTANFORD CCORP 167,911 31,419,967 100 000 % Yes C/O SMC 635 KNIGHT WAY STANFORD, CA 943057297 80-0804754 STANFORD 614.647 BREP VII ALBERTA FEEDER INVESTMENTS CA CCORP 4.389.348 51 720 % Yes (OFFSHORE)TE7LP C/O THE BLACKSTONE GROUP 345 PARK NEW YORK, NY 10154 98-1066351 BREP VII ALBERTA FEEDER INVESTMENTS CA ISTANFORD CCORP 925,901 6,539,005 51 720 % Yes (OFFSHORE)TE7NQLP C/O THE BLACKSTONE GROUP 345 PARK NEW YORK, NY 10154 98-1066355 MBS AGENCY OFFSHORE FUND LTD INVESTMENTS CJSTANFORD CCORP 0 0 0 % Yes C/O WALKER SPV LTD 87 MARY ST GEORGE TOWN, GRAND CAYMAN KY1-9002 CJ WOODBOURNE CANADA INVESTMENTS CJ STANFORD CCORP 3,496,871 40,249,089 60 000 % Yes PARTNERS II - CAYMAN LP C/O INTRTRST CORP SERV190 **ELGIN AV** GRAND CAYMAN, CAYMAN ISLANDS KY1-9005 C.I.98-0705321 ISTANFORD WEST FACE ALTERNATIVE CREDIT Investment CJ CCORP -188,318 3.910.953 99 880 % Yes CAYMAN LP PO Box 10008 Willow House Grand Cayman, Cayman Islands KY1-1001 CJ 98-1140761 MIDPOINT TECHNOLOGY PARK REAL ESTATE CA STANFORD C CORP 0 0 Yes OWNERS ASSOC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-3287254

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
ATWATER 12 LP	В	51,450	BANK RECORDS
ATWATER 12 LP	S	686,000	BANK RECORDS
BLACKSTONE REAL ESTATE PARTNERS VII TE 7 - NQ	В	13,102,034	BANK RECORDS
BLACKSTONE REAL ESTATE PARTNERS VII TE 7 - NQ	S	1,355,958	BANK RECORDS
BREP VII ALBERTA FEEDER (OFFSHORE) TE 7 LP	В	3,653,657	BANK RECORDS
BREP VII ALBERTA FEEDER (OFFSHORE) TE 7 LP	S	132,897	BANK RECORDS
BREP VII ALBERTA FEEDER (OFFSHORE) TE 7-NQ LP	В	3,809,675	BANK RECORDS
BREP VII ALBERTA FEEDER (OFFSHORE) TE 7-NQ LP	S	417,916	BANK RECORDS
BROWN BARK I LP	S	1,289,361	. BANK RECORDS
BROWN BARK II LP	S	1,310,070	BANK RECORDS
BROWN BARK III LP	S	983,888	BANK RECORDS
CEE EQUITY HOLDINGS LP	S	9,565,562	BANK RECORDS
DEK PORTFOLIO LLC	S	2,007,016	BANK RECORDS
EAST SAIL	В	369,153	BANK RECORDS
GAVEA INVESTMENT FUND II-C LP	S	1,596,407	BANK RECORDS
JER ALBERTA LP	S	450,367	BANK RECORDS
LSF V DHB HOLDINGS LP	S	94,173,681	. BANK RECORDS
MARINER VOYAGER INTERNATIONAL LTD	S	2,769,148	BANK RECORDS
MBS AGENCY OFFSHORE FUND LTD	S	2,425,213	BANK RECORDS
RESERVOIR RESOURCE PARTNERS TE LP	В	3,692,774	BANK RECORDS
RESERVOIR RESOURCE PARTNERS TE LP	S	89,498	BANK RECORDS
SAROFIM MULTIFAMILY PARTNERS LP	S	40,231,735	BANK RECORDS
SIC SNOWCREEK VIII LLC	В	1,056,000	BANK RECORDS
SKY HARBOR ASSOCIATES LP	S	4,044,961	. BANK RECORDS
STANFORD SGGS EUROPE INC	S	8,986,220	BANK RECORDS
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Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) (d) Name of other organization Transaction Amount Involved Method of determining type(a-s) amount involved STANFORD-STARTX FUND LLC 14,053,065 BANK RECORDS В STERLING STAMOS REAL ASSETS FUND (A) LP В 261.922 BANK RECORDS STERLING STAMOS REAL ASSETS FUND (A) LP S 4,153,317 BANK RECORDS WEST FACE ALTERNATIVE CREDIT CAYMAN LP В 14,004,566 BANK RECORDS S 10,878,233 BANK RECORDS WEST FACE ALTERNATIVE CREDIT CAYMAN LP WOODBOURNE CANADA PARTNERS II - CAYMAN LP В 17,565,598 BANK RECORDS LUCILE SALTER PACKARD CHILDRENS HOSPITAL 1 1,387,842 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL Κ 997,235 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL L 187,170,467 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL М 1,077,609 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL Ν 1,065,252 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL R 3,994,356 BOOK S 18,665,073 BOOK LUCILE SALTER PACKARD CHILDRENS HOSPITAL J 4,070,762 BOOK STANFORD HEALTH CARE STANFORD HEALTH CARE Κ 6,093,421 BOOK 503,297,540 BOOK STANFORD HEALTH CARE 1 М 30,352,948 BOOK STANFORD HEALTH CARE STANFORD HEALTH CARE Ν 11,177,994 BOOK 6,953,265 BOOK STANFORD HEALTH CARE R S STANFORD HEALTH CARE 58,725,399 BOOK ALPINE CHALET INC Α 5,585 BOOK 374,586 BOOK PACKARD CHILDREN'S HEALTH ALLIANCE Q STANFORD FACULTY CLUB 204,181 BOOK Α STANFORD FACULTY CLUB Q 368,642 BOOK 1,971,208 BOOK STANFORD PET-CT LLC

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
STANFORD PET-CT LLC	S	4,262,500	воок
STANFORD SCHOOLS CORPORATION	В	1,303,207	воок
STANFORD UNIVERSITY BOOK STORE	А	118,301	воок
THE DUDLEY E CHAMBERS FOUNDATION	С	4,290,286	воок
THE FREIDENRICH SUPPORT FOUNDATION	С	5,590,244	воок
THE HONG KONGSTANFORD UNIVERSITY CHARITABLE	С	1,153,538	BANK RECORDS
THE STANFORD TRUST	С	1,410,639	BANK RECORDS
UNIVERSITY HEALTHCARE ALLIANCE	Q	274,987	воок
STANFORD (BEIJING) CONSULTING CO LTD (WFOE)	М	808,102	воок
SHR HOLDINGS INC	С	9,751,588	воок
SHR HOLDINGS INC	Q	1,286,268	воок
SHR HOLDINGS INC	R	39,829	ВООК
STANFORD FEDERAL CREDIT UNION	А	194,758	воок
MIDPOINT TECHNOLOGY PARK OWNERS ASSOCIATION	М	441,271	воок
MIDPOINT TECHNOLOGY PARK OWNERS ASSOCIATION	Р	732,881	воок
STANFORD EMANUEL RADIATION ONCOLOGY CTR LLC	L	476,722	воок
STANFORD UNIVERSITY EMPLOYEE BENEFITS TRUST	R	18,530,514	воок
STANFORD FEDERAL CREDIT UNION	L	180,400	воок
STANFORD PROGRAMME(CAPE TOWN) NPC	R	564,625	воок
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